

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Annual Comprehensive Financial Report
Year Ended December 31, 2021

Prepared by the Finance Department

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

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INTRODUCTION

July 22, 2022

Citizens of Menomonee Falls
Members of the Board of Trustees

Wisconsin Statutes and the Wisconsin Administrative Code require that municipalities with a population greater than 25,000 publish, at the close of each fiscal year, a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. The attached Comprehensive Annual Financial Report of the Village of Menomonee Falls for the fiscal year ended December 31, 2021 satisfies these requirements.

The Village retained the services of Reilly, Penner & Benton, LLP to perform its audit. Based upon standard audit procedures, Reilly, Penner & Benton, LLP has issued an unmodified opinion on the Village's financial statements for the year ended December 31, 2021. The auditor's opinion is located at the front of the financial section of this report.

This report was prepared to provide the Village Board, Village staff, our citizens, our bondholders and other interested parties with detailed information concerning the financial condition of Village government. Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the management of the Village.

This report was prepared by the Village's Finance Department and contains representations concerning the finances of the Village. We believe the data, as presented, is accurate in all material respects, and is organized in a manner designed to present fairly the financial position and results of operations of the Village. We also believe that all disclosures necessary to enable the reader to gain an understanding of the Village's financial activities have been included.

The financial section of this report includes Management's Discussion and Analysis (MD&A), an overview of the basic financial statements. The Village's MD&A can be found immediately following the report of the independent auditors. This letter of transmittal is designed to complement the MD&A, and should be read in conjunction with it.

VILLAGE PROFILE

The Village of Menomonee Falls is located in Waukesha County directly northwest of the City of Milwaukee, in the southeast corner of Wisconsin. Incorporated in 1892, the Village of Menomonee Falls covers approximately 33 square miles and has a population of 39,379 (per the State of Wisconsin Department of Administration). Approximately one third of the Village remains undeveloped.

VILLAGE PROFILE (continued)

The governing and legislative body of the Village is the seven member Village Board. The Village operates under the council/manager form of government whereby the appointed Village Manager is responsible for the day-to-day operations of the Village, the appointment of administrative staff members, and the supervision of all Village employees.

The Village provides typical municipal services including; police, fire, and ambulance services; public works activities such as highway and street maintenance, garbage and recycling collection; recreational activities such as parks, public library and historical center; community development activities including planning and zoning enforcement, economic development, and supportive services such as general administration and finance. The Village operates Water, Sewer, and Storm Water utilities as well as Garbage and Recycling as enterprise funds. Risk management services for property liability are accounted for in the Village's Internal Service Fund.

For financial reporting purposes, all funds involved in the provision of these services are included if the Village is considered financially accountable for the fund. Financial accountability is determined by several different factors including fiscal dependence, ability to impose its will upon the entity's governing body, provision of specific financial burdens or benefits and separate legal status. After careful evaluation, the Village has included in this financial report all funds of the Village, including the Water, Sewer, and Storm Water Utilities, Garbage and Recycling, as well as the Tourism Commission, a special revenue fund.

ACCOUNTING SYSTEMS AND BUDGETARY CONTROL

The Village's accounting records for governmental and agency funds are based upon the modified accrual basis, with revenues recorded when available and measurable and expenditures recorded when the services and goods are received and the liabilities are incurred. Accounting records for the Village's utilities and garbage and recycling are maintained on the accrual basis.

In developing the Village's overall accounting system, consideration was given to the adequacy of the internal accounting control structure. Internal controls are designed to provide reasonable, but not absolute assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition and (2) the reliability of financial resources for preparing financial statements and maintaining accountability for assets.

The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived and (2) the evaluation of costs and benefits requires estimates and judgments by management. I believe that the Village's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

Village Board policy provides for adoption of an annual budget prepared by management. The budget, as adopted by the Board, is intended to appropriate expenditures on a program or functional basis. The Village Manager is granted authority to allow the expenditure level for a specific department to exceed the budget amount, provided that the overall program or functional appropriation is not exceeded. Amendments to the adopted General Fund Budget, at the function level or in total, require the approval of the Village Board (*Wis. Stats. 65.90(5)(a)*).

The annual capital budget summarizes long range plans for infrastructure and major equipment purchases. The adopted capital budget is typically funded through a debt issuance. The Village works closely with financial advisors from Ehler's Inc. in the management of overall debt. Additional information related to Village debt can be found in Footnote 3-F.

FACTORS AFFECTING FINANCIAL CONDITION

Local Economy

The fiscal health of a municipality can be assessed in several ways: current growth, preparation for the future, and the results of operations. The Village continues to forge new directions and is emerging as a regional leader in economic innovation. Using a variety of financing tools such as impact fees, tax incremental financing, municipal revenue obligations, and close partnerships with businesses, the Village is preparing for a robust economic future. Evidence of the health of the Village is reflected in unemployment percentages consistently lower than the State average. The Village's 2021 unemployment rate is 3.1% versus the State's 3.8%.

In 2021, the Village's equalized value (including TIDs) increased 9.4% which; reflects evidence of continued economic growth. Menomonee Falls has a growing residential sector and continues to be a desirable location for both large and small businesses to locate and expand. This development trend supports a resilient tax base and was evidenced by the Village having the second highest gain in net new construction value in Waukesha County in 2021.

In 2021, despite the COVID-19 pandemic, development activity was strong with redevelopment projects and new development happening across all sectors. The Village issued 775 residential and 104 non-residential building permits with an estimated construction value of \$114 million. This value was the 6th highest estimated construction value ever recorded for the Village. Major contributors to the 2021 value include construction and remodeling of single-family homes/duplexes (\$64.4 million), Tamarack Springs apartments (\$12.7 million), RJ Schinner (\$6.5 million), Tailored Label Corp HQ (\$5.7 million), the Milwaukee Tool Technology building (\$8 million), and Amato Hyundai car dealership (\$4.5 million). At 879, the total number of permits issued in 2021 was the fifth highest ever recorded.

While many of the developments in Menomonee Falls in 2021 were conceptual multi-phase developments, the Village ultimately approved 103 new single-family lots in four subdivisions and six certified survey maps. This total was higher than the last few years. The 98 single-family housing starts in 2021 reveal the continued strength of the post-recession housing market and is consistent with the rate of home construction in the Village over the last five years. With 98 housing starts in 2021, the Village accounted for 10% of all new single-family homes constructed in Waukesha County. The Village of Menomonee Falls led the seven county region of Southeastern Wisconsin in new housing starts and had the 7th most new single family homes of any municipality in the state.

The Village aggressively uses Tax Incremental Financing Districts (TIDs) as catalysts for development. The Village Board policy of working for continued growth is evident in its commitment to capital expenditures and public improvements in the TIDs. In 2021, tax increment value increased \$67.5 from 2020 to 2021. TID-assisted projects in 2021 included the Tailored Label Corp Headquarters and Milwaukee Tool Technology.

Financial Policies

The Village continues to follow basic short-term and long-term planning policies. In the short-term, the Village philosophy is one of conservative stability towards budgets, taxes and utility user charges. Long range planning focuses on the maintenance and protection of Village infrastructure and a commitment towards balanced growth.

The Village Board is committed to maintaining an unassigned General Fund balance of around 3 months of operating expenditures. As of December 31, 2021, the unassigned General Fund balance approximated 3.1 months of 2022 budgeted expenditures, providing a reasonable cushion for unanticipated emergencies.

Although not as high as pre-2008 recession rates, interest earnings had continued to improve in recent years. The onset of the COVID-19 pandemic in 2020 has reduced the Villages earnings on investments. State statutes limit the investment options available for public funds.

FACTORS AFFECTING FINANCIAL CONDITION (continued)

Based on what's allowed, management chooses to follow a conservative approach to investing excess funds, placing safety and liquidity before return on investment.

Financial Planning

The Village continually updates its long-range development and financial plans. The local road maintenance program is based upon assessment of local road conditions together with the age and condition of the underlying utility infrastructure. The Village relies on an Overall Economic Development Plan, Comprehensive Outdoor Recreation Plan, and impact fee studies, to provide a basis for the development of new parks, utility structures and fire stations.

The Village policy towards budget and tax stabilization prompted the development of an internal Revolving Capital Loan program which provides departments with an interest-free method of funding large equipment and vehicle purchases with amortized repayments included in the General Fund budget. Consolidation of the Municipal Facilities Fund with the Revolving Capital Loan Fund at the end of 2010 provided combined resources for the primary government as a whole, further evidence of the Village Board's commitment toward control of debt and tax stabilization.

By necessity, long range planning includes analysis of future debt issuances in conjunction with current debt service requirements. Village debt policies are designed to comply with requirements of Wisconsin State Statutes, and bond covenants, while maintaining the highest bond rating possible. Management reviews capital planning and resultant bond issuances in light of resources on hand and effects on future cash flows. The Village maintains a solid Aa2 general obligation bond rating from Moody's, based upon its healthy fund balance, conservative financial management and aggressive debt repayment schedules.

ACKNOWLEDGEMENTS

The preparation of this report was made possible by the dedicated services of the entire staff of the Village of Menomonee Falls Finance Department and the advice of the Village's independent auditors, Reilly, Penner & Benton, LLP. Appreciation is expressed to Village employees throughout the organization, especially those employees who were instrumental in the successful completion of this report.

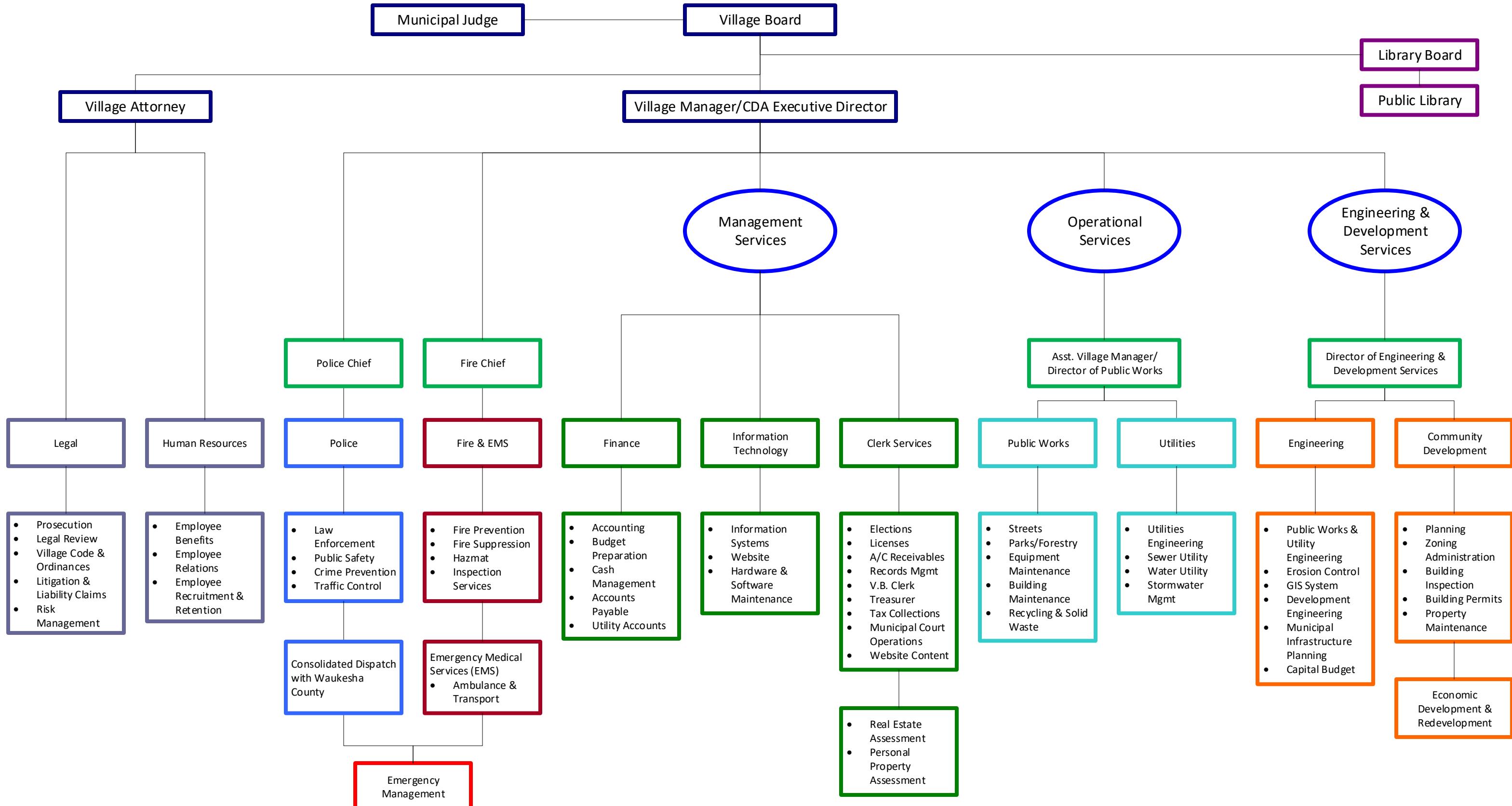
Respectfully submitted,



Julie Multhauf
Director of Finance

VILLAGE OF MENOMONEE FALLS

Functional Organization Chart



VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Directory of Officials
As of December 31, 2021

Elected Officials:

Village Board:	<u>Title</u>	<u>Term Expires</u>
David Glasgow	President	April 2024
Katie Kress	Trustee	April 2023
Timothy Newmann	Trustee	April 2023
Paul Tadda	Trustee	April 2025
Steve Taggart	Trustee	April 2025
Randy Van Alstyne	Trustee	April 2023
Jeremy Walz	Trustee	April 2025

Certified Public Accountants:

Reilly, Penner & Benton LLP, Milwaukee, Wisconsin

Bond Counsel:

Quarles & Brady, Milwaukee, Wisconsin

Financial Advisor:

Ehlers, Waukesha, Wisconsin

FINANCIAL SECTION



INDEPENDENT AUDITORS' REPORT

To the Village Board
Village of Menomonee Falls
Menomonee Falls, Wisconsin

Opinions

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Village of Menomonee Falls ("Village") as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise the Village's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the Village as of December 31, 2021, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

Basis for Opinions

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditors' Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of the Village, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about the Village's ability to continue as a going concern for twelve months beyond the financial statement date, including any currently known information that may raise substantial doubt shortly thereafter.

Auditors' Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinions. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Village's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgement, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Village's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, schedule of changes in total OPEB - health liability and related ratios, schedule of proportionate share of the net pension asset (liability) and employer contributions and schedule of proportionate share of the net OPEB - life insurance asset (liability) and employer contributions as listed in the table of contents be presented to supplement the basic financial statements. Such information is the responsibility of management and, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

Supplementary Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Village of Menomonee Falls' basic financial statements. The combining and individual fund financial statements and schedules, and other supplementary information as listed in the table of contents are presented for purposes of additional analysis and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the combining and individual fund financial statements and schedules, and other supplementary information as listed in the table of contents is fairly stated in all material respects in relation to the basic financial statements as a whole.

We also previously audited, in accordance with auditing standards generally accepted in the United States of America, the basic financial statements of the Village of Menomonee Falls as of and for the year ended December 31, 2020 which are not presented with the accompanying financial statements and we expressed unmodified opinions on the respective financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information. The audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Village of Menomonee Fall's basic financial statements as a whole. The supplementary information for the year ended December 31, 2020 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the 2020 basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the 2020 basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare those basic financial statements or to those basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the 2020 supplementary information is fairly stated in all material respects in relation to the basic financial statements from which they have been derived.

Other information

Management is responsible for the other information included in the annual report. The other information comprises the introductory and statistical sections but does not include the basic financial statements and our auditor's report thereon. Our opinions on the basic financial statements do not cover the other information, and we do not express an opinion or any form of assurance thereon.

In connection with our audit of the basic financial statements, our responsibility is to read the other information and consider whether a material inconsistency exists between the other information and the basic financial statements, or the other information otherwise appears to be materially misstated. If, based on the work performed, we conclude that an uncorrected material misstatement of the other information exists, we are required to describe it in our report.

Reilly, Penner & Bentz LLP

July 22, 2022
Milwaukee, Wisconsin

Management's Discussion and Analysis (Unaudited)

Management's Discussion and Analysis provides management's overview and analysis of the Village's basic financial statements for the year ended December 31, 2021. This discussion is designed to: (1) assist the reader in focusing on significant financial issues, (2) provide an overview of the Village's financial activity, (3) identify changes in the Village's financial position, and (4) identify any changes in the Village's financial plan.

Please read it in conjunction with the transmittal letter beginning on page 1 and the Village's financial statements, which begin on page 22.

Using This Annual Report

This annual report consists of a series of financial statements. The Statement of Net Position and the Statement of Activities (on pages 22 and 23) provide information about the activities of the Village as a whole and present a longer-term view of the Village's finances. Fund financial statements start on page 24. For governmental activities, these statements tell how these services were financed in the short term as well as what remains for future spending. Fund financial statements also report the Village's operations in more detail than the government-wide statements by providing information about the Village's most significant funds. These statements also include information about activities for which the Village acts solely as a trustee or agent for the benefit of those outside of the government.

Reporting the Village as a Whole – Government-Wide Financial Statements

The analysis of the Village as a whole begins on page 22. One of the most important questions asked about the Village's finances is . . . "Is the Village as a whole better off or worse off as a result of the year's activities?" The Statement of Net Position and the Statement of Activities report information about the Village as a whole and about its activities in a way that helps answer this question. These statements include all assets, deferred outflows of resources, liabilities, and deferred inflows of resources using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account, regardless of when cash is received or paid.

These two statements report the Village's net position and changes in them. Net position is the difference between what the citizens own and what the citizens owe in liabilities at one moment in time. Over time, increases or decreases in the Village's net position are one indicator of whether its financial health is improving or deteriorating. Other non-financial factors play a significant role in determining the Village's overall position, such as changes in property tax base and the condition of the Village's capital assets (roads, buildings, water and sewer lines, etc.).

Two kinds of activities are reported in the Statement of Net Position and the Statement of Activities:

- Governmental activities include most of the Village's services, including police, fire, EMS, street maintenance, parks, library, and general administration. These services are supported primarily by property taxes and state revenues.
- Business-type activities include the Water, Sewer, Storm Water and Garbage Collection Utilities. The Village charges a fee to customers to cover the cost of water, sanitary sewer and garbage collection utility services. The Village funds storm water activities through property taxes.

Reporting the Village's Most Significant Funds - Fund Financial Statements

The analysis of the Village's major funds begins on page 24, and provides detailed information about the most significant funds, not the Village as a whole. Some funds are required by state law, or by debt covenants. However, the Village establishes other funds to help it control and manage money for particular purposes, or to show that it is meeting legal responsibilities for using certain taxes, grants and other money (like donations). The Village's two kinds of funds, governmental and proprietary, use different accounting approaches.

Governmental Funds

Most of the Village's services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Village's general operations and the services it provides. Governmental fund information helps the user determine whether there are more or fewer financial resources that can be spent in the near future to finance the Village's programs. Reconciliations between the government-wide statements and the governmental fund statements are provided with the fund financial statements.

Proprietary Funds

Proprietary funds are financed and reported in a manner similar to normal business-type entities and are reported in the same way that all activities are reported in the Statement of Net Position and the Statement of Activities. The Village's enterprise funds (a component of proprietary funds) are the same as the business-type activities we report in the government-wide statements; but, provide more detail and additional information, such as cash flows. The Village uses an internal service fund (the other component of proprietary funds) to report self-insurance activities.

Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties other than the Village. These funds are not available to fund Village activities, and are therefore not reflected in the government-wide financial statements. The Village maintains one fiduciary fund, which is used to record assets collected on behalf of other taxing units.

Notes to the Financial Statements

The accompanying notes to the financial statements provide information essential to a full understanding of the government-wide and fund financial statements. The notes to the financial statements begin on page 34 of this report.

Other Information

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information, which begins on page 84. Combining and individual fund statements and schedules begin on page 88.

Government-Wide Financial Analysis

Net Position

Net position may serve, over time, as a useful indicator of a government's financial position. In the case of the Village of Menomonee Falls, total net position was \$301.7 million as of December 31, 2021. The largest portion of the Village's net position (97%) reflects its investments in capital assets (e.g. land, building, equipment, improvements, construction in progress and infrastructure) less any outstanding debt used to acquire those assets. The Village uses these assets to provide service to citizens; consequently, these assets are not available for future spending. It should be noted that the resources needed to pay debt related to capital assets must be provided from other sources, since the capital assets themselves will not be used to liquidate these liabilities. An additional portion of the Village's net position, 6%, represents resources that are subject to external restriction on how they may be used. The remaining unrestricted net position will be discussed in later sections of this analysis. Net position of the Village as a whole increased by \$11.5 million, or 4.0%.

Condensed Net Position

(in millions of dollars)

	Governmental Activities		Business-type Activities		Total Primary Government	
	2021	2020	2021	2020	2021	2020
Assets:						
Capital assets	\$ 192.3	\$ 188.6	\$ 153.8	\$ 149.1	\$ 346.1	\$ 337.7
Other assets	64.7	61.5	28.0	29.2	92.7	90.7
Total assets	257.0	250.1	181.8	178.3	438.8	428.4
Deferred outflows of resources:	12.7	9.3	1.0	0.7	13.7	10.0
Liabilities:						
Long-term liabilities	70.6	75.5	11.7	10.7	82.3	86.2
Other liabilities	16.7	16.6	4.6	4.5	21.3	21.1
Total liabilities	87.3	92.1	16.3	15.2	103.6	107.3
Deferred inflows of resources:	45.0	39.0	2.2	1.8	47.2	40.8
Net Position:						
Net investment in capital assets	148.4	141.6	142.9	139.7	291.3	281.3
Restricted	4.4	5.0	12.3	12.1	16.7	17.1
Unrestricted	(15.4)	(18.3)	9.1	10.2	(6.3)	(8.1)
Total net position	\$ 137.4	\$ 128.3	\$ 164.3	\$ 162.0	\$ 301.7	\$ 290.3

Changes in Net Position

During 2021 the net position of governmental activities increased 7.0% to \$137.4 million. Restricted assets include \$1.8 million for capital projects (including Tax Incremental Financing Districts or TIDs), \$1.4 million for other special revenue fund purposes, and \$0.8 million for the Library. The unrestricted net position of governmental activities amounts to (\$15.4 million).

Net position of business activities totaled \$164.3 million as of December 31, 2021. Business-type assets totaling \$12.3 million are restricted for capital projects, operations and maintenance, depreciation, and projected future pension obligations. The Village may use the unrestricted net position totaling \$9.1 million to finance continuing operations and capital projects of the utilities.

Changes in Net Position
(in millions of dollars)

	Governmental Activities		Business-type Activities		Total Primary Government	
	2021	2020	2021	2020	2021	2020
Revenues:						
Program revenues:						
Charges for services	\$ 7.1	\$ 6.6	\$ 18.6	\$ 18.6	\$ 25.7	\$ 25.2
Operating grants and contributions	4.1	4.2	-	-	4.1	4.2
Capital grants and contributions	4.5	2.4	4.1	4.3	8.6	6.7
General revenues:						
Property taxes	28.1	26.6	0.9	0.9	29.0	27.5
Unrestricted grants and contributions	2.2	1.8	-	-	2.2	1.8
Other revenues	2.1	0.8	(1.0)	1.0	1.1	1.8
Total revenues	48.1	42.4	22.6	24.8	70.7	67.2
Expenses:						
General government	4.6	4.8	-	-	4.6	4.8
Public safety	17.3	17.8	-	-	17.3	17.8
Public works	8.6	8.5	-	-	8.6	8.5
Culture and recreation	3.6	3.4	-	-	3.6	3.4
Conservation and development	2.9	1.9	-	-	2.9	1.9
Interest on long-term debt	2.0	2.0	-	-	2.0	2.0
Water Utility	-	-	6.1	7.3	6.1	7.3
Sewer Utility	-	-	10.5	10.4	10.5	10.4
Storm Water Utility	-	-	1.6	1.6	1.6	1.6
Solid Waste Collection	-	-	2.1	2.0	2.1	2.0
Total expenses	39.0	38.4	20.3	21.3	59.3	59.7
Increase (decrease) in net position	9.1	4.0	2.3	3.5	11.4	7.5
Net position, beginning of year	128.3	124.3	162.0	158.5	290.3	282.8
Prior period adjustment	-	-	-	-	-	-
Net position, end of year	\$ 137.4	\$ 128.3	\$ 164.3	\$ 162.0	\$ 301.7	\$ 290.3

Governmental activities increased net position by \$9.1 million. Significant changes in governmental revenues and expenses were as follows.

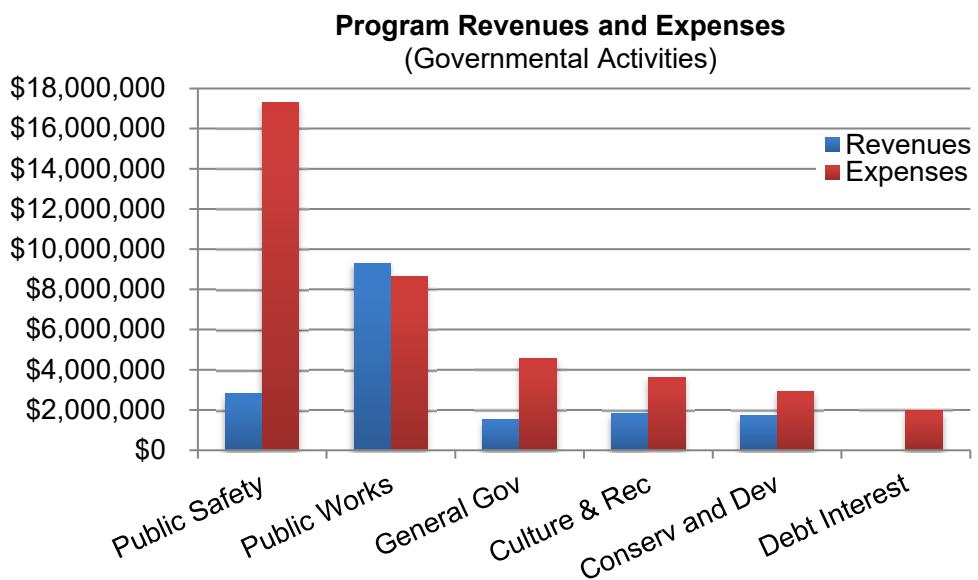
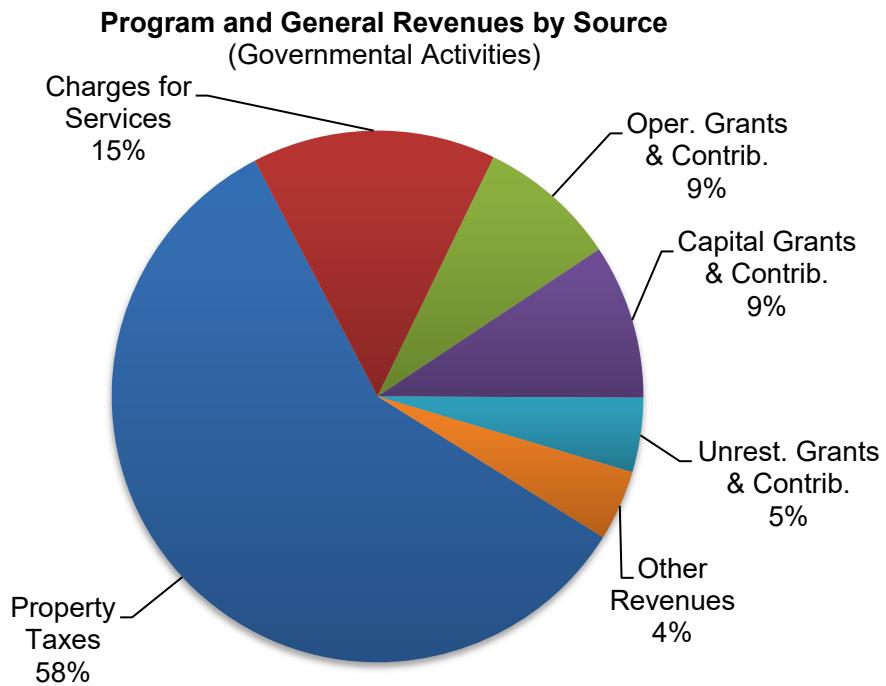
Revenues:

Charges for services totaled \$7.1 million, an increase of \$0.5 million from 2020. The most significant revenues in this category includes landfill tipping fees (\$2.7 million), EMS services (\$1.3 million), and permits (\$1.0 million). Program grants and contributions totaled \$8.6 million, a \$2.0 million increase from the prior year.

All governmental revenues other than program revenues are reported as general revenues. It is important to note that all taxes are classified as general revenue even if restricted for a specific purpose. For 2021, general revenues totaled \$32.4 million, a \$3.2 million increase from the prior year.

Expenses:

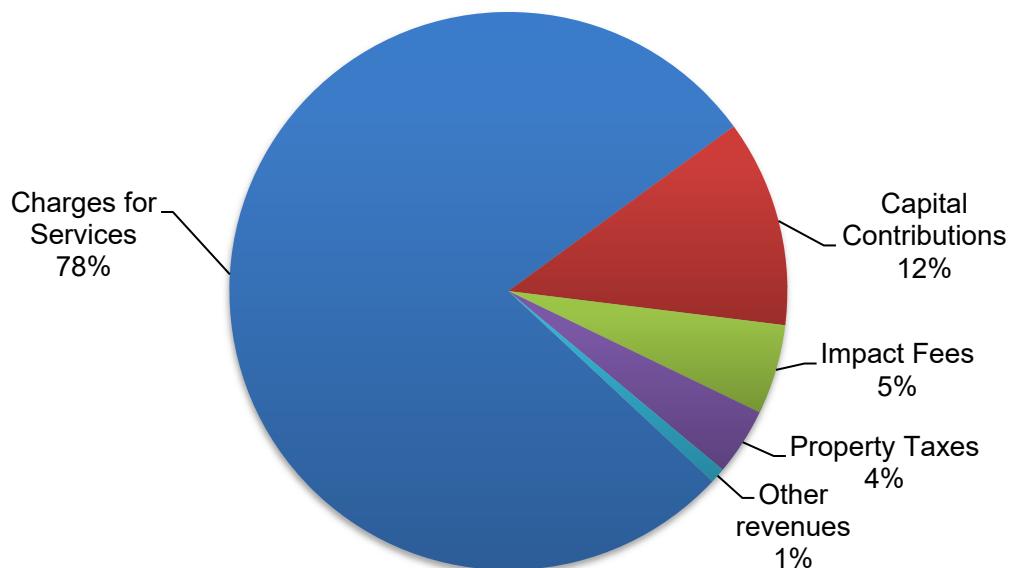
Governmental expenses totaled \$39.0 million, an overall increase of \$0.6 million from 2020. There was no specific governmental activity change that contributed to this amount as each category's expense did not have a significant change to note.



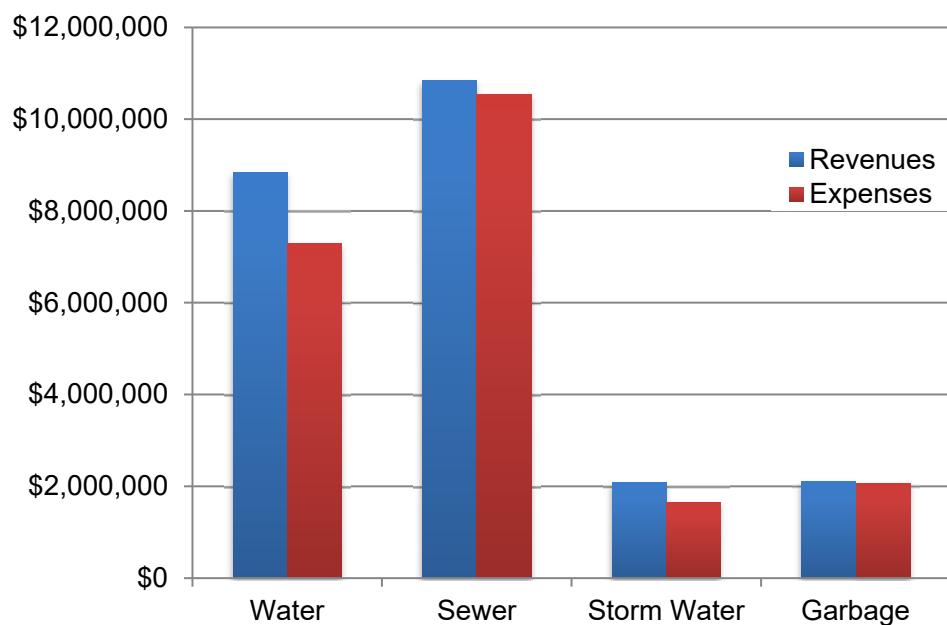
Business-Type Activities

Business-type activities, which include the operations of the water, sewer, storm water and garbage collection utilities, accounted for an increase of \$2.3 million in the Village's net position. Total expenses exceeded charges for services by \$1.7 million. The deficit was offset by capital grants and contributions totaling \$4.1 million and a tax levy of \$0.9 million.

Revenues by Source (Business-type Activities)



Program Revenues and Expenses (Business-type Activities)



Water Utility

The Water Utility reported net operating income of \$1.2 million for 2021, no change reported from 2020. Operating revenues of the Water Utility totaled \$7.0 million for 2021, no change from 2020. Operating expenses totaled \$5.8 million, no change from prior year. Real estate taxes paid to the Village in 2021 were \$1.2 million. Overall, 2021 net income is \$1.5 million higher than 2020.

The Village purchases water from Milwaukee Water Works (MWW) and supplements with water from Village deep wells. The Village paid \$1.7 million to MWW in 2021, which closely matches the amount paid in 2020. Village water rates were last increased in January 2017.

The Water Utility capitalized \$5.5 million of improvements during 2021, of which \$1.0 million were contributed by developers. The majority of the utility-paid capitalized improvements were related to the continued replacement of old utility infrastructure. Note that capital contributions can vary widely from year-to-year since they are dependent on the completion of developer projects in the Village. Capital contributions for 2021 were similar to 2020.

Water Utility Activity Summary (in millions of dollars)

	<u>2021</u>	<u>2020</u>	<u>Change</u>
Charges for services	\$ 7.0	\$ 7.0	\$ -
Operating expenses	5.8	5.8	-
Operating income	<u>1.2</u>	<u>1.2</u>	<u>-</u>
Non-operating income	0.5	0.6	(0.1)
Payment-in-lieu of taxes	(1.2)	(1.2)	-
Capital contributions	1.0	1.0	-
Increase in net position	<u>1.5</u>	<u>1.6</u>	<u>(0.1)</u>
Net position, beginning of year	70.2	68.6	1.6
Prior period adjustment	-	-	-
Net position, end of year	<u>\$ 71.7</u>	<u>\$ 70.2</u>	<u>\$ 1.5</u>

Sewer Utility

The Sewer Utility reported a net operating loss of \$1.0 million for 2021, comparable to the \$0.9 million operating loss in 2020. This change is essentially the net result of a \$0.1 million increase in operation and maintenance expenses. Sewer rates were not increased in 2021 and increased 1% in 2020 as recommended by the Village's Sewer Rate Study.

Operating expenses totaled \$10.5 million, which is \$0.1 higher than in 2020. The Village contracts with other municipalities for sewerage treatment. The largest vendor servicing the Village is Metropolitan Milwaukee Sewerage Treatment District (MMSD). In 2021, the Village paid MMSD \$2.3 million for user charges and \$5.1 million for capital charges. Overall, total payments to MMSD were about the same when compared to the prior year.

The Sewer Utility capitalized \$2.5 million of improvements during 2021 of which \$.8 million was contributed by developers. Note that capital contributions can vary widely from year-to-year since they are dependent on the completion of developer projects in the Village. Capital contributions for 2021 were similar to 2020.

Sewer Utility (continued)

Sewer Utility Activity Summary (in millions of dollars)

	<u>2021</u>	<u>2020</u>	<u>Change</u>
Charges for services	\$ 9.5	\$ 9.5	\$ -
Operating expenses	<u>10.5</u>	<u>10.4</u>	<u>0.1</u>
Operating loss	<u>(1.0)</u>	<u>(0.9)</u>	<u>(0.1)</u>
Non-operating income	0.5	0.7	(0.2)
Capital contributions	<u>0.8</u>	<u>0.7</u>	<u>0.1</u>
Increase (decrease) in net position	<u>0.3</u>	<u>0.5</u>	<u>(0.2)</u>
Net position, beginning of year	<u>62.1</u>	<u>61.6</u>	<u>0.5</u>
Net position, end of year	<u><u>\$ 62.4</u></u>	<u><u>\$ 62.1</u></u>	<u><u>\$ 0.3</u></u>

Storm Water Utility

The Storm Water Utility is funded primarily through property taxes. Operating revenues of the Storm Water Utility totaled \$1.0 million and operating expenses totaled \$1.6 million. The net operating loss of \$0.6 million for 2021 is consistent with the results of 2020 operations.

The Storm Water Utility capitalized \$1.1 million of improvements during 2021, of which \$1.0 million were contributed from developers. Most of the infrastructure installed by the Village is attributable to the addition of new utility infrastructure. Capital contributions for 2021 were \$.8 million less than in 2020.

Storm Water Utility Activity Summary (in millions of dollars)

	<u>2021</u>	<u>2020</u>	<u>Change</u>
Property taxes and charges for services	\$ 1.0	\$ 1.0	\$ -
Operating expenses	<u>1.6</u>	<u>1.5</u>	<u>0.1</u>
Operating loss	<u>(0.6)</u>	<u>(0.5)</u>	<u>(0.1)</u>
Non-operating Income	-	0.1	(0.1)
Capital contributions	<u>1.0</u>	<u>1.8</u>	<u>(0.8)</u>
Increase (decrease) in net position	<u>0.4</u>	<u>1.4</u>	<u>(1.0)</u>
Net position, beginning of year	<u>29.6</u>	<u>28.2</u>	<u>1.4</u>
Net position, end of year	<u><u>\$ 30.0</u></u>	<u><u>\$ 29.6</u></u>	<u><u>\$ 0.4</u></u>

Solid Waste Collection Utility

The Solid Waste Collection Utility is funded primarily through user charges and this was the primary reason to treat this function as an Enterprise Fund activity rather than a Governmental Fund activity beginning in 2020. Operating revenues of the Solid Waste Collection Utility totaled \$2.0 million and operating expenses totaled \$2.0 million.

Solid Waste Collection Utility Activity Summary (in millions of dollars)

	<u>2021</u>	<u>2020</u>	<u>Change</u>
Charges for services	\$ 2.0	\$ 2.0	\$ -
Operating expenses	2.0	2.0	-
Operating income	<u>-</u>	<u>-</u>	<u>-</u>
Non-operating income	-	0.1	(0.1)
Capital contributions	-	-	-
Increase in net position	<u>-</u>	<u>0.1</u>	<u>(0.1)</u>
Net position, beginning of year	<u>0.1</u>	<u>-</u>	<u>0.1</u>
Prior period adjustment	<u>-</u>	<u>-</u>	<u>-</u>
Net position, end of year	<u><u>\$ 0.1</u></u>	<u><u>\$ 0.1</u></u>	<u><u>\$ -</u></u>

Fund Financial Analysis

Fund financial reporting, beginning on page 24, focuses on short-term spendable resources and fund balances available for future use.

Governmental Funds

As of December 31, 2021, Village governmental funds reported a combined fund balance of \$19.6 million, \$0.6 million less than last year's total of \$20.2 million. Further details on the General Fund and other significant or "Major" funds are listed below.

General Fund

The final fund balance of the General Fund amounted to \$10.5 million, no change from the prior year. \$2.8 million of the total fund balance is a result of non-spendable assets. The remaining \$7.7 million is considered "unassigned" and available for spending. The unassigned balance equates to 3.1 months of 2022 budgeted expenditures; which is consistent with our fund balance policy of around 3 months.

Overall, for 2021, General Fund revenues were \$0.5 million more than budgeted. This increased revenue is a result of multiple revenues cumulatively exceeding the budgeted figures, including fines and forfeitures and charges for services.

General Fund expenditures were within budgeted expectations. The budget overage in public safety and savings with open positions across the Village and as well as savings from employee health plan changes and delaying of new employee hires ended the 2021 total expenditures per budget figures.

Debt Service Fund

The Debt Service Fund balance decreased \$0.2 million. Annual debt service requirements were met primarily by transfers from other governmental funds of \$7.0 million and property taxes levied of \$2.5 million.

Proprietary Funds

The Water, Sewer, Storm Water and Garbage Collection Utilities were discussed in the Government-Wide Analysis on pages 10-21.

The Village as Trustee

The Village acts as Trustee for property taxes collected on behalf of other taxing units: the State of Wisconsin, Waukesha County, Menomonee Falls School District, Hamilton School District, and Waukesha County Technical College. All of the Village's fiduciary activities are reported in the Statement of Net Position - Fiduciary Fund on page 33. The Village excludes these assets from other financial statements because the Village cannot use these assets to finance its operations.

Capital Assets

As of December 31, 2021, the Village had \$346.1 million invested in a broad range of capital assets including buildings, police, fire and public works equipment, roads, bridges, and water and sewer lines. (See table below) More information on capital assets is located in Note 3 E.

Capital Assets (in millions of dollars)							
	Governmental Activities		Business-type Activities		Total Primary Government		2020
	2021	2020	2021	2020	2021	2020	
Non-depreciable assets:							
Land	\$ 106.6	\$ 103.5	\$ 0.6	\$ 0.6	\$ 107.2	\$ 104.1	
Construction in progress	2.5	3.0	3.0	1.7	5.5	4.7	
Total non-depreciable assets	109.1	106.5	3.6	2.3	112.7	108.8	
Depreciable assets:							
Land improvements	6.3	5.8	1.9	1.9	8.2	7.7	
Buildings and improvements	60.7	58.1	9.3	9.3	70.0	67.4	
Equipment and furnishings	23.8	22.5	10.1	9.1	33.9	31.6	
Infrastructure	62.8	61.3	215.7	209.0	278.5	270.3	
Total depreciable assets	153.6	147.7	237.0	229.3	390.6	377.0	
Less accumulated depreciation	70.4	65.6	86.8	82.5	157.2	148.1	
Net depreciable assets	83.2	82.1	150.2	146.8	233.4	228.9	
Total capital assets	\$ 192.3	\$ 188.6	\$ 153.8	\$ 149.1	\$ 346.1	\$ 337.7	

The Village's 2021 capital budget anticipated a spending level of \$10.4 million for capital projects. The Village borrowed \$4.1 million in 2021 to fund these expenditures, with the remaining \$6.3 million being financed with cash on hand.

The most significant changes in capital assets of governmental activities included the following (in millions):

	Book Value
Contributed Infrastructure from Three Subdivision Developments	\$ 1.2
Sheridan Drive Improvements	0.3
Curb & Gutter Improvements	0.1

The most significant changes in capital assets of business-type activities included the following (in millions):

	Book Value
Water Utility infrastructure	\$ 5.5
Sewer Utility infrastructure	2.5
Storm Utility infrastructure	1.1

Long-term Debt

As of December 31, 2021, long-term debt outstanding totaled \$83.1 million compared to \$86.8 million at December 31, 2020, a net decrease of \$3.7 million.

The following debt issuances occurred in 2021:

2021A GO Notes - 2021 Capital Budget	\$ 3,150,000
2021B GO Notes - 2021 Water Utility Capital Expenditures, GO Refi	\$ 3,400,000
	\$ <u>6,550,000</u>

Principal paid on outstanding debt totaled \$10.1 million for 2021, all of which was paid toward principal reduction.

The debt issued to fund the 2021 Capital Budget is summarized as follows:

Streets and Storm Water Infrastructure	\$ 2,000,000
Water Utility Infrastructure	\$ 2,130,000
Total debt issuance	\$ <u>4,130,000</u>

Outstanding Debt, December 31 (in millions of dollars)

	Governmental Activities		Business-type Activities		Total Primary Government	
	2021	2020	2021	2020	2021	2020
General obligation bonds/notes	\$ 71.3	\$ 75.7	\$ 11.1	\$ 10.3	\$ 82.4	\$ 86.0
Mortgage revenue bonds	\$ -	\$ -	\$ 0.7	\$ 0.8	\$ 0.7	\$ 0.8
	<u>\$ 71.3</u>	<u>\$ 75.7</u>	<u>\$ 11.8</u>	<u>\$ 11.1</u>	<u>\$ 83.1</u>	<u>\$ 86.8</u>

The Village's general obligation bond rating is Aa2 by Moody's; a strong rating for a village of our size. The outstanding Sewer Utility mortgage revenue bonds are clean water fund loans and are therefore not rated by Moody's.

State Statutes limit the amount of general obligation debt a government entity may issue to 5 percent of its total equalized value. The current debt limit for the Village of Menomonee Falls is \$307.5 million. As of December 31, 2021 the Village had \$82 million in outstanding general obligation debt, or 26.8% of the limit.

For more information related to long-term debt obligations, see Note 3 F. Other long-term obligations include accrued sick leave and other post-employment benefits (OPEB) obligation.

Economic Factors and Next Year's Budgets and Rates

Property taxes make up 66% of the General Fund's 2022 budget and state revenues account for another 14%. Together, nearly 80% of the General Fund's expenditures are covered by taxes and state revenues. Overall, the 2022 General Fund operating budget increased \$1.0 million compared to 2021.

The total assessed value for the Village increased \$93.0 million, or 1.9%. Total assessed values for 2021 and 2020 were \$5.07 billion and \$4.98 billion respectively. The ratio of assessed values to equalized values was 82.6% as of January 1, 2021.

Contacting Village Financial Management

This financial report is designed to provide our citizens, taxpayers, customers, investors and creditors with a general overview of the Village's finances and to show the Village's accountability for the money it receives. If there are questions about this report or a need for further information, contact Financial Services by email at fs@menomoneefalls.org; or by mail at Village of Menomonee Falls, W156N8480 Pilgrim Road, Menomonee Falls, Wisconsin, 53051.

BASIC FINANCIAL STATEMENTS

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Statement of Net Position
December 31, 2021

	Primary Government		
	Business-type Activities		Total
	Governmental Activities	Business-type Activities	
Assets:			
Cash and equivalents	\$ 31,654,945	\$ 6,254,777	\$ 37,909,722
Taxes receivable	19,793,049	931,000	20,724,049
Special charges on the tax roll	29,472	2,517,194	2,546,666
Intergovernmental aid receivable	1,486,038	---	1,486,038
Accounts receivable (net)	1,808,835	2,830,193	4,639,028
Internal balances	(165,137)	165,137	---
Inventories	670,504	120,570	791,074
Prepaid items	72,533	2,357	74,890
Notes receivable	23,754	---	23,754
Special assessments	724,655	193,211	917,866
Restricted assets:			
Cash and equivalents	1,525,699	12,369,638	13,895,337
Net pension asset	7,150,132	513,461	7,663,593
Prepaid capacity charges	---	2,108,526	2,108,526
Capital assets:			
Land and construction in progress	109,065,241	3,625,617	112,690,858
Other capital assets net of accumulated depreciation	83,200,878	150,193,622	233,394,500
Total assets	257,040,598	181,825,303	438,865,901
Deferred Outflows of Resources:			
Deferred outflows related to pensions	11,940,587	857,470	12,798,057
Deferred outflows related to OPEB - life insurance	464,621	102,683	567,304
Deferred outflows related to OPEB - health	300,100	31,502	331,602
Total deferred outflows of resources	12,705,308	991,655	13,696,963
Liabilities:			
Accounts payable and accrued expenses	3,238,582	781,835	4,020,417
Incurred but not reported claims	210,794	---	210,794
Deposits	615,740	50,000	665,740
Prepaid rent	20,664	---	20,664
Unearned revenue	1,383,962	2,225,605	3,609,567
Unearned ARPA grant funds	1,364,435	---	1,364,435
Liabilities payable from restricted assets:			
Current portion of revenue bonds	---	74,278	74,278
Accrued interest	---	2,955	2,955
Accrued interest	507,833	81,902	589,735
Compensated absences - vacation due within one year	1,139,245	170,088	1,309,333
Compensated absences - sick leave due within one year	512,406	69,273	581,679
Compensated absences - sick leave more than one year	2,616,163	374,843	2,991,006
Net OPEB - life insurance liability	1,077,987	238,237	1,316,224
Total OPEB - health liability	1,960,419	205,790	2,166,209
Bonds and notes - due within one year	7,707,951	1,173,982	8,881,933
Bonds and notes - due in more than one year	64,939,839	10,886,231	75,826,070
Total liabilities	87,296,020	16,335,019	103,631,039
Deferred Inflows of Resources:			
Subsequent year's taxes	28,773,492	931,000	29,704,492
Unamortized gains on debt refunding	11,305	---	11,305
Deferred inflows related to pensions	15,665,836	1,124,985	16,790,821
Deferred inflows related to OPEB - health	312,892	33,030	345,922
Deferred inflows related to OPEB - life insurance	287,579	63,555	351,134
Total deferred inflows of resources	45,051,104	2,152,570	47,203,674
Net Position:			
Net investment in capital assets	148,407,733	142,973,829	291,381,562
Restricted for:			
Capital projects	1,785,745	11,227,235	13,012,980
Debt service	398,216	---	398,216
Library operations and maintenance	791,329	---	791,329
Other	1,414,368	1,065,170	2,479,538
Unrestricted	(15,398,609)	9,063,135	(6,335,474)
Total net position	\$ 137,398,782	\$ 164,329,369	\$ 301,728,151

The accompanying notes to financial statements are an integral part of these statements.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Statement of Activities
Year Ended December 31, 2021

							Net Revenue (Expense) and Changes in Net Position		
	Program Revenues						Primary Government		
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-type Activities	Total		
Primary Government:									
Governmental Activities:									
General government	\$ 4,560,540	\$ 649,349	\$ 625,000	\$ 244,181	\$ (3,042,010)	\$ ---	\$ (3,042,010)		
Public safety	17,281,848	2,546,678	249,316	---	(14,485,854)	---	(14,485,854)		
Public works	8,636,694	2,733,515	2,298,129	4,279,903	674,853	---	674,853		
Culture and recreation	3,623,944	305,015	97,459	---	(3,221,470)	---	(3,221,470)		
Conservation and development	2,931,619	906,539	813,788	---	(1,211,292)	---	(1,211,292)		
Interest and fiscal charges	1,951,920	---	---	---	(1,951,920)	---	(1,951,920)		
Total governmental activities	38,986,565	7,141,096	4,083,692	4,524,084	(23,237,693)	---	(23,237,693)		
Business-type Activities:									
Water Utility	6,075,239	7,033,718	---	1,688,058	---	2,646,537	2,646,537		
Sewer Utility	10,545,504	9,514,149	---	1,321,461	---	290,106	290,106		
Storm Water Utility	1,639,213	48,695	---	1,097,424	---	(493,094)	(493,094)		
Solid Waste Collection	2,063,060	2,019,588	---	---	---	(43,472)	(43,472)		
Total business-like activities	20,323,016	18,616,150	---	4,106,943	---	2,400,077	2,400,077		
Total primary government	\$ 59,309,581	\$ 25,757,246	\$ 4,083,692	\$ 8,631,027	(23,237,693)	2,400,077	(20,837,616)		
General Revenues:									
Taxes:									
Property taxes levied for general purposes				21,505,613	---	21,505,613			
Property taxes levied for utility purposes				---	931,000	931,000			
Property taxes levied for debt service				2,525,000	---	2,525,000			
Property taxes levied for TID districts				4,109,568	---	4,109,568			
Grants and contributions not restricted to specific programs				2,182,880	---	2,182,880			
Investment earnings				40,486	13,109	53,595			
Interest on advances to utilities				489	---	489			
Gain on disposal of capital assets				639,305	---	639,305			
Transfers - PILOT				1,152,198	(1,152,198)	---			
Other revenues				229,414	127,721	357,135			
Total general revenues				32,384,953	(80,368)	32,304,585			
Change in net position				9,147,260	2,319,709	11,466,969			
Net position, beginning of year				128,251,522	162,009,660	290,261,182			
Net position, end of year				\$ 137,398,782	\$ 164,329,369	\$ 301,728,151			

The accompanying notes to financial statements are an integral part of these statements.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Balance Sheet - Governmental Funds
December 31, 2021

	General Fund	Debt Service Fund	Other Governmental Funds	Total Governmental Funds
Assets:				
Cash and equivalents	\$ 21,404,494	\$ 398,216	\$ 9,422,663	\$ 31,225,373
Restricted assets:				
Cash and equivalents	---	---	1,525,699	1,525,699
Accounts receivable:				
Taxes	10,690,689	2,525,000	6,577,360	19,793,049
Special charges on the tax roll	12,950	---	16,522	29,472
Intergovernmental aid	1,135,119	---	350,919	1,486,038
Special assessments	---	---	724,655	724,655
Accounts	980,058	---	790,075	1,770,133
Notes	---	---	23,754	23,754
Due from other funds	---	---	946,761	946,761
Prepaid items	72,533	---	---	72,533
Inventory of supplies, at cost	670,504	---	---	670,504
Advances to other governmental funds	2,007,343	---	2,822,369	4,829,712
Total assets	36,973,690	2,923,216	23,200,777	63,097,683
Liabilities:				
Accounts payable and other accrued liabilities	2,883,790	---	354,792	3,238,582
Accrued compensated absences	1,061,913	---	77,332	1,139,245
Deposits	478,198	---	137,542	615,740
Unearned ARPA grant funds	---	---	1,364,435	1,364,435
Prepaid rent	20,664	---	---	20,664
Due to other funds	801,365	---	332,459	1,133,824
Long-term advances from other governmental funds	---	---	4,829,712	4,829,712
Total liabilities	5,245,930	---	7,096,272	12,342,202
Deferred Inflows of Resources:				
Subsequent year's taxes	19,671,132	2,525,000	6,577,360	28,773,492
Miscellaneous unavailable revenue	1,542,388	---	350,919	1,893,307
Special assessments	---	---	509,095	509,095
Total deferred inflows of resources	21,213,520	2,525,000	7,437,374	31,175,894
Fund Balances (Deficit):				
Nonspendable	2,759,237	---	3,061,683	5,820,920
Restricted:				
Capital projects	---	---	3,389,827	3,389,827
Other	---	398,216	2,412,206	2,810,422
Committed	---	---	859,828	859,828
Assigned	---	---	3,133,790	3,133,790
Unassigned	7,755,003	---	(4,190,203)	3,564,800
Total fund balances (deficit)	\$ 10,514,240	\$ 398,216	\$ 8,667,131	\$ 19,579,587

The accompanying notes to financial statements are an integral part of these statements.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Reconciliation of the Balance Sheet - Governmental Funds to the Statement of Net Position
December 31, 2021

Total fund balance of governmental funds	\$ 19,579,587
Amounts reported for governmental activities in the government-wide statement of net assets are different because:	
Capital assets used in governmental activities are not financial resources and therefore are not reported in the fund statements.	
Land and construction in progress	109,065,241
Other capital assets net of accumulated depreciation	83,200,878
Other unavailable revenues are not available to pay for current period expenditures and therefore are deferred in the funds.	
Special assessments receivable	509,095
Miscellaneous unavailable revenue	509,345
Governmental funds report premiums and discounts associated with the issuance of long-term debt as other financing sources and uses, but these items are amortized over the life of the debt issue on the statement of activities. Similarly, losses on refundings of debt are recorded as expenditures in the governmental funds, but amortized over the life of the debt issue on the statement of activities.	
Net unamortized gains on debt refunding	(11,305)
Net unamortized premiums on debt	(1,304,839)
The following long-term liabilities which are not due and payable in the current period are not reported in the governmental funds:	
Bonds and promissory notes payable	(71,342,951)
Compensated absences payable - sick pay	(3,128,569)
Total OPEB - health	(1,960,419)
Accrued interest payable on long-term bonds and notes	(507,833)
The Village's proportionate share of the net pension asset at the WRS exceeds its obligation. This is reported as an asset on the statement of net position, but is not reported in the governmental funds.	
	7,150,132
The Village's proportionate share of the net OPEB liability for the Local Retiree Life Insurance Fund ("LRLIF") administered by the Wisconsin Department of Employee Trust Funds ("ETF") is reported on the statement of net position, but is not reported in the governmental funds.	
	(1,077,987)
Deferred outflows and inflows of resources related to pensions, OPEB - life insurance and OPEB - health are applicable to future periods, and therefore, are not reported in the governmental funds.	
Deferred outflows related to pensions	11,940,587
Deferred inflows related to pensions	(15,665,836)
Deferred outflows related to OPEB - health	300,100
Deferred outflows related to OPEB - life insurance	464,621
Deferred inflows related to OPEB - health	(312,892)
Deferred inflows related to OPEB - life insurance	(287,579)
The Risk Management Fund, an internal service fund, is used by management to charge the cost of insurance to individual funds. The assets and liabilities of this fund are included in governmental activities in the statement of net assets.	
	<u>279,406</u>
Net position of governmental activities	\$ <u>137,398,782</u>

The accompanying notes to financial statements are an integral part of these statements.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds
Year Ended December 31, 2021

	General Fund	Debt Service Fund	Other Governmental Funds	Total
Revenues:				
Property taxes	\$ 19,508,882	\$ 2,525,000	\$ 5,930,568	\$ 27,964,450
Other taxes	175,731	---	279,200	454,931
Charges for services:				
Licenses and permits	1,555,925	---	---	1,555,925
Fines and forfeitures	660,315	---	13,979	674,294
Program revenues	---	---	27,958	27,958
Tipping fees	---	---	2,710,110	2,710,110
Other charges for services	1,914,787	---	---	1,914,787
Operating grants and contributions:				
Intergovernmental	3,965,072	---	1,459,671	5,424,743
Donations	4,025	---	35,045	39,070
Special assessments and interest	---	---	46,475	46,475
Contributions from developers	---	---	307,308	307,308
Platting fees	---	---	86,000	86,000
Impact fees	---	---	720,784	720,784
Investment earnings	11,420	658	8,628	20,706
Interest on advances to governmental funds	11,162	---	13,706	24,868
Interest on advances to utilities	---	---	489	489
Other revenues	339,723	---	21,482	361,205
Total governmental revenues	28,147,042	2,525,658	11,661,403	42,334,103
Expenditures:				
Current:				
General government	3,825,121	---	253,615	4,078,736
Public safety	17,535,215	---	142,224	17,677,439
Public works	3,498,683	---	2,026,557	5,525,240
Culture and recreation	1,029,653	---	2,175,689	3,205,342
Conservation and development	917,469	---	1,027,924	1,945,393
Uncollectible accounts	---	---	1,023,736	1,023,736
Interest on advances from utilities	---	---	2,576	2,576
Capital outlay	493,354	---	3,757,822	4,251,176
Debt Service:				
Principal on long-term debt	---	7,547,953	---	7,547,953
Interest and fiscal charges on long-term debt	---	2,138,429	---	2,138,429
Bond expenses	1,040	---	6,148	7,188
Interest on advances from governmental funds	---	---	22,292	22,292
Debt issuance costs	---	---	79,725	79,725
Total expenditures	27,300,535	9,686,382	10,518,308	47,505,225
Excess (deficit) of revenues over (under) expenditures	846,507	(7,160,724)	1,143,095	(5,171,122)
Other Financing Sources (Uses):				
Proceeds from sales of capital assets	(2,256)	---	120,018	117,762
Transfers in	---	6,987,450	2,593,497	9,580,947
Transfers out	(2,003,867)	---	(7,577,080)	(9,580,947)
Transfers from water utility - PILOT	1,152,198	---	---	1,152,198
Face value of bonds issued	---	---	3,150,000	3,150,000
Premiums on debt issued	7,418	---	142,832	150,250
Total other financing sources (uses)	(846,507)	6,987,450	(1,570,733)	4,570,210
Net change in fund balances	---	(173,274)	(427,638)	(600,912)
Fund balance, beginning of year	10,514,240	571,490	9,094,769	20,180,499
Fund balance, end of year	\$ 10,514,240	\$ 398,216	\$ 8,667,131	\$ 19,579,587

The accompanying notes to financial statements are an integral part of these statements.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

**Reconciliation of the Statement of Revenues, Expenditures and Changes in
Fund Balances of Governmental Funds to the Statement of Activities
Year Ended December 31, 2021**

Net change in fund balances of governmental funds	\$ (600,912)
Amounts reported for governmental activities in the statement of activities are different because:	
Governmental funds report capital outlays as expenditures. In the government-wide statement of activities, the cost of those assets is allocated over their useful lives and reported as depreciation.	
Governmental capital outlays in fund financial statements	4,251,176
Depreciation expense in government-wide financial statements	(5,304,985)
Certain capital assets acquired by the Village are contributed to the Village by outside parties. As no current financial resources were acquired by the Village as a result of these contributions, these contributions are not recorded in the governmental funds.	
	5,610,969
In the statement of activities, the net gain or loss on the sale, exchange or retirement of capital assets is reported. However, in the governmental funds, only the proceeds from the sale of capital assets provides a current financial resource to be reported. Therefore, the change in fund balance differs from the change in net position by the cost of the assets sold or retired net of the accumulated depreciation on those assets.	
	(881,397)
Governmental funds report proceeds from the issuance of long-term debt and capital leases as other financing sources, but issuing debt and capital leases increases long-term liabilities in the statement of net position. Repayments of long-term debt and capital lease principal are expenditures in the governmental funds but the repayments reduce long-term liabilities in the statement of net position.	
Proceeds from the issuance of debt in governmental fund financial statements	(3,150,000)
Principal payments on debt in governmental fund financial statements	7,547,953
Governmental funds report premiums and discounts associated with the issuance of long-term debt as other financing sources and uses but these items are amortized over the life of the debt issue on the statement of activities. Similarly, losses on refundings of debt are recorded as expenditures in the governmental funds but amortized over the life of the debt issue on the statement of activities.	
Premiums on issuances of debt in governmental fund financial statements	(150,250)
Amortization of these amounts included in interest expense in the statement of activities	254,502
Interest on long-term debt in the governmental funds is reported as an expenditure in the funds when it is due, and thus requires the use of current financial resources. In the statement of activities; however, interest costs are reported as they accrue, regardless of when they are due. This is the change in the accrual.	
	18,920
The Risk Management Fund, an internal service fund, is used to allocate the cost of insurance to individual funds. The change in net position of this fund is reported under governmental activities in the statement of activities.	
	(178,792)
In the Statement of Activities the cost of pension benefits earned net of employee contributions is reported as pension revenue (expense). In the governmental funds, however, expenditures for those items are measured by the amount of financial resources used.	
	2,161,708
Certain revenues which do not provide current financial resources are deferred in the governmental funds, but are reported in the statement of activities.	
Change in special assessments receivable	(37,726)
Change in miscellaneous unavailable revenue	(42,436)
Net OPEB - life insurance obligations are recognized as paid in the governmental funds but recognized as the expense is incurred in the statement of activities.	
	(96,895)
Certain expenses do not require the use of current financial resources, and therefore, are not reported as expenditures in the governmental funds. These expenses are accrued in the government-wide statement of net position and reported as expenses in the statement of activities.	
Change in accrued compensated absences - sick pay	(88,420)
Change in OPEB obligation	(166,155)
Change in net position of governmental activities	<hr/> <hr/> \$ 9,147,260

The accompanying notes to financial statements are an integral part of these statements.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Statement of Revenues, Expenditures, and Changes in Fund Balances - Budget to Actual - General Fund
Year Ended December 31, 2021

	Adopted Budget	Amended Budget	Actual	Variance
Revenues:				
Property taxes	\$ 19,498,000	\$ 19,498,000	\$ 19,508,882	\$ 10,882
Other taxes	154,000	154,000	175,731	21,731
Licenses and permits	1,564,800	1,564,800	1,555,925	(8,875)
Fines and forfeitures	522,000	522,000	660,315	138,315
Intergovernmental	3,948,000	3,948,000	3,965,072	17,072
Donations	---	---	4,025	4,025
Charges for services	1,699,000	1,699,000	1,914,787	215,787
Investment earnings	17,000	17,000	11,420	(5,580)
Interest on advances to other governmental funds	12,000	12,000	11,162	(838)
Other	<u>207,560</u>	<u>207,560</u>	<u>339,723</u>	<u>132,163</u>
Total revenues	<u>27,622,360</u>	<u>27,622,360</u>	<u>28,147,042</u>	<u>524,682</u>
Expenditures:				
General government	4,518,510	4,518,510	4,127,706	390,804
Public safety	16,630,650	16,630,650	17,717,632	(1,086,982)
Public works	4,039,000	4,039,000	3,507,035	531,965
Culture and recreation	1,012,900	1,012,900	1,029,653	(16,753)
Conservation and development	1,109,300	1,109,300	917,469	191,831
Bond expenses	---	---	1,040	(1,040)
Total expenditures	<u>27,310,360</u>	<u>27,310,360</u>	<u>27,300,535</u>	<u>9,825</u>
Excess of revenues over expenditures	<u>312,000</u>	<u>312,000</u>	<u>846,507</u>	<u>534,507</u>
Other Financing Sources (Uses):				
Proceeds from sales of capital assets	---	---	(2,256)	(2,256)
Debt premium	---	---	7,418	7,418
Transfers out	(1,487,000)	(1,487,000)	(2,003,867)	(516,867)
Transfers from water utility - PILOT	<u>1,175,000</u>	<u>1,175,000</u>	<u>1,152,198</u>	<u>(22,802)</u>
Net other financing uses	<u>(312,000)</u>	<u>(312,000)</u>	<u>(846,507)</u>	<u>(534,507)</u>
Net change in fund balance	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>
Fund Balance:				
Beginning of year	\$ 10,514,240	\$ 10,514,240	\$ 10,514,240	\$ ---
End of year	<u>\$ 10,514,240</u>	<u>\$ 10,514,240</u>	<u>\$ 10,514,240</u>	<u>\$ ---</u>

The accompanying notes to financial statements are an integral part of these statements.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Statement of Net Position - Proprietary Funds
December 31, 2021

	Business-Type Activities - Enterprise Funds					Total Enterprise Funds	Governmental Activities Internal Service Fund
	Water Utility	Sewer Utility	Storm Water Utility	Solid Waste Collection			
Assets:							
Current Assets:							
Cash and equivalents	\$ 5,366,097	\$ 719,963	\$ 68,259	\$ 100,458	\$ 6,254,777	\$ 429,572	
Cash and equivalents - restricted (current)	---	77,233	---	---	77,233	---	
Receivables:							
Taxes	---	---	931,000	---	931,000	---	
Special charges on the tax roll	133,967	306,129	---	2,077,098	2,517,194	---	
Utility customers	985,938	1,815,628	---	---	2,801,566	---	
Special assessments - current	19,321	---	---	---	19,321	---	
Other	4,521	22,311	571	1,224	28,627	38,702	
Due from other funds	---	220,520	---	---	220,520	21,926	
Prepaid items	2,357	---	---	---	2,357	---	
Inventory	79,366	13,223	27,981	---	---	120,570	
Total current assets	6,591,567	3,175,007	1,027,811	2,178,780	12,973,165	490,200	
Noncurrent Assets:							
Restricted:							
Cash and equivalents - restricted (noncurrent)	4,340,512	7,951,893	---	---	12,292,405	---	
Net pension asset	298,880	176,263	38,318	---	513,461	---	
Advances to other funds	2,624,190	---	---	---	2,624,190	---	
Special assessments - noncurrent	173,890	---	---	---	173,890	---	
Prepaid capacity charge	---	2,108,526	---	---	2,108,526	---	
Land and construction in progress	3,497,565	113,952	14,100	---	3,625,617	---	
Other capital assets, net of accumulated depreciation	66,057,477	50,563,513	33,572,632	---	150,193,622	---	
Total noncurrent assets	76,992,514	60,914,147	33,625,050	---	171,531,711	---	
Total assets	83,584,081	64,089,154	34,652,861	2,178,780	184,504,876	490,200	
Deferred Outflows of Resources:							
Deferred outflows related to pensions	499,125	294,355	63,990	---	857,470	---	
Deferred outflows related to OPEB - life insurance	64,673	31,202	6,808	---	102,683	---	
Deferred outflows related to OPEB - health	19,896	7,958	3,648	---	31,502	---	
Total deferred outflows of resources	583,694	333,515	74,446	---	991,655	---	
Liabilities:							
Current Liabilities:							
Accounts payable and accrued liabilities	202,995	563,158	14,299	1,383	781,835	---	
Incurred but not reported insurance claims	---	---	---	---	---	210,794	
Compensated absences - vacation due within one year	97,647	53,208	19,233	---	170,088	---	
Compensated absences - sick due within one year	44,158	20,174	4,941	---	69,273	---	
Unearned revenue	148,507	---	---	2,077,098	2,225,605	---	
Current portion of general obligation notes	945,000	---	195,000	---	1,140,000	---	
Current portion of revenue bonds	---	33,982	---	---	33,982	---	
Accrued interest	72,842	---	9,060	---	81,902	---	
Due to other funds	51,343	---	4,040	---	55,383	---	
Liabilities payable from restricted assets:							
Current portion of revenue bonds	---	74,278	---	---	74,278	---	
Accrued interest	---	2,955	---	---	2,955	---	
Total current liabilities	1,562,492	747,755	246,573	2,078,481	4,635,301	210,794	
Long-Term Liabilities:							
Compensated absences - sick pay	217,192	110,349	47,302	---	374,843	---	
Net OPEB - life insurance liability	150,050	72,392	15,795	---	238,237	---	
Total OPEB - health liability	129,973	51,989	23,828	---	205,790	---	
Deposits	---	---	50,000	---	50,000	---	
Advances from other funds	---	---	2,624,190	---	2,624,190	---	
General obligation notes	9,623,548	---	678,588	---	10,302,136	---	
Revenue bonds	---	584,095	---	---	584,095	---	
Total long-term liabilities	10,120,763	818,825	3,439,703	---	14,379,291	---	
Total liabilities	11,683,255	1,566,580	3,686,276	2,078,481	19,014,592	210,794	
Deferred Inflows of Resources:							
Subsequent year's taxes	---	---	931,000	---	931,000	---	
Deferred inflows related to pensions	654,843	386,188	83,954	---	1,124,985	---	
Deferred inflows related to OPEB - health	20,963	8,302	3,765	---	33,030	---	
Deferred inflows related to OPEB - life insurance	40,029	19,312	4,214	---	63,555	---	
Total deferred inflows of resources	715,835	413,802	1,022,933	---	2,152,570	---	
Net Position:							
Net investment in capital assets	59,581,116	50,679,569	32,713,144	---	142,973,829	---	
Restricted for:							
Operations and maintenance	---	909,570	---	---	909,570	---	
Depreciation	---	155,600	---	---	155,600	---	
Capital projects	4,340,512	6,886,723	---	---	11,227,235	---	
Unrestricted	7,847,057	3,810,825	(2,695,046)	100,299	9,063,135	279,406	
Total net position	\$ 71,768,685	\$ 62,442,287	\$ 30,018,098	\$ 100,299	\$ 164,329,369	\$ 279,406	

The accompanying notes to financial statements are an integral part of these statements.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Statement of Revenues, Expenses and Changes in Net Position - Proprietary Funds
Year Ended December 31, 2021

	Business-Type Activities - Enterprise Funds					Total Enterprise Funds	Governmental Activities Internal Service Fund
	Water Utility	Sewer Utility	Storm Water Utility	Solid Waste Collection			
	\$	\$	\$	\$			
Operating Revenues:							
Charges for services	\$ 7,033,718	\$ 9,514,149	\$ 48,695	\$ 2,019,588	\$ 18,616,150	\$ 931,000	---
General property taxes	---	---	931,000	---	---	---	---
Total operating revenues	<u>7,033,718</u>	<u>9,514,149</u>	<u>979,695</u>	<u>2,019,588</u>	<u>19,547,150</u>		---
Operating Expenses:							
Operation and maintenance	2,547,152	7,957,078	429,763	2,063,060	12,997,053	84,014	
Administrative expense	1,359,540	997,014	373,083	---	2,729,637	---	
Depreciation expense	1,899,055	1,571,921	786,357	---	4,257,333	---	
Regulatory commission remainder assessments	8,244	---	---	---	8,244	---	
Total operating expenses	<u>5,813,991</u>	<u>10,526,013</u>	<u>1,589,203</u>	<u>2,063,060</u>	<u>19,992,267</u>	<u>84,014</u>	
Operating income (loss)	<u>1,219,727</u>	<u>(1,011,864)</u>	<u>(609,508)</u>	<u>(43,472)</u>	<u>(445,117)</u>	<u>(84,014)</u>	
Nonoperating Revenues (Expenses):							
Investment earnings	7,393	4,883	248	585	13,109	22,017	
Sale of materials	46,493	---	---	---	46,493	---	
Miscellaneous	---	---	500	---	500	(116,795)	
Intergovernmental revenue	---	---	---	80,728	80,728	---	
Gain on retirement of property and plant	12,760	---	---	---	12,760	---	
Fiscal charges on debt	(2,685)	(271)	(18,032)	---	(20,988)	---	
Amortization of debt premiums, discounts and losses on refundings	33,917	---	8,076	---	41,993	---	
Debt issuance costs	(69,285)	---	---	---	(69,285)	---	
Impact fees	719,894	522,091	---	---	1,241,985	---	
Interest on long-term debt	(249,455)	(18,731)	(26,554)	---	(294,740)	---	
Interest on advances from governmental funds	13,500	(489)	(13,500)	---	(489)	---	
Net non-operating revenues (expenses)	<u>512,532</u>	<u>507,483</u>	<u>(49,262)</u>	<u>81,313</u>	<u>1,052,066</u>	<u>(94,778)</u>	
Net income (loss) before capital contributions	<u>1,732,259</u>	<u>(504,381)</u>	<u>(658,770)</u>	<u>37,841</u>	<u>606,949</u>	<u>(178,792)</u>	
Transfers to governmental funds - PILOT	(1,152,198)	---	---	---	(1,152,198)	---	
Capital contributions from developers	968,164	799,370	1,097,424	---	2,864,958	---	
Net increase (decrease) in net position	<u>1,548,225</u>	<u>294,989</u>	<u>438,654</u>	<u>37,841</u>	<u>2,319,709</u>	<u>(178,792)</u>	
Net Position:							
Balance, beginning of year	<u>70,220,460</u>	<u>62,147,298</u>	<u>29,579,444</u>	<u>62,458</u>	<u>162,009,660</u>	<u>458,198</u>	
Balance, end of year	<u>\$ 71,768,685</u>	<u>\$ 62,442,287</u>	<u>\$ 30,018,098</u>	<u>\$ 100,299</u>	<u>\$ 164,329,369</u>	<u>\$ 279,406</u>	

The accompanying notes to financial statements are an integral part of these statements.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Statement of Cash Flows - Proprietary Funds
Year Ended December 31, 2021

	Business-Type Activities - Enterprise Funds					Governmental Activities
	Water Utility	Sewer Utility	Storm Water Utility	Solid Waste Collection	Total Enterprise Funds	
Cash Flows from Operating Activities:						
Receipts from customers	\$ 5,434,671	\$ 9,507,152	\$ 50,111	\$ 2,019,582	\$ 17,011,516	\$ ---
Payments to suppliers	(2,696,821)	(7,521,111)	(145,266)	(2,055,556)	(12,418,754)	(84,014)
Payments to and on behalf of employees	(1,251,607)	(931,962)	(627,727)	(7,120)	(2,818,416)	---
Internal activity - receipts from other funds	1,795,984	---	4,040	---	1,800,024	(21,926)
Internal activity - payments to other funds	---	(379,415)	---	---	(379,415)	---
Other receipts	46,493	---	931,500	---	977,993	---
Other payments	(3,182)	---	---	---	(3,182)	(5,938)
Net cash provided (used) by operating activities	3,325,538	674,664	212,658	(43,094)	4,169,766	(111,878)
Cash Flows from Noncapital Financing Activities:						
Transfers - PILOT	(1,152,198)	---	---	---	(1,152,198)	---
Advances from municipality	---	---	213,500	---	213,500	---
Interest on advances	---	---	(13,500)	---	(13,500)	---
Intergovernmental grant funds received	---	---	---	80,728	80,728	---
Net cash provided (used) by noncapital financing activities	(1,152,198)	---	200,000	80,728	(871,470)	---
Cash Flows from Capital and Related Financing Activities:						
Proceeds from sale of property and plant	12,760	---	---	---	12,760	---
Purchases of property and plant	(4,495,686)	(1,692,930)	(31,750)	---	(6,220,366)	---
Fair value of debt issued	2,715,000	---	685,000	---	3,400,000	---
Debt issuance premiums	129,667	---	40,597	---	170,264	---
Debt issuance costs	(69,285)	---	---	---	(69,285)	---
Principal payments on debt	(1,545,000)	(120,571)	(1,000,000)	---	(2,665,571)	---
Interest on debt	(223,645)	(19,223)	(20,547)	---	(263,415)	---
Fiscal charges on debt	(2,685)	(271)	(18,032)	---	(20,988)	---
Interest on advances	---	(489)	---	---	(489)	---
Impact fees	719,894	522,091	---	---	1,241,985	---
Net cash used by capital and related financing activities	(2,758,980)	(1,311,393)	(344,732)	---	(4,415,105)	---
Cash Flows from Investing Activities:						
Investment earnings	7,393	4,883	248	585	13,109	22,017
Interest on advances	13,500	---	---	---	13,500	---
Advances to other funds	(213,500)	---	---	---	(213,500)	---
Net cash provided (used) by investing activities	(192,607)	4,883	248	585	(186,891)	22,017
Net increase (decrease) in cash and equivalents	(778,247)	(631,846)	68,174	38,219	(1,303,700)	(89,861)
Cash and equivalents, beginning of year	10,484,856	9,380,935	85	62,239	19,928,115	519,433
Cash and equivalents, end of year	\$ 9,706,609	\$ 8,749,089	\$ 68,259	\$ 100,458	\$ 18,624,415	\$ 429,572
Reconciliation to cash and cash equivalents on the statement of net assets:						
Cash and cash equivalents - unrestricted	\$ 5,366,097	\$ 719,963	\$ 68,259	\$ 100,458	\$ 6,254,777	\$ 429,572
Cash and cash equivalents - restricted	4,340,512	8,029,126	---	---	12,369,638	---
Total cash and equivalents	\$ 9,706,609	\$ 8,749,089	\$ 68,259	\$ 100,458	\$ 18,624,415	\$ 429,572

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Statement of Cash Flows - Proprietary Funds
Year Ended December 31, 2021
(Continued)

	Business-Type Activities - Enterprise Funds				Total Enterprise Funds	Governmental Activities		
	Water Utility	Sewer Utility	Storm Water Utility	Solid Waste Collection		Internal Service Fund		
Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:								
(Used) by Operating Activities:								
Operating income (loss)	\$ 1,219,727	\$ (1,011,864)	\$ (609,508)	\$ (43,472)	\$ (445,117)	\$ (84,014)		
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:								
Depreciation	1,899,055	1,476,892	786,357	---	4,162,304	---		
Depreciation charged to other accounts	133,864	---	---	---	133,864	---		
Amortization of prepaid capacity	---	252,151	---	---	252,151	---		
Proceeds from sales of materials	46,493	---	---	---	46,493	---		
Miscellaneous revenues	---	---	500	---	500	---		
Abandonment of CIP	37,513	---	---	---	37,513	---		
Changes in assets and liabilities related to operations:								
Receivables	56,685	(5,418)	1,416	(5)	52,678	(5,938)		
Inventory	(2,482)	1,784	---	---	(698)	---		
Prepaid items	(68)	---	---	---	(68)	---		
Due to other funds	51,343	(220,520)	4,040	---	(165,137)	(21,926)		
Accounts payable and accrued liabilities	(83,383)	210,003	3,833	383	130,836	---		
WRS pension accrual	(90,361)	(53,290)	(11,585)	---	(155,236)	---		
Compensated absences	31,936	12,340	28,166	---	72,442	---		
OPEB obligation	30,824	12,586	9,439	---	52,849	---		
Unearned revenue	(5,608)	---	---	---	(5,608)	---		
Net cash provided (used) by operating activities	\$ 3,325,538	\$ 674,664	\$ 212,658	\$ (43,094)	\$ 4,169,766	\$ (111,878)		
Non-Cash Capital Activities:								
Utility plant contributions	\$ 968,164	\$ 799,370	\$ 1,097,424	\$ ---	\$ 2,864,958	\$ ---		
Amortization of debt issuance premiums, discounts and losses on refundings	(33,917)	---	(8,076)	---	(41,993)	---		
Gain on sale of utility plant	12,760	---	---	---	12,760	---		

The accompanying notes to financial statements are an integral part of these statements.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Statement of Fiduciary Net Position
December 31, 2021

	Taxing Jurisdiction Fund
Assets:	
Cash and equivalents	\$ 16,497,069
Taxes receivable	42,667,065
Total assets	\$ 59,164,134

	Taxing Jurisdiction Fund
Liabilities:	
Due to other taxing units	\$ 59,164,134
Total liabilities	\$ 59,164,134

Statement of Changes in Fiduciary Net Position
December 31, 2021

	Taxing Jurisdiction Fund
Additions:	
Collection of property taxes	\$ 60,919,395
Deductions:	
Distributions to other governmental units	60,919,395
Net change in fiduciary net position	---
Net position, January 1	---
Net position, December 31	\$ ---

The accompanying notes to financial statements are an integral part of these statements.

NOTES TO FINANCIAL STATEMENTS

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VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

1. Summary of Significant Accounting Policies

The Village complies with U.S. generally accepted accounting principles ("GAAP"). GAAP includes all relevant Governmental Accounting Standards Board ("GASB") pronouncements. The accounting and reporting framework and the more significant accounting policies are discussed in subsequent subsections of this Note.

A. Financial Reporting Entity

The Village of Menomonee Falls ("Village") is a municipal corporation governed by a seven-member Board of Trustees and an appointed Village Manager. All significant operations of the Village over which it has oversight responsibility have been included in the accompanying financial statements. The decision to include a potential component unit in the Village's reporting entity is based on the criteria set forth in GASB, which includes the ability to appoint a voting majority of an organization's governing body and (1) the ability of the Village to impose its will on that organization or (2) the potential for the organization to provide specific financial benefits to, or impose specific financial burdens on the Village.

The Village has included in its financial statements the following entities, which are not considered separate entities with corporate powers:

Water Utility
Sewer Utility
Storm Water Utility

Under U.S. GAAP, an organization should be reported as a component unit of the primary government if the primary government is financially accountable for the organization and the existence of a potential for the component unit to provide specific financial benefits to or impose financial burdens on the Village. The primary government is financially accountable for an organization if the governing board of the primary government is able to appoint a voting majority of the governing board of the organization, is able to impose will upon the organization, a financial benefit or burden relationship exists between the entities, or if the organization is fiscally dependent on the primary government.

The Village does not report the Village of Menomonee Falls Business Improvement District ("BID") as a discretely presented component unit. Management determined that the BID did not meet the above criteria for being reported as a component unit of the primary government.

B. Government-Wide and Fund Financial Statements

Government-Wide Financial Statements

The statement of net position and statement of activities display information about the reporting government as a whole. They include all funds of the reporting entity except for fiduciary funds. The statements distinguish between governmental and business-type activities. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange revenues. Business-type activities are financed in whole or in part by fees charged to external parties for goods and services. The Village's Storm Water Utility is financed primarily by property taxes.

The statement of net position presents the governmental and business-type activities assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position on a full accrual basis, which recognizes all long-term assets and long-term liabilities. The Village's net position is reported in three classifications: net investment in capital assets, which consists of the difference between capital assets net of accumulated depreciation less outstanding debt used to acquire those assets; restricted net position, which represents assets required by outside parties or legislation to be spent in a specific manner; and unrestricted net position, net position not included in the other two classifications.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

1. Summary of Significant Accounting Policies (continued)

B. Government-Wide and Fund Financial Statements (continued)

Government-Wide Financial Statements (continued)

The statement of activities presents the activities of the governmental and business-type activities on a full accrual basis. These activities are presented in a manner which demonstrates the degree to which the direct expenses of a given function are offset by program revenues of that function. Program revenues are presented in three classifications: charges for services, which include direct charges to customers benefiting from the services, goods or privileges provided; operating grants and contributions, which were received in activities related to that function but not required to be used for capital asset acquisition; and capital grants and contributions which were received in activities related to that function and required to be used in the acquisition of capital assets. Other revenues not attributable to individual functions and taxes are reported as general revenues.

Fund Financial Statements

Fund financial statements of the reporting entity are organized into funds, each of which is considered to be a separate accounting entity. Each fund is accounted for by providing a separate set of self-balancing accounts that constitute its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund equity, revenues, and expenditures/expenses. Funds are organized into three major categories: governmental, proprietary and fiduciary. An emphasis is placed on major funds within the governmental and proprietary categories. A fund is considered major if it is the primary operating fund of the Village or meets the following criteria:

- Total assets/deferred outflows of resources, liabilities/deferred inflows of resources, revenues, or expenditures/expenses of the individual governmental or enterprise fund are at least 10 percent of the corresponding total for all funds of that category or type; and
- The same element of the individual governmental fund or enterprise fund that met the 10 percent test is at least 5 percent of the corresponding total for all governmental and enterprise funds combined.

The Village reports the following funds:

Major Governmental Funds

- General Fund – The General Fund is the primary operating fund of the Village and is always classified as a major fund. It is used to account for all financial transactions except those legally or administratively required to be accounted for in another fund.
- Debt Service Fund – The Debt Service Fund accounts for the accumulation of resources for, and the payment of, general long-term obligations principal, interest and related costs (other than debt accounted for in the Proprietary Funds).

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

1. Summary of Significant Accounting Policies (continued)

B. Government-Wide and Fund Financial Statements (continued)

Major Proprietary Funds

- Sewer Utility – accounts for the operations of the Village's sanitary sewer system.
- Water Utility – accounts for the operations of the Village's water distribution system.
- Storm Water Utility – accounts for the operations of the Village's storm water management system.

Non-major Governmental Funds

- Special Revenue Funds – are used to account for revenues requiring separate accounting because of legal or regulatory provisions, and consist of the following individual funds:

Revolving Loan Fund	Community Grant
Police Department	Teen Court
Fire Department	Cable TV
American Rescue Plan	Park Department
Library Operations and Maintenance	Community Development
Tourism Commission	Library
TID #9 EDMF	

- Capital Projects Funds – are used to account for financial resources to be used for the acquisition or construction of major capital facilities and equipment (other than those financed by Proprietary Funds), and consist of the following individual funds:

Capital Projects	Tax Incremental Financing District #10
Municipal Facilities and Equipment Fund	Tax Incremental Financing District #11
Tax Incremental Financing District #6	Tax Incremental Financing District #12
Tax Incremental Financing District #7	Tax Incremental Financing District #13
Tax Incremental Financing District #8	Tax Incremental Financing District #14
Tax Incremental Financing District #9	Special Assessments

Non-major Proprietary Funds

- Risk Management Fund – an internal service fund used to allocate the cost of insurance to the individual funds. Internal service funds are always non-major funds and are eliminated in the preparation of the government-wide statements.
- Solid Waste Collection – accounts for the operations of the Village's solid waste collection service.

Fiduciary Funds

- Custodial funds – are used to account for assets held by the Village in a purely custodial capacity. Since custodial funds are custodial in nature (i.e. assets equal liabilities), they do not involve the measurement of results of operations. Since, by definition, these assets are held for the benefit of a third party and cannot be used to address activities or obligations of the government, these funds are not included in the preparation of the government-wide statements. The Village's custodial fund consists of the following:
 - Taxing Jurisdiction Fund – accounts for assets collected for other taxing jurisdictions

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

1. Summary of Significant Accounting Policies (continued)

C. Measurement Focus and Basis of Accounting

Measurement Focus

In the government-wide statement of net position and the statement of activities, both governmental and business-type activities are presented using the economic resources measurement focus as defined in item b) below.

In the fund financial statements, the “current financial resources” measurement focus or the “economic resources” measurement focus is used as appropriate:

- a) All governmental funds utilize a “current financial resources” measurement focus. Only current financial assets, liabilities, and deferred inflows/outflows of resources are generally included on their balance sheets. Their operating statements present sources and uses of available spendable financial resources during a given period. These funds use fund balance as their measure of available spendable financial resources at the end of the period.
- b) The proprietary fund utilizes an “economic resources” measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net position (or cost recovery), financial position, and cash flows. All assets, liabilities, and deferred inflows/outflows of resources (whether current or noncurrent) associated with their activities are reported. Proprietary fund equity is classified as net position.
- c) Custodial funds are not involved in the measurement of results of operations; therefore, measurement focus is not applicable to them.

Basis of Accounting

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities, and deferred inflows of resources, the disclosure of contingent assets and liabilities, and the reported amounts of revenues and expenses/expenditures during the reporting period. Actual results could differ from those estimates.

In the government-wide statement of net position and statement of activities, both governmental and business-type activities are presented using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used. Revenues, expenses, gains, losses, assets, deferred outflows of resources and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place.

In the fund financial statements, governmental funds and custodial funds are presented on the modified accrual basis of accounting. Under this modified accrual basis of accounting, revenues are recognized when “measurable and available.” Measurable means knowing or being able to reasonably estimate the amount. Available means collectible within the current period or within sixty days after year end. Expenditures (including capital outlay) are recorded when the related fund liability is incurred, except for certain items related to long-term liabilities. Such items include: accumulated unpaid sick pay, WRS pension, OPEB and principal and interest on general long-term debt which are reported when due.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

1. Summary of Significant Accounting Policies (continued)

C. Measurement Focus and Basis of Accounting (continued)

Basis of Accounting (continued)

All proprietary funds utilize the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used.

Operating revenues and expenses for proprietary funds are those that result from providing services and production and delivering goods and/or services. It also includes all revenue and expenses not related to capital and related financing, noncapital financing, or investing activities. Generally, property tax revenues of proprietary funds are considered nonoperating revenues; however, the Village's Storm Water Utility Fund does not charge user fees. The Village has determined that the portion of Storm Water Utility tax revenue budgeted to cover the cost of operations should be reported as operating revenue, while the portion of Storm Water Utility tax revenue budgeted to cover capital related costs should be reported as nonoperating revenue. The Village's proprietary funds include both enterprise funds and an internal service fund, as further described below.

Enterprise Funds

Enterprise funds are used to account for operations (a) that are financed and operated in a manner similar to private business - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. The Enterprise Funds consist of the Water Utility, Sewer Utility, Storm Water Utility and Solid Waste Collection.

Internal Service Funds

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the Village or to other governments, on a cost-reimbursement basis. The Internal Service Fund consists of the Risk Management Fund which accounts for and finances the Village's uninsured risks of loss.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

1. Summary of Significant Accounting Policies (continued)

D. Assets, Deferred Outflows, Liabilities, Deferred Inflows, and Net Position or Equity

Cash and Investments

For the purpose of the statement of net position and for the purpose of the statement of cash flows – Proprietary Funds “cash and equivalents”: include all demand, savings and money market accounts, and monies invested in the Wisconsin Local Government Investment Pool. Investments are carried at cost, which approximates fair value.

Receivables

In the government-wide statements, receivables consist of all revenues earned or to which the Village is otherwise entitled to and has not yet received. Allowances for uncollectible accounts receivable are based upon historical trends and the periodic aging of accounts receivable. Major receivable balances for the governmental activities include taxes, grants, police fines, ambulance fees, special assessments, notes and pledges. Business-type activities report utility fees and taxes and special charges on tax roll as their major receivables.

In the fund financial statements, material receivables in governmental funds include revenue accruals such as intergovernmental grants and aids and other similar revenues since they are usually both measurable and available. Receivables collectible but not available are deferred in the fund financial statements in accordance with the modified accrual basis of accounting, but not deferred in the government-wide financial statements in accordance with the accrual basis of accounting. Interest and investment earnings are recorded when earned only if paid within 60 days since they would be considered both measurable and available.

Proprietary fund material receivables consist of all revenues earned at year-end and not yet received and taxes and special charges on tax roll received but not yet earned. Utility accounts receivable, taxes and special charges on tax roll and interest earnings comprise the majority of proprietary fund receivables. Allowances for uncollectible accounts receivable are based upon historical trends and the periodic aging of accounts receivable.

Property taxes are recorded in the year levied as receivables and deferred inflows. They are recognized as revenues in the succeeding year when services financed by the levy are provided. In addition to property taxes for the municipality, taxes are collected for and remitted to the state and county governments as well as the local and vocational school districts. Taxes for all state and other local governmental units billed in the current year for the succeeding year are reflected as receivables and as due to other taxing units on the statement of fiduciary net position. Taxes are levied in December on the assessed value as of the prior January 1. Special charges on the tax roll are recorded in the year levied as receivables and unearned revenue. They are recognized as revenues in the succeeding year when services are provided.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

1. Summary of Significant Accounting Policies (continued)

D. Assets, Deferred Outflows, Liabilities, Deferred Inflows, and Net Position or Equity (continued)

Property Tax Calendar – 2021 Tax Roll:

Levy date	December 2021
Tax bills mailed	December 2021
Payment in full or first installment due (real property)	January 31, 2022
Second installment due (real property)	July 31, 2022
Personal property taxes due in full	January 31, 2022
Tax settlement with other governmental units:	
First settlement	January 15, 2022
Second settlement	February 19, 2022
Third settlement	April 16, 2022
Final settlement	August 20, 2022
Lien date (by County)	September 1, 2022
Tax sale (by County) - 2021 delinquent real estate taxes	October 2025

Interfund Receivables and Payables

During the course of operations, numerous transactions occur between individual funds that may result in amounts owed between funds. Those related to goods and services type transactions are classified as “due to and from other funds” on the fund financial statements and reflected as “internal balances” on the government-wide financial statements. Long-term interfund loans are reported as “advances from and to other funds”. Interfund receivables and payables between funds within governmental activities are eliminated in the statement of net position.

Inventories and Prepaid Items

Inventories of Governmental and Proprietary Funds consist of supplies and are valued at cost using the first in/first out method, and are reported in both the government-wide and fund financial statements.

Certain payments to vendors reflect costs applicable to future periods and are recorded as prepaid items.

Restricted Assets

Restricted assets include cash and investments of the proprietary funds and non-major special revenue funds that are legally restricted as to their use. These restrictions are the result of bond covenants and legislation.

Prepaid Capital Charges

The prepaid capital charges in the enterprise funds represent the Sewer Utility's share of construction costs for collection systems and treatment facilities shared with other municipalities and located outside of the municipal boundaries. Although the Village has no direct ownership of these facilities, it is entitled to a percentage of each facility's capacity. These costs are being amortized using the straight-line method over the expected life of the facilities.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

1. Summary of Significant Accounting Policies (continued)

D. Assets, Deferred Outflows, Liabilities, Deferred Inflows, and Net Position or Equity (continued)

Capital Assets

The accounting treatment related to capital assets depends on whether the assets are used in governmental operations or proprietary fund operations and whether they are reported in the government-wide or fund financial statements.

Government-Wide Statements

Capital assets are defined by the Village as assets with an original cost of more than \$5,000 for general capital assets and more than \$50,000 for infrastructure assets and having an estimated useful life of four or more years. All capital assets are valued at historical cost, or estimated historical cost if actual costs are unavailable. Donated capital assets are recorded at their estimated fair value at the date of donation.

Depreciation of all exhaustible fixed assets is recorded as an allocated expense in the statement of activities with accumulated depreciation reflected in the statement of net position. Depreciation is provided over the assets' estimated useful lives using the straight-line method of depreciation. The range of estimated useful lives by type of asset is as follows:

Buildings and improvements	40 years
Land improvements	20 years
Equipment and furnishings	4-25 years
Infrastructure	25-80 years

Fund Financial Statements

In the fund financial statements, capital assets acquired in governmental fund operations are accounted for as capital outlay expenditures of the governmental fund. Fixed assets used in proprietary fund operations are accounted for in the same manner as in the government-wide statements.

Water Utility Depreciation Rates

The Water Utility depreciation rates are set by the Public Service Commission of Wisconsin ("PSC").

Compensated Absences

The accounting treatment for compensated absences depends on whether the pay is expected to be paid from current resources or if the benefit is considered long-term in nature. The compensated absences consist of accumulated sick and vacation pay earned but unused by Village employees.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

1. Summary of Significant Accounting Policies (continued)

D. Assets, Deferred Outflows, Liabilities, Deferred Inflows, and Net Position or Equity (continued)

Compensated Absences (continued)

Accumulated Vacation Pay

Employees accumulate vacation pay based on various factors but are generally required to use all vacation earned annually. Accordingly, the liability for accumulated vacation pay is expected to be paid from current resources. The liability for vacation pay is recorded in both the government-wide statement and fund financial statements for all fund types.

Accumulated Sick Pay

The Village's policies regarding sick leave permit employees to accumulate sick leave to an unlimited amount. Upon retirement or death, a maximum of 880 hours will be paid to the retiree or beneficiary.

The liability for accumulated sick pay is recorded as long-term debt in the government-wide financial statements up to the maximum amount to be paid out upon termination. The liability is generally liquidated by the general fund.

Due to the long-term nature of this liability, the governmental funds only report this liability in the fund financial statements if they have matured (i.e., unused reimbursable leave still outstanding following an employee's resignation or retirement). The proprietary funds record this liability as it is incurred in the same manner as it is recorded on the government-wide financial statements.

Long-term Obligations and Conduit Debt

The reporting of long-term obligations depends on whether the obligations are related to governmental fund operations or proprietary fund operations and whether they are reported in the government-wide or fund financial statements. The long-term debt consists of general obligation notes and bonds, revenue bonds, and unamortized debt premiums and discounts.

All long-term obligations to be repaid from governmental and business-type resources are reported as liabilities in the government-wide statements. Premiums and discounts on issuance and gains and losses on debt refundings are deferred and amortized over the life of the debt. Debt issuance costs are expensed when incurred.

Long-term obligations for governmental funds are not reported as liabilities in the fund financial statements. The face value of the debt and premiums on issuance are reported as other financing sources. Discounts on issuance are reported as other financing uses. Payments of principal and interest, losses on debt refundings, as well as costs of issuance are reported as expenditures. The accounting for proprietary fund obligations is the same in the fund financial statements as it is in the government-wide financial statements.

The Village of Menomonee Falls has permitted the issuance of Industrial Revenue Bonds for various organizations. The principal and interest of Industrial Revenue Bonds are payable solely from revenues and other amounts derived from the projects. The Village has no obligation for the debt, and accordingly, no liability for the bonds is included in the financial statements. These bonds do not enter into the debt limitations of the Village. The aggregate amount of these conduit obligations outstanding as of December 31, 2021 was \$17,912,079.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

1. Summary of Significant Accounting Policies (continued)

D. Assets, Deferred Outflows, Liabilities, Deferred Inflows, and Net Position or Equity (continued)

Long-term Obligations and Conduit Debt (continued)

Subsequent to year end the Village signed an additional Industrial Revenue Bond for an amount not to exceed \$6,400,000.

Equity Classifications

Government-Wide Statements

Equity is classified as net position and displayed in three components:

- a. Net investment in capital assets – Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.
- b. Restricted net position – Consists of net position with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
- c. Unrestricted net position – All other net position that does not meet the definition of “restricted” or “net investment in capital assets”.

When both restricted and unrestricted resources are available for use, it is the Village’s policy to use restricted resources first, then unrestricted resources as they are needed.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

1. Summary of Significant Accounting Policies (continued)

D. Assets, Deferred Outflows, Liabilities, Deferred Inflows, and Net Position or Equity (continued)

Equity Classifications (continued)

Fund Statements

Governmental fund equity is classified as fund balance. GASB establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. The initial distinction that is made are identifying amounts that are considered nonspendable. Fund balance is further classified as restricted, committed, assigned and unassigned. The Village's fund balance classification policies and procedures are as follows:

- a. Nonspendable – Includes amounts that cannot be spent because they are either not in spendable form (i.e. convertible into cash) or, for legal or contractual reasons, must be kept intact. This classification includes inventories, prepaid amounts, assets held for sale and long-term receivables.
- b. Restricted – Constraints placed on the use of these resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors or other governments; or are imposed by law (through constitutional provisions or enabling legislation).
- c. Committed – Amounts that can only be used for specific purposes because of a formal action (resolution or ordinance) by the Village's highest level of decision-making authority. Fund balance amounts are committed through a formal action of the Village. An ordinance and resolution are equally binding. The formal action must occur prior to the end of the reporting period, but the amount of commitment, which will be subject to the constraints, may be determined in the subsequent period. Any changes to the constraints imposed require the same formal action of the Village that originally created the commitment.
- d. Assigned – Amounts that are constrained by the Village's intent to be used for specific purposes, but that do not meet the criteria to be classified as restricted or committed. Intent can be stipulated by the governing body, another body or by an official to whom that authority has been given. The Village Manager and the Finance Director are the only individuals that have been granted authority, through policy of the governing body, to authorize the assignment of fund balance. With the exception of the General Fund, this is the residual fund balance classification for all governmental funds with positive balances.
- e. Unassigned – This is the residual classification of the General Fund. Only the General Fund reports a positive unassigned fund balance. Other governmental funds might report a negative balance in this classification, as the result of overspending for specific purposes for which amounts had been restricted, committed or assigned.

Amounts noted as committed relate to constraints approved by the Board of Trustees. Amounts noted as assigned relate to constraints approved by the Village Board or the Finance Director.

The Board of Trustees does not have a formal policy addressing the order in which fund balances will be spent, therefore they use the default of descending order from restricted to unassigned.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

1. Summary of Significant Accounting Policies (continued)

D. Assets, Deferred Outflows, Liabilities, Deferred Inflows, and Net Position or Equity (continued)

Deferred Outflows of Resources

Under U.S. GAAP, in addition to assets, the statement of net position, and the proprietary funds statements of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position or fund balance that applies to a future period(s) and thus, will not be recognized as an outflow of resources (expense/expenditure) until then. The Village had a number of items that qualify for reporting in this category. Unamortized losses on refunding are reported in the statement of net position. The Village also reports deferred outflows of resources related to the Village's pension plan. Deferred outflows related to pensions are reported in the statement of net position and the proprietary funds statements of net position. The Village also reports deferred outflows of resources related to the Village's OPEB – life insurance and OPEB - health plans. Deferred outflows related to OPEB are reported in the statement of net position and the proprietary funds statements of net position.

Deferred Inflows of Resources

Under U.S. GAAP, in addition to liabilities, the statement of net position, balance sheet governmental funds, and the statement of net position proprietary funds will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an increase in net position or fund balance that applies to a future period(s) and thus, will not be recognized as an inflow of resources (revenue) until then. The Village had a number of items that qualify for reporting in this category. Taxes levied in one year are not available until the next year and, as a result, are reflected in the financial statements as a deferred inflow of resources. These taxes are deferred in the year levied and recognized as revenue in the following year. An unamortized gain on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The Village reports deferred inflows of resources related to Village's pension plan. The Village reports deferred inflows of resources related to Village's OPEB – health plan. The Village reports deferred inflows of resources related to Village's OPEB – life insurance plan. The Village also reports unavailable resources for special assessments and miscellaneous unavailable revenue as deferred inflows of resources.

Other Post-Employment Benefits (OPEB) – Life Insurance

The fiduciary net position of the Local Retiree Life Insurance Fund ("LRLIF") has been determined using the flow of economic resources measurement focus and the accrual basis of accounting. This includes for purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to other post-employment benefits, OPEB expense, and information about the fiduciary net position of the LRLIF and additions to/deductions from LRLIF's fiduciary net position have been determined on the same basis as they are reported by LRLIF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

1. Summary of Significant Accounting Policies (continued)

D. Assets, Deferred Outflows, Liabilities, Deferred Inflows, and Net Position or Equity (continued)

Pensions

For purposes of measuring the net pension liability (asset), deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense (revenue), information about the fiduciary net position of the Wisconsin Retirement System ("WRS") and additions to/from WRS' fiduciary net position have been determined on the same basis as they are reported by WRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefits terms. Investments are reported at fair value.

Reclassifications

Certain reclassifications of amounts previously reported have been made to the accompanying financial statements to maintain consistency between periods presented. The reclassifications had no impact on previously reported fund balances.

2. Stewardship, Compliance, and Accountability

A. Budgetary Information

The Village adopts annual budgets for the General and Debt Service Funds. These annual appropriations lapse at year end. A comparison of budget to actual is presented in the basic financial statements for the General Fund.

Annual budgets are adopted in accordance with state statutes, and are adopted on a GAAP basis with the exception of including planned additions to or deductions from fund balances as other financing sources and uses. Budgets are prepared by department heads and forwarded to the Village Manager, who develops a preliminary budget for submission to the Village Board. Adoption of annual budgets usually takes place in October.

Once the annual budget is adopted, appropriations may only be modified with the approval of a two-thirds majority of the Village Board, including transfers between appropriations. Appropriations (or functions, such as general government, public safety, etc.) represent the level of expenditures which cannot be exceeded without approval of the Village Board. Transfers within appropriations can be made with the approval of the Village Manager. The budgetary data presented in the statement of revenues, expenditures and changes in fund balances – budget to actual – General Fund reflects the original approved budget and subsequent revisions/transfers as authorized by the Village Board or Village Manager under Village policy.

The Village does not record encumbrances.

B. Debt Restrictions

In accordance with Wisconsin Statutes, total general obligation indebtedness of the Village may not exceed five percent of total equalized value of taxable property within the Village's jurisdiction. As of December 31, 2021, the Village was obligated for a total of \$82,437,951 in general obligation debt, or 26.81% of the total debt limit.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

3. Detail Notes on Transaction Classes and Accounts

A. Cash and Equivalents

Cash and equivalents as shown on the Village's statement of net position are subject to the following risks:

Petty Cash	\$ 3,051
Custodial Risk:	
Demand deposits	2,036,761
Local Government Investment Pool (LGIP)	65,290,236
Money market	972,080
Total	<u>\$ 68,302,128</u>

The Village's cash and equivalents are reported in the financial statements as follows:

Statement of net position:	
Cash and equivalents	\$ 37,909,722
Restricted cash and equivalents	13,895,337
Statement of net position - fiduciary fund:	
Cash and equivalents	16,497,069
Total	<u>\$ 68,302,128</u>

Deposits in each local and area bank are insured by the FDIC in the amount of \$250,000 for all time and savings deposits; and \$250,000 for all demand deposits. Deposits in each local and area bank and in the Wisconsin Local Government Investment Pool ("LGIP") are also insured by the State Deposit Guarantee Fund ("SDGF") in the amount of \$400,000 per financial institution. However, due to the relatively small size of the Guarantee Fund in relationship to the total deposits covered and other legal implications, recovery of material principal losses may not be significant to individual governmental entities. Investments in the local government investment pool are covered under a surety bond issued by Financial Security Assurance, Inc. The bond insures against losses arising from principal defaults on substantially all types of securities acquired by the pool. The bond provides unlimited coverage on principal losses, reduced by any FDIC, SDGF insurance, and income on the investment during the calendar quarter a loss occurs.

The LGIP does not have a credit quality rating and is also not subject to credit risk disclosure because investments are not issued in securities form. It is part of the SIF and is managed by the State of Wisconsin Investment Board. The LGIP is not registered with the Securities and Exchange Commission, but operates under the statutory authority of Wisconsin Chapter 25. The SIF reports the fair value of its underlying assets annually and carries investments at amortized cost for purposes of calculating income to participants. At December 31, 2021, the fair value of the Village's share of the LGIP's assets was substantially equal to the amount as reported in these statements.

In accordance with certain contractual provisions, investment income associated with LGIP is assigned to the corresponding fund in which the assets are held. Participants in LGIP have the right to withdraw their funds in total on one day's notice. The LGIP does not include any involuntary participants.

Petty cash is not subject to custodial, interest rate or credit risk.

A separate financial report for SIF is prepared in accordance with GASB Statement No. 31, *Accounting and Financial Reporting for Certain Investments and for External Investment Pools*. Copies of the report can be obtained from <http://www.doa.state.wi.us/Divisions/Budget-and-Finance/LGIP>.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

3. Detail Notes on Transaction Classes and Accounts (continued)

A. Cash and Equivalents and Investments (continued)

Custodial Risk: Is the risk that, in the event of a financial institution failure, the Village's deposits may not be returned to the Village. The Village's carrying value for demand deposits and other investments subject to custodial risk were \$68,299,077 at December 31, 2021 and the bank's carrying value was \$68,485,586, of which \$1,257,711 was fully insured, and \$67,227,875 was uninsured and uncollateralized. The Village does not have a policy on custodial risk.

Fluctuating cash flows during the year due to the timing of receipt of tax collections, other revenues, and financing sources may have resulted in temporary uninsured balances significantly exceeding the amounts reported under custodial risk.

The Village invests its funds in accordance with the provisions of the Wisconsin Statutes 66.04(2) and 67.11(2), which are as follows:

1. Time deposits in any credit union, bank, savings bank, trust company or savings and loan association.
2. Bonds or securities of any county, city, drainage district, technical college districts, village, town, or school district of the state.
3. Bonds or securities issued or guaranteed by the federal government.
4. Any security maturing in seven years or less and having the highest or second highest rating category of a nationally recognized rating agency.
5. Securities of an open-end management investment company or investment trust, subject to various conditions and investment options.
6. Repurchase agreements secured by federal bonds or securities with public depositories.
7. Bonds issued by local exposition districts.
8. Bonds issued by local professional baseball park districts and professional football stadium districts.
9. Bonds issued by the University of Wisconsin Hospitals and Clinic Authority.
10. The Local Government Investment Pool Fund.

Additional restrictions may arise from local charters, ordinances, resolutions and grant regulations. There were no significant violations during the year or legal or contractual provisions of investments or deposits.

LGIP is exempt from fair value disclosure due to investments being valued at amortized cost. Certificates of deposit are exempt from fair value disclosures due to investments being valued at cost plus accrued interest accrued.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

3. Detail Notes on Transaction Classes and Accounts (continued)

B. Receivables

The following schedules provide detail on receivables, related allowances, and amounts not expected to be collected within one year:

Governmental Activities

	Gross Receivable	Allowance Doubtful Accounts	Net Receivable	Expected After December 31, 2022
Taxes	\$ 19,802,188	\$ 9,139	\$ 19,793,049	\$ ---
Special charges on tax roll	29,472	---	29,472	---
Intergovernmental aid	1,486,038	---	1,486,038	---
Accounts	2,220,739	411,904	1,808,835	346,000
Notes	85,932	62,178	23,754	---
Special assessments	724,655	---	724,655	700,000

The allowance for taxes is for delinquent personal property taxes receivable. Allowances related to accounts are for police fines of \$406,800 and for ambulance billings of \$5,104. The allowance for notes is for a revolving loan in the special revenue fund.

Business-type Activities

	Gross Receivable	Allowance for Doubtful Accounts	Net Receivable	Expected After December 31, 2022
Taxes	\$ 931,000	\$ ---	\$ 931,000	\$ ---
Special charges on tax roll	2,517,194	---	2,517,194	---
Utility	2,845,156	14,963	2,830,193	---
Special assessments	193,211	---	193,211	173,890

The allowance for accounts is related to utility customers who have filed for bankruptcy.

Fiduciary Funds

	Gross Receivable	Allowance for Doubtful Accounts	Net Receivable	Expected After December 31, 2022
Taxes	\$ 42,667,065	\$ ---	\$ 42,667,065	\$ ---

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

3. Detail Notes on Transaction Classes and Accounts (continued)

C. Interfund Balances and Transfers

Advances

Advances between funds represent interfund long-term loans.

The General Fund has advanced funds to TID #6, TID #7 and TID #9 for project expenditures, with interest charged at the average LGIP rate plus .5% on outstanding balances.

The Municipal Facilities and Equipment Fund has advanced funds to TID #6, TID #9, TID #10, TID #13 and TID #14 for project expenditures. Interest is being charged at the average LGIP rate plus .5% on outstanding balances.

The Municipal Facilities and Equipment Fund has advanced funds to Capital Projects Fund for project expenditures. Interest is being charged at the average LGIP rate plus .5% on outstanding balances.

The Water Utility has advanced funds to the Storm Water Utility that was provided to fund operations. Interest is being charged at the average LGIP rate plus .5% on outstanding balances.

Aggregated balances outstanding for these advances are as follows:

Receivable Fund	Payable Fund	Amount
General Fund	Other governmental funds	\$ 2,007,343
Other governmental funds	Other governmental funds	2,822,369
Water Utility	Storm Water Utility	2,624,190

Internal Balances (Due to (from) other funds)

Balances due to and from other funds include interfund accounts receivable or payable for goods or services received or provided. Interfund balances are the result of timing differences and are settled on a monthly basis.

Receivable Fund	Payable Fund	Amount
General Fund	Other governmental funds	\$ 332,459
Other governmental funds	General Fund	946,761
General Fund	Storm Water Utility	4,040
General Fund	Water Utility	51,343
Sewer Utility	General Fund	220,520
Internal Service Fund	General Fund	21,926

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

3. Detail Notes on Transaction Classes and Accounts (continued)

C. Interfund Balances and Transfers (continued)

Transfers

Transfers between governmental funds are summarized as follows:

Transfers in	Transfers out	Amount
Debt Service Fund	General Fund	\$ 35,370
Debt Service Fund	Other governmental funds	6,952,080
Other governmental funds	General Fund	1,968,497
Other governmental funds	Other governmental funds	625,000
		<u>\$ 9,580,947</u>

These transfers were made for the following purposes:

- Transfers to the Debt Service Fund from the General Fund were made to fund the General Fund's debt service requirements.
- Transfers to the Debt Service Fund from Other governmental funds were made to fund the Other governmental funds' debt service requirements.
- Transfers to the Other governmental funds from the General Fund were made to fund capital expenditures.
- Transfers to the Other governmental funds from the Other governmental funds were made to fund capital expenditures.

Transfers between governmental funds and business-type activities for PILOT are summarized as follows:

Transfers in	Transfers out	Amount
General Fund	Water Utility	\$ 1,152,198

Certain payments between funds have been recorded as revenues and expenses of the related funds, as opposed to transfers, as they represent payment for services provided. Principal examples include:

- Public fire protection charges from the General fund to the Water Utility
- Interest paid on advances between various funds.
- Reimbursements for depreciation of meters and a return on investment in meters from the Sewer Utility to the Water Utility.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

3. Detail Notes on Transaction Classes and Accounts (continued)

D. Restricted Assets

Cash and equivalents of the water and sewer utilities as described below are restricted for specific purposes. These restrictions are the result of covenants of debt issuances and ordinances enacted related to the interceptor sewer tax and impact fees charged to developers, and are summarized as follows:

Restricted cash and equivalents:	Sewer Utility	Water Utility	Total
Interceptor sewer reserve	\$ 1,601,201	\$ ---	\$ 1,601,201
Impact fee reserve	5,285,702	4,340,512	9,626,214
Special redemption reserve	77,233	---	77,233
Operation and maintenance reserve	909,570	---	909,570
Depreciation reserve	155,600	---	155,600
Total	\$ 8,029,126	\$ 4,340,512	\$ 12,369,638

Cash and equivalents of the non-major special revenue funds are restricted as a result of state statutes related to fire and park impact fees. As of December 31, 2021, the restricted cash and equivalents related to fire impact fees was \$668,533. As of December 31, 2021, the restricted cash and equivalents related to park impact fees was \$857,166.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

3. Detail Notes on Transaction Classes and Accounts (continued)

E. Capital Assets

Capital asset activity for the year ended December 31, 2021 is summarized as follows:

Governmental Activities		Balance January 1, 2021	Additions	Transfers	Disposals	Balance December 31, 2021
Nondepreciable capital assets:						
Land		\$ 103,500,318	\$ 3,905,796	\$ ---	\$ (809,600)	\$ 106,596,514
Construction in progress		3,080,697	2,157,253	(2,697,426)	(71,797)	2,468,727
Total nondepreciable capital assets		106,581,015	6,063,049	(2,697,426)	(881,397)	109,065,241
Depreciable capital assets:						
Land improvements		5,785,844	495,200	---	---	6,281,044
Buildings and improvements		58,109,457	325,259	2,303,113	---	60,737,829
Equipment and furnishings		22,463,451	1,741,646	---	(400,633)	23,804,464
Infrastructure		61,318,493	1,236,991	394,313	(130,334)	62,819,463
Total depreciable capital assets		47,677,245	3,799,096	2,697,426	(530,967)	153,642,800
Less accumulated depreciation:						
Land improvements		3,560,309	272,042	---	---	3,832,351
Buildings and improvements		18,447,699	1,469,929	---	---	19,917,628
Equipment and furnishings		16,422,833	1,270,948	---	(400,633)	17,293,148
Infrastructure		27,237,063	2,292,066	---	(130,334)	29,398,795
Total accumulated depreciation		65,667,904	5,304,985	---	(530,967)	70,441,922
Net depreciable capital assets		82,009,341	(1,505,889)	2,697,426	---	83,200,878
Net total capital assets		\$ 188,590,356	\$ 4,557,160	\$ ---	\$ (881,397)	\$ 192,266,119
Depreciation was charged to governmental functions as follows:						
General government					\$ 487,987	
Public safety					984,456	
Public works					3,236,770	
Culture and recreation					558,508	
Conservation and development					37,264	
Total depreciation					\$ 5,304,985	

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

3. Detail Notes on Transaction Classes and Accounts (continued)

E. Capital Assets (continued)

Business-type Activities

	Balance				Balance
	January	Additions	Transfers	Disposals	December
	1, 2021				31, 2021
Nondepreciable capital assets:					
Land	\$ 608,553	\$ ---	\$ ---	\$ ---	\$ 608,553
Construction in progress	1,698,371	5,577,883	(4,221,678)	(37,512)	3,017,064
Total nondepreciable capital assets	2,306,924	5,577,883	(4,221,678)	(37,512)	3,625,617
Depreciable capital assets:					
Land improvements	1,913,209	---	---	---	1,913,209
Buildings and improvements	9,258,335	---	---	---	9,258,335
Equipment and furnishings	9,296,116	609,749	297,743	(83,034)	10,120,574
Infrastructure	208,984,414	2,837,738	3,923,935	(41,010)	215,705,077
Total depreciable capital assets	229,452,074	3,447,487	4,221,678	(124,044)	236,997,195
Less accumulated depreciation:					
Land improvements	679,285	37,359	---	---	716,644
Buildings and improvements	6,479,174	322,553	---	---	6,801,727
Equipment and furnishings	6,663,488	452,477	---	(83,034)	7,032,931
Infrastructure	68,809,502	3,483,779	---	(41,010)	72,252,271
Total accumulated depreciation	82,631,449	4,296,168	---	(124,044)	86,803,573
Net depreciable capital assets	146,820,625	(848,681)	4,221,678	---	150,193,622
Net total capital assets	\$ 149,127,549	\$ 4,729,202	\$ ---	\$ (37,512)	\$ 153,819,239
Depreciation was charged to proprietary functions as follows:					
Water Utility					\$ 1,899,055
Water Utility - allocated					38,835
Sewer Utility					1,571,921
Storm Water Utility					786,357
Total depreciation					\$ 4,296,168

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

3. Detail Notes on Transaction Classes and Accounts (continued)

F. Long-Term Obligations

Long-term obligations activity for the year ended December 31, 2021 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>	<u>Amounts Due Within One Year</u>
Governmental Activities:					
Long-term debt:					
General obligation debt	\$ 75,740,904	\$ 3,150,000	\$ (7,547,953)	\$ 71,342,951	\$ 7,707,951
Other liabilities:					
Accumulated unpaid sick pay	<u>3,040,149</u>	<u>591,579</u>	<u>(503,159)</u>	<u>3,128,569</u>	<u>512,406</u>
Total governmental long-term obligations					
	<u><u>\$ 78,781,053</u></u>	<u><u>\$ 3,741,579</u></u>	<u><u>\$ (8,051,112)</u></u>	<u><u>\$ 74,471,520</u></u>	<u><u>\$ 8,220,357</u></u>
Business-type Activities:					
Long-term debt:					
Revenue bonds	\$ 797,926	\$ ---	\$ (105,571)	\$ 692,355	\$ 108,260
General obligation debt	<u>10,255,000</u>	<u>3,400,000</u>	<u>(2,560,000)</u>	<u>11,095,000</u>	<u>1,140,000</u>
Total long-term debt					
	<u><u>11,052,926</u></u>	<u><u>3,400,000</u></u>	<u><u>(2,665,571)</u></u>	<u><u>11,787,355</u></u>	<u><u>1,248,260</u></u>
Other liabilities:					
Accumulated unpaid sick pay	<u>392,094</u>	<u>100,134</u>	<u>(48,112)</u>	<u>444,116</u>	<u>69,273</u>
Total business-type long-term obligations					
	<u><u>\$ 11,445,020</u></u>	<u><u>\$ 3,500,134</u></u>	<u><u>\$ (2,713,683)</u></u>	<u><u>\$ 12,231,471</u></u>	<u><u>\$ 1,317,533</u></u>

The above schedule doesn't include \$1,304,839 of unamortized premiums on issuance, which is included in the governmental activities as bonds and notes on the Statement of Net Position.

The above schedule doesn't include \$347,136 of unamortized premiums on issuance, which is included in the business-type activities as bonds and notes on the Statement of Net Position.

Accumulated vacation pay is considered earned and payable and thus, is recorded as a current liability.

Activity related to accumulated unpaid sick pay is summarized as follows:

	<u>Governmental Activities</u>	<u>Business- Type Activities</u>	<u>Totals</u>
Balance, beginning of year	\$ 3,040,149	\$ 392,094	\$ 3,432,243
Sick leave benefit earned – current year	591,579	100,134	691,713
Sick leave used – current year	(447,270)	(48,112)	(495,382)
Sick leave paid upon retirement	(55,889)	---	(55,889)
Balance, end of year	<u><u>\$ 3,128,569</u></u>	<u><u>\$ 444,116</u></u>	<u><u>\$ 3,572,685</u></u>

As of December 31, 2021, the Village had \$1,100,000 of defeased debt outstanding.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

3. Detail Notes on Transaction Classes and Accounts (continued)

F. Long-Term Obligations (continued)

General Obligation Debt

All general obligation notes and bonds payable are backed by the full faith and credit of the Village, and will be retired by resources derived from various sources, including property tax levies, special assessments, tipping fees, park impact fees, and tax increments. Details of general obligation debt are presented below:

Date of Issue	Maturity Date	Average Coupon Rate	Original Indebtedness	Balance 12/31/21
07/02/12	06/01/22	2.80%	\$ 4,610,000	\$ 800,000
07/02/12	03/01/22	3.34%	7,950,000	1,000,000
06/17/13	06/01/23	2.28%	1,930,000	400,000
06/17/13	06/01/23	2.99%	2,370,000	120,000
06/16/14	06/01/24	2.91%	4,920,000	3,185,000
10/30/14	05/01/30	4.00%	8,450,000	7,500,000
11/17/14	02/15/22	0.00%	223,622	27,951
03/30/15	03/01/25	2.95%	7,850,000	5,925,000
03/30/15	03/01/25	3.11%	4,300,000	3,300,000
05/04/15	05/01/25	2.86%	3,110,000	2,780,000
05/02/16	05/01/26	2.00%	3,190,000	2,890,000
11/21/16	06/01/26	2.00%	2,500,000	1,650,000
11/21/16	06/01/33	2.99%	7,425,000	6,625,000
06/20/17	06/01/27	2.64%	14,935,000	9,350,000
06/18/18	06/01/28	3.00%	3,340,000	2,530,000
07/10/19	02/01/29	3.50%	2,030,000	1,480,000
07/10/19	02/01/39	3.08%	4,350,000	4,020,000
07/10/19	09/01/38	2.74%	18,435,000	18,050,000
07/01/20	02/01/30	2.27%	3,270,000	2,870,000
07/01/20	02/01/40	2.00%	1,460,000	1,385,000
05/13/21	02/01/31	1.83%	3,150,000	3,150,000
05/13/21	02/01/41	2.00%	3,400,000	3,400,000
Total general obligation debt				\$ 82,437,951
Governmental activity debt				\$ 71,342,951
Business-type activity debt				<u>11,095,000</u>
Total general obligation debt				\$ 82,437,951

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

3. Detail Notes on Transaction Classes and Accounts (continued)

F. Long-Term Obligations (continued)

General Obligation Debt (continued)

The following summarizes the debt limit calculation as of December 31, 2021:

Equalized Value January 1, 2021	\$ <u>6,150,246,600</u>
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Debt limit (5% of equalized value)	\$ <u>307,512,330</u>
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General Obligation Debt by Funding Source:

Tax levy	\$ 16,237,951
Tipping fees	8,890,000
Special assessments	10,000
TID increments	46,205,000
Utility user fees	11,095,000
Total General Obligation debt	<u>\$ 82,437,951</u>

Ratio of applicable general obligation debt to debt limit	<u>26.81 %</u>
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Revenue Bonds

Sewer Utility revenue bonds are payable solely from revenues generated by the utility. A statutory mortgage lien upon the sewerage system and any additions, improvements, and extensions thereto is created by Section 66.0621 of the Wisconsin Statutes as provided for in the resolutions authorizing the mortgage revenue bond issues. The earnings of the Sewer Utility remain subject to the lien until payment in full of the principal and interest on the bonds.

Details of revenue bonds outstanding are presented below:

	<u>Date of Issue</u>	<u>Maturity Date</u>	<u>Average Coupon Rate</u>	<u>Original Indebtedness</u>	<u>Balance 12/31/21</u>
Business-type Activities:					
Clean Water Fund Loans:					
Sewer Utility:	08/22/07	05/01/27	2.55%	\$ 1,887,778	\$ <u>692,355</u>

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

3. Detail Notes on Transaction Classes and Accounts (continued)

F. Long-Term Obligations (continued)

Debt Maturities

Debt service requirements to maturity for long-term debt are as follows:

Governmental Activities:

Year	General Obligation Debt		Revenue Bonds		Total
	Principal	Interest	Principal	Interest	
2022	\$ 7,707,951	\$ 1,986,725	\$ ---	\$ ---	\$ 9,694,676
2023	6,640,000	1,767,375	---	---	8,407,375
2024	6,550,000	1,559,949	---	---	8,109,949
2025	12,850,000	1,271,421	---	---	14,121,421
2026	5,860,000	1,008,155	---	---	6,868,155
2027-2031	25,575,000	2,807,216	---	---	28,382,216
2032-2036	5,880,000	287,414	---	---	6,167,414
2037-2041	280,000	14,070	---	---	294,070
Totals	\$ 71,342,951	\$ 10,702,324	\$ ---	\$ ---	\$ 82,045,275

Business-type Activities:

Year	General Obligation Debt		Revenue Bonds		Total
	Principal	Interest	Principal	Interest	
2022	\$ 1,140,000	\$ 313,013	\$ 108,260	\$ 16,256	\$ 1,577,529
2023	815,000	250,833	111,018	13,463	1,190,313
2024	1,075,000	204,183	113,845	10,599	1,403,627
2025	1,140,000	174,083	116,745	7,663	1,438,490
2026	1,210,000	145,860	119,719	4,652	1,480,230
2027-2031	3,300,000	401,963	122,768	1,563	3,826,294
2032-2036	1,440,000	178,338	---	---	1,618,338
2037-2041	975,000	44,800	---	---	1,019,800
Totals	\$ 11,095,000	\$ 1,713,070	\$ 692,355	\$ 54,196	\$ 13,554,621

Total Primary Government:

Year	General Obligation Debt		Revenue Bonds		Total
	Principal	Interest	Principal	Interest	
2022	\$ 8,847,951	\$ 2,299,737	\$ 108,260	\$ 16,256	\$ 11,272,204
2023	7,455,000	2,018,208	111,018	13,463	9,597,688
2024	7,625,000	1,764,131	113,845	10,599	9,513,576
2025	13,990,000	1,445,504	116,745	7,663	15,559,912
2026	7,070,000	1,154,015	119,719	4,652	8,348,385
2027-2031	28,875,000	3,209,178	122,768	1,563	32,208,509
2032-2036	7,320,000	465,751	---	---	7,785,751
2037-2041	1,255,000	58,870	---	---	1,313,870
Totals	\$ 82,437,951	\$ 12,415,394	\$ 692,355	\$ 54,196	\$ 95,599,896

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

3. Detail Notes on Transaction Classes and Accounts (continued)

F. Long-Term Obligations (continued)

Premiums, Discounts, and Gains and Losses on Refundings

Governmental Activities:

Premiums and discounts on issuance, and gains and losses on refundings are recognized in the year in which they occur in the fund financial statements, but are deferred and amortized using the straight-line method over the life of the debt issue in the government-wide statements.

Business-type Activities:

Premiums and discounts on issuance, and gains and losses on refundings are deferred and amortized using the straight-line method over the life of the debt issue in both the fund statements and the government-wide statements.

Activity for the year ended December 31, 2021 is summarized as follows:

	Balance January 1, 2021		Amortization Expense (Benefit)	Balance December 31, 2021
	Additions			
Governmental Activities:				
Premium and discounts	\$ 1,427,589	\$ 150,250	\$ (273,000)	\$ 1,304,839
Gains and Losses	(7,193)	---	18,498	11,305
Total governmental activities	\$ 1,420,396	\$ 150,250	\$ (254,502)	\$ 1,316,144

Business-type Activities:

Premiums and discounts:

Water Utility	\$ 207,798	\$ 129,667	\$ (33,917)	\$ 303,548
Storm Water Utility	11,067	40,597	(8,076)	43,588
Total business-type activities	\$ 218,865	\$ 170,264	\$ (41,993)	\$ 347,136

Subsequent Debt Issuances

In April 2022, the Village Board approved the issuance and sale of \$6,190,000 general obligation promissory notes. The debt was issued on April 27, 2022. The proceeds from the issuance will be used to fund capital expenditures in capital/park projects. The loan matures on February 1, 2032, with an average interest rate of 2.80%.

In April 2022, the Village Board approved the issuance and sale of \$1,350,000 general obligation promissory notes. The debt was issued on April 27, 2022. The proceeds from the issuance will be used to fund water utility projects. The loan matures on February 1, 2035, with an average interest rate of 2.56%.

In April 2022, the Village Board approved the issuance and sale of \$2,645,000 general obligation promissory notes. The debt was issued on May 4, 2022. The proceeds from the issuance will be used to fund TID #8 and TID #10 projects. The loan matures on February 1, 2039, with an average interest rate of 4.44%.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

3. Detail Notes on Transaction Classes and Accounts (continued)

G. Net Position and Fund Balances

Government-wide Financial Statement Net Position

Governmental Activities

Governmental net position consists of the following:

Net Investment in Capital Assets:

Land and construction in progress	\$ 109,065,241
Other capital assets net of accumulated depreciation	83,200,878
Less: accrued interest	(507,833)
Less: related long-term debt	<u>(43,350,553)</u>
Total net investment in capital assets	\$ 148,407,733

Restricted for:

Capital Projects:

Park development and land acquisition	1,634,169
Library facilities	<u>151,576</u>

Total restricted for capital projects

1,785,745

Debt service	398,216
Library operations and maintenance	791,329

Other:

Community development	566,562
Public safety programs	832,325
Parks operations	<u>15,481</u>

Total restricted for other

1,414,368

Unrestricted

Total governmental net position	<u>\$ 137,398,782</u>
	<u>(15,398,609)</u>

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

3. Detail Notes on Transaction Classes and Accounts (continued)

G. Net Position and Fund Balances (continued)

Government-wide Financial Statement Net Position (continued)

Business-type Activities

Business-type net position consists of the following:

Net Investment in Capital Assets:

Land and construction in progress	\$ 3,625,617
Other capital assets net of accumulated depreciation	150,193,622
Less: related long-term debt	<u>(10,845,410)</u>
Total net investment in capital assets	\$ 142,973,829

Restricted for:

Capital Projects:

Interceptor sewer improvements	1,601,022
Other sewer infrastructure improvements	5,285,701
Other water infrastructure improvements	<u>4,340,512</u>
Total restricted for capital projects	11,227,235

Other:

Operation and maintenance – sewer	909,570
Depreciation fund – sewer	<u>155,600</u>
Total restricted for other	1,065,170

Unrestricted

Total business-type net position	<u>9,063,135</u>
	\$ <u>164,329,369</u>

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

3. Detail Notes on Transaction Classes and Accounts (continued)

G. Net Position and Fund Balances (continued)

Fund Financial Statements

Governmental fund balances consist of the following:

General Fund:

Nonspendable:

Prepaid items	\$ 72,533
Advances to other funds	2,007,343
Delinquent personal property taxes receivable	8,857
Inventory of supplies	<u>670,504</u>
Total nonspendable	\$ 2,759,237
Unassigned	<u>7,755,003</u>
Total General Fund	<u>\$ 10,514,240</u>

Debt Service:

Restricted: for debt service

\$ 398,216

Non-major Funds:

Nonspendable:

Loan receivable	\$ 23,754
Advances to other funds	2,822,369
Long-term special assessments	<u>215,560</u>
Total nonspendable	\$ 3,061,683

Restricted:

Revolving loans for community development	398
Public safety programs	832,325
Park development and land acquisition	1,634,169
Parks operations	15,481
Tourism commission	459,064
Library facilities	151,576
Library operations and maintenance	1,021,150
American rescue plan	442
TIF district improvements and related debt service	<u>1,687,428</u>
Total restricted	5,802,033

Committed:

Community grants	10,694
Cable TV	22,500
Capital projects	641,626
Special assessments	<u>185,008</u>
Total committed	859,828

Assigned:

Capital projects	3,133,790
Unassigned	<u>(4,190,203)</u>
Total non-major funds	<u>\$ 8,667,131</u>

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes

A. Employee Pension Plan

Plan Description

The WRS is a cost-sharing multiple-employer defined benefit pension plan. WRS benefits and other plan provisions are established by Chapter 40 of the Wisconsin Statutes. Benefit terms may only be modified by the legislature. The retirement system is administered by the Wisconsin Department of Employee Trust Funds ("ETF"). The system provides coverage to all eligible State of Wisconsin, local government and other public employees. All employees, initially employed by a participating WRS employer on or after July 1, 2011, expected to work at least 1,200 hours a year (880 hours for teachers and school district educational support employees) and expected to be employed for at least one year from employee's date of hire are eligible to participate in the WRS.

ETF issues a standalone Annual Comprehensive Financial Report (ACFR), which can be found at <http://etf.wi.gov/publications/cafr.htm>.

Vesting

For employees beginning participation on or after January 1, 1990, and no longer actively employed on or after April 24, 1998, creditable service in each of five years is required for eligibility for a retirement annuity. Participants employed prior to 1990 and on or after April 24, 1998 and prior to July 1, 2011 are immediately vested. Participants who initially became WRS eligible on or after July 1, 2011 must have five years of creditable service to be vested.

Benefits Provided

Employees who retire at or after age 65 (54 for protective occupations and 62 for elected officials and executive service retirement plan participants, if hired on or before 12/31/16) are entitled to a retirement benefit based on a formula factor, their final average earnings, and creditable service.

Final average earnings is the average of the participant's three highest annual earnings periods. Creditable service includes current service and prior service for which a participant received earnings and made contributions as required. Creditable service also includes creditable military service. The retirement benefit will be calculated as a money purchase benefit based on the employee's contributions plus matching employer's contributions, with interest, if that benefit is higher than the formula benefit.

Vested participants may retire at or after age 55 (50 for protective occupations) and receive an actuarially-reduced benefit. Participants terminating covered employment prior to eligibility for an annuity may either receive employee-required contributions plus interest as a separation benefit or leave contributions on deposit and defer application until eligible to receive a retirement benefit.

WRS also provides death and disability benefits for employees.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

A. Employee Pension Plan (continued)

Post-Retirement Adjustments

The Employee Trust Funds Board may periodically adjust annuity payments from the retirement system based on annual investment performance in accordance with s. 40.27, Wis. Stat. An increase (or decrease) in annuity payments may result when investment gains (losses), together with other actuarial experience factors, create a surplus (shortfall) in the reserves, as determined by the system's consulting actuary. Annuity increases are not based on cost of living or other similar factors. For Core annuities, decreases may be applied only to previously granted increases. By law, Core annuities cannot be reduced to an amount below the original, guaranteed amount (the "floor") set at retirement.

The Core and Variable annuity adjustments granted during recent years are as follows:

Year	Core Fund Adjustment	Variable Fund Adjustment
2011	(1.2)%	11%
2012	(7.0)	(7)
2013	(9.6)	9
2014	4.7	25
2015	2.9	2
2016	0.5	(5)
2017	2.0	4
2018	2.4	17
2019	0.0	(10)
2020	1.7	21

Contributions

Required contributions are determined by an annual actuarial valuation in accordance with Chapter 40 of the Wisconsin Statutes. The employee required contribution is one-half of the actuarially determined contribution rate for general category employees, including teachers, and Executives and Elected Officials. Starting on January 1, 2016, the Executives and Elected Officials category was merged into the General Employee Category. Required contributions for protective employees are the same rate as for general employees. Employers are required to contribute the remainder of the actuarially determined contribution rate. The employer may not pay the employee required contribution unless provided for by an existing collective bargaining agreement.

During the reporting period (calendar year 2020), the WRS recognized \$1,423,931 in contributions from the employer.

Contribution rates as of December 31, 2021 are:

Employee Category	Employee	Employer
General (including teachers, executives and elected officials)	6.75%	6.75%
Protective with Social Security	6.75%	11.75%
Protective without Social Security	6.75%	16.35%

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

A. Employee Pension Plan (continued)

Pension Asset, Pension Expense, Deferred Outflows of Resources and Deferred Inflows of Resources

At December 31, 2021, the Village reported an asset of \$7,663,593 for its proportionate share of the net pension asset. The net pension asset was measured as of December 31, 2020, and the total pension asset used to calculate the net pension asset was determined by an actuarial valuation as of December 31, 2019 rolled forward to December 31, 2020. No material changes in assumptions or benefit terms occurred between the actuarial valuation date and the measurement date. The Village's proportion of the net pension asset was based on the Village's share of contributions to the pension plan relative to the contributions of all participating employers. At December 31, 2020, the Village's proportion was 0.1228%, which was an increase of 0.0025% from its proportion measured as of December 31, 2019.

For the year ended December 31, 2021, the Village recognized pension revenue of \$893,013.

At December 31, 2021, the Village reported deferred outflows of resources related to pensions from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 11,091,571	\$ 2,389,104
Changes in assumptions	173,825	---
Net difference between projected and actual earnings on pension plan investments	---	14,387,772
Changes in proportion and differences between employer contributions and proportionate share of contributions	35,915	13,945
Employer contributions subsequent to the measurement date	1,496,746	---
Total	\$ 12,798,057	\$ 16,790,821

The amount of \$1,496,746 reported as deferred outflows related to pension resulting from the WRS Employer's contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability (asset) in the year ended December 31, 2022. Other amounts reported as deferred outflows of resources related to pension will be recognized in pension expense as follows:

Year Ended December 31,	Deferred Outflows of Resources	Deferred Inflows of Resources
2022	\$ 7,122,649	\$ (8,538,804)
2023	6,030,448	(6,408,962)
2024	2,655,528	(5,252,119)
2025	1,107,835	(2,206,085)

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

A. Employee Pension Plan (continued)

Actuarial Assumptions

The total pension asset in the December 31, 2020 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial Valuation Date:	December 31, 2019
Measurement Date of Net Pension Liability (Asset)	December 31, 2020
Actuarial Cost Method:	Entry Age Normal
Asset Valuation Method:	Fair Value
Long-Term Expected Rate of Return:	7.0%
Discount Rate:	7.0%
Salary Increases: Inflation	3.0%
Seniority/Merit	0.1% - 5.6%
Mortality:	Wisconsin 2018 Mortality Table
Post-retirement Adjustments*	1.9%

** No post-retirement adjustment is guaranteed. Actual adjustments are based on recognized investment return, actuarial experience and other factors. 1.9% is the assumed annual adjustment based on the investment return assumption and the post-retirement discount rate.*

Actuarial assumptions are based upon an experience study conducted in 2018 that covered a three-year period from January 1, 2015 to December 31, 2017. The total pension liability for December 31, 2020 is based upon a roll-forward of the liability calculated from the December 31, 2019 actuarial valuation.

Long-term expected Return on Plan Assets. The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

A. Employee Pension Plan (continued)

Actuarial Assumptions (continued)

The target allocation and best estimates of arithmetic real rates of return for each major asset class as of December 31, 2020 are summarized in the following table:

Asset Allocation Targets and Expected Returns			
As of December 31, 2020			
Core Fund Asset Class	Asset Allocation %	Long-Term Expected Nominal Rate of Return %	Long-Term Expected Real Rate of Return %
Global Equities	51	7.2	4.7
Fixed Income	25	3.2	0.8
Inflation Sensitive Assets	16	2.0	(0.4)
Real Estate	8	5.6	3.1
Private Equity/Debt	11	10.2	7.6
Multi-Asset	4	5.8	3.3
Total Core Fund	115	6.6	4.1
 Variable Fund Asset Class			
U.S. Equities	70	6.6	4.1
International Equities	30	7.4	4.9
Total Variable Fund	100	7.1	4.6

New England Pension Consultants Long Term US CPI (Inflation) Forecast: 2.4%
Asset Allocations are managed within established ranges; target percentages may differ from actual monthly allocations

Single Discount rate. A single discount rate of 7.00% was used to measure the Total Pension Liability for the current and prior year. This single discount rate was based on the expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 2.00%. (Source: Fixed-income municipal bonds with 20 years to maturity that include only federally tax-exempt municipal bonds as reported in Fidelity Index's 20-year Municipal GO AA Index" as of December 31, 2020. In describing this index, Fidelity notes that the Municipal Curves are constructed using option-adjusted analytics of a diverse population of over 10,000 tax-exempt securities.). Because of the unique structure of WRS, the 7.00% expected rate of return implies that a dividend of approximately 1.9% will always be paid. For purposes of the single discount rate, it was assumed that the dividend would always be paid. The projection of cash flows used to determine this single discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments (including expected dividends) of current plan members. Therefore, the municipal bond rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension (asset) liability.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

A. Employee Pension Plan (continued)

Actuarial Assumptions (continued)

Sensitivity of the Village's proportionate share of the net pension liability (asset) to changes in the discount rate. The following presents the Village's proportionate share of the net pension liability (asset) calculated using the discount rate of 7.00 percent, as well as what the Village's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (6.00 percent) or 1-percentage-point higher (8.00 percent) than the current rate:

	1% Decrease to Discount Rate (6.00%)	Current Discount Rate (7.00%)	1% Increase to Discount Rate (8.00%)
Village's proportionate share of the net pension liability (asset)	\$ 7,294,679	\$ (7,663,593)	\$ (18,650,333)

Pension plan fiduciary net position. Detailed information about the pension plan's fiduciary net position is available in separately issued financial statements available at <http://etf.wi.gov/about-etf/reports-and-studies/financial-reports-and-statements>.

Payables to the Pension Plan

Payables to the pension plan at December 31, 2021 were \$131,741. This represents contributions earned as of December 31, 2021, but for which payment was not remitted to the pension plan until subsequent to year-end.

B. Other Post-Employment Benefits (OPEB) – Life Insurance

Plan Description

The Local Retiree Life Insurance Fund ("LRLIF") is a multiple-employer defined benefit OPEB plan. LRLIF benefits and other plan provisions are established by Chapter 40 of the Wisconsin Statutes. The Wisconsin Department of Employee Trust Funds (ETF) and the Group Insurance Board have statutory authority for program administration and oversight. The plan provides post-employment life insurance benefits for all eligible members.

OPEB Plan Fiduciary Net Position

ETF issues a standalone Annual Comprehensive Financial Report ("ACFR"), which can be found at <http://etf.wi.gov/publications/cafr.htm>.

Benefits provided

The LRLIF plan provides fully paid up life insurance benefits for post-age 64 retired employees and pre-65 retirees who pay for their coverage.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

B. Other Post-Employment Benefits (OPEB) – Life Insurance (continued)

Contributions

The Group Insurance Board approves contribution rates annually, based on recommendations from the insurance carrier. Recommended rates are based on an annual valuation, taking into consideration an estimate of the present value of future benefits and the present value of future contributions. A portion of employer contributions made during a member's working lifetime funds a post-retirement benefit.

Employers are required to pay the following contributions based on employee contributions for active members to provide them with Basic Coverage after age 65. There are no employer contributions required for pre-age 65 annuitant coverage. If a member retires prior to age 65, they must continue paying the employee premiums until age 65 in order to be eligible for the benefit after age 65.

Contribution rates as of December 31, 2021 are:

Coverage Type	Employer Contribution
25% Post Retirement Coverage	20% of employee contribution
50% Post Retirement Coverage	40% of employee contribution

Employee contributions are based upon nine age bands through age 69 and an additional eight age bands for those age 70 and over. Participating employees must pay monthly contribution rates per \$1,000 of coverage until the age of 65 (age 70 if active). The employee contribution rates in effect for the year ended December 31, 2020 are as listed below:

Life Insurance Employee Contribution Rates* For the year ended December 31, 2020		
Attained Age	Basic	Supplemental
Under 30	\$0.05	\$0.05
30-34	0.06	0.06
35-39	0.07	0.07
40-44	0.08	0.08
45-49	0.12	0.12
50-54	0.22	0.22
55-59	0.39	0.39
60-64	0.49	0.49
65-69	0.57	0.57

*Disabled members under age 70 receive a waiver-of-premium benefit.

During the reporting period, the LRLIF recognized \$4,771 in contributions from the employer.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

B. Other Post-Employment Benefits (OPEB) – Life Insurance (continued)

OPEB Liability, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEBs

At December 31, 2021, the Village reported a liability of \$1,316,224 for its proportionate share of the net OPEB liability. The net OPEB liability was measured as of December 31, 2020, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of January 1, 2020 rolled forward to December 31, 2020. No material changes in assumptions or benefit terms occurred between the actuarial valuation date and the measurement date. The Village's proportion of the net OPEB liability was based on the Village's share of contributions to the OPEB plan relative to the contributions of all participating employers. At December 31, 2020, the Village's proportion was .2393%, which was a decrease of .0704% from its proportion measured as of December 31, 2019.

For the year ended December 31, 2021, the Village recognized OPEB expense of \$130,150.

At December 31, 2021, the Village reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ ---	\$ 62,805
Net difference between projected and actual earnings on OPEB plan investments	19,163	---
Changes in assumptions	512,030	90,311
Changes in proportion and differences between employer contributions and proportionate share of contributions	30,595	198,018
Employer contributions subsequent to the measurement date	5,516	---
Total	\$ 567,304	\$ 351,134

The amount of \$5,516 reported as deferred outflows related to OPEB resulting from the employers contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability (asset) in the year ended December 31, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ended December 31,	Deferred Outflows of Resources	Deferred Inflows of Resources
2022	\$ 112,219	\$ 67,249
2023	110,147	67,249
2024	108,012	67,249
2025	99,844	66,519
2026	91,500	43,897
Thereafter	40,066	38,971

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

B. Other Post-Employment Benefits (OPEB) – Life Insurance (continued)

Actuarial assumptions

The total OPEB liability in the January 1, 2020, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial Valuation Date:	January 1, 2020
Measurement Date of Net OPEB Liability (Asset)	December 31, 2020
Actuarial Cost Method:	Entry Age Normal
20 Year Tax-Exempt Municipal Bond Yield:	2.12%
Long-Term Expected Rated of Return:	4.25%
Discount Rate:	2.25%
Salary Increases	
Inflation:	3.00%
Seniority/Merit:	0.1% - 5.6%
Mortality:	Wisconsin 2018 Mortality Table

Actuarial assumptions are based upon an experience study conducted in 2018 that covered a three-year period from January 1, 2015 to December 31, 2017. The Total OPEB Liability for December 31, 2020 is based upon a roll-forward of the liability calculated from the January 1, 2020 actuarial valuation.

Long-term expected Return on Plan Assets. The long-term expected rate of return is determined by adding expected inflation to expected long-term real returns and reflecting expected volatility and correlation. Investments for the LRLIF are held with Securian, the insurance carrier. Interest is calculated and credited to the LRLIF based on the rate of return for a segment of the insurance carriers' general fund, specifically 10-year A- Bonds (as a proxy, and not tied to any specific investments). The overall aggregate interest rate is calculated using a tiered approach based on the year the funds were originally invested and the rate of return for that year. Investment interest is credited based on the aggregate rate of return and assets are not adjusted to fair market value. Furthermore, the insurance carrier guarantees the principal amounts of the reserves, including all interest previously credited thereto.

Local OPEB Life Insurance
Asset Allocation Targets and Expected Returns
As of December 31, 2020

<u>Asset Class</u>	<u>Index</u>	<u>Target Allocation</u>	<u>Long-Term Expected Geometric Real Rate of Return</u>
US Credit Bonds	Barclays Credit	50%	1.47%
US Mortgages	Barclays MBS	50%	0.82%
Inflation			2.20%
Long-Term Expected Rate of Return			4.25%

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

B. Other Post-Employment Benefits (OPEB) – Life Insurance (continued)

Actuarial assumptions (continued)

The long-term expected rate of return and expected inflation rate remained unchanged from the prior year at 4.25% and 2.20% respectively. The long-term expected rate of return is determined by adding expected inflation to expected long-term real returns and reflecting expected volatility and correlation.

Single Discount rate A single discount rate of 2.25% was used to measure the total OPEB liability for the current year, as opposed to a discount rate of 2.87% for the prior year. The significant change in the discount rate was primarily caused by the decrease in the municipal bond rate from 2.74% as of December 31, 2019 to 2.12% as of December 31, 2020. The Plan's fiduciary net position was projected to be insufficient to make all projected future benefit payments of current active and inactive employees. Therefore, the discount rate for calculating the Total OPEB Liability is equal to the single equivalent rate that results in the same actuarial present value as the long-term expected rate of return applied to benefit payments, to the extent that the plan's fiduciary net position is projected to be sufficient to make projected benefit payments, and the municipal bond rate applied to benefit payment to the extent that the plan's fiduciary net position is projected to be insufficient. The plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through December 31, 2036.

The projection of cash flows used to determine the single discount rate assumed that employer contributions will be made according to the current employer contribution schedule and that contributions are made by plan members retiring prior to age 65.

Sensitivity of the Village's proportionate share of the net OPEB liability to changes in the discount rate. The following presents the Village's proportionate share of the net OPEB liability calculated using the discount rate of 2.25 percent, as well as what the Village's proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (1.25 percent) or 1-percentage-point higher (3.25 percent) than the current rate:

	1% Decrease to Discount Rate (1.25%)	Current Discount Rate (2.25%)	1% Increase to Discount Rate (3.25%)
Village's proportionate share of the net OPEB liability	\$ 1,790,441	\$ 1,316,224	\$ 957,587

C. Other Post-Employment Benefits (OPEB) - Health

The Village group health insurance plan provides coverage to active employees and retirees (or other qualified terminated employees) at blended premium rates. This results in an other post-employment benefit ("OPEB") commonly referred to as an implicit rate subsidy. Employees participating in the OPEB benefit consisted of the following at December 31, 2020, the date of the latest valuation:

Retirees	5
Active	159
Number of participating employees	164

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

C. Other Post-Employment Benefits (OPEB) - Health

Actuarial Assumptions

The major assumptions and methods used in the latest actuarial valuation follows:

Valuation date	12/31/2020
Measurement date	12/31/2020
Reporting date	12/31/2021
Actuarial cost method	Entry Age Normal (level percent of salary)
Actuarial assumptions:	
Health care trend	6.50% decreasing by .10% per year down to 5.00%, and level thereafter
Discount rate*	2.25% (based upon all years of projected payments discounted at a municipal bond rate of 2.25%)
Municipal bond rate source	Bond buyer 20-bond GO index
Actuarial assumptions	Based on an experience study conducted in 2018 using Wisconsin Retirement System (WRS) experience from 2015-2017
Mortality assumptions	Wisconsin 2018 Mortality Table adjusted for future mortality improvements using the MP-2018 fully generated improvement scale (multiplied by 60%)

**Implicit in this rate is an assumed rate of inflation of 2.00%*

Actuarial assumptions are based upon an experience study conducted in 2018 using Wisconsin Retirement System (WRS) experience from 2015-2017. The projection of cash flows used to determine the single discount rate assumed that the plan would continue to be funded on a pay-as-you-go basis. Based on these assumptions, the 20-year AA municipal bond rate was applied to all periods of projected benefit payments to determine the total OPEB liability.

Single Discount rate. A discount rate of 2.25% was used in calculating the Village's OPEB liability (based upon all projected payments discounted at a municipal bond rate of 2.25%). The discount rate is based on the 20-year AA municipal bond rate. This changed from 2.75% used in the prior year.

Total OPEB Liability

No assets are accumulated in a trust that meets all the criteria in GASB Statement No. 75, paragraph 4 because the Village's contributions are not irrevocable. Accordingly, the Village's total OPEB liability is not reduced by any assets accumulated in a trust that meets the criteria and the Village must report its total OPEB liability.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

C. Other Post-Employment Benefits (OPEB) - Health

Total OPEB Liability (continued)

The Village's total OPEB liability is based upon the actuarial assumptions and projections described herein as determined by the census, benefit and premium data provided by the Village. The following table shows the components of the Village's change in the total OPEB liability:

	Total OPEB Liability
Balance 12/31/20	\$ 2,349,432
Benefit payments	(67,767)
Changes of assumptions or other input	(90,755)
Difference between expected and actual experience	(248,992)
Service cost	158,435
Interest	65,856
Net changes	(183,223)
Balance 12/31/21	\$ 2,166,209

Sensitivity of the Village's OPEB liability to changes in the discount rate. The following presents the Village's OPEB liability calculated using the discount rate of 2.25 percent, as well as what the Village's OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (1.25 percent) or 1-percentage-point higher (3.25 percent) than the current rate:

	1% Decrease to Discount Rate (1.25%)	Current Discount Rate (2.25%)	1% Increase to Discount Rate (3.25%)
Village's OPEB liability	\$ 2,350,631	\$ 2,166,209	\$ 1,994,464

Sensitivity of the Village's OPEB liability to changes in Healthcare Cost Trend Rates. The following presents the Village's OPEB liability calculated using the healthcare cost trend rates of 6.50 percent, as well as what the Village's OPEB liability would be if it were calculated using a healthcare cost trend rate that is 1-percentage-point lower (5.50 percent) or 1-percentage-point higher (7.50 percent) than the current rate:

	1% Decrease to Healthcare Cost Trend (5.50% decreasing to 4.00%)	Current Healthcare Cost Trend (6.50% decreasing to 5.00%)	1% Increase to Healthcare Cost Trend (7.50% decreasing to 6.00%)
Village's OPEB liability	\$ 1,911,745	\$ 2,166,209	\$ 2,467,791

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

C. Other Post-Employment Benefits (OPEB) - Health

OPEB Expense, Deferred Outflows or Resources, and Deferred Inflows of Resources Related to OPEB

For the year ended December 31, 2021, the Village recognized OPEB expense of \$227,759. At December 31, 2021, the Village reported deferred inflows and outflows of resources related to OPEB from the following sources:

	Deferred Outflows of Resources	Deferred Inflows of Resources
Differences between expected and actual experience	\$ 116,030	\$ 224,093
Changes in assumptions	173,562	121,829
Net difference between projected and actual earnings on OPEB plan investments	---	---
Changes in proportion and differences between employer contributions and proportionate share of contributions	---	---
Employer contributions subsequent to the measurement date	42,010	---
Total	\$ 331,602	\$ 345,922

The amount of \$42,010 reported as deferred outflows related to OPEB resulting from employer contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ended December 31, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ended December 31,	Deferred Outflows of Resources	Deferred Inflows of Resources
2022	\$ 44,134	\$ 40,666
2023	44,134	40,666
2024	44,134	40,666
2025	44,134	40,666
2026	44,134	40,666
Thereafter	68,922	142,592

Payable to the OPEB Plan

At December 31, 2021, there were no payables due to the OPEB Plan.

D. Risk Management

The Village is exposed to various risks of loss related to torts; theft of; damage to, or destruction of assets; and errors and omissions, natural disasters and workers' compensation. The Village purchases general, automobile and workers' compensation insurance from the Cities and Villages Mutual Insurance Company. The Village purchases commercial insurance for all other risks. There have been no significant reductions in insurance for any risk of loss in the past year. No claims have significantly exceeded the commercial coverage in the past three years.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

D. Risk Management (continued)

The CVMIC is made up of a membership of Wisconsin municipalities. The Village's share of assets, liabilities, and fund equity was approximately 2.652% as of December 31, 2021. The CVMIC insures the Village with \$5 million (per occurrence) coverage; a \$125,000 deductible; and \$500,000 stop loss.

The Village's Risk Management Fund was established to account for and finance the Village's uninsured risk of loss. At December 31, 2021, this fund had a net position totaling \$279,406 which is available to pay future claims. Annually, a liability for claims incurred but not yet reported is calculated by an actuary. The claims are listed at full (non-discounted) value. The following is a summary of the changes in this liability account:

Fiscal Year	Balance January 1,	Claims and Changes In Estimates	Claim Payments	Balance December 31,
2021	\$ 93,999	\$ (116,795)	\$ ---	\$ 210,794
2020	142,511	(33,512)	(15,000)	93,999

Summary financial information for CVMIC and WMIC for the year ended December 31, 2021 is available from the CVMIC offices. As of December 31, 2021, the CVMIC had assets of \$59,128,707 and a policyholders' surplus of \$36,790,869.

E. Tax Incremental Districts

Tax increment financing district ("TID"), as authorized by Section 66.1105 of the Wisconsin Statutes, is a method by which the Village can recover its development and public improvement costs in TID designated areas. These costs are recovered from the increase in property tax revenue which results from the increased valuation in the designated area. The Village finances development and public improvement costs in its TID through the issuance of general obligation long-term debt. Project costs are reported primarily as capital projects fund expenditures. Tax increments are reported as capital projects fund revenues and are used to meet maturing debt obligations incurred to provide financing for development and public improvement costs within the tax incremental district. Certain details related to each of the Village's tax incremental districts are listed below. For complete details of financial activity related to any of the tax incremental districts, compilation reports are available for viewing in the Village's Financial Services Department.

T.I.D. #6 – Main St Corridor

On April 17, 2006, the Village created Tax Incremental District #6 ("TID #6"). TID #6 has a statutory life of 27 years which will expire April 17, 2033. The last date to incur project costs is April 17, 2028. On July 21, 2008, the original project plan was amended to change the original plan boundaries. On September 17, 2018, the original project plan was amended to increase certain planned project expenditures. On April 1, 2019, TID #6 received the Village's portion of the excess TIF increment disbursed upon closure from TID #4 and TIF #5 in the amounts of \$532,506 and \$501,555, respectively. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2021:

Project Plan Estimated Revenues	Cumulative Revenues to 12/31/21	Project Plan Estimated Expenditures	Cumulative Expenditures to 12/31/21	Outstanding Debt as of 12/31/21
\$ 45,328,981	\$ 3,989,829	\$ 45,328,981	\$ 15,534,131	\$ 11,568,076

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

E. Tax Incremental Districts (continued)

T.I.D. #7 – First Park

On February 18, 2008, the Village created Tax Incremental District #7 (“TID #7”). TID #7 has a statutory life of 20 years which will expire February 18, 2028. The last date to incur project costs is February 18, 2023. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2021:

Project Plan Estimated Revenues	Cumulative Revenues to 12/31/21	Project Plan Estimated Expenditures	Cumulative Expenditures to 12/31/21	Outstanding Debt as of 12/31/21
\$ 11,096,724	\$ 4,415,906	\$ 11,096,724	\$ 4,536,984	\$ 192,445

T.I.D. #8 – Falls Parkway

On July 21, 2008, the Village created Tax Incremental District #8 (“TID #8”). TID #8 has a statutory life of 27 years which will expire July 21, 2035. On January 18, 2010, the project plan was amended by the addition of certain provisions and to provide transfers in from TID #4. The last date to incur project costs is July 21, 2030. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2021:

Project Plan Estimated Revenues	Cumulative Revenues to 12/31/21	Project Plan Estimated Expenditures	Cumulative Expenditures to 12/31/21	Outstanding Debt as of 12/31/21
\$ 64,945,750	\$ 27,336,189	\$ 64,945,750	\$ 43,993,621	\$ 17,535,000

T.I.D. #9 – Village Centre / Appleton Ave

On January 18, 2010, the Village created Tax Incremental District #9 (“TID #9”). TID #9 has a statutory life of 20 years which will expire January 18, 2030. The last date to incur project costs is January 18, 2025. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2021:

Project Plan Estimated Revenues	Cumulative Revenues to 12/31/21	Project Plan Estimated Expenditures	Cumulative Expenditures to 12/31/21	Outstanding Debt as of 12/31/21
\$ 23,481,963	\$ 1,341,470	\$ 23,481,963	\$ 1,829,539	\$ 830,433

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

E. Tax Incremental Districts (continued)

T.I.D. #10 – Woodland Prime

On August 17, 2011, the Village created Tax Incremental District #10 (“TID #10”). TID #10 has a statutory life of 26 (as extended) years which will expire August 17, 2037. The last date to incur project costs is August 17, 2026. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2021:

Project Plan Estimated Revenues	Cumulative Revenues to 12/31/21	Project Plan Estimated Expenditures	Cumulative Expenditures to 12/31/21	Outstanding Debt as of 12/31/21
\$ 53,260,084	\$ 4,781,915	\$ 53,260,084	\$ 19,935,480	\$ 15,040,670

T.I.D. #11 – Wacker Neuson

On August 17, 2011, the Village created Tax Incremental District #11 (“TID #11”). TID #11 has a statutory life of 20 years which will expire August 17, 2031. The last date to incur project costs is August 17, 2026. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2021:

Project Plan Estimated Revenues	Cumulative Revenues to 12/31/21	Project Plan Estimated Expenditures	Cumulative Expenditures to 12/31/21	Outstanding Debt as of 12/31/21
\$ 4,501,500	\$ 981,200	\$ 4,501,500	\$ 1,167,935	\$ 475,000

T.I.D. #12 – Lilly Rd Industrial

On September 15, 2014, the Village created Tax Incremental District #12 (“TID #12”). TID #12 has a statutory life of 20 years which will expire September 15, 2034. The last date to incur project costs is September 15, 2029. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2021:

Project Plan Estimated Revenues	Cumulative Revenues to 12/31/21	Project Plan Estimated Expenditures	Cumulative Expenditures to 12/31/21	Outstanding Debt as of 12/31/21
\$ 4,157,250	\$ 1,510,554	\$ 4,157,250	\$ 3,797,305	\$ 2,875,280

T.I.D. #13 – Flint Drive/DRS

On March 5, 2019, the Village created Tax Incremental District #13 (“TID #13”). TID #13 has a statutory life of 21 years which will expire March 4, 2040. The last date to incur project costs is March 4, 2034. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2021:

Project Plan Estimated Revenues	Cumulative Revenues to 12/31/21	Project Plan Estimated Expenditures	Cumulative Expenditures to 12/31/21	Outstanding Debt as of 12/31/21
\$ 12,888,318	\$ 148,424	\$ 12,888,318	\$ 2,313,515	\$ 2,303,519

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

E. Tax Incremental Districts (continued)

T.I.D. #14 – Glenroy

On March 4, 2019, the Village created Tax Incremental District #14 (“TID #14”). TID #14 has a statutory life of 21 years which will expire March 4, 2040. The last date to incur project costs is March 4, 2034. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2021:

Project Plan Estimated Revenues	Cumulative Revenues to 12/31/21	Project Plan Estimated Expenditures	Cumulative Expenditures to 12/31/21	Outstanding Debt as of 12/31/21
\$ 4,159,003	\$ 2,028	\$ 4,159,003	\$ 40,126	\$ 61,714

Subsequent to year end the Village approved the creation of TID #15.

F. Contingent Liabilities

The Village has identified the following items as potential liabilities not recorded in the financial statements:

- The Village participates in a number of federal and state assistance programs. These programs are subject to program compliance audits by the grantors or their representatives. Accordingly, the Village's compliance with applicable grant requirements will be established at some future date. The amount of expenditures which may be disallowed by the granting agencies cannot be determined at this time. The Village expects such amounts, if any, to be immaterial.
- The Village is periodically engaged in the courts defending and prosecuting cases over a wide range of possible situations. The ultimate outcome of these claims has not been determined. In the opinion of management, after considering the Village's insurance coverage, potential payment of claims by other parties, and the statutory limitation on claims against Wisconsin municipalities, the likelihood of material impact on the Village's financial statements upon resolution of these matters is remote.
- The Village has been advised by the Wisconsin Department of Natural Resources that the Village is considered to be a responsible party with respect to property owned by the Village and formerly operated by others as a landfill known as the Bruce Landfill. The Village continues to monitor site contamination in accordance with an agreement with the Wisconsin Department of Natural Resources. Currently, there are no requirements for remediation activities, and the Village is unable to say at this time what, if any, remediation activities might be required in future periods. In the event that the Village is determined to have any liability with respect to the Bruce Landfill, the Village may have rights against third parties.
- The Village has entered into employment contracts with two non-represented Village employees. The terms of these contracts include salary continuation benefits for the employees in the event that the employees are terminated without cause. The length of salary continuation benefits is six months for each employee.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

G. Municipal Revenue Obligations

The Village has entered into municipal revenue obligations (MRO) with developers in certain tax incremental districts. An MRO is similar to a revenue bond in that it is only payable out of the revenue generated from tax increment (less a provision for administrative and other costs) and is not a general obligation of the Village. Unlike a revenue bond; however, there is no obligation to pay any outstanding balance beyond the maturity date. All MROs accrue interest at 0%, except for the TID #7, which accrues interest at 8.5%. Payments are made in annual installments.

TID	Principal	Paid in 2021	Total Paid	Potential Remaining Obligation	Maturity Year
7	10,921,725	423,319	4,073,765	6,847,960	2026 *
8	4,000,000	3,203	81,879	3,918,121	2035
9	1,200,000	88,385	171,549	1,028,451	2030
9	3,952,860	100,547	132,413	3,820,447	2030
10	2,500,000	239,690	1,782,581	717,419	2024
10	250,000	---	---	250,000	2037
13	4,396,086	129,519	129,519	4,266,567	2040
14	3,095,000	---	---	3,095,000	2040

* Maturity date may be extended at the sole discretion of the Village

Subsequent to year end the Village, specifically TID #10, entered an MRO agreement with a developer with a principal amount of \$3,100,000. The MRO matures in January 2026.

H. Other Commitments

During 2008, the Village entered into an agreement with the City of Milwaukee wherein the Village agrees to purchase all of the water supplied to a portion of the Village from Milwaukee Water Works for a period of ten years from the effective date of the agreement. The agreement was renewed in 2018 for a period of an additional ten years. Charges under this agreement are approximately \$145,000 per month.

During 2020, the Village entered into a contract for garbage and recycling services. The contract commenced on January 1, 2020 and ends on December 31, 2026, and thereafter shall automatically renew for successive renewal terms of one-year each, unless either party give written notice of intention to terminate at least ninety days prior to the end of the current-term. The contract requires monthly payments based on a per residential unit basis. The rate per residential unit for 2022 is \$13.28, which an increase of 3% annually, thereafter. The total amount paid on the contract for the year ending December 31, 2021, amounted to \$3,183,177.

During 1965, the Village entered into a contract with Milwaukee Metropolitan Sewerage District for sewage services. The contract renews automatically for five-year periods unless the Village gives 6 months' notice. The current contract expires in July 2025. The contract requires an annual capital charge and monthly fee based on usage. The capital charge and user charges for the year ending December 31, 2021, amounted to \$5,067,825 and \$2,343,058, respectively.

Subsequent to year end the Village entered a construction contract with J.H. Hassinger Inc. for work on the Town Line Road storage Tank and booster station in the amount of \$1,895,662.

Subsequent to year end the Village entered a construction contract with Zignego Company for Village Park Phase II work in the amount of \$2,354,897.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

I. Letters of Credit

The Village enters into a number of contracts for land development in conjunction with contractors and developers. The developers finance these construction projects under letters of credit, whereby the Village is reimbursed for any expenditure up to the limit of the letter of credit. Any over-expenditures on the projects would be paid by the Village.

J. Regulatory Agency - Water Utility

The Utility operates under service rules established by the Public Service Commission of Wisconsin ("PSCW"). Rates charged are regulated by the PSCW and the accounting records of the Utility are maintained in accordance with the Uniform System of Accounts prescribed by the PSCW. Water rates were increased effective January 1, 2017.

K. Leases as Lessor

The Village has entered a lease agreement with a local school district, wherein the Village has agreed to allow the use of Village property for the purpose of the school district's operations. Revenue from this activity totaled \$44,211 for the year ended December 31, 2021. Future minimum lease payments receivable in conjunction with this lease is as follows:

Year:	Amount
2022	\$ 44,211
2023	44,211
2024	44,211
2025	44,211
2026	44,211
2027-2029	<u>103,160</u>
Total	<u>\$ 324,215</u>

The Village has entered into several lease agreements with telecommunications companies, wherein the Village has agreed to allow the use of Village property for the purpose of telecommunication relays. Revenue received from these leases totaled \$74,390 for the year ended December 31, 2021. Future minimum lease payments receivable in conjunction with these leases are as follows:

Year:	Amount
2022	\$ 43,233
2023	44,839
2024	33,503
2025	<u>27,441</u>
Total	<u>\$ 149,016</u>

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

K. Leases as Lessor (continued)

The Village has entered into several lease agreements with telecommunications companies, wherein the Village has agreed to allow the use of Water Utility property for the purpose of telecommunication relays. Revenue received from these leases totaled \$242,152 for the year ended December 31, 2021. Future minimum lease payments receivable in conjunction with these leases are as follows:

Year:	Amount
2022	\$ 63,771
2023	12,000
2024	22,000
2025	24,000
2026	24,000
2027-2031	120,000
2032-2036	120,000
2037-2039	<u>72,000</u>
Total	<u>\$ 457,771</u>

L. Subsequent Events

Management has evaluated subsequent events for possible recognition or disclosure through the date the financial statements were available to be distributed (July 22, 2022). See note 1.D for disclosure of subsequent industrial development revenue bond. See note 3.F for disclosure of subsequent debt issuances. See note 4.G for subsequent TIF creation. See note 4.G for subsequent MRO agreement. See 4.H for subsequent commitments. There were no other disclosures necessary for subsequent events.

M. Deficit Fund Balances

As of December 31, 2021, the following non-major individual funds had deficit fund balances:

Fund	Deficit
Capital Projects Funds:	
T.I.D. #6	\$ 2,404,302
T.I.D. #7	121,078
T.I.D. #9	438,069
T.I.D. #10	993,565
T.I.D. #13	195,091
T.I.D. #14	38,098

The deficits are anticipated to be funded with future program revenues, tax increments or long-term borrowing.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Financial Statements
December 31, 2021

4. Other Notes (continued)

N. Effect of New Accounting Standards on Financial Statements

The Government Accounting Standards Board (GASB) has approved the following:

- GASB Statement No. 87, *Leases*
- GASB Statement No. 91, *Conduit debt obligations*
- GASB Statement No. 92, *Omnibus 2020*
- GASB Statement No. 93, *Replacement of Interbank Offered Rates*
- GASB Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Arrangements*
- GASB Statement No. 96, *Subscription Based Information Technology Arrangements*
- GASB Statement No. 97, *Certain Component Unit Criteria and Accounting and Financial Reporting for Internal Revenue Code Section 457 Deferred Compensation Plans*
- GASB Statement No. 100, *Accounting changes and error correction*
- GASB Statement No. 101, *Compensated absences*

When they become effective, application of these standards may restate portions of these financial statements.

O. Excess of Expenditures over Appropriations

Certain departments in the General Fund incurred expenditures in excess of appropriations in the following amounts for the year ended December 31, 2021:

Department	Budgeted Expenditures	Actual Expenditures	Excess Expenditures Over Budget
General Fund:			
Public safety	\$ 16,630,650	\$ 17,717,632	\$ 1,086,982
Culture and recreation	1,012,900	1,029,653	16,753

P. Exchange of Property

During 2021 the Village exchanged property with the Village of Menomonee Falls School District. As part of the exchange the Village received a parcel of land and parking lot, valued at \$1,178,940 and \$224,000, respectively. The Village provided a parcel of land that was valued at \$809,600 to the School District. The net gain on the exchange was \$593,340.

REQUIRED SUPPLEMENTARY INFORMATION

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Required Supplementary Information
Schedule of Proportionate Share of the Net Pension Asset (Liability)
Year Ended December 31, 2021

Wisconsin Retirement System
Last 10 Fiscal Years*

Village year end	WRS year end	Village's Proportion of the Net Pension Asset (Liability)	Village's Proportionate Share of the Net Pension Asset (Liability)	Village's Covered Payroll	Net Pension Asset (Liability) as a Percentage of Covered Payroll	Plan Fiduciary Net Position as a Percentage of Total Pension Asset (Liability)
2021	2020	0.1228%	\$ 7,663,593	\$ 15,153,314	50.57%	105.26%
2020	2019	0.1203%	3,879,858	14,753,401	26.30%	102.96%
2019	2018	0.1179%	(4,195,484)	14,186,136	29.57%	96.45%
2018	2017	0.1147%	3,405,166	13,809,611	24.66%	102.93%
2017	2016	0.1111%	(915,900)	13,622,704	6.72%	99.12%
2016	2015	0.1099%	(1,785,211)	13,201,573	13.52%	98.20%
2015	2014	0.1120%	2,745,315	12,593,512	21.80%	102.74%

*The amounts presented for each year end are based on measurement dates of the prior year-end.

*GASB requires the presentation of the last 10 prior years completed under this pronouncement. The years completed prior to the enactment of this pronouncement are not required to be presented in this schedule.

Schedule of Employer Contributions
Year Ended December 31, 2021

Wisconsin Retirement System
Last 10 Fiscal Years*

Village year end	WRS year end	Contractually Required Contributions	Contributions in Relation to the Contractually Required Contributions	Contribution Deficiency (Excess)	Village's Covered Payroll	Contributions as a Percentage of Covered Payroll
2021	2020	\$ 1,423,931	\$ 1,423,931	\$ ---	\$ 15,153,314	9.40%
2020	2019	1,272,776	1,272,776	---	14,753,401	8.63%
2019	2018	1,238,425	1,238,425	---	14,186,136	8.73%
2018	2017	1,205,134	1,205,134	---	13,809,611	8.73%
2017	2016	1,087,135	1,087,135	---	13,622,704	7.98%
2016	2015	1,068,023	1,068,023	---	13,201,573	8.09%
2015	2014	1,067,234	1,067,234	---	12,593,512	8.47%

*The amounts presented for each year end are based on measurement dates of the prior year-end.

*GASB requires the presentation of the last 10 prior years completed under this pronouncement. The years completed prior to the enactment of this pronouncement are not required to be presented in this schedule.

See independent auditors' report

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Required Supplementary Information

Schedule of Proportionate Share of the Net OPEB - Life Insurance Asset (Liability)
Year Ended December 31, 2021

Local Retiree Life Insurance
Last 10 Fiscal Years*

Village year end	LRLIF year end	Village's Proportion of the Net OPEB Asset (Liability)	Village's Proportionate Share of the Net OPEB Asset (Liability)	Village's Covered- Employee Payroll	Net OPEB Asset (Liability) as a Percentage of Covered - Employee Payroll	Plan Fiduciary Net Position as a Percentage of Total OPEB Asset (Liability)
2021	2020	0.2393%	\$ (1,316,224)	\$ 13,805,000	9.53%	31.36%
2020	2019	0.3097%	(1,318,559)	13,453,000	9.80%	37.58%
2019	2018	0.2988%	(770,930)	12,951,000	5.95%	48.69%
2018	2017	0.2993%	(900,360)	12,584,907	7.15%	44.81%

*The amounts presented for each year end are based on measurement dates of the prior year-end.

*GASB requires the presentation of the last 10 prior years completed under this pronouncement. The years completed prior to the enactment of this pronouncement are not required to be presented in this schedule.

Schedule of Employer Contributions
Year Ended December 31, 2021

Local Retiree Life Insurance
Last 10 Fiscal Years*

Village year end	LRLIF year end	Contractually Required Contributions	Contributions in Relation to the Contractually Required Contributions	Contribution Deficiency (Excess)	Village's Covered- Employee Payroll	Contributions as a Percentage of Covered- Employee Payroll
2021	2020	\$ 4,771	\$ 4,771	\$ ---	\$ 13,805,000	0.035%
2020	2019	5,597	5,597	---	13,453,000	0.042%
2019	2018	5,756	5,756	---	12,951,000	0.044%
2018	2017	5,683	5,683	---	12,584,907	0.045%

*The amounts presented for each year end are based on measurement dates of the prior year-end.

*GASB requires the presentation of the last 10 prior years completed under this pronouncement. The years completed prior to the enactment of this pronouncement are not required to be presented in this schedule.

See independent auditors' report

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Required Supplementary Information
Schedule of Changes in Total OPEB - Health Liability and Related Ratios
December 31, 2021
Last 10 Fiscal Years*

	2021	2020	2019	2018
Service Cost	\$ 158,435	\$ 123,803	\$ 110,051	\$ 110,051
Interest	65,856	80,558	62,135	58,363
Differences between expected and actual experiences	(248,992)	223,152	174,047	---
Changes in assumptions or other input	(90,755)	---	(60,223)	---
Benefit payments	(67,767)	(60,262)	(48,184)	(73,097)
Net change in total OPEB liability	(183,223)	367,251	237,826	95,317
Total OPEB liability - beginning	2,349,432	1,982,181	1,744,355	1,649,038
Total OPEB liability - ending	\$ 2,166,209	\$ 2,349,432	\$ 1,982,181	\$ 1,744,355
Covered-employee payroll	\$ 14,021,873	\$ 13,140,757	\$ 13,140,757	\$ 12,175,597
Total OPEB liability as a percentage of covered-employee payroll	15.45%	17.88%	15.08%	14.33%

*GASB requires the presentation of the last ten prior fiscal years completed under this pronouncement. The fiscal years completed prior to the enactment of this pronouncement are not required to be presented in this schedule.

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Required Supplementary Information
December 31, 2021

1. Wisconsin Retirement System (WRS)

There were no changes of benefit terms for any participating employee in the WRS.

No significant change in assumptions were noted from the prior year.

2. Other Postemployment Benefits (OPEB) – Life Insurance

There were no changes of benefit terms for any participating employee in the LRLIF.

The single discount rate assumption used to develop total OPEB liability changed from prior year. Please refer to the actuarial assumptions section of footnote 4B for additional details.

3. Other Postemployment Benefits (OPEB) – Health Plan Information

No assets are accumulated in a trust that meets all of the following criteria of GASBS No. 75, paragraph 4:

- Contributions from the employer and any non-employer contributing entities, and earning thereon, must be irrevocable.
- Plan assets must be dedicated to providing pensions to plan members in accordance with the benefit terms.
- Plan assets must be legally protected from the creditors to the employer, non-employer contributing entities, the plan administrator, and plan members.

There were no changes of benefit terms to the OPEB – Health Plan.

The following changes in actuarial assumption have been made in the years presented:

- Discount rate, rate of inflation and health care trend changed as can be seen in the following table:

Year Ended December 31	Discount Rate	Assumed Rate of Inflation	Health Care Trend
2018	3.50%	2.50%	2.96% in the first year, 7.00% in the second year, 6.50% in the third year, then decreasing by .10% per year down to 5.00% and level thereafter
2019	4.00%	2.50%	7.50% decreasing by .50% down to 6.50%, then by .10% per year down to 5.00% and level therefore
2020	2.75%	2.50%	7.50% decreasing by .50% down to 6.50%, then by .10% per year down to 5.00% and level therefore
2021	2.25%	2.00%	6.50% decreasing by .10% down to 5.00%, and level therefore

- Mortality assumption for the years ended December 31, 2018 and December 31, 2019 was from the Wisconsin 2012 Mortality Table adjusted for future mortality improvements using the MP-2015 fully generated improvement scale (multiplied 50%); for the years ending December 31, 2020 and 2021 this changed to Wisconsin 2018 Mortality Table adjusted for future mortality improvements using the MP2018 fully generated improvement scale (multiplied 60%).

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Notes to Required Supplementary Information
December 31, 2021

3. Other Postemployment Benefits (OPEB) – Health Plan Information (continued)

- Actuarial assumptions used for the years ended December 31, 2018 and 2019 was based on an experience study conducted in 2015 using Wisconsin Retirement System (WRS) experience from 2012-14; for the years ended December 31, 2020 and 2021 this changed to being based on the results of an experience conducted in 2018 using Wisconsin Retirement System (WRS) experience from 2015-2017.

OTHER SUPPLEMENTARY INFORMATION

COMBINING AND INDIVIDUAL FUND STATEMENTS AND SCHEDULES

GENERAL FUND

This Fund accounts for the financial resources of the Village which are not accounted for in any other fund. Principal sources of revenue are property taxes, licenses and permits, fines and penalties, intergovernmental revenues, public charges for services, investment earnings and a property tax equivalent charged to the Water Utility. Primary expenditures are for public safety, public works, culture, recreation and education, community development, and general administration.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Comparative Balance Sheets - General Fund
December 31, 2021 and 2020

	2021	2020
Assets:		
Cash and equivalents	\$ 21,404,494	\$ 20,941,502
Accounts receivable:		
Taxes	10,690,689	11,499,470
Special charges on the tax roll	12,950	12,943
Intergovernmental aid	1,135,119	1,033,145
Accounts	980,058	1,055,390
Prepaid items	72,533	88,031
Inventory	670,504	316,289
Advance to other governmental funds	<u>2,007,343</u>	<u>1,996,181</u>
Total assets	36,973,690	36,942,951
Liabilities:		
Accounts payable and other accrued liabilities	2,883,790	3,449,120
Compensated absences	1,061,913	1,073,525
Deposits	478,198	1,005,017
Prepaid rent	20,664	20,065
Due to other funds	<u>801,365</u>	-
Total liabilities	5,245,930	5,547,727
Deferred Inflows of Resources:		
Subsequent year's taxes	19,671,132	19,498,134
Miscellaneous unavailable revenue	<u>1,542,388</u>	<u>1,382,850</u>
Total deferred inflows of resources	21,213,520	20,880,984
Fund Balances:		
Nonspendable	2,759,237	2,430,795
Unassigned	<u>7,755,003</u>	<u>8,083,445</u>
Total fund balances	<u>\$ 10,514,240</u>	<u>\$ 10,514,240</u>

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Comparative Statements of Revenues, Expenditures and Changes in Fund Balances - General Fund
Years Ended December 31, 2021 and 2020

	2021	2020	Change
Revenues:			
Property taxes	\$ 19,508,882	\$ 19,534,920	\$ (26,038)
Other taxes	175,731	90,787	84,944
Licenses and permits	1,555,925	1,583,317	(27,392)
Fines and forfeitures	660,315	609,227	51,088
Intergovernmental	3,965,072	4,859,053	(893,981)
Donations	4,025	1,000	3,025
Charges for services	1,914,787	1,681,079	233,708
Investment earnings	11,420	145,083	(133,663)
Interest on advances to governmental funds	11,162	19,818	(8,656)
Other	339,723	144,465	195,258
Total revenues	28,147,042	28,668,749	(521,707)
Expenditures:			
General Government:			
Village board	46,165	50,107	(3,942)
Village manager	87,514	90,622	(3,108)
Clerk services	637,326	745,476	(108,150)
Human resources	114,773	103,439	11,334
Assessment of property	166,007	202,358	(36,351)
Building maintenance	353,862	378,291	(24,429)
Insurance and benefits	107,268	99,755	7,513
Judicial	234,523	218,891	15,632
Legal services	338,682	338,848	(166)
Financial services	417,804	398,337	19,467
Communications and information services	1,321,197	1,460,143	(138,946)
Capital outlay	302,585	176,673	125,912
Total general government	4,127,706	4,262,940	(135,234)
Public Safety:			
Police	9,444,666	9,367,532	77,134
Fire	6,461,885	1,352,822	5,109,063
Fire protection services	1,573,861	1,573,861	---
Weed control	39,760	40,053	(293)
Emergency government	1,918	4,117	(2,199)
EMS	1,592	4,108,281	(4,106,689)
Other protection services	11,533	9,806	1,727
Capital outlay	182,417	1,492,511	(1,310,094)
Total public safety	17,717,632	17,948,983	(231,351)

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Comparative Statements of Revenues, Expenditures and Changes in Fund Balances - General Fund
Years Ended December 31, 2021 and 2020
(Continued)

	2021	2020	Change
Public Works:			
Street and alley repair	\$ 2,682,806	\$ 3,297,941	\$ (615,135)
Equipment maintenance	638,679	515,165	123,514
Municipal garages	177,198	160,976	16,222
Capital outlay	8,352	---	8,352
Total public works	3,507,035	3,974,082	(467,047)
Culture and Recreation:			
Historical society and museum	31,025	26,055	4,970
Parks operations	808,179	829,318	(21,139)
Parks projects	13,880	14,249	(369)
Community quality of life	176,569	38,322	138,247
Total culture and recreation	1,029,653	907,944	121,709
Conservation and Development:			
Community development	63,014	38,313	24,701
Building inspection	543,859	606,479	(62,620)
Engineering	(48,116)	(36,675)	(11,441)
Planning	358,712	357,183	1,529
Total conservation and development	917,469	965,300	(47,831)
Bond expenses	1,040	29,280	(28,240)
Total general fund expenditures	27,300,535	28,088,529	(787,994)
Excess of revenues over expenditures	846,507	580,220	266,287
Other Financing Sources (Uses):			
Proceeds from sales of capital assets	(2,256)	2	(2,258)
Face value of bonds issued	---	1,240,000	(1,240,000)
Premium on issuance of bonds	7,418	66,534	(59,116)
Transfers from water utility - PILOT	1,152,198	1,233,360	(81,162)
Transfers out	(2,003,867)	(2,720,112)	716,245
Net other financing uses	(846,507)	(180,216)	(666,291)
Net change in fund balance	---	400,004	(400,004)
Fund Balance:			
Beginning of year	\$ 10,514,240	\$ 10,114,236	\$ 400,004
End of year	\$ 10,514,240	\$ 10,514,240	\$ ---

See independent auditors' report.

DEBT SERVICE FUND

The Debt Service Fund accounts for the accumulation of resources for, and the payment of, general long-term obligations principal, interest and related costs (other than debt accounted for in the Proprietary Funds).

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget to Actual - Debt Service Fund
Year Ended December 31, 2021

	<u>Adopted Budget</u>	<u>Amended Budget</u>	<u>Actual</u>
Revenues:			
Property taxes	\$ 2,525,000	\$ 2,525,000	\$ 2,525,000
Investment earnings	5,000	5,000	658
Total revenues	<u>2,530,000</u>	<u>2,530,000</u>	<u>2,525,658</u>
Expenditures:			
Principal	7,548,000	7,548,000	7,547,953
Interest and fiscal charges	2,138,000	2,138,000	2,138,429
Total expenditures	<u>9,686,000</u>	<u>9,686,000</u>	<u>9,686,382</u>
Deficit of revenues under expenditures	<u>(7,156,000)</u>	<u>(7,156,000)</u>	<u>(7,160,724)</u>
Other Financing Sources:			
Transfers in	6,868,000	6,868,000	6,987,450
Net other financing sources	<u>6,868,000</u>	<u>6,868,000</u>	<u>6,987,450</u>
Net change in fund balance	<u>(288,000)</u>	<u>(288,000)</u>	<u>(173,274)</u>
Fund Balance:			
Beginning of year	\$ 500,142	\$ 500,142	\$ 571,490
End of year	<u>\$ 212,142</u>	<u>\$ 212,142</u>	<u>\$ 398,216</u>

See independent auditors' report.

**COMBINING STATEMENTS
NON-MAJOR GOVERNMENTAL FUNDS**

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Combining Balance Sheet - Non-Major Governmental Funds
December 31, 2021

	Special Revenue Funds	Capital Projects Funds	Total Non-Major Governmental Funds
Assets:			
Cash and equivalents	\$ 4,135,690	\$ 5,286,973	\$ 9,422,663
Restricted assets:			
Cash and equivalents	1,525,699	---	1,525,699
Accounts receivable:			
Taxes	1,919,000	4,658,360	6,577,360
Special charges on tax roll	---	16,522	16,522
Intergovernmental aid	---	350,919	350,919
Special assessments	---	724,655	724,655
Accounts	76,939	713,136	790,075
Notes	23,754	---	23,754
Due from other funds	891	945,870	946,761
Advance to other governmental funds	---	<u>2,822,369</u>	<u>2,822,369</u>
Total assets	7,681,973	15,518,804	23,200,777
Liabilities:			
Accounts payable and other accrued liabilities	42,688	312,104	354,792
Accrued compensated absences	77,332	---	77,332
Deposits	---	137,542	137,542
Unearned ARPA grant funds	1,364,435	---	1,364,435
Due to other funds	23,619	308,840	332,459
Long-term advances from other governmental funds	---	<u>4,829,712</u>	<u>4,829,712</u>
Total liabilities	1,508,074	5,588,198	7,096,272
Deferred Inflows of Resources:			
Subsequent year's taxes	1,919,000	4,658,360	6,577,360
Special assessments	---	509,095	509,095
Miscellaneous unavailable revenue	---	350,919	350,919
Total deferred inflows of resources	1,919,000	5,518,374	7,437,374
Fund Balances:			
Nonspendable	23,754	3,037,929	3,061,683
Restricted:			
Capital projects	1,785,745	1,604,082	3,389,827
Other	2,412,206	---	2,412,206
Committed	33,194	826,634	859,828
Assigned	---	3,133,790	3,133,790
Unassigned	---	<u>(4,190,203)</u>	<u>(4,190,203)</u>
Total fund balances	\$ 4,254,899	\$ 4,412,232	\$ 8,667,131

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Combining Statement of Revenues, Expenditures and Changes in Fund Balances of Non-Major Governmental Funds
Year Ended December 31, 2021

	Special Revenue Funds	Capital Projects Funds	Total Non-Major Governmental Funds
Revenues:			
Property taxes	\$ 1,821,000	\$ 4,109,568	\$ 5,930,568
Other taxes	279,200	---	279,200
Fines and forfeitures	13,979	---	13,979
Program revenues	26,648	1,310	27,958
Tipping fees	---	2,710,110	2,710,110
Operating grants and contributions:			
Intergovernmental	712,996	746,675	1,459,671
Donations	35,045	---	35,045
Special assessments and interest	---	46,475	46,475
Contributions from developers	---	307,308	307,308
Platting fees	86,000	---	86,000
Impact fees	720,784	---	720,784
Investment earnings	4,383	4,245	8,628
Interest earned on advances to governmental funds	---	13,706	13,706
Interest earned on advances to utilities	---	489	489
Other revenues	11,482	10,000	21,482
Total governmental revenues	3,711,517	7,949,886	11,661,403
Expenditures:			
Current:			
General government	---	253,615	253,615
Public safety	102,238	39,986	142,224
Public works	---	2,026,557	2,026,557
Culture and recreation	2,175,689	---	2,175,689
Conservation and development	---	1,027,924	1,027,924
Uncollectible accounts	1,023,736	---	1,023,736
Capital outlay	37,643	3,720,179	3,757,822
Debt Service:			
Interest on advances to governmental funds	---	22,292	22,292
Interest on advances from utilities	---	2,576	2,576
Bond expenses	---	6,148	6,148
Debt issuance costs	---	79,725	79,725
Total expenditures	3,339,306	7,179,002	10,518,308
Excess of revenues over expenditures	372,211	770,884	1,143,095
Other Financing Sources (Uses):			
Proceeds from sales of capital assets	---	120,018	120,018
Transfers in	---	2,593,497	2,593,497
Transfers out	(625,000)	(6,952,080)	(7,577,080)
Bonds and notes issued	---	3,150,000	3,150,000
Bond premiums	---	142,832	142,832
Total other financing sources (uses)	(625,000)	(945,733)	(1,570,733)
Net change in fund balances	(252,789)	(174,849)	(427,638)
Fund balance, beginning of year	4,507,688	4,587,081	9,094,769
Fund balance, end of year	\$ 4,254,899	\$ 4,412,232	\$ 8,667,131

See independent auditors' report.

NON-MAJOR SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds from specific revenue sources (other than major capital projects) that are restricted or reserved to expenditures for specific purposes.

Revolving Loan Fund - To account for the loans issued and receivable under a program initially subsidized by the State of Wisconsin. Loans are approved by the Village Board and administered by the Southeastern Wisconsin Regional Planning Commission.

Police Department - To account for the financing and expenditures of programs such as state grant programs, Federal Asset Forfeiture program, D.A.R.E., a fund set up to fight vandalism in the community and contributions from citizens for crime prevention and block watch programs.

Fire Department - To account for the financing and expenditures of programs such as state grant programs, tank inspection and hazardous materials programs, and contributions from citizens for fire safety education and other programs.

Park Department - To account for expenditures for trees and park equipment financed primarily by donations.

Community Development - To account for the financing and expenditures of platting fees and park impact fees.

Library - To account for the financing and expenditures related to library memorials and building funds with funding provided by donations and investment earnings.

Community Grant - To account for grants to community not-for-profit organizations.

Teen Court - To account for the financing and expenditures for teen court operations funded by donations.

Cable TV - To account for the financing and expenditures of funds designated for local government cable TV channels.

American Rescue Plan - To account for grant received as part of the American Rescue Plan Act

Library Operations and Maintenance - To account for the operations and maintenance costs related to the library, and the revenues needed to support them.

Tourism Commission - To account for the financing and expenditures for tourism funded by hotel room tax.

EDMF TID #9 - To account for the loans issued and receivable under a program initially subsidized TID #9. Loans are approved by the Village's Community Development Authority.

VILLAGE OF MENOMONNE FALLS
Waukesha County, Wisconsin

Combining Balance Sheet - Non-Major Special Revenue Funds
December 31, 2021

Non-Major Special Revenue Funds															Total Non-Major Special Revenue Funds
	Revolving Loan Fund	Police Department	Fire Department	Park Department	Community Development	Library	Community Grant	Teen Court	Cable TV	American Rescue Plan	Library Operations and Maintenance	Tourism Commission	TID #9 EDMF		
Assets:															
Cash and equivalents	\$ 398	\$ 120,256	\$ 38,579	\$ 15,481	\$ 777,003	\$ 151,576	\$ 10,694	\$ 4,968	\$ 22,500	\$ 1,363,986	\$ 1,163,573	\$ 383,330	\$ 83,346	\$ 4,135,690	
Restricted assets:															
Cash and equivalents	--	--	668,533	--	857,166	--	--	--	--	--	--	--	--	1,525,699	
Receivables:															
Taxes	--	--	--	--	--	--	--	--	--	--	1,919,000	--	--	1,919,000	
Accounts	--	--	--	--	--	--	--	--	--	--	1,205	75,734	--	76,939	
Notes	3,449	--	--	--	--	--	--	--	--	--	--	--	20,305	23,754	
Due from other funds	--	--	--	--	--	--	--	--	--	891	--	--	--	891	
Total assets	3,847	120,256	707,112	15,481	1,634,169	151,576	10,694	4,968	22,500	1,364,877	3,083,778	459,064	103,651	7,681,973	
Liabilities:															
Accounts payable and other accrued liabilities	--	--	--	--	--	--	--	11	--	--	42,677	--	--	42,688	
Accrued compensated absences	--	--	--	--	--	--	--	--	--	--	77,332	--	--	77,332	
Unearned ARPA grant funds	--	--	--	--	--	--	--	--	--	1,364,435	--	--	--	1,364,435	
Due to other funds	--	--	--	--	--	--	--	--	--	--	23,619	--	--	23,619	
Total liabilities	--	--	--	--	--	--	--	11	--	1,364,435	143,628	--	--	1,508,074	
Deferred Inflows of Resources:															
Subsequent year's tax roll	--	--	--	--	--	--	--	--	--	--	1,919,000	--	--	1,919,000	
Total deferred inflows of resources	--	--	--	--	--	--	--	--	--	--	1,919,000	--	--	1,919,000	
Fund Balances:															
Nonspendable	3,449	--	--	--	--	--	--	--	--	--	--	--	--	20,305	23,754
Restricted:															
Capital projects	--	--	--	--	1,634,169	151,576	--	--	--	--	--	--	--	1,785,745	
Other	398	120,256	707,112	15,481	--	--	--	4,957	--	442	1,021,150	459,064	83,346	2,412,206	
Committed	--	--	--	--	--	--	10,694	--	22,500	--	--	--	--	33,194	
Total fund balances	\$ 3,847	\$ 120,256	\$ 707,112	\$ 15,481	\$ 1,634,169	\$ 151,576	\$ 10,694	\$ 4,957	\$ 22,500	\$ 442	\$ 1,021,150	\$ 459,064	\$ 103,651	\$ 4,254,899	

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Combining Statement of Revenues, Expenditures and Changes in Fund Balances-
Non-Major Special Revenue Funds
Year Ended December 31, 2021

Non-Major Special Revenue Funds															Total Non-Major Special Revenue Funds
	Revolving Loan Fund	Police Department	Fire Department	Park Department	Community Development	Library	Community Grant	Teen Court	Cable TV	American Rescue Plan	Library Operations and Maintenance	Tourism Commission	TID #9 EDMF		
Revenues:															
Property taxes	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ 1,821,000	\$ ---	\$ ---	\$ ---	\$ 1,821,000
Other taxes	---	---	---	---	---	---	---	---	---	---	---	279,200	---	---	279,200
Public charges for services:															
Fines and forfeitures	---	---	---	---	---	---	---	---	---	---	13,979	---	---	---	13,979
Program revenue	225	25,160	100	---	---	---	---	300	---	---	---	---	863	---	26,648
Operating grants and contributions:															
Intergovernmental	---	---	---	---	---	---	---	---	---	625,000	87,996	---	---	---	712,996
Donations	---	24,207	1,375	4,200	---	---	---	---	---	---	5,263	---	---	---	35,045
Capital grants and contributions:															
Platting fees	---	---	---	---	86,000	---	---	---	---	---	---	---	---	---	86,000
Impact fees	---	---	---	---	720,784	---	---	---	---	---	---	---	---	---	720,784
Investment earnings	749	443	542	46	691	164	36	18	---	442	1,062	190	---	---	4,383
Other revenues	---	---	---	---	---	---	---	---	---	---	11,482	---	---	---	11,482
Total revenues	974	49,810	2,017	4,246	807,475	164	36	318	--	625,442	1,940,782	279,390	863	3,711,517	
Expenditures:															
Current:															
Public safety	---	98,416	2,701	---	---	---	---	1,121	---	---	---	---	---	---	102,238
Culture, recreation and education	---	---	---	---	---	27,640	---	---	---	---	1,994,408	153,641	---	---	2,175,689
Revolving loan closure	1,023,736	---	---	---	---	---	---	---	---	---	---	---	---	---	1,023,736
Capital outlay	---	---	10,624	---	---	---	---	---	---	---	---	27,019	---	---	37,643
Total expenditures	1,023,736	98,416	13,325	---	807,475	27,640	---	1,121	--	625,442	1,994,408	180,660	---	---	3,339,306
Excess (deficit) of revenues over (under) expenditures	(1,022,762)	(48,606)	(11,308)	4,246	807,475	(27,476)	36	(803)	--	625,442	(53,626)	98,730	863	372,211	
Other Financing Sources (Uses):															
Transfers out	---	---	---	---	---	---	---	---	---	(625,000)	---	---	---	---	(625,000)
Total other financing sources (uses)	---	---	---	---	---	---	---	---	---	(625,000)	---	---	---	(625,000)	
Net change in fund balances	(1,022,762)	(48,606)	(11,308)	4,246	807,475	(27,476)	36	(803)	--	442	(53,626)	98,730	863	(252,789)	
Fund Balance - beginning of year	1,026,609	168,862	718,420	11,235	826,694	179,052	10,658	5,760	22,500	---	1,074,776	360,334	102,788	4,507,688	
Fund Balance - end of year	\$ 3,847	\$ 120,256	\$ 707,112	\$ 15,481	\$ 1,634,169	\$ 151,576	\$ 10,694	\$ 4,957	\$ 22,500	\$ 442	\$ 1,021,150	\$ 459,064	\$ 103,651	\$ 4,254,899	

See independent auditors' report.

NON-MAJOR CAPITAL PROJECTS FUNDS

Capital projects funds are used to account for the financing and construction of the Village's economic development and capital improvement projects. Also included is the special assessment fund. The main sources of revenue for these funds are tax increments, special assessments and interest thereon, intergovernmental aid, and investment earnings.

Capital Projects - To account for the financing and construction of general street, bridge, and park projects and some equipment.

Municipal Facilities and Equipment Fund - A no-interest internal loan fund to finance equipment purchases.

Tax Incremental Financing District #6 - To account for the financing and construction of the Main Street Corridor.

Tax Incremental Financing District #7 - To account for the financing and construction of the planned Quad/Graphics, Inc. distribution center.

Tax Incremental Financing District #8 - To account for the financing and construction of the planned Falls Parkway.

Tax Incremental Financing District #9 - To account for the financing and construction of the planned Appleton Avenue Corridor.

Tax Incremental Financing District #10 - To account for the financing and construction of the planned projects within the District.

Tax Incremental Financing District #11 - To account for the financing and construction of the planned projects within the District.

Tax Incremental Financing District #12 - To account for the financing and construction of the planned projects within the District.

Tax Incremental Financing District #13 - To account for the financing and construction of the planned projects within the District.

Tax Incremental Financing District #14 - To account for the financing and construction of the planned projects within the District.

Special Assessments - To account for the special assessments levied in conjunction with sewer, water, sidewalk and curb projects, and to record related debt service.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Combining Balance Sheet - Non-Major Capital Projects Funds
December 31, 2021

Non-Major Capital Projects Funds															Total Non-Major Capital Projects Funds
	Capital Projects	Municipal Facilities and Equipment Fund	T.I.D. #6 Main St Corridor	T.I.D. #7 First Park	T.I.D. #8 Falls Parkway	T.I.D. #9 Village Centre/ Appleton Ave	T.I.D. #10 Woodland Prime	T.I.D. #11 Wacker Neuson	T.I.D. #12 Lilly Rd Industrial	T.I.D. #13 Flint Drive/ DRS	T.I.D. #14 Glenroy	Special Assessments			
Assets:															
Cash and equivalents	\$ 548,756	\$ 2,628,287	\$ 25,363	\$ 72,957	\$ 879,158	\$ 343,604	\$ 218,695	\$ 289,505	\$ 84,072	\$ 9,704	\$ 22,792	\$ 164,080	\$ 5,286,973		
Receivables:															
Taxes	---	---	410,039	401,892	1,613,268	541,215	659,851	47,898	446,478	451,763	85,956	---	4,658,360		
Special charges on the tax roll	---	---	---	---	---	---	---	---	---	---	---	16,522	16,522		
Intergovernmental aid	102,076	---	12,244	2,948	90,372	8,856	88,223	45,522	678	---	---	---	350,919		
Special assessments	---	---	---	---	---	---	---	---	---	---	---	724,655	724,655		
Accounts	492,633	220,503	---	---	---	---	---	---	---	---	---	713,136			
Due from other funds	---	285,000	---	---	---	---	---	---	504,457	128,724	824	26,865	945,870		
Advances to other capital project funds	---	2,822,369	---	---	---	---	---	---	---	---	---	---	2,822,369		
Total assets	1,143,465	5,956,159	447,646	477,797	2,582,798	893,675	966,769	382,925	1,035,685	590,191	109,572	932,122	15,518,804		
Liabilities:															
Accounts payable and other accrued liabilities	282,104	---	---	---	---	---	30,000	---	---	---	---	---	---	312,104	
Deposits	115,083	---	---	---	---	---	---	---	---	---	---	22,459	137,542		
Due to other funds	---	---	1,590	1,590	1,590	1,240	301,590	1,240	---	---	---	---	308,840		
Advances from other capital projects funds	2,576	---	1,101,457	---	---	292,153	880,670	---	150,280	333,519	61,714	---	2,822,369		
Advances from municipality	---	---	1,326,618	192,445	---	488,280	---	---	---	---	---	---	2,007,343		
Total liabilities	399,763	---	2,429,665	194,035	1,590	781,673	1,212,260	1,240	150,280	333,519	61,714	22,459	5,588,198		
Deferred Inflows of Resources:															
Special assessments	---	---	---	---	---	---	---	---	---	---	---	509,095	509,095		
Unavailable revenue - miscellaneous	102,076	---	12,244	2,948	90,372	8,856	88,223	45,522	678	---	---	---	350,919		
Subsequent year's taxes	---	---	410,039	401,892	1,613,268	541,215	659,851	47,898	446,478	451,763	85,956	---	4,658,360		
Total deferred inflows of resources	102,076	---	422,283	404,840	1,703,640	550,071	748,074	93,420	447,156	451,763	85,956	509,095	5,518,374		
Fund Balances:															
Nonspendable	---	2,822,369	---	---	---	---	---	---	---	---	---	215,560	3,037,929		
Restricted	---	---	---	---	877,568	---	---	288,265	438,249	---	---	---	1,604,082		
Committed	641,626	---	---	---	---	---	---	---	---	---	---	185,008	826,634		
Assigned	---	3,133,790	---	---	---	---	---	---	---	---	---	---	3,133,790		
Unassigned	---	---	(2,404,302)	(121,078)	---	(438,069)	(993,565)	---	---	(195,091)	(38,098)	---	(4,190,203)		
Total fund balances (deficits)	\$ 641,626	\$ 5,956,159	\$ (2,404,302)	\$ (121,078)	\$ 877,568	\$ (438,069)	\$ (993,565)	\$ 288,265	\$ 438,249	\$ (195,091)	\$ (38,098)	\$ 400,568	\$ 4,412,232		

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

**Combining Statement of Revenues, Expenditures, and Changes
in Fund Balances - Non-Major Capital Projects Funds**
Year Ended December 31, 2021

Non-Major Capital Projects Funds														Total Non-Major Capital Projects Funds
	Capital Projects	Municipal Facilities and Equipment Fund	T.I.D. #6 Main St Corridor	T.I.D. #7 First Park	T.I.D. #8 Falls Parkway	T.I.D. #9 Village Centre/ Appleton Ave	T.I.D. #10 Woodland Prime	T.I.D. #11 Wacker Neuson	T.I.D. #12 Lilly Rd Industrial	T.I.D. #13 Flint Drive/ DRS	T.I.D. #14 Glenroy	Special Assessments		
Revenues:														
Tax increment	\$ --	\$ --	\$ 323,243	\$ 478,975	\$ 1,695,025	\$ 446,124	\$ 466,083	\$ 60,662	\$ 507,909	\$ 129,723	\$ 1,824	\$ --	\$ --	\$ 4,109,568
Public charges for services:														
Program revenues	1,310	---	---	---	---	---	---	---	---	---	---	---	---	1,310
Tipping fees	---	2,710,110	---	---	---	---	---	---	---	---	---	---	---	2,710,110
Operating grants and contributions:														
Intergovernmental	---	---	52,092	407	552,057	8,856	87,741	45,522	---	---	---	---	---	746,675
Capital grants and contributions:														
Special assessments and interest	---	---	---	---	---	---	---	---	---	---	---	---	46,475	46,475
Contributions from developers	307,308	---	---	---	---	---	---	---	---	---	---	---	---	307,308
Investment earnings	1,407	1,276	50	164	668	254	72	163	86	23	6	76	4,245	
Interest on advances to governmental funds	---	13,706	---	---	---	---	---	---	---	---	---	---	---	13,706
Interest on advances to utilities	---	489	---	---	---	---	---	---	---	---	---	---	489	
Other revenue	10,000	---	---	---	---	---	---	---	---	---	---	---	---	10,000
Total revenues	320,025	2,725,581	375,385	479,546	2,247,750	455,234	553,896	106,347	507,995	129,746	1,830	46,551		7,949,886
Expenditures:														
Current:														
General government	107,403	15,000	40,091	6,740	29,329	11,389	18,234	6,390	6,739	6,150	6,150	---	---	253,615
Public safety	---	39,986	---	---	---	---	---	---	---	---	---	---	---	39,986
Public works	1,709,869	4,025	3,534	---	---	---	309,088	---	---	---	41	---	---	2,026,557
Conservation and development	---	4,900	---	423,319	24,837	193,932	251,417	---	---	129,519	---	---	---	1,027,924
Capital Outlay	2,242,365	1,477,814	---	---	---	---	---	---	---	---	---	---	---	3,720,179
Debt Service:														
Interest on advances from governmental funds	---	---	12,342	1,070	---	4,340	3,229	---	280	768	263	---	---	22,292
Interest on advances from utilities	2,576	---	---	---	---	---	---	---	---	---	---	---	---	2,576
Interest and fiscal charges	---	1,072	885	---	1,951	351	351	351	485	351	351	351	6,148	
Debt issuance costs	79,725	---	---	---	---	---	---	---	---	---	---	---	---	79,725
Total expenditures	4,141,938	1,542,797	56,852	431,129	56,117	210,012	582,319	6,741	7,504	136,788	6,454	351		7,179,002
Excess (deficit) of revenues over (under) expenditures	(3,821,913)	1,182,784	318,533	48,417	2,191,633	245,222	(28,423)	99,606	500,491	(7,042)	(4,624)	46,200		770,884
Other Financing Sources (Uses):														
Proceeds from sales of capital assets	---	120,018	---	---	---	---	---	---	---	---	---	---	---	120,018
Transfers in	625,000	1,968,497	---	---	---	---	---	---	---	---	---	---	---	2,593,497
Transfers out	(112,236)	(3,435,240)	(754,823)	---	(1,691,822)	(52,313)	(388,570)	(42,593)	(290,053)	(158,725)	---	(25,705)	---	(6,952,080)
Face value of bonds issued	3,150,000	---	---	---	---	---	---	---	---	---	---	---	---	3,150,000
Bond premiums	142,832	---	---	---	---	---	---	---	---	---	---	---	---	142,832
Total other financing sources (uses)	3,805,596	(1,346,725)	(754,823)	---	(1,691,822)	(52,313)	(388,570)	(42,593)	(290,053)	(158,725)	---	(25,705)		(945,733)
Net change in fund balances	(16,317)	(163,941)	(436,290)	48,417	499,811	192,909	(416,993)	57,013	210,438	(165,767)	(4,624)	20,495		(174,849)
Fund balance (deficit), beginning of year	657,943	6,120,100	(1,968,012)	(169,495)	377,757	(630,978)	(576,572)	231,252	227,811	(29,324)	(33,474)	380,073		4,587,081
Fund balance (deficit), end of year	\$ 641,626	\$ 5,956,159	\$ (2,404,302)	\$ (121,078)	\$ 877,568	\$ (438,069)	\$ (993,565)	\$ 288,265	\$ 438,249	\$ (195,091)	\$ (38,098)	\$ 400,568		\$ 4,412,232

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PROPRIETARY FUNDS

Enterprise Funds:

Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

Water Utility Fund - The Water Utility accounts for all activities necessary to provide cost effective water services to residents of the Village in accordance with current "safe drinking water" standards established by state and federal governments. Fund activities include administration, billing and collection, operations and maintenance, financing and related debt service.

Sewer Utility Fund - The Sewer Utility accounts for all activities necessary to provide cost effective sanitary sewer services to residents of the Village in accordance with current "treated effluent discharge" standards established by state and federal governments. Fund activities include administration, billing and collection, operations and maintenance, system expansion and financing and related debt service.

Storm Water Utility Fund - The Storm Water Utility accounts for all activities necessary for a system of storm and surface water management. Fund activities include administration, operations and maintenance, system expansion, financing, and related debt services. The Storm Water Utility is funded primarily by real estate taxes.

Solid Waste Collection Fund - The Garbage & Recycling Fund accounts for garbage collection and recycling activities for residential properties. A special charge is placed on the tax bill annually to cover the cost of the garbage and recycling services. Fund activities include administration, billing and collection and special collections (spring brush, household hazardous materials).

Internal Service Funds - Risk Management Fund:

Internal Service Funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the Village or to other governments, on a cost reimbursement basis. The Internal Service Fund consists of the Risk Management Fund which accounts for and finances the Village's uninsured risk of loss.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Comparative Statements of Net Position - Water Utility
December 31, 2021 and 2020

	2021	2020
Assets:		
Current Assets:		
Cash and equivalents	\$ 5,366,097	\$ 5,769,167
Receivables:		
Special charges on the tax roll	133,967	142,855
Utility customers	985,938	995,954
Special assessments - current	19,321	19,321
Other	4,521	42,302
Prepaid items	2,357	2,289
Inventory	79,366	76,884
Total current assets	<u>6,591,567</u>	<u>7,048,772</u>
Noncurrent assets:		
Restricted assets:		
Cash and equivalents - restricted (noncurrent)	4,340,512	4,715,689
Net pension asset	298,880	151,314
Advances to other funds	2,624,190	2,410,690
Special assessments - noncurrent	173,890	173,890
Land and construction in progress	3,497,565	1,264,841
Other capital assets, net of depreciation	66,057,477	64,933,482
Total noncurrent assets	<u>76,992,514</u>	<u>73,649,906</u>
Total assets	83,584,081	80,698,678
Deferred outflows of resources:		
Deferred outflows related to pensions	499,125	355,571
Deferred outflows related to OPEB - life insurance	64,673	59,249
Deferred outflows related to OPEB - health	19,896	24,491
Total deferred outflows of resources	<u>583,694</u>	<u>439,311</u>
Liabilities:		
Current Liabilities:		
Accounts payable and accrued liabilities	202,995	323,077
Compensated absences - vacation due within one year	97,647	89,245
Compensated absences - sick due within one year	44,158	46,673
Unearned revenue	148,507	154,115
Due to other funds	51,343	---
Current portion of general obligation notes	945,000	890,000
Accrued interest	72,842	47,032
Total current liabilities	<u>1,562,492</u>	<u>1,550,142</u>
Long-Term Liabilities:		
Compensated absences - sick pay	217,192	191,143
Net OPEB - life insurance liability	150,050	141,086
Total OPEB - health liability	129,973	143,316
General obligation notes	9,623,548	8,412,798
Total long-term liabilities	<u>10,120,763</u>	<u>8,888,343</u>
Total liabilities	11,683,255	10,438,485
Deferred inflows of resources:		
Deferred inflows related to pensions	654,843	454,084
Deferred inflows related to OPEB - health	20,963	3,018
Deferred inflows related to OPEB - life insurance	40,029	21,942
Total deferred inflows of resources	<u>715,835</u>	<u>479,044</u>
Net Position:		
Net investment in capital assets	59,581,116	57,909,346
Restricted	4,340,512	4,715,689
Unrestricted	7,847,057	7,595,425
Total net position	<u>\$ 71,768,685</u>	<u>\$ 70,220,460</u>

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Comparative Statements of Revenues, Expenses and Changes in Net Position - Water Utility
Years Ended December 31, 2021 and 2020

	2021	2020
Operating Revenues:		
Charges for services	\$ 7,033,718	\$ 7,041,072
Operating Expenses:		
Operation and maintenance	2,547,152	2,498,090
Administrative expense	1,359,540	1,469,310
Depreciation expense	1,899,055	1,856,725
Regulatory commission remainder assessments	8,244	7,298
Total operating expenses	5,813,991	5,831,423
Operating income	1,219,727	1,209,649
Nonoperating Revenues (Expenses):		
Investment earnings	7,393	57,473
Interest on advances	13,500	22,364
Sale of materials	46,493	11,228
Grant revenue	---	4,974
Gain on retirement of property and plant	12,760	18,000
Impact fees	719,894	799,137
Fiscal charges on debt	(2,685)	(2,563)
Amortization of debt issuance premiums, discounts and losses on refundings	33,917	28,075
Debt issuance costs	(69,285)	(56,094)
Interest on long-term debt	<u>(249,455)</u>	<u>(237,866)</u>
Net nonoperating revenues	512,532	644,728
Net income before transfers and capital contributions	1,732,259	1,854,377
Transfers to governmental funds - PILOT	(1,152,198)	(1,233,360)
Transfers out to other utilities	---	(76,252)
Capital contributions	968,164	1,020,049
Net increase in net position	1,548,225	1,564,814
Net position:		
Balance, beginning of year	<u>70,220,460</u>	<u>68,655,646</u>
Balance, end of year	<u>\$ 71,768,685</u>	<u>\$ 70,220,460</u>

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Comparative Statements of Cash Flows - Water Utility
Years Ended December 31, 2021 and 2020

	2021	2020
Cash Flows From Operating Activities:		
Receipts from customers	\$ 5,434,671	\$ 5,395,154
Payments to suppliers	(2,696,821)	(2,372,143)
Payments to and on behalf of employees	(1,251,607)	(1,324,531)
Internal activity - receipts from other funds	1,795,984	1,741,526
Other receipts	46,493	16,139
Other payments	(3,182)	(10,850)
Net cash provided by operating activities	3,325,538	3,445,295
Cash Flows From Noncapital Financing Activities		
Transfers to governmental funds - PILOT	(1,152,198)	(1,233,360)
Transfer to other utilities	---	(76,252)
Net cash used by noncapital financing activities	(1,152,198)	(1,309,612)
Cash Flows From Capital and Related Financing Activities:		
Proceeds from sale of property and plant	12,760	18,000
Additions to property and plant	(4,495,686)	(3,901,278)
Face value of debt issued	2,715,000	1,460,000
Debt issuance premiums	129,667	56,435
Debt issuance costs	(69,285)	(56,094)
Principal payments on debt	(1,545,000)	(930,000)
Interest paid on debt	(223,645)	(229,718)
Fiscal charges on debt	(2,685)	(2,563)
Impact fees	719,894	799,137
Special assessments collected	---	16,604
Net cash used by capital and related financing activities	(2,758,980)	(2,769,477)
Cash Flows From Investing Activities:		
Investment earnings	7,393	57,473
Interest on advances	13,500	22,364
Advances to other funds	(213,500)	(180,364)
Net cash used by investing activities	(192,607)	(100,527)
Net decrease in cash and equivalents	(778,247)	(734,321)
Cash and equivalents, beginning of year	<u>10,484,856</u>	<u>11,219,177</u>
Cash and equivalents, end of year	<u>9,706,609</u>	<u>10,484,856</u>
Reconciliation to cash and cash equivalents on the statement of net assets:		
Cash and cash equivalents - unrestricted	\$ 5,366,097	\$ 5,769,167
Cash and cash equivalents - restricted	4,340,512	4,715,689
Total cash and equivalents	\$ 9,706,609	\$ 10,484,856

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Comparative Statements of Cash Flows - Water Utility
Years Ended December 31, 2021 and 2020
(Continued)

	2021	2020
Reconciliation of Operating Income to Net Cash Provided by Operating Activities:		
Operating income	\$ 1,219,727	\$ 1,209,649
Adjustments to reconcile operating income to net cash provided by operating activities:		
Depreciation	1,899,055	1,856,725
Depreciation charged to other accounts	133,864	124,834
Proceeds from sales of materials	46,493	11,228
Abandonment of CIP	37,513	58,679
Grant revenue	---	4,974
Changes in assets and liabilities related to operations:		
Receivables	56,685	(959)
Prepaid items	(68)	(107)
Inventory	(2,482)	6,063
Due from other funds	51,343	---
Accounts payable and accrued liabilities	(83,383)	196,200
WRS pension accrual	(90,361)	21,313
Compensated absences	31,936	(51,939)
OPEB obligation	30,824	3,940
Unearned revenue	(5,608)	4,695
Net cash provided by operating activities	\$ 3,325,538	\$ 3,445,295

Noncash Capital Activities:

Utility plant contributions	\$ 968,164	\$ 810,234
Amortization of debt issuance premiums, discounts and losses on refundings	(33,917)	(28,075)
Gain on sale of utility plant	12,760	18,000

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Comparative Statements of Net Position - Sewer Utility
December 31, 2021 and 2020

	2021	2020
Assets:		
Current Assets:		
Cash and equivalents	\$ 719,963	\$ 1,837,278
Cash and equivalents - restricted (current)	77,233	77,665
Receivables:		
Special charges on the tax roll	306,129	285,889
Utility customers	1,815,628	1,830,696
Other	22,311	22,065
Due from other funds	220,520	---
Inventory	13,223	15,007
Total current assets	<u>3,175,007</u>	<u>4,068,600</u>
Noncurrent Assets:		
Restricted assets:		
Cash and equivalents (noncurrent)	7,951,893	7,465,992
Net pension asset	176,263	89,237
Prepaid capacity charge	2,108,526	2,360,677
Land and construction in progress	113,952	784,154
Other capital assets net of depreciation	50,563,513	48,901,157
Total noncurrent assets	<u>60,914,147</u>	<u>59,601,217</u>
Total assets	<u>64,089,154</u>	<u>63,669,817</u>
Deferred Outflows of Resources:		
Deferred outflows related to pensions	294,355	209,695
Deferred outflows related to OPEB - life insurance	31,202	29,901
Deferred outflows related to OPEB - health	7,958	9,636
Total deferred outflows of resources	<u>333,515</u>	<u>249,232</u>
Liabilities:		
Current Liabilities:		
Accounts payable and accrued liabilities	563,158	376,409
Compensated absences - vacation due within one year	53,208	48,507
Compensated absences - sick due within one year	20,174	19,966
Current portion of general obligation notes	---	15,000
Current portion of revenue bonds	33,982	31,293
Accrued interest	---	60
Liabilities payable from restricted assets:		
Current portion of revenue bonds	74,278	74,278
Accrued interest	2,955	3,387
Total current liabilities	<u>747,755</u>	<u>568,900</u>
Long-Term Liabilities:		
Compensated absences - sick pay	110,349	102,918
Net OPEB - life insurance liability	72,392	71,202
Total OPEB - health liability	51,989	56,386
Revenue bonds	584,095	692,355
Total long-term liabilities	<u>818,825</u>	<u>922,861</u>
Total liabilities	<u>1,566,580</u>	<u>1,491,761</u>
Deferred inflows of resources:		
Deferred inflows related to pensions	386,188	267,792
Deferred inflows related to OPEB - health	8,302	1,124
Deferred inflows related to OPEB - life insurance	19,312	11,074
Total deferred inflows of resources	<u>413,802</u>	<u>279,990</u>
Net Position:		
Net investment in capital assets	50,679,569	49,674,208
Restricted	7,951,893	7,465,992
Unrestricted	3,810,825	5,007,098
Total net position	<u>\$ 62,442,287</u>	<u>\$ 62,147,298</u>

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Comparative Statements of Revenues, Expenses and Changes in Net Position - Sewer Utility
Years Ended December 31, 2021 and 2020

	2021	2020
Operating Revenues:		
Charges for services	\$ 9,514,149	\$ 9,510,525
Operating Expenses:		
Operation and maintenance	7,957,078	7,829,851
Administrative expense	997,014	1,072,140
Depreciation expense	1,571,921	1,496,270
Total operating expenses	<u>10,526,013</u>	<u>10,398,261</u>
Operating loss	(1,011,864)	(887,736)
Nonoperating Revenues (Expenses):		
Investment earnings	4,883	44,698
Fiscal charges on debt	(271)	(372)
Impact fees	522,091	703,420
Interest on long-term debt	(18,731)	(22,109)
Interest on advances	(489)	---
Net nonoperating revenues	<u>507,483</u>	<u>725,637</u>
Net loss before capital contributions	(504,381)	(162,099)
Capital Contributions:		
Capital contributions from municipality	---	18,943
Capital contributions from developers	799,370	702,860
Total capital contributions	<u>799,370</u>	<u>721,803</u>
Increase in net position	294,989	559,704
Net Position:		
Balance, beginning of year	<u>62,147,298</u>	<u>61,587,594</u>
Balance, end of year	<u>\$ 62,442,287</u>	<u>\$ 62,147,298</u>

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Comparative Statements of Cash Flows - Sewer Utility
Years Ended December 31, 2021 and 2020

	2021	2020
Cash Flows From Operating Activities:		
Receipts from customers	\$ 9,507,152	\$ 9,661,349
Payments to suppliers	(7,521,111)	(7,635,847)
Payments to and on behalf of employees	(931,962)	(859,100)
Internal activity - payments to other funds	(379,415)	(154,583)
Net cash provided by operating activities	674,664	1,011,819
Cash Flows From Capital and Related Financing Activities:		
Additions to property and plant	(1,692,930)	(1,110,234)
Principal payments on debt	(120,571)	(137,678)
Interest on debt	(19,223)	(22,654)
Fiscal charges on debt	(271)	(372)
Interest on advances	(489)	---
Impact fees	522,091	703,420
Net cash used by capital and related financing activities	(1,311,393)	(567,518)
Cash Flows From Investing Activities:		
Investment earnings	4,883	44,698
Net cash provided by investing activities	4,883	44,698
Net increase (decrease) in cash and equivalents	(631,846)	488,999
Cash and equivalents, beginning of year	9,380,935	8,891,936
Cash and equivalents, end of year	\$ 8,749,089	\$ 9,380,935
Reconciliation to cash and cash equivalents on the statement of net assets:		
Cash and cash equivalents - unrestricted	\$ 719,963	\$ 1,837,278
Cash and cash equivalents - restricted	8,029,126	7,543,657
Total cash and equivalents	\$ 8,749,089	\$ 9,380,935

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Comparative Statements of Cash Flows - Sewer Utility
Years Ended December 31, 2021 and 2020
(Continued)

	2021	2020
Reconciliation of Operating Loss to Net Cash Used by Operating Activities:		
Operating loss	\$ (1,011,864)	\$ (887,736)
Adjustments to reconcile operating loss to net cash provided by operating activities:		
Depreciation	1,476,892	1,404,774
Amortization of prepaid capacity	252,151	252,152
Abandonment of CIP	---	214,727
Changes in assets and liabilities related to operations:		
Receivables	(5,418)	150,824
Inventory	1,784	97
Due from other funds	(220,520)	---
Accounts payable and accrued liabilities	210,003	(126,084)
WRS pension accrual	(53,290)	5,093
Compensated absences	12,340	(9,913)
OPEB obligation	12,586	7,885
Net cash provided by operating activities	\$ 674,664	\$ 1,011,819
Noncash Capital Activities:		
Utility plant contributions	\$ 799,370	\$ 721,804

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VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Comparative Statements of Net Position - Storm Water Utility
December 31, 2021 and 2020

	2021	2020
Assets:		
Current Assets:		
Cash and equivalents	\$ 68,259	\$ 85
Receivables:		
Taxes	931,000	931,000
Other	571	1,987
Inventory	27,981	27,981
Total current assets	1,027,811	961,053
Noncurrent Assets:		
Net pension asset	38,318	19,399
Land and construction in progress	14,100	257,929
Other capital assets, net of depreciation	33,572,632	32,985,986
Total noncurrent assets	33,625,050	33,263,314
Total assets	34,652,861	34,224,367
Deferred Outflows of Resources:		
Deferred outflows related to pensions	63,990	45,586
Deferred outflows related to OPEB - life insurance	6,808	5,537
Deferred outflows related to OPEB - health	3,648	3,613
Total deferred outflows of resources	74,446	54,736
Liabilities:		
Current Liabilities:		
Accounts payable and accrued liabilities	14,299	10,466
Compensated absences - vacation due within one year	19,233	11,916
Compensated absences - sick due within one year	4,941	5,137
Due to other funds	4,040	---
Current portion of general obligation notes	195,000	280,000
Accrued interest	9,060	3,053
Total current liabilities	246,573	310,572
Long-Term Liabilities:		
Compensated absences - sick pay	47,302	26,257
Net OPEB - life insurance liability	15,795	13,186
Total OPEB - health liability	23,828	21,145
Deposits	50,000	50,000
Advances from other funds	2,624,190	2,410,690
General obligation notes	678,588	876,067
Total long-term liabilities	3,439,703	3,397,345
Total liabilities	3,686,276	3,707,917
Deferred inflows of resources:		
Subsequent year's taxes	931,000	931,000
Deferred inflows related to pensions	83,954	58,216
Deferred inflows related to OPEB - health	3,765	475
Deferred inflows related to OPEB - life insurance	4,214	2,051
Total deferred inflows of resources	1,022,933	991,742
Net Position:		
Net investment in capital assets	32,713,144	32,087,848
Unrestricted	(2,695,046)	(2,508,404)
Total net position	\$ 30,018,098	\$ 29,579,444

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Comparative Statements of Revenues, Expenses and Changes in Net Position - Storm Water Utility
Years Ended December 31, 2021 and 2020

	2021	2020
Operating Revenues:		
General property taxes	\$ 931,000	\$ 931,000
Charges for services	48,695	50,668
Total operating revenues	<u>979,695</u>	<u>981,668</u>
Operating Expenses:		
Operation and maintenance	429,763	472,920
Administrative expense	373,083	261,308
Depreciation expense	786,357	763,385
Total operating expenses	<u>1,589,203</u>	<u>1,497,613</u>
Operating loss	<u>(609,508)</u>	<u>(515,945)</u>
Nonoperating Revenues (Expenses):		
Investment earnings	248	1,818
Miscellaneous revenues	500	500
Fiscal charges on debt	(18,032)	(629)
Amortization of debt issuance premiums, discounts and losses on refundings	8,076	5,756
Interest on long-term debt	(26,554)	(40,494)
Interest on advances	(13,500)	(22,364)
Net nonoperating expenses	<u>(49,262)</u>	<u>(55,413)</u>
Net loss before transfers and capital contributions	<u>(658,770)</u>	<u>(571,358)</u>
Transfers from other utilities	---	76,252
Capital contributions from municipality	---	790,784
Capital contributions from developers	<u>1,097,424</u>	<u>1,040,746</u>
Increase in net position	<u>438,654</u>	<u>1,336,424</u>
Net Position:		
Balance, beginning of year	<u>29,579,444</u>	<u>28,243,020</u>
Balance, end of year	<u>\$ 30,018,098</u>	<u>\$ 29,579,444</u>

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Comparative Statements of Cash Flows - Storm Water Utility
Years Ended December 31, 2021 and 2020

	2021	2020
Cash Flows From Operating Activities:		
Receipts from customers	\$ 50,111	\$ 50,171
Payments to suppliers	(145,266)	(102,298)
Payments to and on behalf of employees	(627,727)	(640,155)
Internal activity - receipts from other funds	4,040	---
Other receipts	931,500	931,501
Net cash provided by operating activities	212,658	239,219
Cash Flows From Noncapital Financing Activities		
Advances from Municipality	213,500	180,364
Interest on advances	(13,500)	(22,364)
Transfers from other utilities	---	76,252
Net cash provided by noncapital financing activities	200,000	234,252
Cash Flows From Capital and Related Financing Activities:		
Additions to property and plant	(31,750)	(117,788)
Face value of debt issued	685,000	---
Debt issuance discounts	40,597	---
Principal payments on debt	(1,000,000)	(340,000)
Interest on debt	(20,547)	(41,375)
Fiscal charges on debt	(18,032)	(629)
Net cash used by capital and related financing activities	(344,732)	(499,792)
Cash Flows From Investing Activities:		
Investment earnings	248	1,818
Net cash provided by investing activities	248	1,818
Net increase (decrease) in cash and equivalents	68,174	(24,503)
Cash and equivalents, beginning of year	85	24,588
Cash and equivalents, end of year	\$ 68,259	\$ 85

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Comparative Statements of Cash Flows - Storm Water Utility
Years Ended December 31, 2021 and 2020
(Continued)

	2021	2020
Reconciliation of Operating Loss to Net Cash Provided by Operating Activities:		
Operating loss	\$ (609,508)	\$ (515,945)
Adjustments to reconcile operating loss to net cash provided by operating activities:		
Depreciation	786,357	763,385
Miscellaneous revenues	500	500
Changes in assets and liabilities related to operations:		
Receivables	1,416	(496)
Inventory	---	1,459
Due to or from other funds	4,040	---
Accounts payable and accrued liabilities	3,833	(1,165)
WRS pension accrual	(11,585)	3,113
Compensated absences	28,166	(8,096)
OPEB obligation	9,439	(3,536)
Net cash provided by operating activities	\$ 212,658	\$ 239,219
Noncash Capital Activities:		
Utility plant contributions	\$ 1,097,424	\$ 1,831,529
Amortization of debt issuance premiums, discounts and losses on refundings	(8,076)	(5,756)

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VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Statement of Net Position - Solid Waste Collection
December 31, 2021 and 2020

	2021	2020
Assets:		
Current Assets:		
Cash and equivalents	\$ 100,458	\$ 62,239
Receivables:		
Special charges on the tax roll	2,077,098	2,006,818
Other	1,224	1,219
Total current assets	2,178,780	2,070,276
Liabilities:		
Current Liabilities:		
Accounts payable and accrued liabilities	1,383	1,000
Unearned revenue	2,077,098	2,006,818
Total current liabilities	2,078,481	2,007,818
Net Position:		
Unrestricted	<u>\$ 100,299</u>	<u>62,458</u>

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Statement of Revenues, Expenses and Changes in Net Position - Solid Waste Collection
Years Ended December 31, 2021 and 2020

	2021	2020
Operating Revenues:		
Charges for services	\$ 2,019,588	\$ 2,013,404
Operating Expenses:		
Operation and maintenance	2,063,060	2,036,642
Operating loss	<u>(43,472)</u>	<u>(23,238)</u>
Nonoperating Revenues:		
Investment earnings	585	5,318
Intergovernmental revenue	<u>80,728</u>	<u>80,299</u>
Net nonoperating revenues	<u>81,313</u>	<u>85,617</u>
Increase in net position	<u>37,841</u>	<u>62,379</u>
Net Position:		
Balance, beginning of year	<u>62,458</u>	<u>79</u>
Balance, end of year	<u>\$ 100,299</u>	<u>\$ 62,458</u>

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Statement of Cash Flows - Solid Waste Collection
Years Ended December 31, 2021 and 2020

	2021	2020
Cash Flows From Operating Activities:		
Receipts from customers	\$ 2,019,582	\$ 2,013,117
Payments to suppliers	(2,055,556)	(2,026,785)
Payments to and on behalf of employees	(7,120)	(9,710)
Net cash used by operating activities	(43,094)	(23,378)
Cash Flows From Noncapital Financing Activities		
Intergovernmental grant funds received	80,728	80,299
Net cash provided by noncapital financing activities	80,728	80,299
Cash Flows From Investing Activities:		
Investment earnings	585	5,318
Net cash provided by investing activities	585	5,318
Net increase in cash and equivalents	38,219	62,239
Cash and equivalents, beginning of year	62,239	---
Cash and equivalents, end of year	\$ 100,458	\$ 62,239

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Statement of Cash Flows - Solid Waste Collection
Years Ended December 31, 2021 and 2020
(Continued)

	2021	2020
Reconciliation of Operating Loss to Net Cash Provided by		
Operating Activities:		
Operating loss	\$ (43,472)	\$ (23,238)
Adjustments to reconcile operating loss to net cash		
Changes in assets and liabilities related to operations:		
Receivables	(5)	(288)
Accounts payable and accrued liabilities	383	148
Net cash used by operating activities	\$ (43,094)	\$ (23,378)

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Comparative Statements of Net Position - Risk Management Fund
December 31, 2021 and 2020

	2021	2020
Assets:		
Cash and equivalents	\$ 429,572	\$ 519,433
Receivables	38,702	32,764
Due from other funds	<u>21,926</u>	---
Total assets	490,200	552,197
Liabilities:		
Incurred but not reported claims	<u>210,794</u>	<u>93,999</u>
Net Position:		
Unrestricted	<u>279,406</u>	<u>458,198</u>
Total net position	<u>279,406</u>	<u>458,198</u>

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Comparative Statements of Revenues, Expenses and Changes in Net Position - Risk Management Fund
Years Ended December 31, 2021 and 2020

	2021	2020
Operating Revenues:		
Charges for services	\$ ---	\$ ---
Operating Expenses:		
Operation and maintenance	84,014	120,393
Operating loss	<u>(84,014)</u>	<u>(120,393)</u>
Nonoperating Revenues (Expenses):		
Investment earnings	266	2,762
Dividend on investment in CVMIC	21,751	18,413
Miscellaneous	<u>(116,795)</u>	<u>48,512</u>
Net nonoperating revenues (expenses)	<u>(94,778)</u>	<u>69,687</u>
Decrease in net assets	<u>(178,792)</u>	<u>(50,706)</u>
Net Position:		
Balance, beginning of year	<u>458,198</u>	<u>508,904</u>
Balance, end of year	<u>\$ 279,406</u>	<u>\$ 458,198</u>

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Comparative Statements of Cash Flows - Risk Management Fund
Years Ended December 31, 2021 and 2020

	2021	2020
Cash Flows From Operating Activities:		
Payments to suppliers	\$ (84,014)	\$ (105,393)
Internal activity - receipts from other funds	(21,926)	---
Other payments	(5,938)	(15,000)
Other receipts	---	2,503
Net cash used by operating activities	(111,878)	(117,890)
Cash Flows From Investing Activities:		
Investment earnings	22,017	21,175
Net cash provided by investing activities	22,017	21,175
Net decrease in cash and equivalents	(89,861)	(96,715)
Cash and equivalents, beginning of year	519,433	616,148
Cash and equivalents, end of year	\$ 429,572	\$ 519,433
Reconciliation of Operating Income (Loss) to Net Cash Used by Operating Activities:		
Operating loss	\$ (84,014)	\$ (120,393)
Adjustments to reconcile operating loss to net cash used by operating activities:		
Changes in assets and liabilities related to operations:		
Receivables	(5,938)	2,503
Due to/from other funds	(21,926)	---
Net cash used by operating activities	\$ (111,878)	\$ (117,890)

See independent auditors' report.

**OTHER SUPPLEMENTARY
INFORMATION**

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Schedule of Long-Term Obligations
Year Ended December 31, 2021

Fund/Issue	Date of Issue	Average Coupon Rate	Principal Due	Interest Due	Original Amount	Balance Outstanding			Balance Outstanding December 31, 2021	Interest Paid 2021	Principal Due 2022	Interest Due 2022
						January 1, 2021	New Issues	Payments				
General Fund :												
2011 G.O. Notes	06/20/11	2.80%	06/01	06/01 & 12/01	\$ 4,445,000	\$ 785,000	\$ ---	\$ (785,000)	\$ ---	\$ 12,756	\$ ---	\$ ---
2012 G.O. Notes	07/02/12	2.90%	06/01	06/01 & 12/01	\$ 1,335,000	\$ 700,000	\$ ---	\$ (350,000)	\$ 350,000	\$ 16,188	\$ 350,000	\$ 5,469
2014 G.O. Notes	06/05/14	2.91%	06/01	06/01 & 12/01	\$ 2,000,000	\$ 2,000,000	\$ ---	\$ ---	\$ 2,000,000	\$ 60,000	\$ 400,000	\$ 54,000
2014 G.O. Notes	11/17/14	0.00%	02/15	N/A	\$ 223,622	\$ 55,904	\$ ---	\$ (27,953)	\$ 27,951	\$ ---	\$ 27,951	\$ ---
2015 G.O. Notes	04/20/15	2.87%	05/01	05/01 & 11/01	\$ 2,000,000	\$ 2,000,000	\$ ---	\$ ---	\$ 2,000,000	\$ 57,000	\$ 400,000	\$ 52,500
2016 G.O. Notes	05/02/16	2.00%	05/01	05/01 & 11/01	\$ 2,000,000	\$ 1,940,000	\$ ---	\$ ---	\$ 1,940,000	\$ 38,800	\$ 1,140,000	\$ 27,400
2019 G.O. Notes	07/10/19	3.50%	02/01	02/01 & 08/01	\$ 2,030,000	\$ 1,750,000	\$ ---	\$ (270,000)	\$ 1,480,000	\$ 54,550	\$ 90,000	\$ 47,350
2020 G.O. Notes	07/07/20	2.27%	02/01	02/01 & 08/01	\$ 1,240,000	\$ ---	\$ (125,000)	\$ 1,115,000	\$ 29,977	\$ 125,000	\$ ---	\$ 25,525
Total General Fund					\$ 10,470,904	\$ ---	\$ (1,557,953)	\$ 8,912,951	\$ 269,271	\$ 2,532,951	\$ ---	\$ 212,244
Municipal Facilities and Equipment Fund:												
2012 GO Refunding #76	07/02/12	3.42%	03/01	03/01 & 09/01	\$ 6,400,000	\$ 825,000	\$ ---	\$ (825,000)	\$ ---	\$ 16,500	\$ ---	\$ ---
2012 GO Refunding #82	07/02/12	3.34%	03/01	03/01 & 09/01	\$ 7,950,000	\$ 1,950,000	\$ ---	\$ (950,000)	\$ 1,000,000	\$ 59,000	\$ 1,000,000	\$ 20,000
2014 G.O. Notes	06/05/14	2.91%	06/01	06/01 & 12/01	\$ 2,000,000	\$ 800,000	\$ ---	\$ (200,000)	\$ 600,000	\$ 21,000	\$ 200,000	\$ 15,000
2017 G.O. Notes	06/20/17	2.65%	06/01	06/01 & 12/01	\$ 11,650,000	\$ 8,440,000	\$ ---	\$ (1,150,000)	\$ 7,290,000	\$ 213,740	\$ 1,160,000	\$ 190,640
Total Municipal Facilities Fund					\$ 12,015,000	\$ ---	\$ (3,125,000)	\$ 8,890,000	\$ 310,240	\$ 2,360,000	\$ ---	\$ 225,640
Capital Projects Fund:												
2017 G.O. Notes	06/20/17	2.65%	06/01	06/01 & 12/01	\$ 2,000,000	\$ 1,295,000	\$ ---	\$ (260,000)	\$ 1,035,000	\$ 32,290	\$ ---	\$ 29,690
2018 G.O. Notes	06/18/18	3.00%	06/01	06/01 & 12/01	\$ 2,000,000	\$ 1,590,000	\$ ---	\$ (205,000)	\$ 1,385,000	\$ 44,625	\$ 95,000	\$ 40,125
2020 G.O. Notes	07/07/20	2.27%	02/01	02/01 & 08/01	\$ 2,030,000	\$ 2,030,000	\$ ---	\$ (275,000)	\$ 1,755,000	\$ 45,463	\$ 235,000	\$ 37,350
2021 G.O. Notes	05/13/21	1.83%	02/01	02/01 & 08/01	\$ 3,150,000	\$ ---	\$ 3,150,000	\$ ---	\$ 3,150,000	\$ ---	\$ 145,000	\$ 66,933
Total Capital Projects Fund					\$ 4,915,000	\$ 3,150,000	\$ (740,000)	\$ 7,325,000	\$ 122,378	\$ 475,000	\$ ---	\$ 174,098
Special Assessment Fund:												
2011 G.O. Notes	06/20/11	2.75%	06/01	06/01 & 12/01	\$ 110,000	\$ 15,000	\$ ---	\$ (15,000)	\$ ---	\$ 244	\$ ---	\$ ---
2012 G.O. Notes	07/02/12	2.76%	06/01	06/01 & 12/01	\$ 70,000	\$ 20,000	\$ ---	\$ (10,000)	\$ 10,000	\$ 462	\$ 10,000	\$ 156
Total Special Assessment Fund					\$ 35,000	\$ ---	\$ (25,000)	\$ 10,000	\$ 706	\$ 10,000	\$ ---	\$ 156
TID District #5:												
2012 GO Notes	07/02/12	2.79%	06/01	06/01 & 12/01	\$ 900,000	\$ 300,000	\$ ---	\$ (150,000)	\$ 150,000	\$ 6,937	\$ 150,000	\$ 2,344

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Schedule of Long-Term Obligations
Year Ended December 31, 2021
(Continued)

Fund/Issue	Date of Issue	Average Coupon Rate	Principal Due	Interest Due	Original Amount	Balance Outstanding		Balance Outstanding December 31, 2021	Interest Paid 2021	Principal Due 2022	Interest Due 2022
						January 1, 2021	New Issues				
TID District #6:											
2014 GO Hotel Debt Refinance	10/20/14	3.42%	05/01	05/01 & 11/01	\$ 8,450,000	\$ 7,900,000	\$ ---	\$ (400,000)	\$ 7,500,000	\$ 308,563	\$ 600,000
2019 G.O. Notes	07/10/19	3.08%	02/01	02/01 & 08/01	1,255,000	1,255,000	---	---	1,255,000	35,925	---
2019 G.O. Notes	07/10/19	2.74%	03/01	03/01 & 09/01	385,000	385,000	---	---	385,000	10,335	---
Total TID District #6					\$ 9,540,000	\$ ---	\$ (400,000)	\$ 9,140,000	\$ 354,823	\$ 600,000	\$ 337,323
TID District #8:											
2012 G.O. Notes	07/02/12	2.81%	06/01	06/01 & 12/01	\$ 160,000	\$ 70,000	\$ ---	\$ (35,000)	\$ 35,000	\$ 1,619	\$ 35,000
2015 G.O. Notes	03/16/15	3.11%	03/01	03/01 & 09/01	4,300,000	3,475,000	---	\$ (175,000)	\$ 3,300,000	\$ 107,297	\$ 200,000
2015 G.O. Notes	03/16/15	2.95%	03/01	03/01 & 09/01	7,850,000	6,300,000	---	\$ (375,000)	\$ 5,925,000	\$ 184,719	\$ 375,000
2016 G.O. Notes	11/21/16	2.00%	06/01	06/01 & 12/01	2,500,000	1,950,000	---	\$ (300,000)	\$ 1,650,000	\$ 36,000	\$ 300,000
2016 G.O. Notes	11/21/16	2.99%	06/01	06/01 & 12/01	7,425,000	6,900,000	---	\$ (275,000)	\$ 6,625,000	\$ 202,187	\$ 275,000
Total TID District #8					\$ 18,695,000	\$ ---	\$ (1,160,000)	\$ 17,535,000	\$ 531,822	\$ 1,185,000	\$ 502,547
TID District #9:											
2012 G.O. Notes	07/02/12	2.79%	06/01	06/01 & 12/01	\$ 250,000	\$ 100,000	\$ ---	\$ (50,000)	\$ 50,000	\$ 2,312	\$ 50,000
TID District #10:											
2019 G.O. Notes	07/10/19	2.74%	03/01	03/01 & 09/01	\$ 14,160,000	\$ 14,160,000	\$ ---	\$ ---	\$ 14,160,000	\$ 388,570	\$ ---
TID District #11:											
2019 G.O. Notes	07/10/19	2.74%	03/01	03/01 & 09/01	\$ 530,000	\$ 505,000	\$ ---	\$ (30,000)	\$ 475,000	\$ 12,592	\$ 35,000
TID District #12:											
2019 G.O. Notes	07/10/19	3.08%	02/01	02/01 & 08/01	\$ 1,850,000	\$ 1,760,000	\$ ---	\$ (95,000)	\$ 1,665,000	\$ 51,613	\$ 95,000
2019 G.O. Notes	07/10/19	2.74%	03/01	03/01 & 09/01	1,290,000	1,175,000	---	\$ (115,000)	\$ 1,060,000	\$ 28,440	\$ 115,000
Total TID District #12					\$ 2,935,000	\$ ---	\$ (210,000)	\$ 2,725,000	\$ 80,053	\$ 210,000	\$ 74,370
TID District #13:											
2019 G.O. Notes	07/10/19	2.74%	03/01	03/01 & 09/01	\$ 2,070,000	\$ 2,070,000	\$ ---	\$ (100,000)	\$ 1,970,000	\$ 58,725	\$ 100,000
											\$ 56,675

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Schedule of Long-Term Obligations
Year Ended December 31, 2021
(Continued)

Fund/Issue	Date of Issue	Average Coupon Rate	Principal Due	Interest Due	Original Amount	Balance Outstanding			Balance Outstanding December 31, 2021	Interest Paid 2021	Principal Due 2022	Interest Due 2022
						January 1, 2021	New Issues	Payments				
Water Utility :												
2011 G.O. Notes	06/20/11	2.71%	06/01	06/01 & 12/01	\$ 830,000	\$ 95,000	\$ ---	\$ (95,000)	\$ ---	\$ 1,544	\$ ---	\$ ---
2012 G.O. Notes	07/02/12	2.70%	06/01	06/01 & 12/01	1,155,000	250,000	---	(125,000)	125,000	5,781	125,000	1,953
2013 G.O. Notes	06/17/13	2.99%	06/01	06/01 & 12/01	1,120,000	765,000	---	(710,000)	55,000	13,153	55,000	20,750
2013 G.O. Refunding Bonds	06/17/13	2.28%	06/01	06/01 & 12/01	1,930,000	600,000	---	(200,000)	400,000	14,600	200,000	9,100
2014 G.O. Notes	06/05/14	2.91%	06/01	06/01 & 12/01	920,000	630,000	---	(45,000)	585,000	18,225	45,000	16,875
2015 G.O. Notes	05/04/15	2.83%	05/01	05/01 & 11/01	1,110,000	835,000	---	(55,000)	780,000	23,538	55,000	22,369
2016 G.O. Refunding Bonds	09/01/16	2.13%	09/01	03/01 & 09/01	525,000	1,005,000	---	(55,000)	950,000	19,550	55,000	18,450
2017 G.O. Notes	06/20/17	2.65%	06/01	06/01 & 12/01	1,285,000	1,090,000	---	(65,000)	1,025,000	27,445	65,000	26,145
2018 G.O. Notes	06/18/18	3.00%	06/01	06/01 & 12/01	1,340,000	1,210,000	---	(65,000)	1,145,000	35,325	65,000	33,375
2019 G.O. Notes	07/10/19	3.08%	02/01	02/01 & 08/01	1,245,000	1,155,000	---	(55,000)	1,100,000	34,087	55,000	32,163
2020 G.O. Notes	07/07/20	2.00%	02/01	02/01 & 08/01	1,460,000	1,460,000	---	(75,000)	1,385,000	30,397	75,000	26,950
2021 G.O. Notes	05/13/21	2.00%	02/01	02/01 & 08/01	2,715,000	---	2,715,000	---	2,715,000	---	150,000	64,565
Total Water Utility						\$ 9,095,000	\$ 2,715,000	\$ (1,545,000)	\$ 10,265,000	\$ 223,645	\$ 945,000	\$ 272,695
Sewer Utility:												
2007 Clean Water Fund Loans	08/22/07	2.55%	05/01	05/01 & 11/01	\$ 1,887,778	\$ 797,926	\$ ---	\$ (105,571)	\$ 692,355	\$ 18,979	\$ 108,260	\$ 16,256
2011 G.O. Notes	06/20/11	2.61%	06/01	06/01 & 12/01	235,000	15,000	---	(15,000)	---	41	---	---
Total Sewer Utility						\$ 812,926	\$ ---	\$ (120,571)	\$ 692,355	\$ 19,020	\$ 108,260	\$ 16,256
Storm Water Utility:												
2011 G.O. Notes	06/20/11	2.71%	06/01	06/01 & 12/01	\$ 1,210,000	\$ 140,000	\$ ---	\$ (140,000)	\$ ---	\$ 2,275	\$ ---	\$ ---
2012 G.O. Notes	07/02/12	2.70%	06/01	06/01 & 12/01	740,000	160,000	---	(80,000)	80,000	3,700	80,000	1,250
2013 G.O. Notes	06/17/13	2.99%	06/01	06/01 & 12/01	1,250,000	845,000	---	(780,000)	65,000	14,572	65,000	22,900
2021 G.O. Notes	05/13/21	2.00%	02/01	02/01 & 08/01	685,000	---	685,000	---	685,000	---	50,000	16,168
Total Storm Water Utility						\$ 1,145,000	\$ 685,000	\$ (1,000,000)	\$ 830,000	\$ 20,547	\$ 195,000	\$ 40,318
Total long-term obligations						\$ 86,793,830	\$ 6,550,000	\$ (10,213,524)	\$ 83,130,306	\$ 2,401,641	\$ 8,956,211	\$ 2,315,994

See independent auditors' report.

STATISTICAL SECTION

Statistical Section

This section of the Village of Menomonee Falls' Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, notes to the financial statements, and required supplementary information says about the Village's financial condition.

Contents:

Financial Trends

These schedules contain trend information to help the reader understand how the Village's financial performance and condition have changed over time.

Page(s)

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Revenue Capacity

These schedules contain information to help the reader assess the Village's most significant revenue source, the property tax.

134 - 138

Debt Capacity

These schedules present information to help the reader assess the affordability of the Village's current levels of outstanding debt and the Village's ability to issue additional debt in the future.

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Demographic and Economic Information

These schedules present demographic and economic indicators to help the reader understand the environment within which the Village's financial activities take place.

145 - 146

Operating Information

These schedules contain service and infrastructure data to help the reader understand how the information in the Village's financial report relates to the services the Village provides and the activities it performs.

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Sources:

Unless otherwise noted, the information in these schedules is derived from the annual comprehensive financial reports for the relevant year.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Net Position By Component
Last Ten Years
(Accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Governmental activities:										
Net investment in capital assets	\$ 148,407,733	\$ 141,606,396	\$ 135,057,621	\$ 111,199,441	\$ 104,160,129	\$ 102,173,468	\$ 96,772,895	\$ 103,412,007	\$ 95,031,864	\$ 84,770,045
Restricted	4,389,658	4,931,938	5,581,007	7,973,934	7,609,860	14,118,882	14,201,491	4,263,413	8,154,210	15,340,255
Unrestricted	(15,398,609)	(18,286,812)	(16,280,125)	3,855,209	8,179,100	1,691,916	(1,058,717)	(2,568,467)	3,202,645	3,353,935
Total governmental activities net position	\$ 137,398,782	\$ 128,251,522	\$ 124,358,503	\$ 123,028,584	\$ 119,949,089	\$ 117,984,266	\$ 109,915,669	\$ 105,106,953	\$ 106,388,719	\$ 103,464,235
Business-type activities:										
Net investment in capital assets	\$ 142,973,829	\$ 139,671,402	\$ 135,720,027	\$ 133,366,678	\$ 128,757,520	\$ 129,672,477	\$ 123,987,544	\$ 124,026,180	\$ 120,631,586	\$ 126,588,277
Restricted	12,292,405	12,181,681	10,760,033	10,192,416	8,930,411	8,225,993	7,522,670	5,676,161	4,797,439	4,837,262
Unrestricted	9,063,135	10,156,577	12,006,200	11,662,077	11,895,252	11,477,555	12,246,507	12,454,702	13,322,201	12,262,744
Total business-type activities net position	\$ 164,329,369	\$ 162,009,660	\$ 158,486,260	\$ 155,221,171	\$ 149,583,183	\$ 149,376,025	\$ 143,756,721	\$ 142,157,043	\$ 138,751,226	\$ 143,688,283
Primary government:										
Net investment in capital assets	\$ 291,381,562	\$ 281,277,798	\$ 270,777,648	\$ 244,566,119	\$ 232,917,649	\$ 231,845,945	\$ 220,760,439	\$ 227,438,187	\$ 215,663,450	\$ 211,358,322
Restricted	16,682,063	17,113,619	16,341,040	18,166,350	16,540,271	22,344,875	21,724,161	9,939,574	12,951,649	20,177,517
Unrestricted	(6,335,474)	(8,130,235)	(4,273,925)	15,517,286	20,074,352	13,169,471	11,187,790	9,886,235	16,524,846	15,616,679
Total primary government net position	\$ 301,728,151	\$ 290,261,182	\$ 282,844,763	\$ 278,249,755	\$ 269,532,272	\$ 267,360,291	\$ 253,672,390	\$ 247,263,996	\$ 245,139,945	\$ 247,152,518

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Changes in Net Position
Summary
Last Ten Years
(Accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Governmental activities:										
Total expenses	\$ 38,986,565	\$ 38,536,786	\$ 48,528,906	\$ 42,488,662	\$ 40,943,590	\$ 38,813,296	\$ 44,719,283	\$ 47,812,954	\$ 35,651,741	\$ 38,941,171
Total program revenues	15,748,872	13,175,600	18,963,573	14,081,192	11,833,289	16,754,738	14,661,773	17,259,857	10,064,114	13,102,142
Net program expense	(23,237,693)	(25,361,186)	(29,565,333)	(28,407,470)	(29,110,301)	(22,058,558)	(30,057,510)	(30,553,097)	(25,587,627)	(25,839,029)
Total general revenues and other changes in net position	32,384,953	29,254,284	30,895,252	32,128,946	31,075,124	30,127,155	29,366,482	29,150,007	29,435,874	23,482,235
Prior period adjustment	---	---	---	(641,981)	---	---	5,499,742	121,324	(923,763)	---
Change in net position	9,147,260	3,893,098	1,329,919	3,079,495	1,964,823	8,068,597	4,808,714	(1,281,766)	2,924,484	(2,356,794)
Business-type activities:										
Total expenses	20,323,016	20,072,235	18,428,956	18,579,539	18,120,673	16,889,816	18,411,294	18,174,445	18,183,566	18,257,674
Total program revenues	22,723,093	22,881,881	21,349,966	23,598,516	18,507,469	22,496,093	18,253,238	20,301,675	16,654,785	16,736,310
Net program revenue	2,400,077	2,809,646	2,921,010	5,018,977	386,796	5,606,277	(158,056)	2,127,230	(1,528,781)	(1,521,364)
Total general revenues and other changes in net position	(80,368)	713,675	344,079	554,533	(179,638)	13,027	1,286,635	1,278,587	1,284,442	1,317,369
Prior period adjustment	---	---	---	64,478	---	---	471,099	---	(4,692,718)	---
Change in net position	2,319,709	3,523,321	3,265,089	5,637,988	207,158	5,619,304	1,599,678	3,405,817	(4,937,057)	(203,995)
Total primary government	\$ 11,466,969	\$ 7,416,419	\$ 4,595,008	\$ 8,717,483	\$ 2,171,981	\$ 13,687,901	\$ 6,408,392	\$ 2,124,051	\$ (2,012,573)	\$ (2,560,789)

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Changes in Net Position
Expenses by Function
Last Ten Years
(Accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Governmental activities:										
General government	\$ 4,560,540	\$ 4,785,228	\$ 4,620,851	\$ 4,684,122	\$ 4,153,483	\$ 4,222,904	\$ 4,228,723	\$ 4,720,166	\$ 4,625,565	\$ 4,929,014
Public safety	17,281,848	17,851,939	17,483,697	16,365,784	15,905,633	16,128,775	14,350,057	14,436,356	14,060,147	14,059,166
Public works	8,636,694	8,474,606	11,446,523	13,568,975	12,515,134	9,181,890	11,973,544	9,346,862	9,161,630	8,508,057
Culture and recreation	3,623,944	3,472,195	3,600,726	3,352,517	3,356,222	3,618,566	3,394,861	3,405,817	3,202,857	3,082,115
Conservation and development	2,931,619	1,887,015	9,066,560	2,310,685	2,603,249	3,322,732	8,573,095	13,245,448	2,075,907	5,322,277
Interest and fiscal charges	1,951,920	2,065,803	2,310,549	2,206,579	2,409,869	2,338,429	2,199,003	2,658,305	2,525,635	3,040,542
Total governmental activities expenses	38,986,565	38,536,786	48,528,906	42,488,662	40,943,590	38,813,296	44,719,283	47,812,954	35,651,741	38,941,171
Business-type activities:										
Water Utility	6,075,239	6,059,507	5,974,678	5,661,202	5,627,767	5,620,359	6,720,087	6,641,515	6,784,586	6,728,861
Sewer Utility	10,545,504	10,420,742	10,944,121	11,491,314	10,805,636	9,855,946	10,303,191	10,166,494	10,109,008	10,153,534
Storm Water Utility	1,639,213	1,555,344	1,510,157	1,427,023	1,687,270	1,413,511	1,388,016	1,366,436	1,289,972	1,375,279
Solid Waste Collection	2,063,060	2,036,642	--	--	--	--	--	--	--	--
Total business-type activities expenses	20,323,016	20,072,235	18,428,956	18,579,539	18,120,673	16,889,816	18,411,294	18,174,445	18,183,566	18,257,674
Total primary government expenses	\$ 59,309,581	\$ 58,609,021	\$ 66,957,862	\$ 61,068,201	\$ 59,064,263	\$ 55,703,112	\$ 63,130,577	\$ 65,987,399	\$ 53,835,307	\$ 57,198,845

Source: Annual Comprehensive Financial Reports

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Changes in Net Position
Summary of Program Revenues by Type
Last Ten Years
(Accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Governmental activities:										
Charges for services	\$ 7,141,096	\$ 6,557,268	\$ 7,557,811	\$ 9,272,576	\$ 8,161,483	\$ 7,953,646	\$ 7,998,176	\$ 7,126,005	\$ 6,696,510	\$ 8,774,008
Operating grants and contributions	4,083,692	4,222,469	4,033,061	3,183,182	3,261,846	3,211,421	3,760,572	2,935,157	2,318,766	2,613,573
Capital grants and contributions	4,524,084	2,395,863	7,372,701	1,625,434	409,960	5,589,671	2,903,025	7,198,695	1,048,838	1,714,561
Total governmental activities program revenues	<u>15,748,872</u>	<u>13,175,600</u>	<u>18,963,573</u>	<u>14,081,192</u>	<u>11,833,289</u>	<u>16,754,738</u>	<u>14,661,773</u>	<u>17,259,857</u>	<u>10,064,114</u>	<u>13,102,142</u>
Business-type activities:										
Charges for services	18,616,150	18,615,669	16,604,145	15,815,478	15,503,049	15,286,679	15,187,279	14,678,327	14,899,451	15,652,665
Operating grants and contributions	---	---	---	---	---	---	---	---	---	---
Capital grants and contributions	4,106,943	4,266,212	4,745,821	7,783,038	3,004,420	7,209,414	3,065,959	5,623,348	1,755,334	1,083,645
Total business-type activities program revenues	<u>\$ 22,723,093</u>	<u>\$ 22,881,881</u>	<u>\$ 21,349,966</u>	<u>\$ 23,598,516</u>	<u>\$ 18,507,469</u>	<u>\$ 22,496,093</u>	<u>\$ 18,253,238</u>	<u>\$ 20,301,675</u>	<u>\$ 16,654,785</u>	<u>\$ 16,736,310</u>

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Changes in Net Position
Charges for Services by Function
Last Ten Years
(Accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Governmental activities:										
General government	\$ 649,349	\$ 536,352	\$ 555,202	\$ 559,056	\$ 548,446	\$ 633,606	\$ 555,285	\$ 539,299	\$ 580,904	\$ 566,574
Public safety	2,546,678	2,213,684	2,127,676	2,187,991	2,023,814	1,795,184	1,875,189	1,585,437	1,641,121	1,639,585
Public works	2,733,515	2,432,797	3,472,446	4,707,137	4,249,073	4,247,237	4,204,374	3,978,709	3,644,103	5,779,785
Culture and recreation	305,015	266,258	403,487	432,937	366,769	62,504	123,286	122,347	122,973	120,513
Conservation and development	906,539	1,108,177	999,000	1,385,455	973,381	1,215,115	1,240,042	900,213	707,409	667,551
Total governmental activities charges for services	7,141,096	6,557,268	7,557,811	9,272,576	8,161,483	7,953,646	7,998,176	7,126,005	6,696,510	8,774,008
Business-type activities:										
Sewer Utility	9,514,149	9,510,525	9,612,636	8,951,157	8,543,988	8,418,856	8,309,028	8,114,553	8,229,711	8,526,609
Water Utility	7,033,718	7,041,072	6,937,672	6,818,479	6,913,513	6,821,982	6,838,038	6,535,141	6,641,814	7,097,796
Storm Water Utility	48,695	50,668	53,837	45,842	45,548	45,841	40,213	28,633	27,926	28,260
Solid Waste Collection	2,019,588	2,013,404	---	---	---	---	---	---	---	---
Total business-type activities charges for services	18,616,150	18,615,669	16,604,145	15,815,478	15,503,049	15,286,679	15,187,279	14,678,327	14,899,451	15,652,665
Total primary government charges for services	\$ 25,757,246	\$ 25,172,937	\$ 24,161,956	\$ 25,088,054	\$ 23,664,532	\$ 23,240,325	\$ 23,185,455	\$ 21,804,332	\$ 21,595,961	\$ 24,426,673

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Changes in Net Position
Operating Grants and Contributions by Function
Last Ten Years
(accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Governmental activities:										
General government	\$ 625,000	\$ ---	\$ ---	\$ ---	\$ ---	\$ 2,000	\$ ---	\$ ---	\$ ---	\$ ---
Public safety	249,316	370,553	747,956	482,631	629,364	637,730	900,570	586,717	440,209	487,864
Public works	2,298,129	2,535,447	2,635,133	2,235,560	2,069,462	2,031,294	2,133,358	1,826,242	1,774,408	1,977,282
Culture and recreation	97,459	107,543	109,750	69,033	65,729	63,225	61,116	42,057	28,177	41,352
Conservation and development	813,788	1,208,926	540,222	395,958	497,291	477,172	665,528	480,141	75,972	107,075
Total governmental activities operating grants and contributions	\$ 4,083,692	\$ 4,222,469	\$ 4,033,061	\$ 3,183,182	\$ 3,261,846	\$ 3,211,421	\$ 3,760,572	\$ 2,935,157	\$ 2,318,766	\$ 2,613,573

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Changes in Net Position
Capital Grants and Contributions by Function
Last Ten Years
(accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Governmental activities:										
General government	\$ 244,181	\$ 11,460	\$ ---	\$ ---	\$ ---	\$ 178,616	\$ 103,000	\$ 4,269,900	\$ ---	\$ ---
Public safety	---	---	---	---	---	---	---	---	---	107,000
Public works	4,279,903	2,384,403	7,372,701	1,625,434	409,960	5,236,347	2,800,025	2,928,795	1,048,838	1,604,161
Culture and recreation	---	---	---	---	---	---	---	---	---	---
Conservation and development	---	---	---	---	---	174,708	---	---	---	3,400
Total governmental activities capital grants and contributions	4,524,084	2,395,863	7,372,701	1,625,434	409,960	5,589,671	2,903,025	7,198,695	1,048,838	1,714,561
Business-type activities:										
Water Utility	1,688,058	1,819,186	1,677,297	3,073,712	1,194,004	1,579,499	1,333,453	2,583,029	367,561	709,702
Sewer Utility	1,321,461	1,406,280	1,708,351	2,148,542	1,228,512	3,394,397	1,160,330	1,606,521	308,582	373,943
Storm Water Utility	1,097,424	1,040,746	1,360,173	2,560,784	581,904	2,235,518	572,176	1,433,798	1,079,191	---
Total business-type activities capital grants and contributions	4,106,943	4,266,212	4,745,821	7,783,038	3,004,420	7,209,414	3,065,959	5,623,348	1,755,334	1,083,645
Total primary government capital grants and contributions	\$ 8,631,027	\$ 6,662,075	\$ 12,118,522	\$ 9,408,472	\$ 3,414,380	\$ 12,799,085	\$ 5,968,984	\$ 12,822,043	\$ 2,804,172	\$ 2,798,206

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Changes in Net Position
General Revenues and Other Changes in Net Position
Last Ten Years
(accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Governmental activities:										
Taxes	\$ 29,292,379	\$ 27,833,481	\$ 27,972,652	\$ 30,462,169	\$ 28,896,754	\$ 27,932,557	\$ 27,213,075	\$ 27,345,166	\$ 26,374,477	\$ 26,135,082
Grants and contributions not restricted to specific programs	2,182,880	1,799,231	1,676,603	1,241,904	1,251,900	1,360,274	1,762,237	1,542,891	1,050,489	1,047,409
Impact fees	---	---	---	---	---	305,993	---	---	---	---
Investments earnings	40,486	241,476	902,713	746,136	436,866	223,544	100,583	71,074	65,991	118,049
Interest on advances to utilities	489	---	32,513	51,197	29,176	19,606	7,087	12,849	19,171	25,232
Gain (loss) on retirement of capital assets	639,305	306	93,286	(573,256)	175,999	---	149,057	---	(192,379)	(4,138,753)
Debt payments received	---	---	---	---	---	---	---	---	---	213,716
Developer incentives returned	---	---	---	---	---	---	---	---	2,000,000	---
Transfer of capital assets to business-type activities	---	(809,727)	---	---	---	---	---	---	---	---
Insurance recoveries	---	---	180,399	---	---	---	---	---	---	---
Other revenues	229,414	189,517	37,086	200,796	284,429	285,181	134,443	178,027	118,125	81,500
Total governmental activities general revenues and other changes in net position	32,384,953	29,254,284	30,895,252	32,128,946	31,075,124	30,127,155	29,366,482	29,150,007	29,435,874	23,482,235
Business-type activities:										
Taxes	931,000	931,000	931,000	931,000	931,250	931,250	1,231,250	1,231,250	1,231,250	1,231,250
Transfers - PILOT	(1,152,198)	(1,233,360)	(1,190,006)	(1,266,520)	(1,294,564)	(1,316,613)	---	---	---	---
Investments earnings	13,109	109,307	466,844	372,174	149,839	69,424	18,838	13,602	14,561	24,509
Transfer of capital assets to business-type activities	---	809,727	---	---	---	---	---	---	---	---
Gain (loss) on retirement of capital assets	---	---	---	---	---	---	---	---	5,178	(1,575)
Other revenues	127,721	97,001	136,241	517,879	33,837	328,966	36,547	33,735	33,453	63,185
Total business-type activities general revenues and other changes in net position	(80,368)	713,675	344,079	554,533	(179,638)	13,027	1,286,635	1,278,587	1,284,442	1,317,369
Total primary government general revenues and other changes in net position	\$ 32,304,585	\$ 29,967,959	\$ 31,239,331	\$ 32,683,479	\$ 30,895,486	\$ 30,140,182	\$ 30,653,117	\$ 30,428,594	\$ 30,720,316	\$ 24,799,604

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Fund Balances - Governmental Funds
Last Ten Years
(Modified accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
General Fund:										
Nonspendable	\$ 2,759,237	\$ 2,430,795	\$ 2,567,417	\$ 2,955,091	\$ 2,683,102	\$ 2,264,263	\$ 2,252,876	\$ 2,375,001	\$ 2,189,844	\$ 2,498,367
Restricted	---	---	---	---	---	---	---	---	---	91,526
Unassigned	7,755,003	8,083,445	7,546,819	7,002,559	7,002,556	7,421,395	7,387,708	7,265,583	7,340,740	6,675,691
Total general fund	10,514,240	10,514,240	10,114,236	9,957,650	9,685,658	9,685,658	9,640,584	9,640,584	9,530,584	9,265,584
All Other Governmental Funds:										
Nonspendable	3,061,683	3,062,526	1,286,536	3,249,418	2,872,078	2,090,552	1,881,590	1,232,169	15,369,451	15,985,377
Restricted	6,200,249	5,828,850	6,727,904	8,731,970	9,631,125	11,169,562	10,819,886	8,961,001	10,579,623	17,177,241
Committed	859,828	776,301	4,033,873	5,783,510	6,970,364	9,592,988	8,918,811	2,995,623	4,114,678	1,043,079
Assigned	3,133,790	3,406,437	4,458,403	2,817,893	7,157,630	5,263,510	4,174,551	4,487,089	3,215,701	7,399,395
Unassigned	(4,190,203)	(3,407,855)	(2,634,179)	(2,626,654)	(2,261,744)	(1,798,726)	(1,381,051)	(1,174,729)	(386,481)	(3,289,054)
Total all other governmental funds	9,065,347	9,666,259	13,872,537	17,956,137	24,369,453	26,317,886	24,413,787	16,501,153	32,892,972	38,316,038
Total all governmental funds	\$ 19,579,587	\$ 20,180,499	\$ 23,986,773	\$ 27,913,787	\$ 34,055,111	\$ 36,003,544	\$ 34,054,371	\$ 26,141,737	\$ 42,423,556	\$ 47,581,622

Source: Annual Comprehensive Financial Reports

Fluctuations in all other governmental fund balance, reserved and unreserved amounts, primarily reflect financing, construction in progress and completion of capital projects.

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Changes in Fund Balances - Governmental Funds - Summary
Last Ten Years
(Modified accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Revenues	\$ 42,334,103	\$ 39,949,958	\$ 44,142,644	\$ 43,800,718	\$ 41,183,675	\$ 40,383,973	\$ 40,435,293	\$ 38,641,760	\$ 38,062,033	\$ 37,617,444
Expenditures	<u>47,505,225</u>	<u>48,568,689</u>	<u>70,660,332</u>	<u>55,600,623</u>	<u>59,259,005</u>	<u>45,543,439</u>	<u>56,789,395</u>	<u>60,851,335</u>	<u>43,561,974</u>	<u>58,281,312</u>
Deficiency of revenues under expenditures	(5,171,122)	(8,618,731)	(26,517,688)	(11,799,905)	(18,075,330)	(5,159,466)	(16,354,102)	(22,209,575)	(5,499,941)	(20,663,868)
Other financing sources (uses) and other Changes in fund balances	4,570,210	4,812,536	22,590,674	5,658,581	15,671,372	7,108,639	24,266,735	5,806,432	341,875	23,360,672
Prior period adjustment	---	---	---	---	455,525	---	---	121,324	---	---
Total change in fund balance	\$ (600,912)	\$ (3,806,195)	\$ (3,927,014)	\$ (6,141,324)	\$ (1,948,433)	\$ 1,949,173	\$ 7,912,633	\$ (16,281,819)	\$ (5,158,066)	\$ 2,696,804

Source: Annual Comprehensive Financial Reports

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Changes in Fund Balances - Governmental Funds - Revenues
Last Ten Years
(Modified accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Taxes	\$ 28,419,381	\$ 26,747,632	\$ 29,758,073	\$ 29,469,322	\$ 27,841,438	\$ 26,597,863	\$ 25,904,061	\$ 26,266,221	\$ 24,980,536	\$ 24,843,046
Special assessment & interest	46,475	17,570	46,974	41,338	43,250	39,096	208,782	192,256	95,737	178,285
Licenses and permits	1,555,925	1,583,317	1,619,720	1,534,990	1,436,318	1,791,721	1,728,039	1,347,111	1,187,601	1,141,357
Fines and penalties	674,294	616,991	517,406	501,072	572,666	607,211	609,413	563,671	744,985	649,989
Intergovernmental aid	5,424,743	5,408,410	4,549,959	3,573,712	3,599,603	3,675,400	4,681,534	3,607,341	3,219,203	3,186,673
Program revenues	27,958	93,615	1,415,723	1,602,308	1,408,988	1,371,170	1,384,278	1,440,025	1,474,779	1,447,884
Fire dues	---	---	---	181,694	---	---	---	---	---	---
Other charges for service	4,624,897	4,088,179	3,906,653	4,634,751	4,425,975	4,367,503	4,212,352	3,726,595	3,322,434	5,395,570
Interest income	20,706	231,595	916,070	761,562	424,017	197,861	72,211	42,985	48,315	70,775
Interest on advances	25,357	31,975	107,080	121,247	76,131	47,201	27,703	32,280	237,966	241,269
Developer incentives returned	---	---	---	---	---	---	---	---	2,000,000	---
Other revenue	1,514,367	1,130,674	1,304,986	1,378,722	1,355,289	1,688,947	1,606,920	1,423,275	750,477	462,596
Total revenues	\$ 42,334,103	\$ 39,949,958	\$ 44,142,644	\$ 43,800,718	\$ 41,183,675	\$ 40,383,973	\$ 40,435,293	\$ 38,641,760	\$ 38,062,033	\$ 37,617,444

Source: Annual Comprehensive Financial Reports

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Changes in Fund Balances - Governmental Funds - Expenditures
Last Ten Years
(Modified accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Current:										
General government	\$ 4,078,736	\$ 4,196,183	\$ 3,967,573	\$ 4,069,770	\$ 3,551,177	\$ 3,630,500	\$ 3,656,043	\$ 3,909,661	\$ 3,954,733	\$ 4,178,487
Public safety	17,677,439	16,515,418	15,427,430	15,186,791	14,199,667	14,378,386	13,860,652	13,823,637	13,403,094	13,349,480
Public works	5,525,240	5,347,202	8,735,981	10,977,378	9,646,965	6,809,817	9,951,007	7,101,179	7,331,797	6,806,723
Culture and recreation	3,205,342	2,929,713	3,049,144	2,843,942	2,840,922	3,079,854	2,891,428	2,921,152	2,666,107	2,587,993
Conservation and development	1,945,393	1,806,142	4,607,860	2,257,555	2,520,884	3,028,937	7,006,218	1,486,607	2,039,586	5,111,837
Uncollectible accounts	1,023,736	---	62,178	---	---	---	---	5,261,620	---	---
Capital outlay	4,251,176	8,350,108	3,073,120	8,530,210	16,533,564	4,769,966	10,381,143	7,579,866	4,120,998	16,066,598
Debt service:										
Principal	7,547,953	6,947,953	29,006,953	8,895,863	7,220,863	6,984,369	6,434,369	15,756,416	6,670,417	6,548,416
Interest and fiscal charges	2,138,429	2,359,897	2,421,686	2,686,306	2,411,470	2,485,688	2,178,219	2,667,067	2,956,176	3,022,128
Interest on advances	24,868	31,975	74,567	70,050	46,955	27,594	20,616	19,431	218,795	216,037
Debt issuance costs	86,913	84,098	233,840	82,758	286,538	348,328	409,700	324,699	200,271	393,613
Total expenditures	\$ 47,505,225	\$ 48,568,689	\$ 70,660,332	\$ 55,600,623	\$ 59,259,005	\$ 45,543,439	\$ 56,789,395	\$ 60,851,335	\$ 43,561,974	\$ 58,281,312
Debt service as a percentage of Noncapital expenditures	22.39%	23.14%	46.50%	24.61%	22.54%	23.23%	18.56%	34.58%	24.41%	22.67%

Source: Annual Comprehensive Financial Reports

Note: Noncapital expenditures percentage is calculated as follows: debt service / (total expenditures - capital outlay)

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

**Changes in Fund Balances - Governmental Funds - Revenues -
 Other Financing Sources (Uses) and Other Changes in Fund Balance
 Last Ten Years
 (Modified accrual basis of accounting)**

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Operating transfers in	\$ 9,580,947	\$ 10,332,046	\$ 15,724,936	\$ 14,133,448	\$ 12,564,073	\$ 12,630,432	\$ 18,816,352	\$ 21,284,579	\$ 15,347,795	\$ 12,031,235
Operating transfers out	(9,580,947)	(10,332,046)	(15,724,936)	(14,133,448)	(12,564,073)	(12,630,432)	(18,816,352)	(21,284,578)	(15,347,795)	(12,031,235)
Transfers - PILOT	1,152,198	1,233,360	1,190,006	1,266,520	1,294,564	1,316,613	1,290,385	1,259,422	1,393,941	1,292,036
Proceeds from sale of capital assets	117,762	133,719	100,522	415,699	175,999	646,594	6,997,349	(55,294)	41,906	---
Fair market of bond/notes issued	3,150,000	3,270,000	23,570,000	3,900,000	13,650,000	4,750,000	15,430,000	4,223,622	7,175,000	28,940,000
Fair market of refunding bonds issued	---	---	---	---	1,280,000	13,955,000	9,975,000	12,275,000	6,780,000	---
Payment to refunding escrow agent	---	---	---	---	(1,280,000)	(13,955,000)	(10,025,000)	(12,325,000)	(15,154,270)	(8,600,000)
Debt issuance premiums	150,250	175,457	266,831	76,362	550,809	395,432	599,001	609,158	105,298	1,514,920
Debt payments received	---	---	---	---	---	---	---	---	---	213,716
Insurance recoveries	---	---	180,399	---	---	---	---	---	---	---
Distribution upon closure of TID	---	---	(2,717,084)	---	---	---	---	(180,477)	---	---
Total other financing sources (uses) and other changes in fund balance	\$ 4,570,210	\$ 4,812,536	\$ 22,590,674	\$ 5,658,581	\$ 15,671,372	\$ 7,108,639	\$ 24,266,735	\$ 5,806,432	\$ 341,875	\$ 23,360,672

Source: Annual Comprehensive Financial Reports

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

**Assessed and Estimated Actual Value of Taxable Property
Last Ten Years**

As of January 1	Real Property		Personal Property		Total Assessed Value	Total Direct Tax Rate	Total Taxable Equalized Value	Assessment Ratio
	Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value				
2021	\$ 4,980,477,060	\$ 6,031,584,900	\$ 97,389,630	\$ 118,661,700	\$ 5,077,866,690	5.21	\$ 6,150,246,600	0.8256
2020	4,887,714,680	5,512,418,200	97,111,330	108,603,200	4,984,826,010	5.20	5,621,021,400	0.8868
2019	4,783,320,160	5,169,742,400	109,109,980	120,187,200	4,892,430,140	5.20	5,289,929,600	0.9249
2018	4,741,865,260	4,986,326,700	104,982,500	111,131,300	4,846,847,760	5.23	5,097,458,000	0.9508
2017	4,646,965,460	4,782,064,200	179,374,930	180,583,200	4,826,340,390	5.23	4,962,647,400	0.9725
2016	4,548,546,260	4,550,377,900	174,516,280	177,999,900	4,723,062,540	5.17	4,728,377,800	0.9989
2015	4,427,051,360	4,424,078,642	159,081,780	158,974,958	4,586,133,140	5.20	4,583,053,600	1.0007
2014	4,378,109,960	4,331,625,189	163,982,250	162,249,611	4,542,092,210	5.20	4,493,874,800	1.0107
2013	4,356,357,660	4,092,149,876	162,733,300	152,863,724	4,519,090,960	5.20	4,245,013,600	1.0646
2012	4,277,627,360	4,176,224,340	142,649,120	139,267,560	4,420,276,480	5.20	4,315,491,900	1.0243

Menomonee Falls School District \$ 3,883,328,830
Hamilton Sussex School District 1,194,537,860

Total assessed value \$ 5,077,866,690

Note: Assessed values are determined by the Village and the Wisconsin Department of Revenue. Estimated actual values were obtained from the Wisconsin Department of Revenue and include Wisconsin Section 70.57 adjustments.

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Property Value and Construction Data
Last Ten Years

Year	(1) Assessed Property Value				(2) Residential Construction		(2) Nonresidential Construction	
	Residential	Commercial & Manufacturing	Agricultural, Swamp & Other	Total	Number of Permits	Value	Number of Permits	Value
2021	\$ 3,369,487,760	\$ 1,593,635,400	\$ 17,353,900	\$ 4,980,477,060	775	\$ 64,380,000	104	\$ 49,870,000
2020	3,303,015,960	1,567,157,300	17,541,420	4,887,714,680	825	52,380,000	109	71,090,000
2019	3,238,668,260	1,526,585,900	18,066,000	4,783,320,160	738	56,810,000	117	64,110,000
2018	3,197,798,160	1,526,263,700	17,803,400	4,741,865,260	802	49,950,000	149	83,110,000
2017	3,137,555,560	1,492,015,900	17,394,000	4,646,965,460	761	53,590,000	143	48,020,000
2016	3,084,284,360	1,447,556,700	16,705,200	4,548,546,260	740	47,560,000	146	70,020,000
2015	3,045,248,960	1,365,294,700	16,507,700	4,427,051,360	696	37,791,221	169	115,540,528
2014	3,011,914,460	1,349,447,800	16,747,700	4,378,109,960	695	24,504,020	166	89,112,115
2013	2,986,655,260	1,352,997,000	16,705,400	4,356,357,660	688	27,219,724	177	32,992,395
2012	2,963,751,660	1,296,913,100	16,962,600	4,277,627,360	608	22,753,135	126	34,157,895

(1) Values from Statement of Assessment

(2) From Village Zoning and Inspection Department records

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Direct and Overlapping Property Tax Rates
Last Ten Years
(Per \$1,000 of Assessed Valuation)

Fiscal Year	Village Direct Rates						Overlapping Rates						Net Tax Rate													
	General Obligation Debt Service		Library Operations & Maint		Sewer Capital Costs		Storm Water Costs		Total Direct		State of Wisconsin		Waukesha County		Menomonee Falls School District		Sussex Hamilton School District		Waukesha County Technical College		School Tax Credit		Menomonee Falls School District		Sussex Hamilton School District	
	Basic Rate	Rate	Basic Rate	Rate	Basic Rate	Rate	Basic Rate	Rate	Basic Rate	Rate	Basic Rate	Rate	Basic Rate	Rate	Basic Rate	Rate	Basic Rate	Rate	Basic Rate	Rate	Basic Rate	Rate				
2021 for 2022	\$ 4.15	\$ 0.50	\$ 0.38	\$ ---	\$ 0.18	\$ 5.21	\$ ---	\$ 2.04	\$ 9.95	\$ 9.60	\$ 0.37	\$ (1.73)	\$ 15.84	\$ 15.49												
2020 for 2021	4.15	0.50	0.37	---	0.18	5.20	---	1.99	10.68	9.53	0.40	(1.80)	16.47	15.32												
2019 for 2020	4.16	0.48	0.37	---	0.19	5.20	---	1.97	10.17	9.87	0.39	(1.89)	15.84	15.54												
2018 for 2019	4.19	0.49	0.36	---	0.19	5.23	---	1.99	11.18	9.38	0.38	(1.93)	16.85	15.05												
2017 for 2018	4.19	0.49	0.36	---	0.19	5.23	---	2.01	11.56	8.79	0.38	(1.94)	17.24	14.47												
2016 for 2017	4.12	0.49	0.36	---	0.20	5.17	0.17	2.00	11.69	8.92	0.37	(1.80)	17.60	14.83												
2015 for 2016	4.12	0.51	0.37	---	0.20	5.20	0.17	2.04	11.60	9.60	0.38	(1.87)	17.52	15.52												
2014 for 2015	4.02	0.52	0.38	0.07	0.21	5.20	0.17	2.06	11.41	9.66	0.38	(1.66)	17.56	15.81												
2013 for 2014	4.02	0.52	0.38	0.07	0.21	5.20	0.16	2.01	11.61	9.58	1.24	(1.68)	18.54	16.51												
2012 for 2013	4.00	0.53	0.39	0.07	0.21	5.20	0.17	2.05	11.50	10.15	1.27	(1.72)	18.47	17.12												

Source: Village Financial Services Department taxation records

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Ten Largest Assessed Valuations
Years 2021 and 2012

Name	Nature of Business	2021			2012		
		Assessed Valuation	Percentage of Total Assessed Valuation	Rank	Assessed Valuation	Percentage of Total Assessed Valuation	Rank
Kohl's Department Stores	Retail, corporate headquarters	\$ 89,169,960	1.76%	1	\$ 91,580,700	2.07%	1
CT Menomonee Falls LLC	Industrial	42,461,600	0.84%	2	---	---	
Fredert & Medical College of Wisconsin	Health care provider	36,135,010	0.71%	3	---	---	
Harley-Davidson Motor Company	Motorcycle manufacturer	31,528,200	0.62%	4	31,295,600	0.71%	3
Grace Commons Property LLC	Senior housing	28,775,960	0.57%	5	---	---	
Fred-Woodlands LLC	Real Estate Ownership	24,275,800	0.48%	6	---	---	
Wilbur Operations LLC	Real Estate Ownership	22,722,700	0.45%	7	---	---	
Starboard Jade DST	Real Estate Ownership	19,408,800	0.38%	8	---	---	
Burke Business Park LLC	Property development	18,266,200	0.36%	9	17,493,000	0.40%	9
Woodmans Food Market	Supermarket	16,910,010	0.33%	10	---	---	
NHMC Land LLC	Real estate	---	---		21,913,400	0.50%	5
Wells Fargo Financial	Investment advisory/management	---	---		18,136,660	0.41%	8
Falls Medical Building	Real estate ownership	---	---		23,199,030	0.52%	4
Woodland Prime LLC	Property development	---	---		41,652,000	0.94%	2
Centerpoint Properties Trust	Property development	---	---		19,991,600	0.45%	6
Waste Management	Solid waste management	---	---		19,265,200	0.44%	7
Super Excavators	Excavating	---	---		15,870,990	0.36%	10
Total, ten largest taxpayers		329,654,240	6.50%		300,398,180	6.80%	
Total, other taxpayers		4,748,212,450	93.50%		4,119,878,300	93.20%	
Total assessed valuations		\$ 5,077,866,690	100.00%		\$ 4,420,276,480	100.00%	

Source: Village Department of Assessing

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Property Tax Levies and Collections
Last Ten Years

Levy Year	Taxes Levied	Collected Within the Year Levied for			Totals Collected to Date		
		Amount	Percentage of Levy	Subsequent Collections	Amount	Percentage of Levy	
2021	\$ 29,704,360	\$ 7,760,939	26.13%	\$ -	\$ 7,760,939	26.13%	
2020	28,884,568	7,190,369	24.89%	21,692,769	28,883,138	100.00%	
2019	27,445,415	8,664,796	31.57%	18,777,556	27,442,352	99.99%	
2018	30,256,414	6,418,732	21.21%	23,835,214	30,253,946	99.99%	
2017	29,925,929	8,264,831	27.62%	21,659,359	29,924,190	99.99%	
2016	28,355,892	11,315,400	39.90%	17,038,280	28,353,680	99.99%	
2015	27,266,228	10,119,445	37.11%	17,144,475	27,263,920	99.99%	
2014	26,885,382	7,153,462	26.61%	19,728,557	26,882,019	99.99%	
2013	27,276,674	7,077,544	25.95%	20,195,884	27,273,428	99.99%	
2012	26,031,321	5,629,313	21.63%	20,398,555	26,027,868	99.99%	

The Village contracts with Waukesha County to handle tax collections. The County makes the Village whole for all real estate taxes and handles collection on delinquencies. The Village is responsible for collecting delinquent personal property taxes.

Source: Statements of taxes, Village Clerk Services Department

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Ratio of Outstanding Debt By Type to Personal Income and Property Value
Last Ten Years

Year	Governmental Activities			Business Type Activities						Total Primary Government	Percentage of		
	General Obligation Bonds & Notes	Bond/Note Anticipation Notes	Clean Water Fund Loans	Utility Mortgage Revenue Bonds	Clean Water Fund Loans	General Obligation Notes	Utility Mortgage Revenue BANS	Personal Income	Property Value				
2021	\$ 71,342,951	\$ ---	\$ ---	\$ ---	\$ 692,355	\$ 11,095,000	\$ ---	\$ 83,130,306	4.20%	1.35%	\$ 2,111		
2020	75,740,904	---	---	---	797,926	10,255,000	---	86,793,830	4.63%	1.54%	2,228		
2019	79,418,857	---	---	---	915,604	10,085,000	---	90,419,461	5.04%	1.71%	2,319		
2018	84,855,810	---	---	---	1,030,299	10,251,000	---	96,137,109	5.87%	1.89%	2,559		
2017	89,851,673	---	---	---	1,142,089	10,243,090	---	101,236,852	6.72%	2.04%	2,706		
2016	83,422,536	---	---	---	1,251,046	10,175,180	---	94,848,762	6.72%	2.01%	2,570		
2015	85,656,905	---	---	---	1,422,408	10,143,764	---	97,223,077	7.29%	2.12%	2,706		
2014	76,711,274	---	---	---	1,589,055	10,192,348	---	88,492,677	6.79%	1.97%	2,472		
2013	88,294,068	---	---	---	1,751,118	10,345,932	---	100,391,118	7.89%	2.36%	2,811		
2012	94,709,484	1,280,000	---	2,735,000	2,000,613	6,850,516	---	107,575,613	8.52%	2.49%	3,015		

Source: Annual Comprehensive Financial Reports

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Ratio of General Bonded Debt to Equalized Valuation and Debt Per Capita
Last Ten Years

Year	Gross Bonded Debt	Bonded Debt Supported by Revenues	Tax Obligation Bonded Debt			Ratio of Net Bonded Debt to Equalized Value	Net Bonded Debt Per Capita
			Gross	Designated Funds for Debt Service	Net		
2021	\$ 82,437,951	\$ 66,200,000	\$ 16,237,951	\$ 398,216	\$ 15,839,735	0.26%	\$ 402
2020	85,995,904	70,610,000	15,385,904	571,490	14,814,414	0.26%	380
2019	89,503,857	75,279,000	14,224,857	674,140	13,550,717	0.26%	347
2018	95,106,810	80,881,700	14,225,110	24,819	14,200,291	0.28%	378
2017	100,094,763	85,834,400	14,260,363	282,810	13,977,553	0.28%	374
2016	93,597,716	76,315,100	17,282,616	66,336	17,216,280	0.36%	466
2015	95,800,669	82,985,708	12,814,961	116,906	12,698,055	0.28%	353
2014	86,903,622	64,301,555	22,602,067	65,095	22,536,972	0.50%	630
2013	98,640,000	84,745,700	13,894,300	-	13,894,300	0.33%	389
2012	101,560,000	77,622,400	23,937,600	8,718,485	15,219,115	0.35%	427

Source: Annual Comprehensive Financial Reports

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Sewer Utility Revenue Bond Coverage
Last Ten Years

Year	Operating Revenue	Operating Expenses (A)	Operating Income	Debt Service Requirements			Coverage (C)
				Principal (B)	Interest	Total	
2021	\$ 10,041,123	\$ 8,954,092	\$ 1,087,031	\$ 105,571	\$ 18,979	\$ 124,550	8.7277
2020	10,258,643	8,901,991	1,356,652	117,678	21,854	139,532	9.7229
2019	10,293,557	9,437,047	856,510	114,695	24,874	139,569	6.1368
2018	9,649,492	9,485,092	164,400	111,790	27,817	139,607	1.1776
2017	9,188,751	9,307,387	(118,636)	108,957	30,687	139,644	(0.8496)
2016	9,083,014	8,053,443	1,029,571	171,362	37,871	209,233	4.9207
2015	9,673,484	8,900,342	773,142	166,647	43,153	209,800	3.6851
2014	9,285,340	8,754,564	530,776	162,063	43,958	206,021	2.5763
2013	8,720,703	8,745,565	(24,862)	249,495	49,943	299,438	(0.0830)
2012	8,994,807	8,745,692	249,115	242,322	57,223	299,545	0.8316

(A) Operating expenses before depreciation

(B) Debt service requirements are for the bond principal and interest due and paid during the year in question, including clean water fund loans, except as noted below.
 Principal and interest do not include GO requirements

(C) Ratio of total funds available for debt service to total requirements

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Water Utility Revenue Bond Coverage
Last Ten Years

Year	Operating Revenue (A)	Operating Expenses (B)	Operating Income	Debt Service Requirements			Coverage (C)
				Principal (D)	Interest (D)	Total	
2021	\$ 7,833,758	\$ 3,914,936	\$ 3,918,822	\$ ---	\$ ---	\$ ---	---
2020	7,954,248	3,974,698	3,979,550	---	---	---	---
2019	7,811,445	3,978,721	3,832,724	---	---	---	---
2018	7,647,073	3,739,819	3,907,254	---	---	---	---
2017	7,653,931	3,753,901	3,900,030	---	---	---	---
2016	7,530,118	3,696,551	3,833,567	---	---	---	---
2015	7,630,437	3,584,133	4,046,304	---	---	---	---
2014	6,936,849	3,594,305	3,342,544	---	---	---	---
2013	6,829,451	3,594,987	3,234,464	2,735,000	67,660	2,802,660	1.1541
2012	7,256,273	3,594,200	3,662,073	1,350,000	187,100	1,537,100	2.3825

Source: Annual Comprehensive Financial Reports

(A) Non-cash contributions are excluded

(B) Operating expenses before depreciation and tax equivalent paid to the Village

(C) Ratio of total funds available for debt service to total requirements

(D) Principal and interest do not include GO requirements

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Computation of Legal Debt Margin
December 31, 2021

Equalized value of real and personal property	\$ <u>6,150,246,600</u>
Debt limit, five percent of equalized valuation	\$ 307,512,330
Total obligation bonds and notes applicable to debt limit at December 31, 2021	<u>(82,437,951)</u> *
Remaining legal debt margin	\$ <u>225,074,379</u>
* Includes:	
Water Utility portion of G.O. notes	\$ 10,265,000
Sewer Utility portion of G.O. notes	-
Storm Water Utility portion of G.O. notes	830,000

Historical Data

Year	Limit	Debt to Limit	Legal Margin	Percentage of Legal Limit
2021	\$ 307,512,330	\$ 82,437,951	\$ 225,074,379	26.81%
2020	281,051,070	85,995,904	195,055,166	30.60%
2019	264,496,480	89,503,857	174,992,623	33.84%
2018	254,872,900	95,106,810	159,766,090	37.32%
2017	248,132,370	100,094,763	148,037,607	40.34%
2016	236,418,890	93,597,716	142,821,174	39.59%
2015	229,152,680	95,800,669	133,352,011	41.81%
2014	224,693,740	86,903,622	137,790,118	38.68%
2013	212,250,680	98,640,000	113,610,680	46.47%
2012	215,774,595	101,560,000	114,214,595	47.07%

Source: Annual Comprehensive Financial Reports

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Computation of Direct and Overlapping Debt
December 31, 2021

	Total Direct Debt	Applicable to Village Residents	
		Percent	Amount
Direct debt	<u>\$ 82,437,951</u>	100.00%	<u>\$ 82,437,951</u>
Overlapping Debt:			
Menomonee Falls School District	\$ 39,105,000	98.10%	\$ 38,362,005
Hamilton School District	53,505,000	33.60%	17,977,680
Waukesha County	83,773,000	9.00%	7,539,570
Waukesha County Technical College	<u>24,025,000</u>	8.80%	<u>2,114,200</u>
Total overlapping debt	<u>200,408,000</u>		<u>65,993,455</u>

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the Village. This schedule estimates the portion of the outstanding debt of these overlapping governments that is borne by the Village residents through the taxes levied by these government agencies.

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Demographic and Economic Statistics
Last Ten Years

Year	Population (1)	Unemployment Rates (2)			Per-Capita Income (3)			Total Income Village of Menomonee Falls (4)	
		Village of Menomonee Falls	Waukesha County	State of Wisconsin	Village of Menomonee Falls	Waukesha County	State of Wisconsin		
2021	39,379	3.1 %	3.1 %	3.8 %	\$ 50,300	\$ 49,500	\$ 37,100	\$ 1,980,763,700	
2020	38,948	5.7	5.6	6.3	48,101	47,806	34,450	1,873,437,748	
2019	38,999	2.8	2.9	3.3	45,976	46,073	45,976	1,793,018,024	
2018	37,574	2.5	2.7	3.0	43,604	44,301	32,018	1,638,376,696	
2017	37,413	2.8	2.9	3.3	40,289	42,094	30,557	1,507,332,357	
2016	36,907	3.4	3.4	3.9	38,219	40,174	29,253	1,410,548,633	
2015	35,928	3.6	3.7	4.4	37,136	38,684	28,340	1,334,222,208	
2014	35,798	4.3	4.4	5.3	36,386	38,151	27,907	1,302,546,028	
2013	35,710	5.1	5.5	6.7	35,642	37,577	27,523	1,272,775,820	
2012	35,680	5.5	5.7	6.9	35,405	37,282	27,426	1,263,250,400	

(1) Source: Department of Administration

(2) Source: Department of Workforce Development

(3) Source: U.S. Census Bureau (5-year analysis). 2021 figures are estimates.

(4) Estimated based on population and Village of Menomonee Falls per-capita income

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Principal Employers
Years 2021 and 2012

<u>Employer</u>	<u>Number of Employees</u>	
	<u>2021</u>	<u>2012</u>
Kohls Corporation	4,500	6,303
Froedtert Health (formerly Community Memorial Hospital)	3,000	1,323
Briggs & Stratton	1,300	---
Harley Davidson	950	1,000
Wells Fargo Financial	650	444
Menomonee Falls School District	625	640
Leonardo DRS	600	---
Arandell Schmidt	600	800
Wacker Neuson Corporation	550	350
Bradley Corporation	505	329
Alto-Schaam	500	340
FIS Management Services LLC (formerly Metavante)	---	900

Sources:

Employer list and related employee data from debt issuance Official Statement

Employment in 2012 obtained from HSE report as of February 2012 inquiries of employers

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Full-Time Equivalent Employees By Function
Last Ten Years

Function	Year									
	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
General government and administration	25	23	26	26	24	25	25	35	33	34
Public Safety	137	127	128	127	132	137	133	95	96	96
Public Works	21	21	21	22	20	20	20	20	21	22
Culture and recreation	23	22	24	22	23	24	23	25	25	25
Conservation and Development	13	13	14	14	16	16	16	14	13	13
Sanitary Sewer	4	4	3	3	3	3	3	4	4	5
Water Utility	11	14	14	14	14	15	14	14	14	15
Storm Water Utility	---	---	---	---	---	---	---	1	1	1
Totals	234	224	230	228	232	240	234	208	207	211

Source: Financial Services Budget Documents

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Operating Indicators and Information about Capital Assets by Function/Department
Last Ten Years

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
General Government:										
Number of employees	25	23	26	26	24	25	25	35	33	34
Registered voters	26,468	27,565	24,470	25,327	24,038	26,373	23,888	24,735	24,083	24,206
Public Safety:										
Police:										
Number of stations	1	1	1	1	1	1	1	1	1	1
Number of employees	79	79	78	74	75	71	71	64	64	66
Crimes	1,018	771	829	885	986	1,022	1,027	991	905	846
Number of violations/enforcement	18,445	18,418	15,492	12,312	14,028	16,249	17,208	15,059	17,630	18,475
Accidents	580	580	807	788	764	789	763	765	717	700
Fire:										
Number of stations	4	5	5	5	5	5	5	4	4	4
Number of employees	58	49	50	54	56	55	50	18	20	18
Number of fires	90	78	55	57	64	55	69	54	64	80
Rescue and EMS	3,692	3,198	3,155	3,068	3,061	2,708	2,479	2,306	2,128	2,063
Hazardous conditions	139	117	107	108	149	99	100	106	83	74
Service call	536	659	701	579	408	390	371	296	239	251
Good intent call	379	316	348	317	298	122	102	71	80	106
False alarm and false call	301	288	338	328	304	269	245	206	198	191
*Dispatch:										
Number of employees	---	---	---	---	1	10	11	13	12	12
Number of event calls	37,406	39,823	38,861	36,211	30,349	42,425	44,058	40,881	40,059	43,268
Public Works:										
Number of employees	21	21	21	22	20	20	20	20	21	22
Miles of streets and roads-Village owned	221	220	219	215	215	215	211	209	208	207
Miles - All roads, State, County, Village	248	247	246	241	241	241	236	234	233	233

Source: Village departments

*- Dispatch was operated at the Village through January 2017. Therefore, the total employee count only represents full-time equivalent employees for one month's time. Waukesha County now provides the Village v dispatch services. The number of event calls is not comparable to prior years due to the County's way of tracking calls differs from prior years tracking at the Village.

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS
Waukesha County, Wisconsin

Operating Indicators and Information about Capital Assets by Function/Department
Last Ten Years
(Continued)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Culture and recreation:										
Library:										
Number of employees	19	18	19	19	19	19	19	19	19	19
Volumes	129,898	124,430	134,220	135,950	134,457	136,261	134,864	137,946	139,932	136,259
E-Volumes *	243,728	219,464	215,761	207,446	250,476	189,525	174,660	152,975	103,097	39,063
Circulation	317,117	230,812	365,556	352,900	343,176	337,449	337,449	348,902	362,733	328,433
E-Circulation	60,862	58,659	46,953	38,510	30,077	21,702	21,702	16,996	12,184	5,872
Parks:										
Number of employees	4	4	5	3	4	5	6	6	6	5
Number of parks	22	22	22	22	22	22	16	16	16	16
Acres of parkland - Village owned	814	814	814	814	814	814	1,165	1,165	1,165	1,165
Acres of parkland - County owned	458	458	458	458	458	458	321	321	321	321
Conservation and Development:										
Number of employees	13	13	14	14	16	16	16	14	13	13
Number of permits issued	879	934	855	951	904	886	865	861	865	734
Permit value	114,250,000	123,470,000	120,920,000	133,060,000	101,610,000	117,580,000	153,331,749	113,616,135	60,212,119	56,911,030
Water Utility:										
Number of employees	11	14	14	14	14	15	14	14	14	15
Number of customers	12,843	12,727	12,587	12,429	12,348	12,223	12,122	12,046	11,985	11,916
Gallons pumped annually (in thousands)	1,244,605	1,232,529	1,289,082	1,197,849	1,219,158	1,266,342	1,274,354	1,251,716	1,220,082	1,355,139
Number of water towers/reservoirs	9	9	9	9	9	9	9	9	9	9
Number of wells	7	7	7	7	7	7	7	7	7	7
Number of hydrants	3,075	3,009	3,009	2,984	2,923	2,896	2,868	2,818	2,804	2,790
Miles of mains	240	237	236	234	233	230	226	225	221	221
Sewer Utility:										
Number of employees	4	4	3	3	3	3	3	4	4	5
Number of customers	13,122	12,986	12,849	12,704	12,592	12,467	12,366	12,292	12,243	12,180
Gallons pumped annually (in thousands)	837,997	837,523	847,954	843,470	856,184	847,902	836,712	825,492	839,355	890,894
Number of lift stations	9	9	9	9	10	10	11	11	11	10
Miles of main	225	223	220	220	219	217	217	217	215	212
Storm Water Utility:										
Number of employees	---	---	---	---	---	---	---	1	1	1
Number of retention basins	35	31	22	21	14	13	13	13	10	10
Miles of storm main	139	135	133	131	131	130	125	124	122	120

Source: Village departments

In 2019 switched to GIS system data (2018 and prior figures restated with GIS data)

* - E-volumes consist of electronic material such as Kindle books. E-materials are leased by the Library. Information available from 2012 to current.

See independent auditors' report.