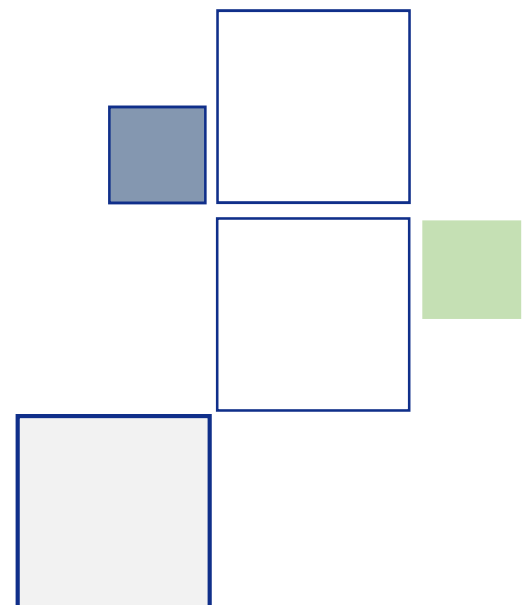


# 2019

Comprehensive  
Annual Financial Report  
Year Ended December 31, 2019  
Village of Menomonee Falls, Wisconsin



**VILLAGE OF MENOMONEE FALLS  
Waukesha County, Wisconsin**

**Comprehensive Annual Financial Report  
Year Ended December 31, 2019**

**Prepared by the Finance Department**

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Comprehensive Annual Financial Report**  
**Year Ended December 31, 2019**

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**Waukesha County, Wisconsin**

**Comprehensive Annual Financial Report**  
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# INTRODUCTION

October 29, 2020

Citizens of Menomonee Falls  
Members of the Board of Trustees

Wisconsin Statutes and the Wisconsin Administrative Code require that municipalities with a population greater than 25,000 publish, at the close of each fiscal year, a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. The attached Comprehensive Annual Financial Report of the Village of Menomonee Falls for the fiscal year ended December 31, 2019 satisfies these requirements.

The Village retained the services of Reilly, Penner & Benton, LLP to perform its audit. Based upon standard audit procedures, Reilly, Penner & Benton, LLP has issued an unmodified opinion on the Village's financial statements for the year ended December 31, 2019. The auditor's opinion is located at the front of the financial section of this report.

This report was prepared to provide the Village Board, Village staff, our citizens, our bondholders and other interested parties with detailed information concerning the financial condition of Village government. Responsibility for both the accuracy of the presented data and the completeness and fairness of the presentation, including all disclosures, rests with the management of the Village.

This report was prepared by the Village's Finance Department and contains representations concerning the finances of the Village. We believe the data, as presented, is accurate in all material respects, and is organized in a manner designed to present fairly the financial position and results of operations of the Village. We also believe that all disclosures necessary to enable the reader to gain an understanding of the Village's financial activities have been included.

The financial section of this report includes Management's Discussion and Analysis (MD&A), an overview of the basic financial statements. The Village's MD&A can be found immediately following the report of the independent auditors. This letter of transmittal is designed to complement the MD&A, and should be read in conjunction with it.

## **VILLAGE PROFILE**

The Village of Menomonee Falls is located in Waukesha County directly northwest of the City of Milwaukee, in the southeast corner of Wisconsin. Incorporated in 1892, the Village of Menomonee Falls covers approximately 33 square miles and has a population of 38,999 (per the State of Wisconsin Department of Administration). Approximately one third of the Village remains undeveloped.



## **VILLAGE PROFILE (continued)**

The governing and legislative body of the Village is the seven member Village Board. The Village operates under the council/manager form of government whereby the appointed Village Manager is responsible for the day-to-day operations of the Village, the appointment of administrative staff members, and the supervision of all Village employees.

The Village provides typical municipal services including; police, fire, and ambulance services; public works activities such as highway and street maintenance, garbage and recycling collection; recreational activities such as parks, public library and historical center; community development activities including planning and zoning enforcement, economic development, and supportive services such as general administration and finance. The Village operates Water, Sewer and Storm Water utilities as enterprise funds. Risk management services for property liability are accounted for in the Village's Internal Service Fund.

For financial reporting purposes, all funds involved in the provision of these services are included if the Village is considered financially accountable for the fund. Financial accountability is determined by several different factors including fiscal dependence, ability to impose its will upon the entity's governing body, provision of specific financial burdens or benefits and separate legal status. After careful evaluation, the Village has included in this financial report all funds of the Village, including the Water, Sewer, and Storm Water Utilities, as well as the Tourism Commission, a special revenue fund.

## **ACCOUNTING SYSTEMS AND BUDGETARY CONTROL**

The Village's accounting records for governmental and agency funds are based upon the modified accrual basis, with revenues recorded when available and measurable and expenditures recorded when the services and goods are received and the liabilities are incurred. Accounting records for the Village's utilities are maintained on the accrual basis.

In developing the Village's overall accounting system, consideration was given to the adequacy of the internal accounting control structure. Internal controls are designed to provide reasonable, but not absolute assurance regarding: (1) the safeguarding of assets against loss from unauthorized use or disposition and (2) the reliability of financial resources for preparing financial statements and maintaining accountability for assets.

The concept of reasonable assurance recognizes that: (1) the cost of a control should not exceed the benefits likely to be derived and (2) the evaluation of costs and benefits requires estimates and judgments by management. I believe that the Village's internal accounting controls adequately safeguard assets and provide reasonable assurance of proper recording of financial transactions.

Village Board policy provides for adoption of an annual budget prepared by management. The budget, as adopted by the Board, is intended to appropriate expenditures on a program or functional basis. The Village Manager is granted authority to allow the expenditure level for a specific department to exceed the budget amount, provided that the overall program or functional appropriation is not exceeded. Amendments to the adopted General Fund Budget, at the function level or in total, require the approval of the Village Board (*Wis. Stats. 65.90(5)(a)*).

The annual capital budget summarizes long range plans for infrastructure and major equipment purchases. The adopted capital budget is typically funded through a debt issuance. The Village works closely with financial advisors from Ehler's Inc. in the management of overall debt. Additional information related to Village debt can be found in Footnote 3-F.



## **FACTORS AFFECTING FINANCIAL CONDITION**

### **Local Economy**

The fiscal health of a municipality can be assessed in several ways: current growth, preparation for the future, and the results of operations. The Village continues to forge new directions and is emerging as a regional leader in economic innovation. Using a variety of financing tools such as impact fees, tax incremental financing, municipal revenue obligations, and close partnerships with businesses, the Village is preparing for a robust economic future. Evidence of the health of the Village is reflected in unemployment percentages consistently lower than the State average. The Village's 2019 unemployment rate is 2.9% versus the State's 3.3%.

In 2019, the Village's equalized value (including TIDs) increased 4% which; reflects evidence of continued economic growth. Menomonee Falls has a growing residential sector and continues to be a desirable location for both large and small businesses to locate and expand. This development trend supports a resilient tax base and was evidenced by the Village having the second highest gain in net new construction value in Waukesha County in 2019.

In 2019, the Village issued 738 residential and 117 non-residential building permits with an estimated construction value of \$121 million. This value was the 3<sup>rd</sup> highest estimated construction value ever recorded for the Village. Major contributors to the 2019 value include construction and remodeling of single-family homes/duplexes (\$56.8 million), the new Leonardo DRS campus (\$20.8 million), two International Autos dealerships (\$6.8 million), and Milwaukee Tool's interior renovation on Flint Drive (\$4.5 million). At 855, the total number of permits issued in 2019 was fewer than the number issued in 2018, but pretty typical for the Village in the past 10 years. The construction value of residential projects was the highest since 2004.

While many of the developments in Menomonee Falls in 2019 were conceptual multi-phase developments, the Village ultimately approved 75 new single-family lots in three subdivisions and five certified survey maps. This total was lower than the last few years. The 118 single-family housing starts in 2019 reveal the continued strength of the post-recession housing market and marks the second-highest number of housing starts since 2005. With 118 housing starts in 2019, the Village accounted for nearly 15% of all new single-family homes constructed in Waukesha County. This percentage of county housing starts was higher than the typical percentage of around 10.6%, and was the largest percentage of housing starts within Waukesha County during the last decade.

The Village aggressively uses Tax Incremental Financing Districts (TIDs) as catalysts for development. The Village Board policy of working for continued growth is evident in its commitment to capital expenditures and public improvements in the TIDs. In 2019, tax increment value increased \$17.3 million (6%). Tax increment values in TID #8 (Falls Parkway) and TID #12 (Lilly Road) decreased by \$11.1 million due to newly exempt personal property and other Board of Review adjustments. These tax increment value decreases were more than offset by tax increment value increases of \$28.4 million in the Village's remaining TID districts. The Village closed TID #4 (Heritage Reserve) and TID#5 (Westbrook Corporate Center) in 2019 adding a total of \$211.0 million of property value to the Village's non-TID tax base as well as creating 4,300 new jobs.

### **Financial Policies**

The Village continues to follow basic short-term and long-term planning policies. In the short-term, the Village philosophy is one of conservative stability towards budgets, taxes and utility user charges. Long range planning focuses on the maintenance and protection of Village infrastructure and a commitment towards balanced growth.

The Village Board is committed to maintaining an unassigned General Fund balance of around 3 months of operating expenditures. As of December 31, 2019, the unassigned General Fund balance approximated 3.1 months of 2020 budgeted expenditures, providing a reasonable cushion for unanticipated emergencies.

One of the biggest impacts of the 2008 economic down turn had been in the area of earnings on investments. Although not as high as pre-recession rates, interest earnings have continued to improve in recent years. State statutes limit the investment options available for public funds.



## **FACTORS AFFECTING FINANCIAL CONDITION (continued)**

Based on what's allowed, management chooses to follow a conservative approach to investing excess funds, placing safety and liquidity before return on investment.

### **Financial Planning**

The Village continually updates its long-range development and financial plans. The local road maintenance program is based upon assessment of local road conditions together with the age and condition of the underlying utility infrastructure. The Village relies on an Overall Economic Development Plan, Comprehensive Outdoor Recreation Plan, and Impact fee studies, to provide a basis for the development of new parks, utility structures and fire stations.

The Village policy towards budget and tax stabilization prompted the development of an internal Revolving Capital Loan program which provides departments with an interest-free method of funding large equipment and vehicle purchases with amortized repayments included in the General Fund budget. Consolidation of the Municipal Facilities Fund with the Revolving Capital Loan Fund at the end of 2010 provided combined resources for the primary government as a whole, further evidence of the Village Board's commitment toward control of debt and tax stabilization.

By necessity, long range planning includes analysis of future debt issuances in conjunction with current debt service requirements. Village debt policies are designed to comply with requirements of Wisconsin State Statutes, and bond covenants, while maintaining the highest bond rating possible. Management reviews capital planning and resultant bond issuances in light of resources on hand and effects on future cash flows. The Village maintains a solid Aa2 general obligation bond rating from Moody's, based upon its healthy fund balance, conservative financial management and aggressive debt repayment schedules.

## **ACKNOWLEDGEMENTS**

The preparation of this report was made possible by the dedicated services of the entire staff of the Village of Menomonee Falls Finance Department and the advice of the Village's independent auditors, Reilly, Penner & Benton, LLP. Appreciation is expressed to Village employees throughout the organization, especially those employees who were instrumental in the successful completion of this report.

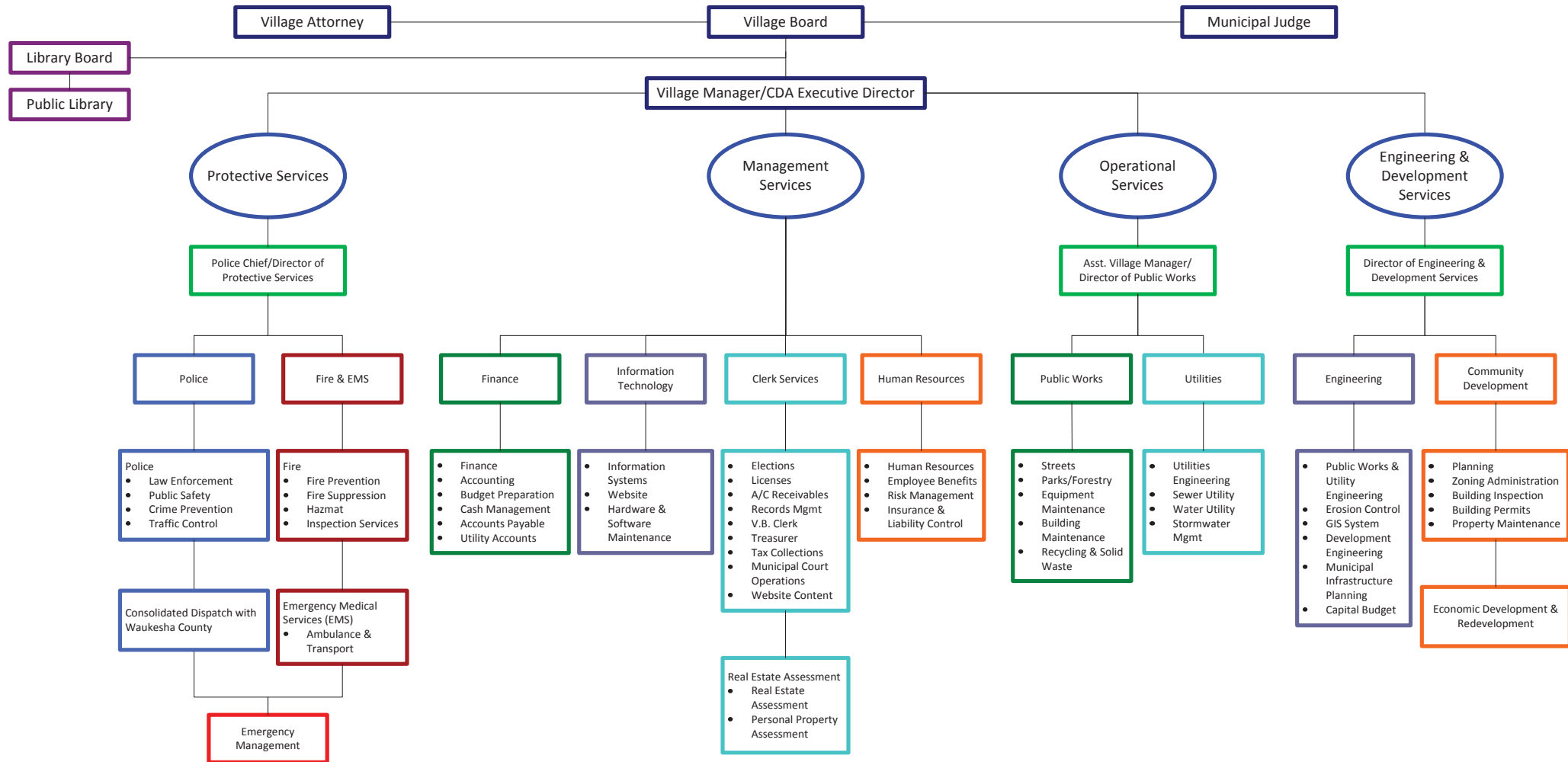
Respectfully submitted,



Julie A. Multhaupt  
Assistant Finance Director

# VILLAGE OF MENOMONEE FALLS

## Functional Organization Chart



**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Directory of Officials**  
**As of December 31, 2019**

**Elected Officials:**

<b>Village Board:</b>	<b><u>Title</u></b>	<b><u>Term Expires</u></b>
David Glasgow	President	April 2021
Katie Kress	Trustee	April 2020
Timothy Newmann	Trustee	April 2020
Paul Tadda	Trustee	April 2022
Steve Taggart	Trustee	April 2022
Randy Van Alstyne	Trustee	April 2020
Jeremy Walz	Trustee	April 2022

**Certified Public Accountants:**

Reilly, Penner & Benton LLP, Milwaukee, Wisconsin

**Bond Counsel:**

Quarles & Brady, Milwaukee, Wisconsin

**Financial Advisor:**

Ehlers, Waukesha, Wisconsin

# **FINANCIAL SECTION**





## INDEPENDENT AUDITORS' REPORT

To the Village Board  
Village of Menomonee Falls  
Menomonee Falls, Wisconsin

### Report on the Financial Statements

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Village of Menomonee Falls, Wisconsin ("Village"), as of and for the year ended December 31, 2019 and the related notes to the financial statements, which collectively comprise the Village's basic financial statements as listed in the table of contents.

### Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America ("U.S. GAAP"); this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## Opinions

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund and the aggregate remaining fund information of the Village of Menomonee Falls, Wisconsin as of December 31, 2019, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparison for the General Fund for the year then ended in accordance with U.S. GAAP.

## Change in Accounting Principle

As discussed in Note 1E to the financial statements, in 2019 the Village adopted new accounting guidance, GASB Statement No. 84, *Fiduciary* and GASB Statement No. 88, *Certain Disclosures Related to Debt, Including Direct Borrowings and Direct Placements*. Our opinion is not modified with respect to this matter.

## Other Matters

### *Required Supplementary Information*

U.S. GAAP requires that the management's discussion and analysis, schedule of changes in total OPEB - health liability and related ratios, schedule of proportionate share of the net pension asset (liability) and employer contributions and schedule of proportionate share of the net OPEB - life insurance asset (liability) and employer contributions as listed in the table of contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Village of Menomonee Falls' financial statements as a whole. The introductory section, combining and individual fund financial statements and schedules, other supplementary information as listed in the table of contents and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The 2019 combining and individual fund financial statements and schedules and other supplementary information are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

We also previously audited, in accordance with auditing standards generally accepted in the United States of America, the basic financial statements of the Village of Menomonee Falls as of and for the year ended December 31, 2018 which are not presented with the accompanying financial statements and we expressed unmodified opinions on the respective financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information. The audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Village of Menomonee Falls's basic financial statements as a whole. The supplementary information for the year ended December 31, 2018 is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the 2018 basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the 2018 basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare those basic financial statements or to those basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the 2018 supplementary information is fairly stated in all material respects in relation to the basic financial statements from which they have been derived.

*Rielly, Penner & Benton LLP*

October 29, 2020  
Milwaukee, Wisconsin

## **Management's Discussion and Analysis (Unaudited)**

Management's Discussion and Analysis provides management's overview and analysis of the Village's basic financial statements for the year ended December 31, 2019. This discussion is designed to: (1) assist the reader in focusing on significant financial issues, (2) provide an overview of the Village's financial activity, (3) identify changes in the Village's financial position, and (4) identify any changes in the Village's financial plan.

Please read it in conjunction with the transmittal letter beginning on page 1 and the Village's financial statements, which begin on page 22.

### **Using This Annual Report**

This annual report consists of a series of financial statements. The Statement of Net Position and the Statement of Activities (on pages 22 and 23) provide information about the activities of the Village as a whole and present a longer-term view of the Village's finances. Fund financial statements start on page 24. For governmental activities, these statements tell how these services were financed in the short term as well as what remains for future spending. Fund financial statements also report the Village's operations in more detail than the government-wide statements by providing information about the Village's most significant funds. These statements also include information about activities for which the Village acts solely as a trustee or agent for the benefit of those outside of the government.

### **Reporting the Village as a Whole – Government-Wide Financial Statements**

The analysis of the Village as a whole begins on page 22. One of the most important questions asked about the Village's finances is . . . "Is the Village as a whole better off or worse off as a result of the year's activities?" The Statement of Net Position and the Statement of Activities report information about the Village as a whole and about its activities in a way that helps answer this question. These statements include all assets, deferred outflows of resources, liabilities, and deferred inflows of resources using the accrual basis of accounting, which is similar to the accounting used by most private-sector companies. All of the current year's revenues and expenses are taken into account, regardless of when cash is received or paid.

These two statements report the Village's net position and changes in them. Net position is the difference between what the citizens own and what the citizens owe in liabilities at one moment in time. Over time, increases or decreases in the Village's net position are one indicator of whether its financial health is improving or deteriorating. Other non-financial factors play a significant role in determining the Village's overall position, such as changes in property tax base and the condition of the Village's capital assets (roads, buildings, water and sewer lines, etc.).

Two kinds of activities are reported in the Statement of Net Position and the Statement of Activities:

- Governmental activities include most of the Village's services, including police, fire, EMS, street maintenance, parks, library, and general administration. These services are supported primarily by property taxes and state revenues.
- Business-type activities include the Water, Sewer and Storm Water Utilities. The Village charges a fee to customers to cover the cost of water and sanitary sewer utility services. The Village funds storm water activities through property taxes.



## **Reporting the Village's Most Significant Funds - Fund Financial Statements**

The analysis of the Village's major funds begins on page 24, and provides detailed information about the most significant funds, not the Village as a whole. Some funds are required by state law, or by debt covenants. However, the Village establishes other funds to help it control and manage money for particular purposes, or to show that it is meeting legal responsibilities for using certain taxes, grants and other money (like donations). The Village's two kinds of funds, governmental and proprietary, use different accounting approaches.

### **Governmental Funds**

Most of the Village's services are reported in governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end that are available for spending. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the Village's general operations and the services it provides. Governmental fund information helps the user determine whether there are more or fewer financial resources that can be spent in the near future to finance the Village's programs. Reconciliations between the government-wide statements and the governmental fund statements are provided with the fund financial statements.

### **Proprietary Funds**

Proprietary funds are financed and reported in a manner similar to normal business-type entities and are reported in the same way that all activities are reported in the Statement of Net Position and the Statement of Activities. The Village's enterprise funds (a component of proprietary funds) are the same as the business-type activities we report in the government-wide statements; but, provide more detail and additional information, such as cash flows. The Village uses an internal service fund (the other component of proprietary funds) to report self-insurance activities.

### **Fiduciary Funds**

Fiduciary funds are used to account for resources held for the benefit of parties other than the Village. These funds are not available to fund Village activities, and are therefore not reflected in the government-wide financial statements. The Village maintains one fiduciary fund, which is used to record assets collected on behalf of other taxing units.

### **Notes to the Financial Statements**

The accompanying notes to the financial statements provide information essential to a full understanding of the government-wide and fund financial statements. The notes to the financial statements begin on page 34 of this report.

### **Other Information**

In addition to the basic financial statements and accompanying notes, this report also presents certain required supplementary information, which begins on page 86. Combining and individual fund statements and schedules begin on page 90.

## Government-Wide Financial Analysis

### Net Position

Net position may serve; over time, as a useful indicator of a government's financial position. In the case of the Village of Menomonee Falls, total net position was \$282.8 million as of December 31, 2019. The largest portion of the Village's net position (96%) reflects its investments in capital assets (e.g. land, building, equipment, improvements, construction in progress and infrastructure) less any outstanding debt used to acquire those assets. The Village uses these assets to provide service to citizens; consequently, these assets are not available for future spending. It should be noted that the resources needed to pay debt related to capital assets must be provided from other sources, since the capital assets themselves will not be used to liquidate these liabilities. An additional portion of the Village's net position, 6%, represents resources that are subject to external restriction on how they may be used. The remaining unrestricted net position will be discussed in later sections of this analysis. Net position of the Village as a whole increased by \$4.6 million, or 2%.

#### **Condensed Net Position**

(in millions of dollars)

	<b>Governmental Activities</b>		<b>Business-type Activities</b>		<b>Total Primary Government</b>	
	<b>2019</b>	<b>2018</b>	<b>2019</b>	<b>2018</b>	<b>2019</b>	<b>2018</b>
<b>Assets:</b>						
Capital assets	\$ 184.2	\$ 182.5	\$ 145.0	\$ 141.8	\$ 329.2	\$ 324.3
Other assets	61.3	69.5	27.3	27.5	88.6	97.0
Total assets	245.5	252.0	172.3	169.3	417.8	421.3
<b>Deferred outflows of resources:</b>	11.1	9.6	0.9	0.8	12.0	10.4
<b>Liabilities:</b>						
Long-term liabilities	82.7	65.6	10.8	10.6	93.5	76.2
Other liabilities	14.2	31.6	2.5	2.6	16.7	34.2
Total liabilities	96.9	97.2	13.3	13.2	110.2	110.4
<b>Deferred inflows of resources:</b>	35.4	41.4	1.4	1.7	36.8	43.1
<b>Net Position:</b>						
Net investment in capital assets	135.0	111.2	135.7	133.4	270.7	244.6
Restricted	5.6	8.0	10.8	10.1	16.4	18.1
Unrestricted	(16.3)	3.8	12.0	11.7	(4.3)	15.5
Total net position	\$ 124.3	\$ 123.0	\$ 158.5	\$ 155.2	\$ 282.8	\$ 278.2

### Changes in Net Position

During 2019 the net position of governmental activities increased 1% to \$124.3 million. Restricted assets include \$1.4 million for capital projects (including Tax Incremental Financing Districts or TIDs), \$2.2 million for other special revenue fund purposes, \$.7 million for the debt service fund and \$1.3 million for the Library. The unrestricted net position of governmental activities amounts to (\$16.3 million).

Net position of business activities totaled \$158.5 million as of December 31, 2019. Business-type assets totaling \$10.8 million are restricted for capital projects, operations and maintenance, depreciation, and projected future pension obligations. The Village may use the unrestricted net position totaling \$12.0 million to finance continuing operations and capital projects of the utilities.

### Changes in Net Position

(in millions of dollars)

	<u>Governmental Activities</u>		<u>Business-type Activities</u>		<u>Total Primary Government</u>	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
<b>Revenues:</b>						
<b>Program revenues:</b>						
Charges for services	\$ 7.6	\$ 9.3	\$ 16.6	\$ 15.8	\$ 24.2	\$ 25.1
Operating grants and contributions	4.0	3.2	-	-	4.0	3.2
Capital grants and contributions	7.4	1.6	4.7	7.8	12.1	9.4
<b>General revenues:</b>						
Property taxes	26.8	30.5	0.9	0.9	27.7	31.4
Unrestricted grants and contributions	1.6	1.2	-	-	1.6	1.2
Other revenues	2.4	0.9	0.7	0.9	3.1	1.8
<b>Total revenues</b>	<u>49.8</u>	<u>46.7</u>	<u>22.9</u>	<u>25.4</u>	<u>72.7</u>	<u>72.1</u>
<b>Expenses:</b>						
General government	4.6	4.7	-	-	4.6	4.7
Public safety	17.5	16.4	-	-	17.5	16.4
Public works	11.4	14.1	-	-	11.4	14.1
Culture and recreation	3.6	3.3	-	-	3.6	3.3
Conservation and development	9.1	2.3	-	-	9.1	2.3
Interest on long-term debt	2.3	2.2	-	-	2.3	2.2
Water Utility	-	-	7.2	7.0	7.2	7.0
Sewer Utility	-	-	10.9	11.5	10.9	11.5
Storm Water Utility	-	-	1.5	1.4	1.5	1.4
Total expenses	<u>48.5</u>	<u>43.0</u>	<u>19.6</u>	<u>19.9</u>	<u>68.1</u>	<u>62.9</u>
<b>Increase (decrease) in net position</b>	<u>1.3</u>	<u>3.7</u>	<u>3.3</u>	<u>5.5</u>	<u>4.6</u>	<u>9.2</u>
Net position, beginning of year	123.0	119.9	155.2	149.6	278.2	269.5
Prior period adjustment	-	(0.6)	-	0.1	-	(0.5)
<b>Net position, end of year</b>	<u>\$ 124.3</u>	<u>\$ 123.0</u>	<u>\$ 158.5</u>	<u>\$ 155.2</u>	<u>\$ 282.8</u>	<u>\$ 278.2</u>

Governmental activities increased net position by \$1.3 million. Significant changes in governmental revenues and expenses were as follows.

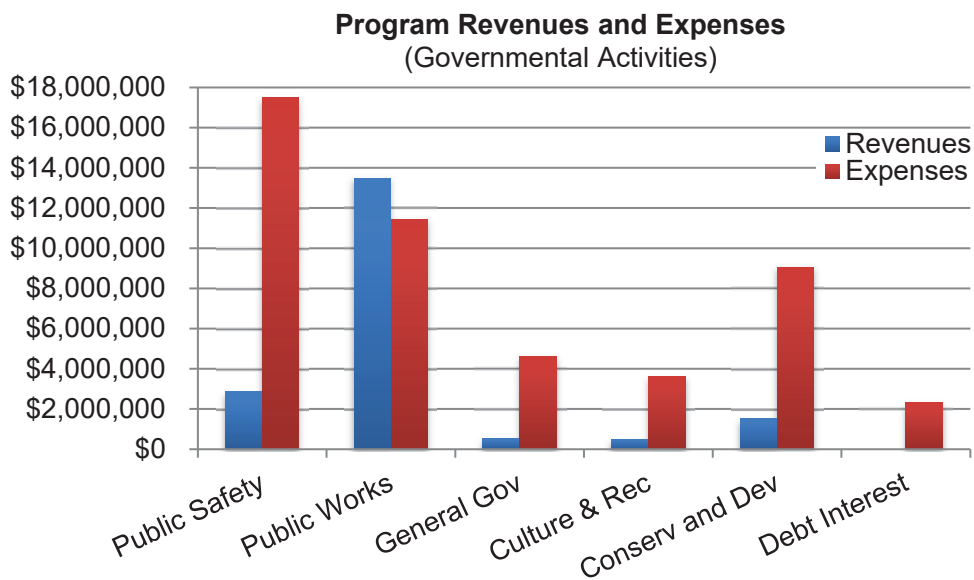
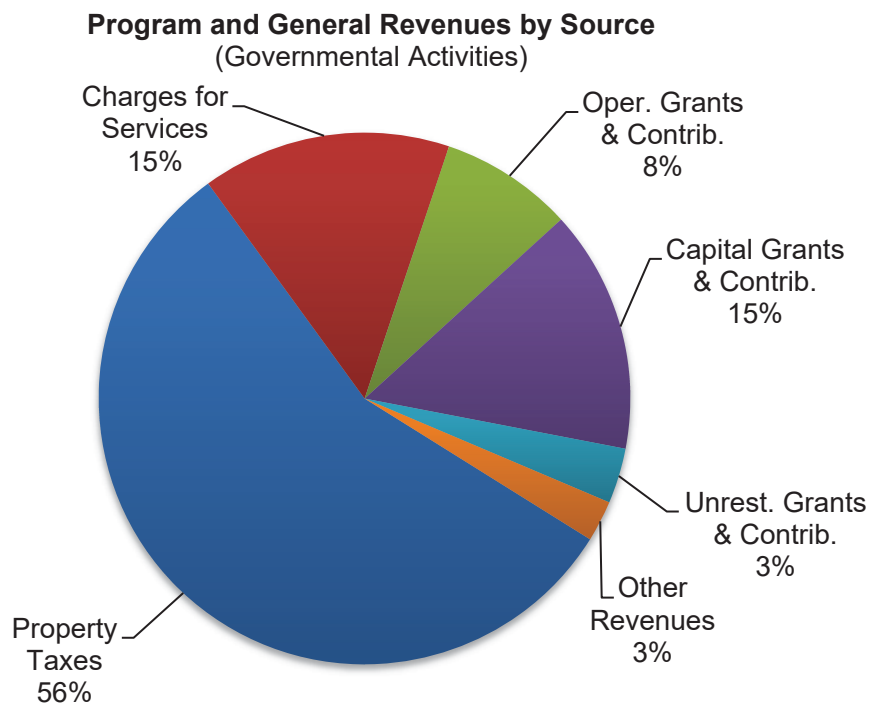
#### **Revenues:**

Charges for services totaled \$7.6 million, a decrease of \$1.7 million from 2018. The most significant revenues in this category includes landfill tipping fees (\$2.2 million), garbage fees (\$1.4 million), EMS services (\$1.3 million), and housing construction permits (\$1.0 million). Program grants and contributions totaled \$11.4 million, a \$6.6 million increase from the prior year.

All governmental revenues other than program revenues are reported as general revenues. It is important to note that all taxes are classified as general revenue even if restricted for a specific purpose. For 2019, general revenues totaled \$30.8 million, a \$1.8 million decrease from the prior year. The Village refunded excess increment in the amount of \$2.7 million due to the closure of two TIF districts. This was offset in part by an increase in unrestricted grant revenues (\$.4 million) and other revenues (\$1.5 million).

## Expenses:

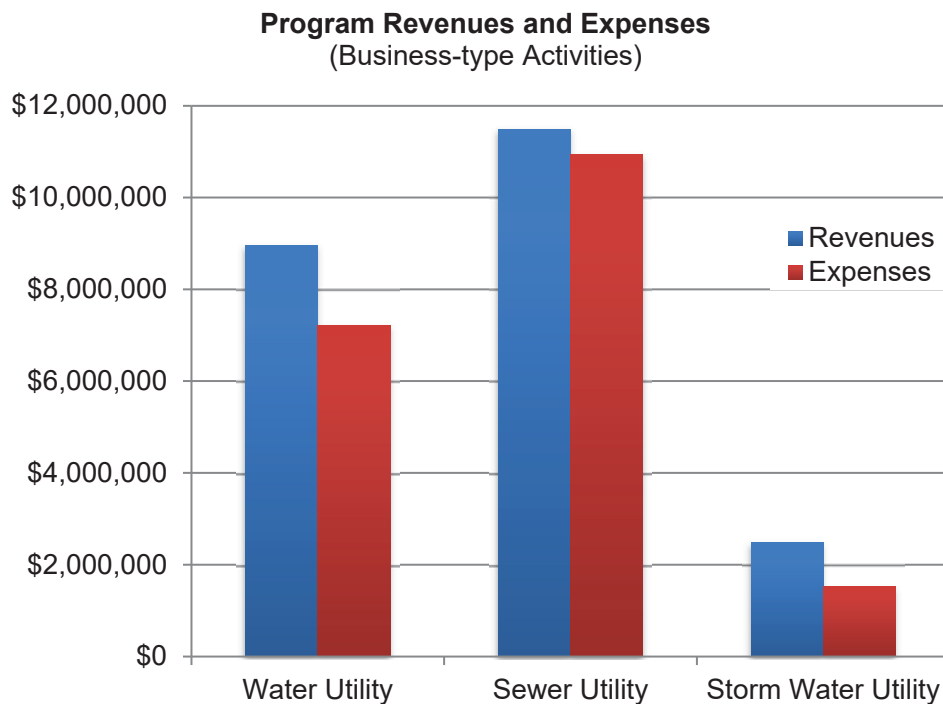
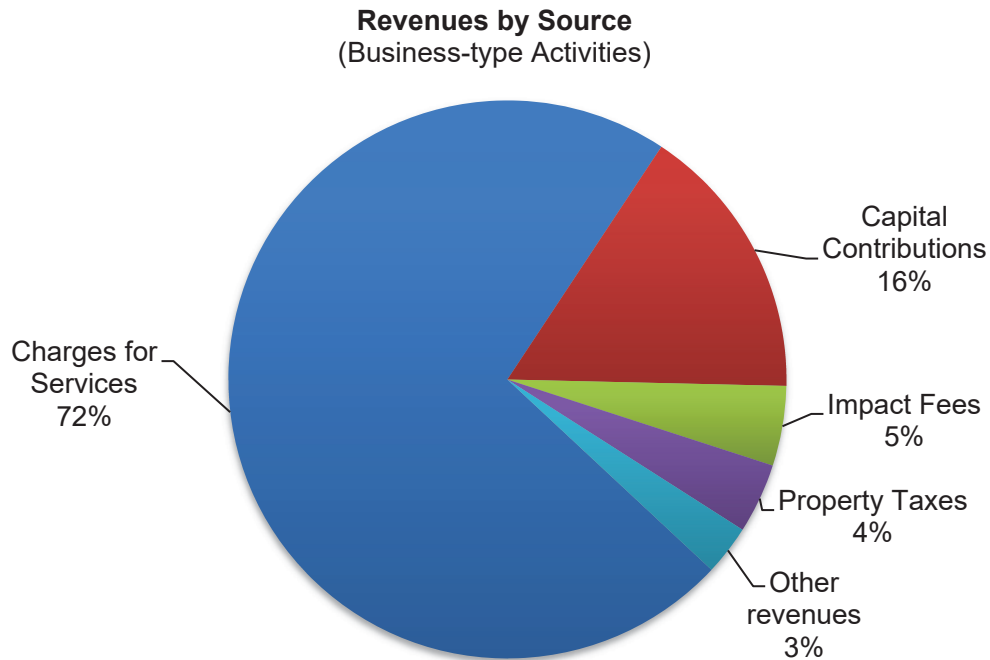
Governmental expenses totaled \$48.5 million, an overall increase of \$5.5 million from 2018. The most significant change occurred in Conservation and Development, which increased \$6.8 million due mostly to large losses on disposal of land contributed to developers.





## Business-Type Activities

Business-type activities, which include the operations of the water, sewer and storm water utilities, accounted for an increase of \$3.2 million in the Village's net position. Total expenses exceeded charges for services by \$1.8 million. The deficit was offset by capital grants and contributions totaling \$4.7 million, a tax levy of \$0.9 million and other revenues totaling \$.7 million.



## Water Utility

The Water Utility reported net operating income of \$1.2 million for 2019, a minor decrease from the \$1.4 million reported in 2018. Operating revenues of the Water Utility totaled \$6.9 million for 2019, \$0.1 million higher than in 2018. Operating expenses totaled \$5.8 million, a \$0.4 million increase from the prior year. Real estate taxes paid to the Village in 2019 were \$1.2 million. Overall, 2019 net income is \$1.5 million lower than 2018, due to less contributed infrastructure.

The Village purchases water from Milwaukee Water Works (MWW) and supplements with water from Village deep wells. The Village paid \$1.7 million to MWW in 2019, which closely matches the amount paid in 2018. Village water rates were last increased in January 2017.

The Water Utility capitalized \$3.8 million of improvements during 2019, of which \$1.1 million were contributed by developers. The majority of the utility-paid capitalized improvements were related to the continued replacement of old utility infrastructure. Note that capital contributions can vary widely from year-to-year since they are dependent on the completion of developer projects in the Village. Capital contributions for 2019 were \$1.4 million less than in 2018.

### Water Utility Activity Summary (in millions of dollars)

	<u>2019</u>	<u>2018</u>	<u>Change</u>
Charges for services	\$ 6.9	\$ 6.8	\$ 0.1
Operating expenses	<u>5.7</u>	<u>5.4</u>	<u>0.3</u>
<b>Operating income</b>	<b>1.2</b>	<b>1.4</b>	<b>(0.2)</b>
Non-operating income	0.6	0.6	-
Payment-in-lieu of taxes	(1.2)	(1.3)	0.1
Capital contributions	<u>1.1</u>	<u>2.5</u>	<u>(1.4)</u>
<b>Increase in net position</b>	<b>1.7</b>	<b>3.2</b>	<b>(1.5)</b>
Net position, beginning of year	66.9	63.6	3.3
Prior period adjustment	-	0.1	(0.1)
<b>Net position, end of year</b>	<b><u>\$ 68.6</u></b>	<b><u>\$ 66.9</u></b>	<b><u>\$ 1.7</u></b>

## Sewer Utility

The Sewer Utility reported a net operating loss of \$1.3 million for 2019, better than the \$2.0 million operating loss in 2018. This change is essentially the net result of a \$0.6 million increase in user charges. Sewer rates were increased 6% in 2018 and 5% in 2019 as recommended by our Sewer Rate Study.

Operating expenses totaled \$11.0 million, which is the same as 2018. The Village contracts with other municipalities for sewerage treatment. The largest vendor servicing the Village is Metropolitan Milwaukee Sewerage Treatment District (MMSD). In 2019, the Village paid MMSD \$2.1 million for user charges and \$5.1 million for capital charges. Overall, total payments to MMSD were \$0.5 million lower when compared to the prior year.

The Sewer Utility capitalized \$1.5 million of improvements during 2019 all of which \$1.2 million was contributed by developers. Note that capital contributions can vary widely from year-to-year since they are dependent on the completion of developer projects in the Village. Capital contributions for 2019 were \$0.2 million less than in 2018.

## Sewer Utility (continued)

### Sewer Utility Activity Summary (in millions of dollars)

	<u>2019</u>	<u>2018</u>	<u>Change</u>
Charges for services	\$ 9.6	\$ 9.0	\$ 0.6
Operating expenses	<u>10.9</u>	<u>11.0</u>	<u>-</u>
<b>Operating loss</b>	<b>(1.3)</b>	<b>(2.0)</b>	<b>0.6</b>
Non-operating income	0.7	0.6	-
Capital contributions	<u>1.2</u>	<u>1.6</u>	<u>(0.4)</u>
<b>Increase (decrease) in net position</b>	<b>0.6</b>	<b>0.2</b>	<b>0.2</b>
Net position, beginning of year	61.0	60.8	0.3
<b>Net position, end of year</b>	<b>\$ <u>61.6</u></b>	<b>\$ <u>61.0</u></b>	<b>\$ <u>0.5</u></b>

## Storm Water Utility

The Storm Water Utility is funded primarily through property taxes. Operating revenues of the Storm Water Utility totaled \$1.0 million and operating expenses totaled \$1.4 million. The net operating loss of \$0.4 million for 2019 is consistent with the results of 2018 operations.

The Storm Water Utility capitalized \$1.9 million of improvements during 2019, of which \$0.6 million were contributed from developers and \$0.8 million were contributed from governmental funds. Most of the infrastructure installed by the Village is attributable to the addition of new utility infrastructure. Capital contributions for 2019 were \$1.2 million less than in 2018.

### Storm Water Utility Activity Summary (in millions of dollars)

	<u>2019</u>	<u>2018</u>	<u>Change</u>
Property taxes and charges for services	\$ 1.0	\$ 1.0	\$ -
Operating expenses	<u>1.4</u>	<u>1.3</u>	<u>0.1</u>
<b>Operating loss</b>	<b>(0.4)</b>	<b>(0.3)</b>	<b>(0.1)</b>
Non-operating expenses	0.0	(0.1)	0.1
Capital contributions	<u>1.4</u>	<u>2.5</u>	<u>(1.1)</u>
<b>Increase (decrease) in net position</b>	<b>1.0</b>	<b>2.1</b>	<b>(1.1)</b>
Net position, beginning of year	27.2	25.1	2.1
<b>Net position, end of year</b>	<b>\$ <u>28.2</u></b>	<b>\$ <u>27.2</u></b>	<b>\$ <u>1.0</u></b>

## **Fund Financial Analysis**

Fund financial reporting, beginning on page 24, focuses on short-term spendable resources and fund balances available for future use.

### **Governmental Funds**

As of December 31, 2019, Village governmental funds reported a combined fund balance of \$24.0 million, \$3.9 million less than last year's total of \$27.9 million. Most of this decrease is a result of a \$2.7 million distribution of excess TID increment as well as a \$2.0 million TID developer grant for a sole user industrial electric system. Further details on the General Fund and other significant or "Major" funds are listed below.

#### **General Fund**

The General Fund ended the year with a \$0.2 million surplus, which equates to 1% of the operating budget. The final fund balance of the General Fund amounted to \$10.1 million, a \$0.4 million increase from the prior year. \$2.6 million of the total fund balance is a result of non-spendable assets. The remaining \$7.5 million is considered "unassigned" and available for spending. The unassigned balance equates to 3.5 months of 2020 budgeted expenditures; which is consistent with our fund balance policy of around 3 months.

Overall, for 2019, General Fund revenues were \$0.8 million more than budgeted. The most significant variances include a \$0.3 million increase in licenses and permits. In addition a \$0.3 million increase in intergovernmental revenues and \$0.2 million increase in charges for services.

General Fund expenditures were \$0.4 million less than budgeted. This savings essentially comes from delayed IT projects that were budgeted for and postponed to future years.

#### **Debt Service Fund**

The Debt Service Fund balance increased \$0.6 million. Annual debt service requirements were met primarily by transfers from other governmental funds of \$10.2 million and property taxes levied of \$2.4 million. There was also \$19.5 million of current refundings.

#### **Proprietary Funds**

The Water, Sewer and Storm Water Utilities were discussed in the Governmental-Wide Analysis on pages 10-17.

#### **The Village as Trustee**

The Village acts as Trustee for property taxes collected on behalf of other taxing units: the State of Wisconsin, Waukesha County, Menomonee Falls School District, Hamilton School District, and Waukesha County Technical College. All of the Village's fiduciary activities are reported in the Statement of Net Position - Fiduciary Fund on page 33. The Village excludes these assets from other financial statements because the Village cannot use these assets to finance its operations.



## Capital Assets

As of December 31, 2019, the Village had \$329.2 million invested in a broad range of capital assets including buildings, police, fire and public works equipment, roads, bridges, and water and sewer lines. (See table below) More information on capital assets is located in Note 3 E.

<b>Capital Assets</b> (in millions of dollars)						
	<b>Governmental Activities</b>		<b>Business-type Activities</b>		<b>Total Primary Government</b>	
	<b>2019</b>	<b>2018</b>	<b>2019</b>	<b>2018</b>	<b>2019</b>	<b>2018</b>
<b>Non-depreciable assets:</b>						
Land	\$ 102.3	\$ 99.8	\$ 0.6	\$ 0.6	\$ 102.9	\$ 100.4
Construction in progress	19.0	17.7	1.7	0.8	20.7	18.5
<b>Total non-depreciable assets</b>	<b>121.3</b>	<b>117.5</b>	<b>2.3</b>	<b>1.4</b>	<b>123.6</b>	<b>118.9</b>
<b>Depreciable assets:</b>						
Land improvements	5.2	5.2	1.9	1.9	7.1	7.1
Buildings and improvements	39.8	39.8	9.3	9.2	49.1	49.0
Equipment and furnishings	20.9	20.2	9.1	9.0	30.0	29.2
Infrastructure	59.2	58.1	201.2	195.1	260.4	253.2
<b>Total depreciable assets</b>	<b>125.1</b>	<b>123.3</b>	<b>221.5</b>	<b>215.2</b>	<b>346.6</b>	<b>338.5</b>
Less accumulated depreciation	62.2	58.3	78.8	74.8	141.0	133.1
<b>Net depreciable assets</b>	<b>62.9</b>	<b>65.0</b>	<b>142.7</b>	<b>140.4</b>	<b>205.6</b>	<b>205.4</b>
<b>Total capital assets</b>	<b>\$ 184.2</b>	<b>\$ 182.5</b>	<b>\$ 145.0</b>	<b>\$ 141.8</b>	<b>\$ 329.2</b>	<b>\$ 324.3</b>

The Village's 2019 capital budget anticipated a spending level of \$7.3 million for capital projects. The Village borrowed \$3.2 million in to fund these expenditures, with the remaining \$4.1 million being financed with cash on hand.

The most significant changes in capital assets of governmental activities included the following (in millions):

	<b>Book Value</b>
Land contributed to developers	\$ (4.3)
ROW land contributions	6.5

The most significant changes in capital assets of business-type activities included the following (in millions):

	<b>Book Value</b>
Water Utility infrastructure	\$ 3.7
Storm Utility infrastructure	1.9
Sewer Utility infrastructure	1.3

## Long-term Debt

As of December 31, 2019, long-term debt outstanding totaled \$90.4 million compared to \$96.1 million at December 31, 2018, a net decrease of \$5.7 million.

The following debt issuances occurred in 2019:

2019A GO Notes - 2019 Capital Budget	\$ 2,030,000
2019B GO Bonds - 2019 Capital Budget, Refunds (TID 6, 12)	4,350,000
2019C GO Bonds – Capital Expenditures (TID 13), Refunds (TID 6, 10, 11, 12)	<u>18,435,000</u>
	<u>\$ 24,815,000</u>

Principal paid on outstanding debt totaled \$30.5 million for 2019, all of which was paid toward principal reduction.

The debt issued to fund the 2019 Capital Budget is summarized as follows:

Streets and Storm Water Infrastructure	\$ 2,000,000
Water Utility Infrastructure	<u>1,235,000</u>
Total debt issuance	<u>\$ 3,235,000</u>

### Outstanding Debt, December 31 (in millions of dollars)

	Governmental Activities		Business-type Activities		Total Primary Government	
	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>	<u>2019</u>	<u>2018</u>
General obligation bonds/notes	\$ 79.4	\$ 84.9	\$ 10.1	\$ 10.3	\$ 89.5	\$ 95.2
Mortgage revenue bonds	<u>-</u>	<u>-</u>	<u>.9</u>	<u>1.0</u>	<u>.9</u>	<u>1.0</u>
	<u>\$ 79.4</u>	<u>\$ 84.9</u>	<u>\$ 11.0</u>	<u>\$ 11.3</u>	<u>\$ 90.4</u>	<u>\$ 96.2</u>

The Village's general obligation bond rating is Aa2 by Moody's; a strong rating for a village of our size. The outstanding Sewer Utility mortgage revenue bonds are clean water fund loans and are therefore not rated by Moody's.

State Statutes limit the amount of general obligation debt a government entity may issue to 5 percent of its total equalized value. The current debt limit for the Village of Menomonee Falls is \$264.5 million. As of December 31, 2019 the Village had \$89.5 million in outstanding general obligation debt, or 34% of the limit.

For more information related to long-term debt obligations, see Note 3 F. Other long-term obligations include accrued sick leave and other post-employment benefits (OPEB) obligation.

## **Economic Factors and Next Year's Budgets and Rates**

Property taxes make up 64% of the General Fund's 2020 budget and state revenues account for another 13%. Together, nearly 80% of the General Fund's expenditures are covered by taxes and state revenues. Overall, the 2020 General Fund operating budget increased \$3.2 million compared to 2019.

The total assessed value for the Village increased \$45.6 million, less than 1%. Total assessed values for 2019 and 2018 were \$4.9 billion and \$4.8 billion respectively. The ratio of assessed values to equalized values was 92.5% as of January 1, 2019.

## **Contacting Village Financial Management**

This financial report is designed to provide our citizens, taxpayers, customers, investors and creditors with a general overview of the Village's finances and to show the Village's accountability for the money it receives. If there are questions about this report or a need for further information, contact Financial Services by email at [fs@menomonee-falls.org](mailto:fs@menomonee-falls.org); or by mail at Village of Menomonee Falls, W156N8480 Pilgrim Road, Menomonee Falls, Wisconsin, 53051.

## **BASIC FINANCIAL STATEMENTS**

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Statement of Net Position**  
**December 31, 2019**

	Primary Government		
	Governmental Activities	Business- type Activities	Total
<b>Assets:</b>			
Cash and equivalents	\$ 35,170,821	\$ 9,293,319	\$ 44,464,140
Investments	1,563,436	---	1,563,436
Taxes receivable	16,959,407	931,000	17,890,407
Special charges on the tax roll	2,015,940	517,033	2,532,973
Intergovernmental aid receivable	1,358,232	---	1,358,232
Accounts receivable (net)	1,558,640	2,954,083	4,512,723
Inventories	516,755	127,491	644,246
Prepaid items	55,365	2,182	57,547
Notes receivable	197,841	---	197,841
Special assessments	858,632	---	858,632
Restricted assets:			
Cash and equivalents	1,060,319	10,842,382	11,902,701
Prepaid capacity charges	---	2,612,829	2,612,829
Capital assets:			
Land and construction in progress	121,213,991	2,278,049	123,492,040
Other capital assets net of accumulated depreciation	62,941,918	142,736,811	205,678,729
<b>Total assets</b>	<b>245,471,297</b>	<b>172,295,179</b>	<b>417,766,476</b>
<b>Deferred Outflows of Resources:</b>			
Unamortized losses on debt refunding	25,691	---	25,691
Deferred outflows related to pensions	10,805,125	850,889	11,656,014
Deferred outflows related to OPEB - life insurance	88,289	20,979	109,268
Deferred outflows related to OPEB - health	193,903	21,067	214,970
<b>Total deferred outflows of resources</b>	<b>11,113,008</b>	<b>892,935</b>	<b>12,005,943</b>
<b>Liabilities:</b>			
Accounts payable and accrued expenses	4,358,573	640,967	4,999,540
Incurred but not reported claims	142,511	---	142,511
Deposits	363,791	50,000	413,791
Prepaid rent	19,576	---	19,576
Unearned revenue	---	149,420	149,420
Liabilities payable from restricted assets:			
Current portion of revenue bonds	---	78,452	78,452
Accrued interest	613,507	3,897	617,404
Compensated absences - vacation due within one year	1,064,970	149,531	1,214,501
Compensated absences - sick leave due within one year	645,269	122,009	767,278
Compensated absences - sick leave more than one year	2,377,385	340,170	2,717,555
Net OPEB - life insurance liability	622,911	148,019	770,930
Net OPEB - health liability	1,787,927	194,254	1,982,181
Net pension liability	3,889,213	306,271	4,195,484
Bonds and notes - due within one year	6,947,953	1,329,225	8,277,178
Bonds and notes - due in more than one year	74,032,972	9,789,188	83,822,160
<b>Total liabilities</b>	<b>96,866,558</b>	<b>13,301,403</b>	<b>110,167,961</b>
<b>Deferred Inflows of Resources:</b>			
Deferred revenue - subsequent year's taxes	29,754,247	931,000	30,685,247
Deferred inflows related to pensions	5,389,156	424,389	5,813,545
Deferred inflows related to OPEB - health	48,286	5,246	53,532
Deferred inflows related to OPEB - life insurance	167,555	39,816	207,371
<b>Total deferred inflows of resources</b>	<b>35,359,244</b>	<b>1,400,451</b>	<b>36,759,695</b>
<b>Net Position:</b>			
Net investment in capital assets	135,057,621	135,720,027	270,777,648
Restricted for:			
Capital projects	1,404,039	9,703,993	11,108,032
Debt service	674,140	---	674,140
Library operations and maintenance	1,265,997	---	1,265,997
Other	2,236,831	1,056,040	3,292,871
Unrestricted	(16,280,125)	12,006,200	(4,273,925)
<b>Total net position</b>	<b>\$ 124,358,503</b>	<b>\$ 158,486,260</b>	<b>\$ 282,844,763</b>

The accompanying notes to financial statements are an integral part of these statements.



**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Statement of Activities**  
Year Ended December 31, 2019

	Expenses	Program Revenues			Net Revenue (Expense) and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Primary Government	Business-type Activities	Total
<b>Primary Government:</b>							
<b>Governmental Activities:</b>							
General government	\$ 4,620,851	\$ 555,202	\$ ---	\$ ---	\$ (4,065,649)	\$ ---	\$ (4,065,649)
Public safety	17,483,697	2,127,676	747,956	---	(14,608,065)	---	(14,608,065)
Public works	11,446,523	3,472,446	2,635,133	7,372,701	2,033,757	---	2,033,757
Culture and recreation	3,600,726	403,487	109,750	---	(3,087,489)	---	(3,087,489)
Conservation and development	9,066,560	999,000	540,222	---	(7,527,338)	---	(7,527,338)
Interest and fiscal charges	2,310,549	---	---	---	(2,310,549)	---	(2,310,549)
<b>Total governmental activities</b>	<b>48,528,906</b>	<b>7,557,811</b>	<b>4,033,061</b>	<b>7,372,701</b>	<b>(29,565,333)</b>	<b>---</b>	<b>(29,565,333)</b>
<b>Business-type Activities:</b>							
Water Utility	5,974,678	6,937,672	---	1,677,297	---	2,640,291	2,640,291
Sewer Utility	10,944,121	9,612,636	---	1,708,351	---	376,866	376,866
Storm Water Utility	1,510,157	53,837	---	1,360,173	---	(96,147)	(96,147)
<b>Total business-like activities</b>	<b>18,428,956</b>	<b>16,604,145</b>	<b>---</b>	<b>4,745,821</b>	<b>---</b>	<b>2,921,010</b>	<b>2,921,010</b>
<b>Total primary government</b>	<b>\$ 66,957,862</b>	<b>\$ 24,161,956</b>	<b>\$ 4,033,061</b>	<b>\$ 12,118,522</b>	<b>(29,565,333)</b>	<b>2,921,010</b>	<b>(26,644,323)</b>
<b>General Revenues:</b>							
Taxes:							
Property taxes levied for general purposes					20,343,315	---	20,343,315
Property taxes levied for utility purposes					---	931,000	931,000
Property taxes levied for debt service					2,375,000	---	2,375,000
Property taxes levied for TID districts					6,781,415	---	6,781,415
Less distribution of excess TID increments upon closure					(2,717,084)	---	(2,717,084)
Grants and contributions not restricted to specific programs					1,676,603	---	1,676,603
Investment earnings					902,713	466,844	1,369,557
Interest on advances to utilities					32,513	---	32,513
Gain on disposal of capital assets					93,286	---	93,286
Transfers - PILOT					1,190,006	(1,190,006)	---
Insurance recoveries					180,399	---	180,399
Other revenues					37,086	136,241	173,327
<b>Total general revenues</b>					<b>30,895,252</b>	<b>344,079</b>	<b>31,239,331</b>
<b>Change in net position</b>					<b>1,329,919</b>	<b>3,265,089</b>	<b>4,595,008</b>
<b>Net position, beginning of year</b>					<b>123,028,584</b>	<b>155,221,171</b>	<b>278,249,755</b>
<b>Net position, end of year</b>					<b>\$ 124,358,503</b>	<b>\$ 158,486,260</b>	<b>\$ 282,844,763</b>

The accompanying notes to financial statements are an integral part of these statements.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Balance Sheet - Governmental Funds**  
**December 31, 2019**

	<b>General Fund</b>	<b>Debt Service Fund</b>	<b>Other Governmental Funds</b>	<b>Total Governmental Funds</b>
<b>Assets:</b>				
Cash and equivalents	\$ 19,461,938	\$ 674,140	\$ 14,418,595	\$ 34,554,673
Restricted assets:				
Cash and equivalents	---	---	1,060,319	1,060,319
Certificate of deposit	1,563,436	---	---	1,563,436
Accounts receivable:				
Taxes	9,984,991	2,370,000	4,604,416	16,959,407
Special charges on the tax roll	10,772	---	2,005,168	2,015,940
Intergovernmental aid	1,009,632	---	348,600	1,358,232
Special assessments	---	---	858,632	858,632
Accounts	1,013,504	---	509,869	1,523,373
Notes	---	---	197,841	197,841
Prepaid items	55,365	---	---	55,365
Inventory of supplies, at cost	516,755	---	---	516,755
Advances to other governmental funds	1,976,364	---	887,506	2,863,870
<b>Total assets</b>	<u>35,592,757</u>	<u>3,044,140</u>	<u>24,890,946</u>	<u>63,527,843</u>
<b>Liabilities:</b>				
Accounts payable and other accrued liabilities	3,325,242	---	1,033,331	4,358,573
Accrued compensated absences	997,500	---	67,470	1,064,970
Deposits	227,595	---	136,196	363,791
Prepaid rent	19,576	---	---	19,576
Long-term advances from other governmental funds	---	---	2,863,870	2,863,870
<b>Total liabilities</b>	<u>4,569,913</u>	<u>---</u>	<u>4,100,867</u>	<u>8,670,780</u>
<b>Deferred Inflows of Resources:</b>				
Deferred revenue - subsequent year's taxes	20,549,765	2,370,000	6,834,482	29,754,247
Miscellaneous unavailable revenue	358,843	---	199,757	558,600
Special assessments	---	---	557,443	557,443
<b>Total deferred inflows of resources</b>	<u>20,908,608</u>	<u>2,370,000</u>	<u>7,591,682</u>	<u>30,870,290</u>
<b>Fund Balances (Deficit):</b>				
Nonspendable	2,567,417	---	1,286,536	3,853,953
Restricted:				
Capital projects	---	---	2,433,892	2,433,892
Other	---	674,140	3,619,872	4,294,012
Committed	---	---	4,033,873	4,033,873
Assigned	---	---	4,458,403	4,458,403
Unassigned	7,546,819	---	(2,634,179)	4,912,640
<b>Total fund balances (deficit)</b>	<u>\$ 10,114,236</u>	<u>\$ 674,140</u>	<u>\$ 13,198,397</u>	<u>\$ 23,986,773</u>

The accompanying notes to financial statements are an integral part of these statements.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Reconciliation of the Balance Sheet - Governmental Funds to the Statement of Net Position**  
**December 31, 2019**

Total fund balance of governmental funds	\$ 23,986,773
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**Amounts reported for governmental activities in the government-wide statement of net assets are different because:**

Capital assets used in governmental activities are not financial resources and therefore are not reported in the fund statements.

Land and construction in progress	121,213,991
Other capital assets net of accumulated depreciation	62,941,918

Other unavailable revenues are not available to pay for current period expenditures and therefore are deferred in the funds.

Special assessments receivable	557,443
Miscellaneous unavailable revenue	558,600

Governmental funds report premiums and discounts associated with the issuance of long-term debt as other financing sources and uses, but these items are amortized over the life of the debt issue on the statement of activities. Similarly, losses on refundings of debt are recorded as expenditures in the governmental funds, but amortized over the life of the debt issue on the statement of activities.

Net unamortized losses on debt refunding	25,691
Net unamortized premiums on debt	(1,562,068)

The following long-term liabilities which are not due and payable in the current period are not reported in the funds:

Bonds and promissory notes payable	(79,418,857)
Compensated absences payable - sick pay	(3,022,654)
Net OPEB - health	(1,787,927)
Accrued interest payable on long-term bonds and notes	(613,507)

The Village's proportionate share of net pension liability at WRS is reported on the statement of net position, but is not report in the governmental funds

(3,889,213)

The Village's proportionate share of the net OPEB liability for the Local Retiree Life Insurance Fund ("LRLIF") administered by the Wisconsin Department of Employee Trust Funds ("ETF") is reported on the statement of net position, but is not reported in the governmental funds.

(622,911)

Deferred outflows and inflows of resources related to pensions, OPEB - life insurance and OPEB -health are applicable to future periods, and therefore, are not reported in the governmental funds.

Deferred outflows related to pensions	10,805,125
Deferred inflows related to pensions	(5,389,156)
Deferred outflows related to OPEB - health	193,903
Deferred outflows related to OPEB - life insurance	88,289
Deferred inflows related to OPEB - health	(48,286)
Deferred inflows related to OPEB - life insurance	(167,555)

The Risk Management Fund, an internal service fund, is used by management to charge the cost of insurance to individual funds. The assets and liabilities of this fund are included in governmental activities in the statement of net assets.

508,904

<b>Net position of governmental activities</b>	<b>\$ <u>124,358,503</u></b>
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The accompanying notes to financial statements are an integral part of these statements.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Statement of Revenues, Expenditures and Changes in Fund Balances of Governmental Funds**  
**Year Ended December 31, 2019**

	General Fund	Debt Service Fund	Other Governmental Funds	Total
<b>Revenues:</b>				
Property taxes	\$ 18,446,415	\$ 2,375,000	\$ 8,513,415	\$ 29,334,830
Other taxes	164,900	---	258,343	423,243
Charges for services:				
Licenses and permits	1,619,720	---	---	1,619,720
Fines and forfeitures	499,252	---	18,154	517,406
Program revenues	---	---	1,415,723	1,415,723
Tipping fees	---	---	2,163,328	2,163,328
Other charges for services	1,743,325	---	---	1,743,325
Operating grants and contributions:				
Intergovernmental	3,681,900	---	868,059	4,549,959
Donations	---	---	44,653	44,653
Special assessments and interest	---	---	46,974	46,974
Contributions from developers	---	---	47,921	47,921
Platting fees	---	---	201,500	201,500
Impact fees	---	---	813,795	813,795
Investment earnings	380,514	52,717	482,839	916,070
Interest on advances to governmental funds	60,265	---	14,302	74,567
Interest on advances to utilities	2,948	---	29,565	32,513
Other revenues	181,844	---	15,273	197,117
<b>Total governmental revenues</b>	<u>26,781,083</u>	<u>2,427,717</u>	<u>14,933,844</u>	<u>44,142,644</u>
<b>Expenditures:</b>				
Current:				
General government	3,727,444	---	240,129	3,967,573
Public safety	15,358,640	---	68,790	15,427,430
Public works	3,859,009	---	4,876,972	8,735,981
Culture and recreation	902,571	---	2,146,573	3,049,144
Conservation and development	1,134,780	---	3,473,080	4,607,860
Uncollectible accounts	---	---	62,178	62,178
Capital outlay	19,603	---	3,053,517	3,073,120
Debt Service:				
Principal on long-term debt	---	29,006,953	---	29,006,953
Interest and fiscal charges on long-term debt	---	2,421,686	---	2,421,686
Bond expenses	---	160,087	10,947	171,034
Interest on advances from governmental funds	---	---	74,567	74,567
Debt issuance costs	---	---	62,806	62,806
<b>Total expenditures</b>	<u>25,002,047</u>	<u>31,588,726</u>	<u>14,069,559</u>	<u>70,660,332</u>
<b>Excess (deficit) of revenues over (under) expenditures</b>	1,779,036	(29,161,009)	864,285	(26,517,688)
<b>Other Financing Sources (Uses):</b>				
Proceeds from sales of capital assets	4,719	---	95,803	100,522
Transfers in	---	10,197,811	5,527,125	15,724,936
Transfers out	(2,817,175)	---	(12,907,761)	(15,724,936)
Distribution upon closure of TID	---	---	(2,717,084)	(2,717,084)
Transfers from water utility - PILOT	1,190,006	---	---	1,190,006
Insurance recoveries	---	---	180,399	180,399
Bonds and notes issued	---	19,470,000	4,100,000	23,570,000
Debt issuance premiums	---	142,519	124,312	266,831
<b>Total other financing sources (uses)</b>	<u>(1,622,450)</u>	<u>29,810,330</u>	<u>(5,597,206)</u>	<u>22,590,674</u>
<b>Net change in fund balances</b>	156,586	649,321	(4,732,921)	(3,927,014)
Fund balance, beginning of year	9,957,650	24,819	17,931,318	27,913,787
<b>Fund balance, end of year</b>	<u>\$ 10,114,236</u>	<u>\$ 674,140</u>	<u>\$ 13,198,397</u>	<u>\$ 23,986,773</u>

The accompanying notes to financial statements are an integral part of these statements.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Reconciliation of the Statement of Revenues, Expenditures and Changes in  
Fund Balances of Governmental Funds to the Statement of Activities  
Year Ended December 31, 2019**

Net change in fund balances of governmental funds	\$ (3,927,014)
<b>Amounts reported for governmental activities in the statement of activities are different because:</b>	
Governmental funds report capital outlays as expenditures. In the government-wide statement of activities, the cost of those assets is allocated over their useful lives and reported as depreciation.	
Governmental capital outlays in fund financial statements	3,073,120
Depreciation expense in government-wide financial statements	(4,396,355)
Certain capital assets acquired by the Village are contributed to the Village by outside parties. As no current financial resources were acquired by the Village as a result of these contributions, these contributions are not recorded in the governmental funds.	
	7,304,165
In the statement of activities, the net gain or loss on the sale or retirement of capital assets is reported. However, in the governmental funds, only the proceeds from the sale of capital assets provides a current financial resource to be reported. Therefore, the change in fund balance differs from the change in net position by the cost of the assets sold or retired net of the accumulated depreciation on those assets.	
	(4,277,136)
Governmental funds report proceeds from the issuance of long-term debt and capital leases as other financing sources, but issuing debt and capital leases increases long-term liabilities in the statement of net position. Repayments of long-term debt and capital lease principal are expenditures in the governmental funds but the repayments reduce long-term liabilities in the statement of net position.	
Proceeds from the issuance of debt in governmental fund financial statements	(23,570,000)
Principal payments on debt in governmental fund financial statements	29,006,953
Governmental funds report premiums and discounts associated with the issuance of long-term debt as other financing sources and uses but these items are amortized over the life of the debt issue on the statement of activities. Similarly, losses on refundings of debt are recorded as expenditures in the governmental funds but amortized over the life of the debt issue on the statement of activities.	
Premiums on issuances of debt in governmental fund financial statements	(266,831)
Amortization of these amounts included in interest expense in the statement of activities	381,892
Interest on long-term debt in the governmental funds is reported as an expenditure in the funds when it is due, and thus requires the use of current financial resources. In the statement of activities; however, interest costs are reported as they accrue, regardless of when they are due. This is the amount by which the current accrual exceeds the prior year accrual.	
	(36,915)
The Risk Management Fund, an internal service fund, is used to allocate the cost of insurance to individual funds. The change in net position of this fund is reported under governmental activities in the statement of activities.	
	(203,379)
In the Statement of Activities the cost of pension benefits earned net of employee contributions is reported as pension expense. In the governmental funds, however, expenditures for those items are measured by the amount of financial resources used.	
	(1,499,201)
Certain revenues which do not provide current financial resources are deferred in the governmental funds, but are reported in the statement of activities.	
Decrease in special assessments receivable	(26,360)
Decrease in miscellaneous unavailable revenue	(124,822)
Net OPEB - life insurance obligations are recognized as paid in the governmental funds but recognized as the expense is incurred in the statement of activities.	
	(62,871)
Certain expenses do not require the use of current financial resources, and therefore, are not reported as expenditures in the governmental funds. These expenses are accrued in the government-wide statement of net position and reported as expenses in the statement of activities.	
Decrease in accrued compensated absences - sick pay	26,328
Increase in OPEB obligation	(71,655)
<b>Change in net position of governmental activities</b>	<b>\$ <u>1,329,919</u></b>

The accompanying notes to financial statements are an integral part of these statements.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Statement of Revenues, Expenditures, and Changes in Fund Balances - Budget to Actual - General Fund**  
**Year Ended December 31, 2019**

	<u>Adopted Budget</u>	<u>Amended Budget</u>	<u>Actual</u>	<u>Variance</u>
<b>Revenues:</b>				
Property taxes	\$ 18,437,000	\$ 18,437,000	\$ 18,446,415	\$ 9,415
Other taxes	162,000	162,000	164,900	2,900
Licenses and permits	1,310,600	1,310,600	1,619,720	309,120
Fines and forfeitures	573,000	573,000	499,252	(73,748)
Intergovernmental	3,327,100	3,327,100	3,681,900	354,800
Charges for services	1,550,005	1,550,005	1,743,325	193,320
Investment earnings	360,000	360,000	380,514	20,514
Interest on advances to other governmental funds	73,000	73,000	60,265	(12,735)
Interest on advances to utilities	---	---	2,948	2,948
Other	134,700	134,700	181,844	47,144
<b>Total revenues</b>	<u>25,927,405</u>	<u>25,927,405</u>	<u>26,781,083</u>	<u>853,678</u>
<b>Expenditures:</b>				
General government	4,305,900	4,215,900	3,735,712	480,188
Public safety	14,986,600	15,111,600	15,369,975	(258,375)
Public works	3,835,900	3,835,900	3,859,009	(23,109)
Culture and recreation	1,001,800	1,001,800	902,571	99,229
Conservation and development	1,222,900	1,222,900	1,134,780	88,120
<b>Total expenditures</b>	<u>25,353,100</u>	<u>25,388,100</u>	<u>25,002,047</u>	<u>386,053</u>
<b>Excess of revenues over expenditures</b>	<u>574,305</u>	<u>539,305</u>	<u>1,779,036</u>	<u>1,239,731</u>
<b>Other Financing Sources (Uses):</b>				
Proceeds from sales of capital assets	---	---	4,719	4,719
Transfers out	(1,944,305)	(1,944,305)	(2,817,175)	(872,870)
Transfers from water utility - PILOT	1,370,000	1,370,000	1,190,006	(179,994)
<b>Net other financing uses</b>	<u>(574,305)</u>	<u>(574,305)</u>	<u>(1,622,450)</u>	<u>(1,048,145)</u>
<b>Net change in fund balance</b>	---	(35,000)	156,586	191,586
<b>Fund Balance:</b>				
Beginning of year	9,957,650	9,957,650	9,957,650	---
<b>End of year</b>	<u>\$ 9,957,650</u>	<u>\$ 9,922,650</u>	<u>\$ 10,114,236</u>	<u>\$ 191,586</u>

The accompanying notes to financial statements are an integral part of these statements.



**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Statement of Net Position - Proprietary Funds**  
December 31, 2019

	<b>Business-Type Activities - Enterprise Funds</b>				<b>Governmental Activities</b>
	<b>Water Utility</b>	<b>Sewer Utility</b>	<b>Storm Water Utility</b>	<b>Total Enterprise Funds</b>	<b>Internal Service Fund</b>
<b>Assets:</b>					
<b>Current Assets:</b>					
Cash and equivalents	\$ 7,322,696	\$ 1,946,035	\$ 24,588	\$ 9,293,319	\$ 616,148
Cash and equivalents - restricted (current)	---	82,349	---	82,349	---
Receivables:					
Taxes	---	---	931,000	931,000	---
Special charges on the tax roll	156,053	360,980	---	517,033	---
Utility customers	991,357	1,823,398	---	2,814,755	---
Other	32,742	105,096	1,490	139,328	35,267
Prepaid items	2,182	---	---	2,182	---
Inventory	82,947	15,104	29,440	127,491	---
<b>Total current assets</b>	<b>8,587,977</b>	<b>4,332,962</b>	<b>986,518</b>	<b>13,907,457</b>	<b>651,415</b>
<b>Noncurrent Assets:</b>					
Restricted:					
Cash and equivalents - restricted (noncurrent)	3,896,481	6,863,552	---	10,760,033	---
Advances to other funds	2,230,326	---	---	2,230,326	---
Prepaid capacity charge	---	2,612,829	---	2,612,829	---
Land and construction in progress	1,306,091	149,557	822,401	2,278,049	---
Other capital assets, net of accumulated depreciation	62,172,846	49,299,963	31,264,002	142,736,811	---
<b>Total noncurrent assets</b>	<b>69,605,744</b>	<b>58,925,901</b>	<b>32,086,403</b>	<b>160,618,048</b>	<b>---</b>
<b>Total assets</b>	<b>78,193,721</b>	<b>63,258,863</b>	<b>33,072,921</b>	<b>174,525,505</b>	<b>651,415</b>
<b>Deferred Outflows of Resources:</b>					
Deferred outflows related to pensions	524,521	256,432	69,936	850,889	---
Deferred outflows related to OPEB - life insurance	13,221	6,119	1,639	20,979	---
Deferred outflows related to OPEB - health	13,758	5,159	2,150	21,067	---
<b>Total deferred outflows of resources</b>	<b>551,500</b>	<b>267,710</b>	<b>73,725</b>	<b>892,935</b>	<b>---</b>
<b>Liabilities:</b>					
<b>Current Liabilities:</b>					
Accounts payable and accrued liabilities	78,765	479,239	40,051	598,055	---
Deposits	---	---	50,000	50,000	---
Incurred but not reported insurance claims	---	---	---	---	142,511
Compensated absences - vacation due within one year	91,085	46,578	11,868	149,531	---
Compensated absences - sick due within one year	64,401	44,137	13,471	122,009	---
Unearned revenue	149,420	---	---	149,420	---
Current portion of general obligation notes	930,000	20,000	340,000	1,290,000	---
Current portion of revenue bonds	---	39,225	---	39,225	---
Accrued interest	38,884	94	3,934	42,912	---
Liabilities payable from restricted assets:					
Current portion of revenue bonds	---	78,452	---	78,452	---
Accrued interest	---	3,897	---	3,897	---
<b>Total current liabilities</b>	<b>1,352,555</b>	<b>711,622</b>	<b>459,324</b>	<b>2,523,501</b>	<b>142,511</b>
<b>Long-Term Liabilities:</b>					
Compensated absences - sick pay	223,514	90,589	26,067	340,170	---
Net OPEB - life insurance liability	93,283	43,172	11,564	148,019	---
Net OPEB - health liability	126,860	47,572	19,822	194,254	---
Net pension liability	188,797	92,301	25,173	306,271	---
Advances from other funds	---	---	2,230,326	2,230,326	---
General obligation notes	7,814,438	15,000	1,161,823	8,991,261	---
Revenue bonds	---	797,927	---	797,927	---
<b>Total long-term liabilities</b>	<b>8,446,892</b>	<b>1,086,561</b>	<b>3,474,775</b>	<b>13,008,228</b>	<b>---</b>
<b>Total liabilities</b>	<b>9,799,447</b>	<b>1,798,183</b>	<b>3,934,099</b>	<b>15,531,729</b>	<b>142,511</b>
<b>Deferred Inflows of Resources:</b>					
Deferred revenue - subsequent year's taxes	---	---	931,000	931,000	---
Deferred inflows related to pensions	261,610	127,898	34,881	424,389	---
Deferred inflows related to OPEB - health	3,426	1,285	535	5,246	---
Deferred inflows related to OPEB - life insurance	25,092	11,613	3,111	39,816	---
<b>Total deferred inflows of resources</b>	<b>290,128</b>	<b>140,796</b>	<b>969,527</b>	<b>1,400,451</b>	<b>---</b>
<b>Net Position:</b>					
Net investment in capital assets	55,720,928	49,414,519	30,584,580	135,720,027	---
Restricted for:					
Operations and maintenance	---	911,640	---	911,640	---
Depreciation	---	144,400	---	144,400	---
Capital projects	3,896,481	5,807,512	---	9,703,993	---
Unrestricted	9,038,237	5,309,523	(2,341,560)	12,006,200	508,904
<b>Total net position</b>	<b>\$ 68,655,646</b>	<b>\$ 61,587,594</b>	<b>\$ 28,243,020</b>	<b>\$ 158,486,260</b>	<b>\$ 508,904</b>

The accompanying notes to financial statements are an integral part of these statements.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Statement of Revenues, Expenses and Changes in Net Position - Proprietary Funds**  
**Year Ended December 31, 2019**

	<b>Business-Type Activities - Enterprise Funds</b>				<b>Governmental Activities Internal Service Fund</b>
	<b>Water Utility</b>	<b>Sewer Utility</b>	<b>Storm Water Utility</b>	<b>Total Enterprise Funds</b>	
<b>Operating Revenues:</b>					
Charges for services	\$ 6,937,672	\$ 9,612,636	\$ 53,837	\$ 16,604,145	\$ ---
General property taxes	---	---	931,000	931,000	---
<b>Total operating revenues</b>	<u>6,937,672</u>	<u>9,612,636</u>	<u>984,837</u>	<u>17,535,145</u>	<u>---</u>
<b>Operating Expenses:</b>					
Operation and maintenance	2,578,358	8,490,032	360,542	11,428,932	94,536
Administrative expense	1,393,800	947,015	322,551	2,663,366	---
Depreciation expense	1,792,958	1,477,809	721,645	3,992,412	---
Regulatory commission remainder assessments	6,563	---	---	6,563	---
<b>Total operating expenses</b>	<u>5,771,679</u>	<u>10,914,856</u>	<u>1,404,738</u>	<u>18,091,273</u>	<u>94,536</u>
<b>Operating income (loss)</b>	<u>1,165,993</u>	<u>(1,302,220)</u>	<u>(419,901)</u>	<u>(556,128)</u>	<u>(94,536)</u>
<b>Nonoperating Revenues (Expenses):</b>					
Investment earnings	282,348	171,217	13,279	466,844	33,668
Sale of materials	9,548	---	---	9,548	---
Miscellaneous	---	---	400	400	(142,511)
Intergovernmental revenue	---	---	126,293	126,293	---
Gain (loss) on retirement of property and plant	3,703	---	(630)	3,073	---
Fiscal charges on debt	(3,618)	(514)	(1,172)	(5,304)	---
Amortization of debt premiums, discounts and losses on refundings	25,297	---	5,757	31,054	---
Debt issuance costs	(25,781)	---	---	(25,781)	---
Impact fees	551,586	509,704	---	1,061,290	---
Interest on long-term debt	(229,188)	(25,803)	(53,221)	(308,212)	---
Interest on advances from governmental funds	26,588	(2,948)	(56,153)	(32,513)	---
<b>Net non-operating revenues (expenses)</b>	<u>640,483</u>	<u>651,656</u>	<u>34,553</u>	<u>1,326,692</u>	<u>(108,843)</u>
<b>Net income (loss) before capital contributions</b>	<u>1,806,476</u>	<u>(650,564)</u>	<u>(385,348)</u>	<u>770,564</u>	<u>(203,379)</u>
Transfers to governmental funds - PILOT	(1,190,006)	---	---	(1,190,006)	---
Capital contributions	1,125,711	1,198,647	1,360,173	3,684,531	---
<b>Net increase (decrease) in net position</b>	<u>1,742,181</u>	<u>548,083</u>	<u>974,825</u>	<u>3,265,089</u>	<u>(203,379)</u>
<b>Net Position:</b>					
<b>Balance, beginning of year</b>	<u>66,913,465</u>	<u>61,039,511</u>	<u>27,268,195</u>	<u>155,221,171</u>	<u>712,283</u>
<b>Balance, end of year</b>	<u>\$ 68,655,646</u>	<u>\$ 61,587,594</u>	<u>\$ 28,243,020</u>	<u>\$ 158,486,260</u>	<u>\$ 508,904</u>

The accompanying notes to financial statements are an integral part of these statements.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Statement of Cash Flows - Proprietary Funds**  
**Year Ended December 31, 2019**

	<b>Business-Type Activities - Enterprise Funds</b>			<b>Total Enterprise Funds</b>	<b>Governmental Activities Internal Service Fund</b>
	<b>Water Utility</b>	<b>Sewer Utility</b>	<b>Storm Water Utility</b>		
<b>Cash Flows from Operating Activities:</b>					
Receipts from customers	\$ 5,269,725	\$ 9,922,456	\$ 53,009	\$ 15,245,190	\$ ---
Payments to suppliers	(2,769,055)	(7,864,624)	(80,023)	(10,713,702)	(70,773)
Payments to and on behalf of employees	(1,447,605)	(784,600)	(590,410)	(2,822,615)	---
Internal activity - receipts from other funds	1,743,206	---	---	1,743,206	---
Internal activity - payments to other funds	---	(149,662)	---	(149,662)	---
Other receipts	10,848	---	931,400	942,248	---
Other payments	(1,617)	---	---	(1,617)	(25,848)
<b>Net cash provided (used) by operating activities</b>	<b>2,805,502</b>	<b>1,123,570</b>	<b>313,976</b>	<b>4,243,048</b>	<b>(96,621)</b>
<b>Cash Flows from Noncapital Financing Activities</b>					
Transfers - PILOT	(1,190,006)	---	---	(1,190,006)	---
Advances from municipality	---	---	216,153	216,153	---
Interest on advances	---	---	(56,153)	(56,153)	---
Intergovernmental grant funds received	---	---	126,293	126,293	---
<b>Net cash provided (used) by noncapital financing activities</b>	<b>(1,190,006)</b>	<b>---</b>	<b>286,293</b>	<b>(903,713)</b>	<b>---</b>
<b>Cash Flows from Capital and Related Financing Activities:</b>					
Proceeds from sale of property and plant	3,703	---	74	3,777	---
Purchases of property and plant	(2,682,878)	(316,150)	(540,823)	(3,539,851)	---
Fair value of debt issued	1,245,000	---	---	1,245,000	---
Debt issuance premiums	51,889	---	---	51,889	---
Debt issuance costs	(25,781)	---	---	(25,781)	---
Principal payments on debt	(825,000)	(139,695)	(561,000)	(1,525,695)	---
Interest on debt	(230,388)	(26,361)	(55,306)	(312,055)	---
Fiscal charges on debt	(3,618)	(514)	(1,172)	(5,304)	---
Interest on advances	26,588	(2,948)	---	23,640	---
Impact fees	551,586	509,704	---	1,061,290	---
<b>Net cash provided (used) by capital and related financing activities</b>	<b>(1,888,899)</b>	<b>24,036</b>	<b>(1,158,227)</b>	<b>(3,023,090)</b>	<b>---</b>
<b>Cash Flows from Investing Activities:</b>					
Investment earnings	282,348	171,217	13,279	466,844	33,668
Advances to other funds	(2,230,326)	---	---	(2,230,326)	---
<b>Net cash provided (used) by investing activities</b>	<b>(1,947,978)</b>	<b>171,217</b>	<b>13,279</b>	<b>(1,763,482)</b>	<b>33,668</b>
<b>Net increase (decrease) in cash and equivalents</b>	<b>(2,221,381)</b>	<b>1,318,823</b>	<b>(544,679)</b>	<b>(1,447,237)</b>	<b>(62,953)</b>
Cash and equivalents, beginning of year	13,440,558	7,573,113	569,267	21,582,938	679,101
<b>Cash and equivalents, end of year</b>	<b>\$ 11,219,177</b>	<b>\$ 8,891,936</b>	<b>\$ 24,588</b>	<b>\$ 20,135,701</b>	<b>\$ 616,148</b>
<b>Reconciliation to cash and cash equivalents on the statement of net assets:</b>					
Cash and cash equivalents - unrestricted	\$ 7,322,696	\$ 1,946,035	\$ 24,588	\$ 9,293,319	\$ 616,148
Cash and cash equivalents - restricted	3,896,481	6,945,901	---	10,842,382	---
<b>Total cash and equivalents</b>	<b>\$ 11,219,177</b>	<b>\$ 8,891,936</b>	<b>\$ 24,588</b>	<b>\$ 20,135,701</b>	<b>\$ 616,148</b>

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Statement of Cash Flows - Proprietary Funds**  
**Year Ended December 31, 2019**  
**(Continued)**

	<b>Business-Type Activities - Enterprise Funds</b>			<b>Total</b>	<b>Governmental</b>
	<b>Water</b>	<b>Sewer</b>	<b>Storm</b>	<b>Enterprise</b>	<b>Internal</b>
	<b>Utility</b>	<b>Utility</b>	<b>Water</b>	<b>Funds</b>	<b>Service</b>
			<b>Utility</b>		<b>Fund</b>
<b>Reconciliation of Operating Income (Loss) to Net Cash Provided (Used) by Operating Activities:</b>					
Operating income (loss)	\$ 1,165,993	\$ (1,302,220)	\$ (419,901)	\$ (556,128)	\$ (94,536)
Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:					
Depreciation	1,792,958	1,387,737	721,645	3,902,340	---
Depreciation charged to other accounts	127,879	---	---	127,879	---
Amortization of prepaid capacity	---	252,152	---	252,152	---
Proceeds from sales of materials	9,548	---	---	9,548	---
Miscellaneous revenues	---	---	400	400	---
Changes in assets and liabilities related to operations:					
Receivables	(18,658)	312,098	(828)	292,612	(2,085)
Inventory	3,799	(1,038)	(19)	2,742	---
Prepaid items	(63)	---	---	(63)	---
Accounts payable and accrued liabilities	(345,092)	435,894	1,664	92,466	---
WRS pension accrual	72,936	38,926	9,725	121,587	---
Compensated absences	(42,891)	(17,055)	(12,023)	(71,969)	---
OPEB obligation	32,544	17,076	13,313	62,933	---
Unearned revenue	6,549	---	---	6,549	---
<b>Net cash provided (used) by operating activities</b>	<b>\$ 2,805,502</b>	<b>\$ 1,123,570</b>	<b>\$ 313,976</b>	<b>\$ 4,243,048</b>	<b>\$ (96,621)</b>
<b>Non-Cash Capital Activities:</b>					
Utility plant contributions	\$ 1,125,711	\$ 1,198,647	\$ 1,360,174	\$ 3,684,532	\$ ---
Amortization of debt issuance premiums, discounts and losses on refundings	(25,297)	---	(5,757)	(31,054)	---
Gain on sale of utility plant	3,703	---	---	3,703	---
Loss on sale of utility plant	---	---	(631)	(631)	---

The accompanying notes to financial statements are an integral part of these statements.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Statement of Fiduciary Net Position**  
**December 31, 2019**

	<b>Taxing Jurisdiction Fund</b>
<b>Assets:</b>	
Cash and equivalents	\$ 18,883,733
Taxes receivable	40,188,486
<b>Total assets</b>	<b>\$ 59,072,219</b>
<b>Liabilities:</b>	
Due to other taxing units	\$ 59,072,219
<b>Total liabilities</b>	<b>\$ 59,072,219</b>

**Statement of Changes in Fiduciary Net Position**  
**December 31, 2019**

	<b>Taxing Jurisdiction Fund</b>
<b>Additions:</b>	
Collection of property taxes	\$ 58,841,445
<b>Deductions:</b>	
Distributions to other governmental units	58,841,445
<b>Net change in fiduciary net position</b>	<b>---</b>
<b>Net position, January 1</b>	<b>---</b>
<b>Net position, December 31</b>	<b>\$ ---</b>

The accompanying notes to financial statements are an integral part of these statements.

## **NOTES TO FINANCIAL STATEMENTS**



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**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**1. Summary of Significant Accounting Policies**

The Village complies with U.S. generally accepted accounting principles ("GAAP"). GAAP includes all relevant Governmental Accounting Standards Board ("GASB") pronouncements. The accounting and reporting framework and the more significant accounting policies are discussed in subsequent subsections of this Note.

**A. Financial Reporting Entity**

The Village of Menomonee Falls ("Village") is a municipal corporation governed by a seven-member Board of Trustees and an appointed Village Manager. All significant operations of the Village over which it has oversight responsibility have been included in the accompanying financial statements. The decision to include a potential component unit in the Village's reporting entity is based on the criteria set forth in GASB, which includes the ability to appoint a voting majority of an organization's governing body and (1) the ability of the Village to impose its will on that organization or (2) the potential for the organization to provide specific financial benefits to, or impose specific financial burdens on the Village.

The Village has included in its financial statements the following entities, which are not considered separate entities with corporate powers:

Water Utility  
Sewer Utility  
Storm Water Utility

Under U.S. GAAP, an organization should be reported as a component unit of the primary government if the primary government is financially accountable for the organization and the existence of a potential for the component unit to provide specific financial benefits to or impose financial burdens on the Village. The primary government is financially accountable for an organization if the governing board of the primary government is able to appoint a voting majority of the governing board of the organization, is able to impose will upon the organization, a financial benefit or burden relationship exists between the entities, or if the organization is fiscally dependent on the primary government.

The Village does not report the Village of Menomonee Falls Business Improvement District ("BID") as a discretely presented component unit. Management determined that the BID did not meet the above criteria for being reported as a component unit of the primary government.

**B. Government-Wide and Fund Financial Statements**

***Government-Wide Financial Statements***

The statement of net position and statement of activities display information about the reporting government as a whole. They include all funds of the reporting entity except for fiduciary funds. The statements distinguish between governmental and business-type activities. Governmental activities generally are financed through taxes, intergovernmental revenues, and other non-exchange revenues. Business-type activities are financed in whole or in part by fees charged to external parties for goods and services. The Village's Storm Water Utility is financed primarily by property taxes.

The statement of net position presents the governmental and business-type activities assets, deferred outflows of resources, liabilities, deferred inflows of resources, and net position on a full accrual basis, which recognizes all long-term assets and long-term liabilities. The Village's net position is reported in three classifications: net investment in capital assets, which consists of the difference between capital assets net of accumulated depreciation less outstanding debt used to acquire those assets; restricted net position, which represents assets required by outside parties or legislation to be spent in a specific manner; and unrestricted net position, net position not included in the other two classifications.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**1. Summary of Significant Accounting Policies (continued)**

**B. Government-Wide and Fund Financial Statements (continued)**

***Government-Wide Financial Statements (continued)***

The statement of activities presents the activities of the governmental and business-type activities on a full accrual basis. These activities are presented in a manner which demonstrates the degree to which the direct expenses of a given function are offset by program revenues of that function. Program revenues are presented in three classifications: charges for services, which include direct charges to customers benefiting from the services, goods or privileges provided; operating grants and contributions, which were received in activities related to that function but not required to be used for capital asset acquisition; and capital grants and contributions which were received in activities related to that function and required to be used in the acquisition of capital assets. Other revenues not attributable to individual functions and taxes are reported as general revenues.

***Fund Financial Statements***

Fund financial statements of the reporting entity are organized into funds, each of which is considered to be a separate accounting entity. Each fund is accounted for by providing a separate set of self-balancing accounts that constitute its assets, deferred outflows of resources, liabilities, deferred inflows of resources, fund equity, revenues, and expenditures/expenses. Funds are organized into three major categories: governmental, proprietary and fiduciary. An emphasis is placed on major funds within the governmental and proprietary categories. A fund is considered major if it is the primary operating fund of the Village or meets the following criteria:

- Total assets/deferred outflows of resources, liabilities/deferred inflows of resources, revenues, or expenditures/expenses of the individual governmental or enterprise fund are at least 10 percent of the corresponding total for all funds of that category or type; and
- The same element of the individual governmental fund or enterprise fund that met the 10 percent test is at least 5 percent of the corresponding total for all governmental and enterprise funds combined.

The Village reports the following funds:

***Major Governmental Funds***

- General Fund – The General Fund is the primary operating fund of the Village and is always classified as a major fund. It is used to account for all financial transactions except those legally or administratively required to be accounted for in another fund.
- Debt Service Fund – The Debt Service Fund accounts for the accumulation of resources for, and the payment of, general long-term obligations principal, interest and related costs (other than debt accounted for in the Proprietary Funds).

# VILLAGE OF MENOMONEE FALLS

Waukesha County, Wisconsin

## Notes to Financial Statements

December 31, 2019

### 1. Summary of Significant Accounting Policies (continued)

#### B. Government-Wide and Fund Financial Statements (continued)

##### *Major Proprietary Funds*

- Sewer Utility – accounts for the operations of the Village’s sanitary sewer system.
- Water Utility – accounts for the operations of the Village’s water distribution system.
- Storm Water Utility – accounts for the operations of the Village’s storm water management system.

##### *Non-major Governmental Funds*

- Special Revenue Funds – are used to account for revenues requiring separate accounting because of legal or regulatory provisions, and consist of the following individual funds:

Revolving Loan Fund	Teen Court
Police Department	Cable TV
Fire Department	Solid Waste Collection
Park Department	Library Operations and Maintenance
Community Development	Tourism Commission
Library	TID #9 EDMF
Community Grant	

- Capital Projects Funds – are used to account for financial resources to be used for the acquisition or construction of major capital facilities and equipment (other than those financed by Proprietary Funds), and consist of the following individual funds:

General Capital Projects	Tax Incremental Financing District #9
Municipal Facilities and Equipment Fund	Tax Incremental Financing District #10
Tax Incremental Financing District #4	Tax Incremental Financing District #11
Tax Incremental Financing District #5	Tax Incremental Financing District #12
Tax Incremental Financing District #6	Tax Incremental Financing District #13
Tax Incremental Financing District #7	Tax Incremental Financing District #14
Tax Incremental Financing District #8	Special Assessments

##### *Non-major Proprietary Funds*

- Risk Management Fund – an internal service fund used to allocate the cost of insurance to the individual funds. Internal service funds are always non-major funds and are eliminated in the preparation of the government-wide statements.

##### *Fiduciary Funds*

- Custodial funds – are used to account for assets held by the Village in a purely custodial capacity. Since custodial funds are custodial in nature (i.e. assets equal liabilities), they do not involve the measurement of results of operations. Since, by definition, these assets are held for the benefit of a third party and cannot be used to address activities or obligations of the government, these funds are not included in the preparation of the government-wide statements. The Village’s custodial fund consists of the following:
  - Taxing Jurisdiction Fund – accounts for assets collected for other taxing jurisdictions

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**1. Summary of Significant Accounting Policies (continued)**

**C. Measurement Focus and Basis of Accounting**

***Measurement Focus***

In the government-wide statement of net position and the statement of activities, both governmental and business-type activities are presented using the economic resources measurement focus as defined in item b) below.

In the fund financial statements, the “current financial resources” measurement focus or the “economic resources” measurement focus is used as appropriate:

- a) All governmental funds utilize a “current financial resources” measurement focus. Only current financial assets, liabilities, and deferred inflows/outflows of resources are generally included on their balance sheets. Their operating statements present sources and uses of available spendable financial resources during a given period. These funds use fund balance as their measure of available spendable financial resources at the end of the period.
- b) The proprietary fund utilizes an “economic resources” measurement focus. The accounting objectives of this measurement focus are the determination of operating income, changes in net position (or cost recovery), financial position, and cash flows. All assets, liabilities, and deferred inflows/outflows of resources (whether current or noncurrent) associated with their activities are reported. Proprietary fund equity is classified as net position.
- c) Custodial funds are not involved in the measurement of results of operations; therefore, measurement focus is not applicable to them.

***Basis of Accounting***

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets, deferred outflows of resources, liabilities, and deferred inflows of resources, the disclosure of contingent assets and liabilities, and the reported amounts of revenues and expenses/expenditures during the reporting period. Actual results could differ from those estimates.

In the government-wide statement of net position and statement of activities, both governmental and business-type activities are presented using the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used. Revenues, expenses, gains, losses, assets, deferred outflows of resources and liabilities resulting from exchange and exchange-like transactions are recognized when the exchange takes place.

In the fund financial statements, governmental funds and custodial funds are presented on the modified accrual basis of accounting. Under this modified accrual basis of accounting, revenues are recognized when “measurable and available.” Measurable means knowing or being able to reasonably estimate the amount. Available means collectible within the current period or within sixty days after year end. Expenditures (including capital outlay) are recorded when the related fund liability is incurred, except for certain items related to long-term liabilities. Such items include: accumulated unpaid sick pay, WRS pension, OPEB and principal and interest on general long-term debt which are reported when due.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**1. Summary of Significant Accounting Policies (continued)**

**C. Measurement Focus and Basis of Accounting (continued)**

***Basis of Accounting (continued)***

All proprietary funds utilize the accrual basis of accounting. Under the accrual basis of accounting, revenues are recognized when earned and expenses are recorded when the liability is incurred or economic asset used.

Operating revenues and expenses for proprietary funds are those that result from providing services and production and delivering goods and/or services. It also includes all revenue and expenses not related to capital and related financing, noncapital financing, or investing activities. Generally, property tax revenues of proprietary funds are considered nonoperating revenues; however, the Village's Storm Water Utility Fund does not charge user fees. The Village has determined that the portion of Storm Water Utility tax revenue budgeted to cover the cost of operations should be reported as operating revenue, while the portion of Storm Water Utility tax revenue budgeted to cover capital related costs should be reported as nonoperating revenue. The Village's proprietary funds include both enterprise funds and an internal service fund, as further described below.

***Enterprise Funds***

Enterprise funds are used to account for operations (a) that are financed and operated in a manner similar to private business - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. The Enterprise Funds consist of the Water, Sewer and Storm Water Utilities.

***Internal Service Funds***

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the Village or to other governments, on a cost-reimbursement basis. The Internal Service Fund consists of the Risk Management Fund which accounts for and finances the Village's uninsured risks of loss.



**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**1. Summary of Significant Accounting Policies (continued)**

**D. Assets, Deferred Outflows, Liabilities, Deferred Inflows, and Net Position or Equity**

***Cash and Investments***

For the purpose of the statement of net position and for the purpose of the statement of cash flows – Proprietary Funds “cash and equivalents”: include all demand, savings and money market accounts, and monies invested in the Wisconsin Local Government Investment Pool. Investments are carried at cost, which approximates fair value.

***Receivables***

In the government-wide statements, receivables consist of all revenues earned or to which the Village is otherwise entitled to and has not yet received. Allowances for uncollectible accounts receivable are based upon historical trends and the periodic aging of accounts receivable. Major receivable balances for the governmental activities include taxes, grants, police fines, ambulance fees, special assessments, notes and pledges. Business-type activities report utility fees as their major receivables.

In the fund financial statements, material receivables in governmental funds include revenue accruals such as intergovernmental grants and aids and other similar revenues since they are usually both measurable and available. Receivables collectible but not available are deferred in the fund financial statements in accordance with the modified accrual basis of accounting, but not deferred in the government-wide financial statements in accordance with the accrual basis of accounting. Interest and investment earnings are recorded when earned only if paid within 60 days since they would be considered both measurable and available.

Proprietary fund material receivables consist of all revenues earned at year-end and not yet received. Utility accounts receivable and interest earnings comprise the majority of proprietary fund receivables. Allowances for uncollectible accounts receivable are based upon historical trends and the periodic aging of accounts receivable.

Property taxes are recorded in the year levied as receivables and deferred inflows. They are recognized as revenues in the succeeding year when services financed by the levy are provided. In addition to property taxes for the municipality, taxes are collected for and remitted to the state and county governments as well as the local and vocational school districts. Taxes for all state and other local governmental units billed in the current year for the succeeding year are reflected as receivables and as due to other taxing units on the statement of fiduciary net position. Taxes are levied in December on the assessed value as of the prior January 1.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**1. Summary of Significant Accounting Policies (continued)**

**D. Assets, Deferred Outflows, Liabilities, Deferred Inflows, and Net Position or Equity (continued)**

**Property Tax Calendar – 2019 Tax Roll:**

Levy date	December 2019
Tax bills mailed	December 2019
Payment in full or first installment due (real property)	January 31, 2020
Second installment due (real property)	July 31, 2020
Personal property taxes due in full	January 31, 2020
Tax settlement with other governmental units:	
First settlement	January 15, 2020
Second settlement	February 19, 2020
Third settlement	April 16, 2020
Final settlement	August 20, 2020
Lien date (by County)	September 1, 2020
Tax sale (by County) - 2019 delinquent real estate taxes	October 2023

***Interfund Receivables and Payables***

During the course of operations, numerous transactions occur between individual funds that may result in amounts owed between funds. Those related to goods and services type transactions are classified as “due to and from other funds” on the fund financial statements and reflected as “internal balances” on the government-wide financial statements. Long-term interfund loans are reported as “advances from and to other funds”. Interfund receivables and payables between funds within governmental activities are eliminated in the statement of net position.

***Inventories and Prepaid Items***

Inventories of Governmental and Proprietary Funds consist of supplies and are valued at cost using the first in/first out method, and are reported in both the government-wide and fund financial statements.

Certain payments to vendors reflect costs applicable to future periods and are recorded as prepaid items.

***Restricted Assets***

Restricted assets include cash and investments of the proprietary funds and non-major special revenue funds that are legally restricted as to their use. These restrictions are the result of bond covenants and legislation.

***Prepaid Capital Charges***

The prepaid capital charges in the enterprise funds represent the Sewer Utility's share of construction costs for collection systems and treatment facilities shared with other municipalities and located outside of the municipal boundaries. Although the Village has no direct ownership of these facilities, it is entitled to a percentage of each facility's capacity. These costs are being amortized using the straight-line method over the expected life of the facilities.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**1. Summary of Significant Accounting Policies (continued)**

**D. Assets, Deferred Outflows, Liabilities, Deferred Inflows, and Net Position or Equity (continued)**

***Capital Assets***

The accounting treatment related to capital assets depends on whether the assets are used in governmental operations or proprietary fund operations and whether they are reported in the government-wide or fund financial statements.

***Government-Wide Statements***

Capital assets are defined by the Village as assets with an original cost of more than \$5,000 for general capital assets and more than \$50,000 for infrastructure assets and having an estimated useful life of four or more years. All capital assets are valued at historical cost, or estimated historical cost if actual costs are unavailable. Donated capital assets are recorded at their estimated fair value at the date of donation.

In addition to the purchased cost of capital assets, business-type activities also capitalize interest incurred on debt during construction of capital assets financed through long-term debt when such costs are significant. No interest was capitalized during the current year.

Depreciation of all exhaustible fixed assets is recorded as an allocated expense in the statement of activities with accumulated depreciation reflected in the statement of net position. Depreciation is provided over the assets' estimated useful lives using the straight-line method of depreciation. The range of estimated useful lives by type of asset is as follows:

Buildings and improvements	40 years
Land improvements	20 years
Equipment and furnishings	4-25 years
Infrastructure	25-80 years

***Fund Financial Statements***

In the fund financial statements, capital assets acquired in governmental fund operations are accounted for as capital outlay expenditures of the governmental fund. Fixed assets used in proprietary fund operations are accounted for in the same manner as in the government-wide statements.

***Water Utility Depreciation Rates***

The Water Utility depreciation rates are set by the Public Service Commission of Wisconsin ("PSC").

***Compensated Absences***

The accounting treatment for compensated absences depends on whether the pay is expected to be paid from current resources or if the benefit is considered long-term in nature. The compensated absences consist of accumulated sick and vacation pay earned but unused by Village employees.

**VILLAGE OF MENOMONEE FALLS**

Waukesha County, Wisconsin

**Notes to Financial Statements**

December 31, 2019

**1. Summary of Significant Accounting Policies (continued)**

**D. Assets, Deferred Outflows, Liabilities, Deferred Inflows, and Net Position or Equity (continued)**

***Compensated Absences (continued)***

***Accumulated Vacation Pay***

Employees accumulate vacation pay based on various factors but are generally required to use all vacation earned annually. Accordingly, the liability for accumulated vacation pay is expected to be paid from current resources. The liability for vacation pay is recorded in both the government-wide statement and fund financial statements for all fund types.

***Accumulated Sick Pay***

The Village's policies regarding sick leave permit employees to accumulate sick leave to an unlimited amount. Upon retirement or death, a maximum of 880 hours will be paid to the retiree or beneficiary.

The liability for accumulated sick pay is recorded as long-term debt in the government-wide financial statements up to the maximum amount to be paid out upon termination.

Due to the long-term nature of this liability, the governmental funds only report this liability in the fund financial statements if they have matured (i.e., unused reimbursable leave still outstanding following an employee's resignation or retirement). The proprietary funds record this liability as it is incurred in the same manner as it is recorded on the government-wide financial statements.

***Long-term Obligations and Conduit Debt***

The reporting of long-term obligations depends on whether the obligations are related to governmental fund operations or proprietary fund operations and whether they are reported in the government-wide or fund financial statements. The long-term debt consists of general obligation notes and bonds, revenue bonds, and unamortized debt premiums and discounts.

All long-term obligations to be repaid from governmental and business-type resources are reported as liabilities in the government-wide statements. Premiums and discounts on issuance and gains and losses on debt refundings are deferred and amortized over the life of the debt. Debt issuance costs are expended when incurred.

Long-term obligations for governmental funds are not reported as liabilities in the fund financial statements. The face value of the debt and premiums on issuance are reported as other financing sources. Discounts on issuance are reported as other financing uses. Payments of principal and interest, losses on debt refundings, as well as costs of issuance are reported as expenditures. The accounting for proprietary fund obligations is the same in the fund financial statements as it is in the government-wide financial statements.

The Village of Menomonee Falls has permitted the issuance of Industrial Revenue Bonds for various organizations. The principal and interest of Industrial Revenue Bonds are payable solely from revenues and other amounts derived from the projects. The Village has no obligation for the debt, and accordingly, no liability for the bonds is included in the financial statements. These bonds do not enter into the debt limitations of the Village. The aggregate amount of these conduit obligations outstanding as of December 31, 2019 was \$24,638,521.

**VILLAGE OF MENOMONEE FALLS**

Waukesha County, Wisconsin

**Notes to Financial Statements**

December 31, 2019

**1. Summary of Significant Accounting Policies (continued)**

**D. Assets, Deferred Outflows, Liabilities, Deferred Inflows, and Net Position or Equity (continued)**

***Equity Classifications***

***Government-Wide Statements***

Equity is classified as net position and displayed in three components:

- a. Net investment in capital assets – Consists of capital assets including restricted capital assets, net of accumulated depreciation and reduced by the outstanding balances of any bonds, mortgages, notes, or other borrowings that are attributable to the acquisition, construction, or improvement of those assets.
- b. Restricted net position – Consists of net position with constraints placed on the use either by (1) external groups such as creditors, grantors, contributors, or laws or regulations of other governments; or (2) law through constitutional provisions or enabling legislation.
- c. Unrestricted net position – All other net position that does not meet the definition of “restricted” or “net investment in capital assets”.

When both restricted and unrestricted resources are available for use, it is the Village’s policy to use restricted resources first, then unrestricted resources as they are needed.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**1. Summary of Significant Accounting Policies (continued)**

**D. Assets, Deferred Outflows, Liabilities, Deferred Inflows, and Net Position or Equity (continued)**

***Equity Classifications (continued)***

***Fund Statements***

Governmental fund equity is classified as fund balance. GASB establishes fund balance classifications that comprise a hierarchy based primarily on the extent to which a government is bound to observe constraints imposed upon the use of the resources reported in governmental funds. The initial distinction that is made are identifying amounts that are considered nonspendable. Fund balance is further classified as restricted, committed, assigned and unassigned. The Village's fund balance classification policies and procedures are as follows:

- a. Nonspendable – Includes amounts that cannot be spent because they are either not in spendable form (i.e. convertible into cash) or, for legal or contractual reasons, must be kept intact. This classification includes inventories, prepaid amounts, assets held for sale and long-term receivables.
- b. Restricted – Constraints placed on the use of these resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors or other governments; or are imposed by law (through constitutional provisions or enabling legislation).
- c. Committed – Amounts that can only be used for specific purposes because of a formal action (resolution or ordinance) by the Village's highest level of decision-making authority. Fund balance amounts are committed through a formal action of the Village. An ordinance and resolution are equally binding. The formal action must occur prior to the end of the reporting period, but the amount of commitment, which will be subject to the constraints, may be determined in the subsequent period. Any changes to the constraints imposed require the same formal action of the Village that originally created the commitment.
- d. Assigned – Amounts that are constrained by the Village's intent to be used for specific purposes, but that do not meet the criteria to be classified as restricted or committed. Intent can be stipulated by the governing body, another body or by an official to whom that authority has been given. The Village Manager and the Finance Director are the only individuals that have been granted authority, through policy of the governing body, to authorize the assignment of fund balance. With the exception of the General Fund, this is the residual fund balance classification for all governmental funds with positive balances.
- e. Unassigned – This is the residual classification of the General Fund. Only the General Fund reports a positive unassigned fund balance. Other governmental funds might report a negative balance in this classification, as the result of overspending for specific purposes for which amounts had been restricted, committed or assigned.

Amounts noted as committed relate to constraints approved by the Board of Trustees. Amounts noted as assigned relate to constraints approved by the Village Board or the Finance Director.

The Board of Trustees does not have a formal policy addressing the order in which fund balances will be spent, therefore they use the default of descending order from restricted to unassigned.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**1. Summary of Significant Accounting Policies (continued)**

**D. Assets, Deferred Outflows, Liabilities, Deferred Inflows, and Net Position or Equity (continued)**

**Deferred Outflows of Resources**

Under U.S. GAAP, in addition to assets, the statement of net position, and the proprietary funds statements of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position or fund balance that applies to a future period(s) and thus, will not be recognized as an outflow of resources (expense/expenditure) until then. The Village had a number of items that qualify for reporting in this category. Unamortized losses on refunding are reported in the statement of net position. An unamortized loss on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The Village also reports deferred outflows of resources related to the Village's pension plan. Deferred outflows related to pensions are reported in the statement of net position and the proprietary funds statements of net position. The Village also reports deferred outflows of resources related to the Village's OPEB – life insurance and OPEB - health plans. Deferred outflows related to OPEB are reported in the statement of net position and the proprietary funds statements of net position.

**Deferred Inflows of Resources**

Under U.S. GAAP, in addition to liabilities, the statement of net position, balance sheet governmental funds, and the statement of net position proprietary funds will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an increase in net position or fund balance that applies to a future period(s) and thus, will not be recognized as an inflow of resources (revenue) until then. The Village had a number of items that qualify for reporting in this category. Taxes levied in one year are not available until the next year and, as a result, are reflected in the financial statements as a deferred inflow of resources. These taxes are deferred in the year levied and recognized as revenue in the following year. The Village reports deferred inflows of resources related to Village's pension plan. The Village reports deferred inflows of resources related to Village's OPEB – health plan. The Village reports deferred inflows of resources related to Village's OPEB – life insurance plan. The Village also reports unavailable resources for special assessments and miscellaneous unavailable revenue as deferred inflows of resources.

**Other Post-Employment Benefits (OPEB) – Life Insurance**

The fiduciary net position of the Local Retiree Life Insurance Fund ("LRLIF") has been determined using the flow of economic resources measurement focus and the accrual basis of accounting. This includes for purposes of measuring the net OPEB liability, deferred outflows of resources and deferred inflows of resources related to other post-employment benefits, OPEB expense, and information about the fiduciary net position of the LRLIF and additions to/deductions from LRLIF's fiduciary net position have been determined on the same basis as they are reported by LRLIF. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.



**VILLAGE OF MENOMONEE FALLS**

Waukesha County, Wisconsin

**Notes to Financial Statements**

December 31, 2019

**1. Summary of Significant Accounting Policies (continued)**

**D. Assets, Deferred Outflows, Liabilities, Deferred Inflows, and Net Position or Equity (continued)**

**Pensions**

For purposes of measuring the net pension liability (asset), deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the Wisconsin Retirement System ("WRS") and additions to/from WRS' fiduciary net position have been determined on the same basis as they are reported by WRS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefits terms. Investments are reported at fair value.

**E. Adoption of New Accounting Guidance**

The Village implemented GASB Statement No. 84, *Fiduciary Activities*. The Village also implemented GASB Statement No. 88, *Certain Disclosures Related to Debt, Including Direct Borrowings and Direct Placements*. The implementation of these statements had no effect on prior period financial statement balances.

# **VILLAGE OF MENOMONEE FALLS**

Waukesha County, Wisconsin

## **Notes to Financial Statements**

December 31, 2019

### **2. Stewardship, Compliance, and Accountability**

#### **A. Budgetary Information**

The Village adopts annual budgets for the General and Debt Service Funds. These annual appropriations lapse at year end. A comparison of budget to actual is presented in the basic financial statements for the General Fund.

Annual budgets are adopted in accordance with state statutes, and are adopted on a GAAP basis with the exception of including planned additions to or deductions from fund balances as other financing sources and uses. Budgets are prepared by department heads and forwarded to the Village Manager, who develops a preliminary budget for submission to the Village Board. Adoption of annual budgets usually takes place in October.

Once the annual budget is adopted, appropriations may only be modified with the approval of a two-thirds majority of the Village Board, including transfers between appropriations. Appropriations (or functions, such as general government, public safety, etc.) represent the level of expenditures which cannot be exceeded without approval of the Village Board. Transfers within appropriations can be made with the approval of the Village Manager. The budgetary data presented in the statement of revenues, expenditures and changes in fund balances – budget to actual – General Fund reflects the original approved budget and subsequent revisions/transfers as authorized by the Village Board or Village Manager under Village policy.

The Village does not record encumbrances.

#### **B. Debt Restrictions**

In accordance with Wisconsin Statutes, total general obligation indebtedness of the Village may not exceed five percent of total equalized value of taxable property within the Village's jurisdiction. As of December 31, 2019, the Village was obligated for a total of \$89,503,857 in general obligation debt, or 33.84% of the total debt limit.

**VILLAGE OF MENOMONEE FALLS**

Waukesha County, Wisconsin

**Notes to Financial Statements**

December 31, 2019

**3. Detail Notes on Transaction Classes and Accounts****A. Cash and Equivalents and Investments**

Cash and equivalents and investments as shown on the Village's statement of net position are subject to the following risks:

	<u>Cash</u>	<u>Investments</u>	<u>Total</u>
Petty Cash	\$ 2,736	\$ ---	\$ 2,736
<b>Custodial Risk:</b>			
Demand deposits	2,375,765	---	2,375,765
Local Government Investment Pool (LGIP)	71,905,256	---	71,905,256
Money market	966,817	--	966,817
<b>Custodial, Interest Rate and Credit Risk</b>			
Certificates of deposit	---	1,563,436	1,563,436
<b>Total</b>	<u>\$ 75,250,574</u>	<u>\$ 1,563,436</u>	<u>\$ 76,814,010</u>

The Village's cash and equivalents and investments are reported in the financial statements as follows:

Statement of net position:	
Cash and equivalents	\$ 44,464,140
Investments	1,563,436
Restricted cash and equivalents	11,902,701
Statement of net position - fiduciary fund:	
Cash and equivalents	18,883,733
<b>Total</b>	<u>\$ 76,814,010</u>

Deposits in each local and area bank are insured by the FDIC in the amount of \$250,000. Deposits in each local and area bank and in the Wisconsin Local Government Investment Pool ("LGIP") are also insured by the State Deposit Guarantee Fund ("SDGF") in the amount of \$400,000 per financial institution. However, due to the relatively small size of the Guarantee Fund in relationship to the total deposits covered and other legal implications, recovery of material principal losses may not be significant to individual governmental entities. Investments in the local government investment pool are covered under a surety bond issued by Financial Security Assurance, Inc. The bond insures against losses arising from principal defaults on substantially all types of securities acquired by the pool. The bond provides unlimited coverage on principal losses, reduced by any FDIC, SDGF insurance, and income on the investment during the calendar quarter a loss occurs.

The LGIP does not have a credit quality rating and is also not subject to credit risk disclosure because investments are not issued in securities form. It is part of the SIF and is managed by the State of Wisconsin Investment Board. The LGIP is not registered with the Securities and Exchange Commission, but operates under the statutory authority of Wisconsin Chapter 25. The SIF reports the fair value of its underlying assets annually and carries investments at amortized cost for purposes of calculating income to participants. At December 31, 2019, the fair value of the Village's share of the LGIP's assets was substantially equal to the amount as reported in these statements.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**3. Detail Notes on Transaction Classes and Accounts (continued)**

**A. Cash and Equivalents and Investments (continued)**

In accordance with certain contractual provisions, investment income associated with LGIP is assigned to the corresponding fund in which the assets are held. Participants in LGIP have the right to withdraw their funds in total on one day's notice. The LGIP does not include any involuntary participants.

Petty cash is not subject to custodial, interest rate or credit risk.

A separate financial report for SIF is prepared in accordance with GASB Statement No. 31, *Accounting and Financial Reporting for Certain Investments and for External Investment Pools*. Copies of the report can be obtained from <http://www.doa.state.wi.us/Divisions/Budget-and-Finance/LGIP>.

**Custodial Risk:** Is the risk that, in the event of a financial institution failure, the Village's deposits may not be returned to the Village. The Village's carrying value for demand deposits and other investments subject to custodial risk were \$76,811,274 at December 31, 2019 and the bank's carrying value was \$77,929,572, of which \$1,016,641 was fully insured, and \$76,912,931 was uninsured and uncollateralized. The Village does not have a policy on custodial risk.

Fluctuating cash flows during the year due to the timing of receipt of tax collections, other revenues, and financing sources may have resulted in temporary uninsured balances significantly exceeding the amounts reported under custodial risk.

**Interest Rate Risk:** Is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment the greater the sensitivity of its fair value to changes in market interest rates. As a means of limiting its exposure to fair value losses arising from rising interest rates, the Village's investment policy limits the maturity of any security to no more than seven years from the date of purchase or in accordance with state statutes. Information regarding the exposure of the Village's investments to this risk, using the segmented time distribution model is as follows:

Type of Investment	Fair Value	Investment Maturities (in Years)			
		Less Than 1 Year	1-5 Years	6-10 Years	Over 10 Years
Certificates of deposit	\$ 1,563,436	\$ 1,563,436	\$ ---	\$ ---	\$ ---

**Credit Risk:** Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligation. This is measured by assignment of a rating by a nationally recognized rating organization. U.S. Government securities or obligations explicitly guaranteed by the U.S. government are not considered to have credit risk exposure. The Village's investment policy minimized credit risk by limiting investments to the safest type of securities.

Presented below is the rating for each type of investment:

Type of Investment	Amount	Rating as of Year End		
		AAA	Aa	Not Rated
Certificates of Deposit	\$ 1,563,436	\$ ---	\$ ---	\$ 1,563,436

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**3. Detail Notes on Transaction Classes and Accounts (continued)**

**A. Cash and Equivalents and Investments (continued)**

The Village invests its funds in accordance with the provisions of the Wisconsin Statutes 66.04(2) and 67.11(2), which are as follows:

1. Time deposits in any credit union, bank, savings bank, trust company or savings and loan association.
2. Bonds or securities of any county, city, drainage district, technical college districts, village, town, or school district of the state.
3. Bonds or securities issued or guaranteed by the federal government.
4. Any security maturing in seven years or less and having the highest or second highest rating category of a nationally recognized rating agency.
5. Securities of an open-end management investment company or investment trust, subject to various conditions and investment options.
6. Repurchase agreements secured by federal bonds or securities with public depositories.
7. Bonds issued by local exposition districts.
8. Bonds issued by local professional baseball park districts and professional football stadium districts.
9. Bonds issued by the University of Wisconsin Hospitals and Clinic Authority.
10. The Local Government Investment Pool Fund.

Additional restrictions may arise from local charters, ordinances, resolutions and grant regulations. There were no significant violations during the year or legal or contractual provisions of investments or deposits.

The Village categorizes the fair value measurements of its investments based on the hierarchy established by generally accepted accounting principles. The fair value hierarchy, which has three levels, is based on the valuation inputs used to measure an asset's fair value: Level 1 inputs are quoted prices in active markets for identical assets; Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. The Village does not have any investments that are measured using Level 3 inputs.

Investments' fair value measurements are as follows at December 31, 2019:

Type of Investment	Fair Value			Exempt from Disclosure	Total
	Level 1	Level 2	Level 3		
Certificates of Deposit	\$ ---	\$ ---	\$ ---	\$ 1,563,436	\$ 1,563,436

Certificates of deposit are exempt from fair value disclosures due to investments being valued at cost plus accrued interest accrued.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**3. Detail Notes on Transaction Classes and Accounts (continued)**

**B. Receivables**

The following schedules provide detail on receivables, related allowances, and amounts not expected to be collected within one year:

***Governmental Activities***

	<u>Gross Receivable</u>	<u>Allowance Doubtful Accounts</u>	<u>Net Receivable</u>	<u>Expected After December 31, 2020</u>
Taxes	\$ 16,967,797	\$ 8,390	\$ 16,959,407	\$ ---
Special charges on tax roll	2,015,940	---	2,015,940	---
Intergovernmental aid	1,358,232	---	1,358,232	---
Accounts	1,959,598	400,958	1,558,640	311,000
Notes	260,019	62,178	197,841	153,990
Special assessments	858,632	---	858,632	800,000

The allowance for taxes is for delinquent personal property taxes receivable. Allowances related to accounts are for police fines of \$378,055 and for ambulance billings of \$22,903. The allowance for notes is for a revolving loan in the special revenue fund.

***Business-type Activities***

	<u>Gross Receivable</u>	<u>Allowance for Doubtful Accounts</u>	<u>Net Receivable</u>	<u>Expected After December 31, 2020</u>
Taxes	\$ 931,000	\$ ---	\$ 931,000	\$ ---
Special charges on tax roll	517,033	---	517,033	---
Accounts	2,968,422	14,339	2,954,083	---

The allowance for accounts is related to utility customers who have filed for bankruptcy.

***Fiduciary Funds***

	<u>Gross Receivable</u>	<u>Allowance for Doubtful Accounts</u>	<u>Net Receivable</u>	<u>Expected After December 31, 2020</u>
Taxes	\$ 40,118,486	\$ ---	\$ 40,118,486	\$ ---

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**3. Detail Notes on Transaction Classes and Accounts (continued)**

**C. Interfund Balances and Transfers**

***Advances***

Advances between funds represent interfund long-term loans.

The General Fund has advanced funds to TID #6, TID #7 and TID #9 for project expenditures, with interest charged at the average LGIP rate plus .5% on outstanding balances.

The General Fund has advanced funds to the Sewer Utility that was for project expenditures, with interest charged at the average LGIP rate plus .5% on outstanding balances. The advance was paid in full as of December 31, 2019.

The Municipal Facilities and Equipment Fund has advanced funds to TID #6, TID #9, TID #10, TID #11, TID #12, TID #13 and TID #14 were for project expenditures. Interest is being charged at the average LGIP rate plus .5% on outstanding balances. The advance to TID #12 was paid in full as of December 31, 2019.

The Municipal Facilities and Equipment Fund has advanced funds to the Storm Water Utility that was provided to fund operations. Interest is being charged at the average LGIP rate plus .5% on outstanding balances. The advance was paid in full as of December 31, 2019.

Aggregated balances outstanding for these advances are as follows:

<u>Receivable Fund</u>	<u>Payable Fund</u>	<u>Amount</u>
General Fund	Other governmental funds \$	1,976,364
Other governmental funds	Other governmental funds	887,506



**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**3. Detail Notes on Transaction Classes and Accounts (continued)**

**C. Interfund Balances and Transfers (continued)**

***Transfers***

Transfers between governmental funds are summarized as follows:

<u>Transfers in</u>	<u>Transfers out</u>	<u>Amount</u>
Debt Service Fund	General Fund	\$ 27,953
Debt Service Fund	Other governmental funds	10,169,858
Other governmental funds	General Fund	2,789,222
Other governmental funds	Other governmental funds	2,737,903

These transfers were made for the following purposes:

- Transfers to the Debt Service Fund from the General Fund were made to fund the General Fund's debt service requirements.
- Transfers to the Debt Service Fund from Other governmental funds were made to fund the Other governmental funds' debt service requirements.
- Transfers to the Other governmental funds from the General Fund were made in the amounts of \$2,009,000 to fund capital expenditures and \$780,222 to subsidize solid waste collection expenditures.
- Transfers between Other governmental funds were made to reallocate resources available for certain expenditures to the funds in which the expenditures were recorded.

Transfers between governmental funds and business-type activities for PILOT are summarized as follows:

<u>Transfers in</u>	<u>Transfers out</u>	<u>Amount</u>
General Fund	Water Utility	\$ 1,190,006

Certain payments between funds have been recorded as revenues and expenses of the related funds, as opposed to transfers, as they represent payment for services provided. Principal examples include:

- Public fire protection charges from the General fund to the Water Utility
- Interest paid on advances between various funds.
- Reimbursements for depreciation of meters and a return on investment in meters from the Sewer Utility to the Water Utility.

**VILLAGE OF MENOMONEE FALLS**

Waukesha County, Wisconsin

**Notes to Financial Statements**

December 31, 2019

**3. Detail Notes on Transaction Classes and Accounts (continued)****D. Restricted Assets**

Cash and equivalents of the water and sewer utilities as described below are restricted for specific purposes. These restrictions are the result of covenants of debt issuances and ordinances enacted related to the interceptor sewer tax and impact fees charged to developers, and are summarized as follows:

<b>Restricted cash and equivalents:</b>	<b>Sewer Utility</b>	<b>Water Utility</b>	<b>Total</b>
Interceptor sewer reserve	\$ 1,625,654	\$ ---	\$ 1,625,654
Impact fee reserve	4,181,858	3,896,481	8,078,339
Special redemption reserve	82,349	---	82,349
Operation and maintenance reserve	911,640	---	911,640
Depreciation reserve	144,400	---	144,400
<b>Total</b>	<b>\$ 6,945,901</b>	<b>\$ 3,896,481</b>	<b>\$ 10,842,382</b>

Cash and equivalents of the non-major special revenue funds are restricted as a result of state statutes related to fire and park impact fees. As of December 31, 2019, the restricted cash and equivalents related to fire impact fees was \$543,181. As of December 31, 2019, the restricted cash and equivalents related to park impact fees was \$517,138.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**3. Detail Notes on Transaction Classes and Accounts (continued)**

**E. Capital Assets**

Capital asset activity for the year ended December 31, 2019 is summarized as follows:

***Governmental Activities***

	Balance January 1, 2019	Additions	Transfers	Disposals	Balance December 31, 2019
<b>Nondepreciable capital assets:</b>					
Land	\$ 99,805,868	\$ 6,722,241	\$ ---	\$ (4,269,900)	\$ 102,285,209
Construction in progress	17,647,480	1,820,144	(511,842)	---	18,955,782
<b>Total nondepreciable capital assets</b>	117,453,348	8,542,385	(511,842)	(4,269,900)	121,213,991
<b>Depreciable capital assets:</b>					
Land improvements	5,236,251	---	---	---	5,236,251
Buildings and improvements	39,804,825	---	---	---	39,804,825
Equipment and furnishings	20,165,710	1,123,975	---	(413,549)	20,876,136
Infrastructure	58,141,341	710,925	511,842	(110,491)	59,253,617
<b>Total depreciable capital assets</b>	123,348,127	1,834,900	511,842	(524,040)	125,170,829
<b>Less accumulated depreciation:</b>					
Land improvements	3,055,916	245,324	---	---	3,301,240
Buildings and improvements	16,092,874	948,605	---	---	17,041,479
Equipment and furnishings	15,671,581	1,022,737	---	(406,313)	16,288,005
Infrastructure	23,528,989	2,179,689	---	(110,491)	25,598,187
<b>Total accumulated depreciation</b>	58,349,360	4,396,355	---	(516,804)	62,228,911
<b>Net depreciable capital assets</b>	64,998,767	(2,561,455)	511,842	(7,236)	62,941,918
<b>Net total capital assets</b>	\$ 182,452,115	\$ 5,980,930	\$ ---	\$ (4,277,136)	\$ 184,155,909

**Depreciation was charged to governmental functions as follows:**

General government	\$ 443,831
Public safety	850,511
Public works	2,604,626
Culture and recreation	460,123
Conservation and development	37,264
<b>Total depreciation</b>	<u>\$ 4,396,355</u>

**Losses on disposals of capital assets were charged to governmental functions as follows:**

Conservation and development	<u>\$ 4,269,900</u>
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**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**3. Detail Notes on Transaction Classes and Accounts (continued)**

**E. Capital Assets (continued)**

***Business-type Activities***

	Balance January 1, 2019	Additions	Transfers	Disposals	Balance December 31, 2019
<b>Nondepreciable capital assets:</b>					
Land	\$ 608,553	\$ ---	\$ ---	\$ ---	\$ 608,553
Construction in progress	829,905	3,165,524	(2,325,933)	---	1,669,496
<b>Total nondepreciable capital assets</b>	1,438,458	3,165,524	(2,325,933)	---	2,278,049
<b>Depreciable capital assets:</b>					
Land improvements	1,913,209	---	---	---	1,913,209
Buildings and improvements	9,148,850	101,985	7,500	---	9,258,335
Equipment and furnishings	9,011,565	143,323	---	(25,124)	9,129,764
Infrastructure	195,087,031	3,797,284	2,318,433	(41,820)	201,160,928
<b>Total depreciable capital assets</b>	215,160,655	4,042,592	2,325,933	(66,944)	221,462,236
<b>Less accumulated</b>					
Land improvements	602,922	38,181	---	---	641,103
Buildings and improvements	5,784,131	347,125	---	---	6,131,256
Equipment and furnishings	5,983,069	411,768	---	(25,124)	6,369,713
Infrastructure	62,391,325	3,233,145	---	(41,117)	65,583,353
<b>Total accumulated depreciation</b>	74,761,447	4,030,219	---	(66,241)	78,725,425
<b>Net depreciable capital assets</b>	140,399,208	12,373	2,325,933	(703)	142,736,811
<b>Net total capital assets</b>	\$ 141,837,666	\$ 3,177,897	\$ ---	\$ (703)	\$ 145,014,860
<b>Depreciation was charged to proprietary functions as follows:</b>					
Water Utility					\$ 1,792,958
Water Utility - allocated					37,807
Sewer Utility					1,477,809
Storm Water Utility					721,645
<b>Total depreciation</b>					\$ 4,030,219

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**3. Detail Notes on Transaction Classes and Accounts (continued)**

**F. Long-Term Obligations**

Long-term obligations activity for the year ended December 31, 2019 was as follows:

	<u>Beginning Balance</u>	<u>Increases</u>	<u>Decreases</u>	<u>Ending Balance</u>	<u>Amounts Due Within One Year</u>
<b>Governmental Activities:</b>					
<b>Long-term debt:</b>					
General obligation debt	\$ 84,855,810	\$ 23,570,000	\$ (29,006,953)	\$ 79,418,857	\$ 6,947,953
<b>Other liabilities:</b>					
Accumulated unpaid sick pay	<u>3,048,982</u>	<u>593,766</u>	<u>(620,094)</u>	<u>3,022,654</u>	<u>645,269</u>
<b>Total governmental     long-term obligations</b>	<u>\$ 87,904,792</u>	<u>\$ 24,163,766</u>	<u>\$ (29,627,047)</u>	<u>\$ 82,441,511</u>	<u>\$ 7,593,222</u>
<b>Business-type Activities:</b>					
<b>Long-term debt:</b>					
Revenue bonds	\$ 1,030,299	\$ ---	\$ (114,695)	\$ 915,604	\$ 117,677
General obligation debt	<u>10,251,000</u>	<u>1,245,000</u>	<u>(1,411,000)</u>	<u>10,085,000</u>	<u>1,290,000</u>
<b>Total long-term debt</b>	<u>11,281,299</u>	<u>1,245,000</u>	<u>(1,525,695)</u>	<u>11,000,604</u>	<u>1,407,677</u>
<b>Other liabilities:</b>					
Accumulated unpaid sick pay	<u>508,927</u>	<u>114,253</u>	<u>(161,001)</u>	<u>462,179</u>	<u>122,009</u>
<b>Total business-type     long-term obligations</b>	<u>\$ 11,790,226</u>	<u>\$ 1,359,253</u>	<u>\$ (1,686,696)</u>	<u>\$ 11,462,783</u>	<u>\$ 1,529,686</u>

The above schedule doesn't include \$1,562,068 of unamortized premiums on issuance, which is included in the governmental activities as bonds and notes on the Statement of Net Position.

The above schedule doesn't include \$196,261 of unamortized premiums on issuance, which is included in the business-type activities as bonds and notes on the Statement of Net Position.

Accumulated vacation pay is considered earned and payable and thus, is recorded as a current liability.

Activity related to accumulated unpaid sick pay is summarized as follows:

	<u>Governmental Activities</u>	<u>Business- Type Activities</u>	<u>Totals</u>
Balance, beginning of year	\$ 3,048,982	\$ 508,927	\$ 3,557,909
Sick leave benefit earned – current year	593,766	114,253	708,019
Sick leave used – current year	(373,980)	(85,635)	(459,615)
Sick leave paid upon retirement	<u>(246,114)</u>	<u>(75,366)</u>	<u>(321,480)</u>
Balance, end of year	<u>\$ 3,022,654</u>	<u>\$ 462,179</u>	<u>\$ 3,484,833</u>

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**3. Detail Notes on Transaction Classes and Accounts (continued)**

**F. Long-Term Obligations (continued)**

***General Obligation Debt***

All general obligation notes and bonds payable are backed by the full faith and credit of the Village, and will be retired by resources derived from various sources, including property tax levies, special assessments, tipping fees, park impact fees, and tax increments. Details of general obligation debt are presented below:

<b>Date of Issue</b>	<b>Maturity Date</b>	<b>Average Coupon Rate</b>	<b>Original Indebtedness</b>	<b>Balance 12/31/19</b>
06/01/10	06/01/20	3.16%	\$ 3,955,000	\$ 650,000
06/20/11	06/01/21	2.80%	6,830,000	2,075,000
07/02/12	06/01/22	2.80%	4,610,000	2,100,000
07/02/12	03/01/21	3.42%	6,400,000	1,600,000
07/02/12	03/01/22	3.34%	7,950,000	2,825,000
06/17/13	06/01/23	2.28%	1,930,000	800,000
06/17/13	06/01/23	2.99%	2,370,000	1,725,000
06/16/14	06/01/24	2.91%	4,920,000	3,675,000
10/30/14	05/01/30	4.00%	8,450,000	8,175,000
11/17/14	02/15/22	0.00%	223,622	83,857
03/30/15	03/01/25	2.95%	7,850,000	6,675,000
03/30/15	03/01/25	3.11%	4,300,000	3,650,000
05/04/15	05/01/25	2.86%	3,110,000	2,890,000
05/02/16	05/01/26	2.00%	3,190,000	2,995,000
11/21/16	06/01/26	2.00%	2,500,000	2,250,000
11/21/16	06/01/33	2.99%	7,425,000	7,175,000
06/20/17	06/01/27	2.64%	14,935,000	12,275,000
06/18/18	06/01/28	3.00%	3,340,000	3,070,000
07/10/19	02/01/29	3.50%	2,030,000	2,030,000
07/10/19	02/01/39	3.08%	4,350,000	4,350,000
07/10/19	09/01/38	2.74%	18,435,000	18,435,000
<b>Total general obligation debt</b>				<b>\$ <u>89,503,857</u></b>
Governmental activity debt				\$ 79,418,857
Business-type activity debt				<u>10,085,000</u>
<b>Total general obligation debt</b>				<b>\$ <u>89,503,857</u></b>

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**3. Detail Notes on Transaction Classes and Accounts (continued)**

**F. Long-Term Obligations (continued)**

***General Obligation Debt (continued)***

The following summarizes the debt limit calculation as of December 31, 2019:

Equalized Value January 1, 2019	\$ 5,289,929,600
Debt limit (5% of equalized value)	\$ 264,496,480

**General Obligation Debt by Funding Source:**

Tax levy	\$ 14,224,857
Tipping fees	15,000,000
Special assessments	79,000
TID increments	50,115,000
Utility user fees	10,085,000
<b>Total General Obligation debt</b>	<b>\$ 89,503,857</b>

Ratio of applicable general obligation debt to debt limit	33.84 %
---	---------

***Revenue Bonds***

Sewer Utility revenue bonds are payable solely from revenues generated by the utility. A statutory mortgage lien upon the sewerage system and any additions, improvements, and extensions thereto is created by Section 66.0621 of the Wisconsin Statutes as provided for in the resolutions authorizing the mortgage revenue bond issues. The earnings of the Sewer Utility remain subject to the lien until payment in full of the principal and interest on the bonds.

Details of revenue bonds outstanding are presented below:

	<u>Date of Issue</u>	<u>Maturity Date</u>	<u>Average Coupon Rate</u>	<u>Original Indebtedness</u>	<u>Balance 12/31/19</u>
<b>Business-type Activities:</b>					
Clean Water Fund Loans:					
Sewer Utility:	02/19/01	05/01/20	2.97%	\$ 217,231	\$ 14,728
	08/22/07	05/01/27	2.55%	1,887,778	900,876
<b>Total business-type</b>					<b>\$ 915,604</b>



**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**3. Detail Notes on Transaction Classes and Accounts (continued)**

**F. Long-Term Obligations (continued)**

***Debt Maturities***

Debt service requirements to maturity for long-term debt are as follows:

**Governmental Activities:**

Year	General Obligation Debt		Revenue Bonds		Total
	Principal	Interest	Principal	Interest	
2020	\$ 6,947,953	\$ 2,359,897	\$ ---	\$ ---	\$ 9,307,850
2021	7,147,953	2,062,989	---	---	9,210,942
2022	7,202,951	1,856,917	---	---	9,059,868
2023	6,150,000	1,661,370	---	---	7,811,370
2024	6,105,000	1,466,169	---	---	7,571,169
2025-2029	30,990,000	4,148,229	---	---	35,138,229
2030-2034	14,165,000	943,098	---	---	15,108,098
2035-2039	710,000	49,150	---	---	759,150
<b>Totals</b>	<b>\$ 79,418,857</b>	<b>\$ 14,547,819</b>	<b>\$ ---</b>	<b>\$ ---</b>	<b>\$ 93,966,676</b>

**Business-type Activities:**

Year	General Obligation Debt		Revenue Bonds		Total
	Principal	Interest	Principal	Interest	
2020	\$ 1,290,000	\$ 271,893	\$ 117,677	\$ 21,853	\$ 1,701,424
2021	1,110,000	234,664	105,571	18,979	1,469,214
2022	865,000	205,329	108,260	16,256	1,194,845
2023	1,915,000	163,383	111,018	13,463	2,202,863
2024	790,000	122,333	113,845	10,599	1,036,777
2025-2029	3,495,000	277,555	359,231	13,878	4,145,664
2030-2034	325,000	67,163	---	---	392,163
2035-2039	295,000	21,225	---	---	316,225
<b>Totals</b>	<b>\$ 10,085,000</b>	<b>\$ 1,363,544</b>	<b>\$ 915,604</b>	<b>\$ 95,028</b>	<b>\$ 12,459,175</b>

**Total Primary Government:**

Year	General Obligation Debt		Revenue Bonds		Total
	Principal	Interest	Principal	Interest	
2020	\$ 8,237,953	\$ 2,631,791	\$ 117,677	\$ 21,853	\$ 11,009,274
2021	8,257,953	2,297,653	105,571	18,979	10,680,156
2022	8,067,951	2,062,246	108,260	16,256	10,254,713
2023	8,065,000	1,824,753	111,018	13,463	10,014,233
2024	6,895,000	1,588,501	113,845	10,599	8,607,946
2025-2029	34,485,000	4,425,784	359,231	13,878	39,283,893
2030-2034	14,490,000	1,010,260	---	---	15,500,260
2035-2039	1,005,000	70,375	---	---	1,075,375
<b>Totals</b>	<b>\$ 89,503,857</b>	<b>\$ 15,911,363</b>	<b>\$ 915,604</b>	<b>\$ 95,028</b>	<b>\$ 106,425,851</b>

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**3. Detail Notes on Transaction Classes and Accounts (continued)**

**F. Long-Term Obligations (continued)**

***Premiums, Discounts, and Gains and Losses on Refundings***

***Governmental Activities:***

Premiums and discounts on issuance, and gains and losses on refundings are recognized in the year in which they occur in the fund financial statements, but are deferred and amortized using the straight-line method over the life of the debt issue in the government-wide statements.

***Business-type Activities:***

Premiums and discounts on issuance, and gains and losses on refundings are deferred and amortized using the straight-line method over the life of the debt issue in both the fund statements and the government-wide statements.

Activity for the year ended December 31, 2019 is summarized as follows:

	<b>Balance January 1, 2019</b>	<b>Additions</b>	<b>Amortization Expense (Benefit)</b>	<b>Balance December 31, 2019</b>
Governmental Activities	\$ 1,651,438	\$ 284,505	\$ (381,893)	\$ 1,536,376
<b>Business-type Activities:</b>				
Water Utility	\$ 152,846	\$ 51,889	\$ (25,297)	\$ 179,438
Storm Water Utility	22,580	---	(5,757)	16,823
<b>Total business-type activities</b>	<b>\$ 175,426</b>	<b>\$ 51,889</b>	<b>\$ (31,054)</b>	<b>\$ 196,261</b>

***Subsequent Debt Issuances***

In July 2020, the Village Board approved the issuance and sale of \$3,270,000 general obligation promissory notes. The debt was issued on July 7, 2020. The proceeds from the issuance will be used to fund capital expenditures in capital projects funds and the purchase of a fire aerial platform truck. The loan matures on February 1, 2030, with an average interest rate of 2.27%.

In July 2020, the Village Board approved the issuance and sale of \$1,460,000 general obligation water project bonds. The debt was issued on July 7, 2020. The proceeds from the issuance will be used to fund capital expenditures in the water utility fund. The loan matures on February 1, 2040, with an average interest rate of 2.00%.

**VILLAGE OF MENOMONEE FALLS**

Waukesha County, Wisconsin

**Notes to Financial Statements**

December 31, 2019

**3. Detail Notes on Transaction Classes and Accounts (continued)**

**G. Net Position and Fund Balances**

***Government-wide Financial Statement Net Position***

***Governmental Activities***

Governmental net position consists of the following:

**Net Investment in Capital Assets:**

Land and construction in progress	\$ 121,213,991	
Other capital assets net of accumulated depreciation	62,941,918	
Less related long-term debt	<u>(49,098,288)</u>	
<b>Total net investment in capital assets</b>		\$ 135,057,621

**Restricted for:**

Capital Projects:

Park development and land acquisition	1,128,531	
Library facilities	175,508	
Tax Incremental District projects	<u>100,000</u>	
<b>Total restricted for capital projects</b>		1,404,039

Debt service		674,140
Library operations and maintenance		1,265,997

Other:

Community development	1,448,351	
Public safety programs	778,974	
Parks operations	<u>9,506</u>	
<b>Total restricted for other</b>		2,236,831

Unrestricted		<u>(16,280,125)</u>
<b>Total governmental net position</b>		\$ <u><u>124,358,503</u></u>

**VILLAGE OF MENOMONEE FALLS**

Waukesha County, Wisconsin

**Notes to Financial Statements**

December 31, 2019

**3. Detail Notes on Transaction Classes and Accounts (continued)**

**G. Net Position and Fund Balances (continued)**

***Government-wide Financial Statement Net Position (continued)***

***Business-type Activities***

Business-type net position consists of the following:

**Net Investment in Capital Assets:**

Land and construction in progress	\$	2,278,049	
Other capital assets net of accumulated depreciation		142,736,811	
Less related long-term debt		<u>(9,294,833)</u>	
<b>Total net investment in capital assets</b>			\$ 135,720,027

**Restricted for:**

Capital Projects:

Interceptor sewer improvements		1,625,654	
Other sewer infrastructure improvements		4,181,858	
Other water infrastructure improvements		<u>3,896,481</u>	
<b>Total restricted for capital projects</b>			9,703,993

Other:

Operation and maintenance – sewer		911,640	
Depreciation fund – sewer		<u>144,400</u>	
<b>Total restricted for other</b>			1,056,040

Unrestricted			<u>12,006,200</u>
<b>Total business-type net position</b>			\$ <u><u>158,486,260</u></u>

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**3. Detail Notes on Transaction Classes and Accounts (continued)**

**G. Net Position and Fund Balances (continued)**

***Fund Financial Statements***

Governmental fund balances consist of the following:

**General Fund:**

Nonspendable:

Prepaid items	\$ 55,365	
Advances to other funds	1,976,364	
Delinquent personal property taxes receivable	18,933	
Inventory of supplies	516,755	
	<hr/>	

**Total nonspendable** \$ 2,567,417

Unassigned

7,546,819

**Total General Fund** \$ 10,114,236

**Debt Service:**

Restricted: for debt service \$ 674,140

**Non-major Funds:**

Nonspendable:

Revolving loan receivable	\$ 97,841	
Advances to other funds	887,506	
Long-term special assessments	301,189	
	<hr/>	

**Total nonspendable** \$ 1,286,536

Restricted:

Revolving loans for community development	1,047,112	
Public safety programs	778,974	
Park development and land acquisition	1,128,531	
Parks operations	9,506	
Tourism commission	303,319	
Library facilities	175,508	
Solid waste	79	
Library operations and maintenance	1,480,882	
TIF district improvements and related debt service	1,129,853	
	<hr/>	

**Total restricted** 6,053,764

Committed:

Community grants	10,608	
Capital projects	3,916,261	
Special assessments	107,004	
	<hr/>	

**Total committed** 4,033,873

Assigned:

Capital projects 4,458,403

Unassigned (2,634,179)

**Total non-major funds** \$ 13,198,397

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes**

**A. Employee Pension Plan**

**Plan Description**

The Wisconsin Retirement System ("WRS") is a cost-sharing multiple-employer defined benefit pension plan. WRS benefits and other plan provisions are established by Chapter 40 of the Wisconsin Statutes. Benefit terms may only be modified by the legislature. The retirement system is administered by the Wisconsin Department of Employee Trust Funds (ETF). The system provides coverage to all eligible State of Wisconsin, local government and other public employees. All employees, initially employed by a participating WRS employer on or after July 1, 2011, and expected to work at least 1,200 hours a year (880 hours for teachers and school district educational support employees) and expected to be employed for at least one year from employee's date of hire are eligible to participate in the WRS.

ETF issues a standalone Comprehensive Annual Financial Report (CAFR), which can be found at <http://etf.wi.gov/publications/cafr.htm>.

**Vesting**

For employees beginning participation on or after January 1, 1990, and no longer actively employed on or after April 24, 1998, creditable service in each of five years is required for eligibility for a retirement annuity. Participants employed prior to 1990 and on or after April 24, 1998, and prior to July 1, 2011, are immediately vested. Participants who initially became WRS eligible on or after July 1, 2011, must have five years of creditable service to be vested.

**Benefits Provided**

Employees who retire at or after age 65 (54 for protective occupation employees, 62 for elected officials and executive service retirement plan participants, if hired on or before 12/31/2016) are entitled to a retirement benefit based on a formula factor, their final average earnings, and creditable service.

Final average earnings is the average of the participant's three highest annual earning periods. Creditable service includes current service and prior service for which a participant received earnings and made contributions as required. Creditable service also includes creditable military service. The retirement benefit will be calculated as money purchase benefit based on the employee's contributions plus matching employer's contributions, with interest, if that benefit is higher than the formula benefit.

Vested participants may retire at or after age 55 (50 for protective occupations) and receive an actuarially-reduced benefit. Participants terminating covered employment prior to eligibility for an annuity may either receive employee-required contributions plus interest as a separation benefit or leave contributions on deposit and defer application until eligible to receive a requirement benefit.

WRS also provides death and disability benefits for employees.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**A. Employee Pension Plan (continued)**

**Post-Retirement Adjustments**

The Employee Trust Funds Board may periodically adjust annuity payments from the retirement system based on annual investment performance in accordance with s. 40.27, Wis. Stat. An increase (or decrease) in annuity payments may result when investment gains (losses), together with other actuarial experience factors, create a surplus (shortfall) in the reserves, as determined by the system's consulting actuary. Annuity increases are not based on cost of living or other similar factors. For Core annuities, decreases may be applied only to previously granted increases. By law, Core annuities cannot be reduced to an amount below the original, guaranteed amount (the "floor") set at retirement.

The Core and Variable annuity adjustments granted during recent years are as follows:

<b>Year</b>	<b>Core Fund Adjustment</b>	<b>Variable Fund Adjustment</b>
2008	6.6	0
2009	(2.1)	(42)
2010	(1.3)	22
2011	(1.2)	11
2012	(7.0)	(7)
2013	(9.6)	9
2014	4.7	25
2015	2.9	2
2016	0.5	(5)
2017	2.0	4
2018	2.4	17

**Contributions**

Required contributions are determined by an annual actuarial valuation in accordance with Chapter 40 of the Wisconsin Statutes. The employee required contribution is one-half of the actuarially determined contribution rate for general category employees, including teachers, and Executives and Elected Officials. Starting on January 1, 2016, the Executives and Elected Officials category was merged into the General Employee Category. Required contributions for protective employees are the same rate as for general employees. Employers are required to contribute the remainder of the actuarially determined contribution rate. The employer may not pay the employee required contribution unless provided for by an existing collective bargaining agreement.

During the reporting period (calendar year 2018), the WRS recognized \$1,238,425 in contributions from the employer.



**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**A. Employee Pension Plan (continued)**

Contribution rates as of December 31, 2019 are:

<u>Employee Category</u>	<u>Employee</u>	<u>Employer</u>
General	6.55%	6.55%
Executives & Elected Officials	6.55%	6.55%
Protective with Social Security	6.55%	10.55%
Protective without Social Security	6.55%	14.95%

**Pension Liability, Pension Expense, Deferred Outflows of Resources and Deferred Inflows of Resources**

At December 31, 2019, the Village reported a liability of \$4,195,484 for its proportionate share of the net pension liability. The net pension liability was measured as of December 31, 2018, and the total pension liability used to calculate the net pension asset was determined by an actuarial valuation as of December 31, 2017 rolled forward to December 31, 2018. No material changes in assumptions or benefit terms occurred between the actuarial valuation date and the measurement date. The Village's proportion of the net pension liability was based on the Village's share of contributions to the pension plan relative to the contributions of all participating employers. At December 31, 2018, the Village's proportion was 0.11792733%, which was an increase of 0.00324121% from its proportion measured as of December 31, 2017.

For the year ended December 31, 2019, the Village recognized pension expense of \$2,859,209.

At December 31, 2019, the Village reported deferred outflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Differences between expected and actual experience	\$ 3,267,643	\$ 5,776,024
Changes in assumptions	707,205	---
Net difference between projected and actual earnings on pension plan investments	6,127,217	---
Changes in proportion and differences between employer contributions and proportionate share of contributions	27,817	37,521
Employer contributions subsequent to the measurement date	1,526,132	---
<b>Total</b>	<u>\$ 11,656,014</u>	<u>\$ 5,813,545</u>

The amount of \$1,526,132 reported as deferred outflows related to pension resulting from the WRS Employer's contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2020. Other amounts reported as deferred outflows of resources related to pension will be recognized in pension expense as follows:

<u>Year Ended December 31,</u>	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
2020	\$ 5,954,390	\$ (4,375,530)
2021	3,913,869	(3,528,603)
2022	3,835,452	(3,157,877)
2023	2,786,180	(1,111,538)

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**A. Employee Pension Plan (continued)**

**Actuarial Assumptions**

The total pension asset in the December 31, 2018 actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial Valuation Date:	December 31, 2017
Measurement Date of Net Pension Liability (Asset)	December 31, 2018
Actuarial Cost Method:	Entry Age
Asset Valuation Method:	Fair Market Value
Long-Term Expected Rate of Return:	7.0%
Discount Rate:	7.0%
Salary Increases:	
Inflation	3.0%
Seniority/Merit	0.1% - 5.6%
Mortality:	Wisconsin 2018 Mortality Table
Post-retirement Adjustments*	1.9%

*\* No post-retirement adjustment is guaranteed. Actual adjustments are based on recognized investment return, actuarial experience and other factors. 1.9% is the assumed annual adjustment based on the investment return assumption and the post-retirement discount rate.*

Actuarial assumptions are based upon an experience study conducted in 2018 that covered a three-year period from January 1, 2015 to December 31, 2017. Based on this experience study, actuarial assumptions used to measure the Total Pension Liability changed from the prior year, including the discount rate, long-term expected rate of return, post-retirement adjustment, wage inflation rate, mortality and separation rates. The total pension liability for December 31, 2018 is based upon a roll-forward of the liability calculated from the December 31, 2017 actuarial valuation.

**Long-term expected Return on Plan Assets.** The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighting the expected future real rates of return by the target asset allocation percentage and by adding expected inflation.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**A. Employee Pension Plan (continued)**

**Actuarial Assumptions (continued)**

The target allocation and best estimates of arithmetic real rates of return for each major asset class as of December 31, 2018 are summarized in the following table:

**Asset Allocation Targets and Expected Returns  
As of December 31, 2018**

Core Fund Asset Class	Asset Allocation %	Long-Term Expected Nominal Rate of Return %	Long-Term Expected Real Rate of Return %
Global Equities	49	8.1	5.5
Fixed Income	24.5	4.0	1.5
Inflation Sensitive Assets	15.5	3.8	1.3
Real Estate	9	6.5	3.9
Private Equity/Debt	8	9.4	6.7
Multi-Asset	4	6.7	4.1
Total Core Fund	110	7.3	4.7
 <u>Variable Fund Asset Class</u>			
U.S. Equities	70	7.6	5.0
International Equities	30	8.5	5.9
Total Variable Fund	100	8.0	5.4

New England Pension Consultants Long Term US CPI (Inflation) Forecast: 2.50%  
Asset Allocations are managed within established ranges; target percentages may differ from actual monthly allocations

**Single Discount rate.** A single discount rate of 7.00% was used to measure the total pension liability, as opposed to a discount rate of 7.20% for the prior year. This single discount rate was based on the expected rate of return on pension plan investments of 7.00% and a municipal bond rate of 3.71%. Because of the unique structure of WRS, the 7.00% expected rate of return implies that a dividend of approximately 1.9% will always be paid. For purposes of the single discount rate, it was assumed that the dividend would always be paid. The projection of cash flows used to determine this single discount rate assumed that plan member contributions will be made at the current contribution rate and that employer contributions will be made at rates equal to the difference between actuarially determined contribution rates and the member rate. Based on these assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefit payments (including expected dividends) of current plan members. Therefore, the municipal bond rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**A. Employee Pension Plan (continued)**

**Actuarial Assumptions (continued)**

***Sensitivity of the Village's proportionate share of the net pension liability (asset) to changes in the discount rate.*** The following presents the Village's proportionate share of the net pension liability (asset) calculated using the discount rate of 7.00 percent, as well as what the Village's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is 1-percentage-point lower (6.00 percent) or 1-percentage-point higher (8.00 percent) than the current rate:

	<b>1% Decrease to Discount Rate (6.00%)</b>	<b>Current Discount Rate (7.00%)</b>	<b>1% Increase to Discount Rate (8.00%)</b>
Village's proportionate share of the net pension liability (asset)	\$ 16,673,295	4,195,484	\$ (5,082,735)

***Pension plan fiduciary net position.*** Detailed information about the pension plan's fiduciary net position is available in separately issued financial statements available at <http://etf.wi.gov/publications/cafr.htm>.

**Payables to the Pension Plan**

Payables to the pension plan at December 31, 2019 were \$134,122. This represents contributions earned as of December 31, 2019, but for which payment was not remitted to the pension plan until subsequent to year-end.

**B. Other Post-Employment Benefits (OPEB) – Life Insurance**

**Plan Description**

The Local Retiree Life Insurance Fund ("LRLIF") is a multiple-employer defined benefit OPEB plan. LRLIF benefits and other plan provisions are established by Chapter 40 of the Wisconsin Statutes. The Wisconsin Department of Employee Trust Funds (ETF) and the Group Insurance Board have statutory authority for program administration and oversight. The plan provides post-employment life insurance benefits for all eligible members.

**OPEB Plan Fiduciary Net Position**

ETF issues a standalone Comprehensive Annual Financial Report ("CAFR"), which can be found at <http://etf.wi.gov/publications/cafr.htm>

**Benefits provided**

The LRLIF plan provides fully paid up life insurance benefits for post-age 64 retired employees and pre-65 retirees who pay for their coverage.

**Contributions**

The Group Insurance Board approves contribution rates annually, based on recommendations from the insurance carrier. Recommended rates are based on an annual valuation, taking into consideration an estimate of the present value of future benefits and the present value of future contributions. A portion of employer contributions made during a member's working lifetime funds a post-retirement benefit.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**B. Other Post-Employment Benefits (OPEB) – Life Insurance (continued)**

**Contributions (continued)**

Employers are required to pay the following contributions based on employee contributions for active members to provide them with Basic Coverage after age 65. There are no employer contributions required for pre-age 65 annuitant coverage. If a member retires prior to age 65, they must continue paying the employee premiums until age 65 in order to be eligible for the benefit after age 65.

Contribution rates as of December 31, 2019 are:

<b>Coverage Type</b>	<b>Employer Contribution</b>
25% Post Retirement Coverage	20% of employee contribution
50% Post Retirement Coverage	40% of employee contribution

Employee contributions are based upon nine age bands through age 69 and an additional eight age bands for those age 70 and over. Participating employees must pay monthly contribution rates per \$1,000 of coverage until the age of 65 (age 70 if active). The employee contribution rates in effect for the year ended December 31, 2018 are as listed below:

<b>Life Insurance Employee Contribution Rates* For the year ended December 31, 2018</b>		
<b>Attained Age</b>	<b>Basic</b>	<b>Supplemental</b>
Under 30	\$0.05	\$0.05
30-34	0.06	0.06
35-39	0.07	0.07
40-44	0.08	0.08
45-49	0.12	0.12
50-54	0.22	0.22
55-59	0.39	0.39
60-64	0.49	0.49
65-69	0.57	0.57

\*Disabled members under age 70 receive a waiver-of-premium benefit.

During the reporting period, the LRLIF recognized \$5,756 in contributions from the employer

**OPEB Liability, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEBs**

At December 31, 2019 the Village reported a liability of \$770,930 for its proportionate share of the net OPEB liability. The net OPEB liability was measured as of December 31, 2018, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of December 31, 2017 rolled forward to December 31, 2018. No material changes in assumptions or benefit terms occurred between the actuarial valuation date and the measurement date. The Village's proportion of the net OPEB liability was based on the Village's share of contributions to the OPEB plan relative to the contributions of all participating employers. At December 31, 2018, the Village's proportion was .298771%, which was an decrease of .000493% from its proportion measured as of December 31, 2017.

**VILLAGE OF MENOMONEE FALLS**

Waukesha County, Wisconsin

**Notes to Financial Statements**

December 31, 2019

**4. Other Notes (continued)****B. Other Post-Employment Benefits (OPEB) – Life Insurance (continued)****OPEB Liability, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEBs (continued)**

For the year ended December 31, 2019, the Village recognized OPEB expense of \$78,649.

At December 31, 2019, the Village reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Differences between expected and actual experience	\$ ---	\$ 39,108
Net difference between projected and actual earnings on OPEB plan investments	18,424	---
Changes in assumptions	73,559	167,107
Changes in proportion and differences between employer contributions and proportionate share of contributions	11,673	1,156
Employer contributions subsequent to the measurement date	5,612	---
<b>Total</b>	<b>\$ 109,268</b>	<b>\$ 207,371</b>

The amount of \$5,612 reported as deferred outflows related to OPEB resulting from the employers contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ended December 31, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

<b>Year Ended December 31,</b>	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
2020	\$ 20,666	\$ 33,915
2021	20,666	33,915
2022	20,666	33,915
2023	18,078	33,915
2024	15,413	33,915
2025	8,167	33,003
2026	---	4,793

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**B. Other Post-Employment Benefits (OPEB) – Life Insurance (continued)**

**Actuarial assumptions**

The total OPEB liability in the January 1, 2018, actuarial valuation was determined using the following actuarial assumptions, applied to all periods included in the measurement:

Actuarial Valuation Date:	January 1, 2018
Measurement Date of Net OPEB Liability (Asset)	December 31, 2018
Actuarial Cost Method:	Entry Age Normal
20 Year Tax-Exempt Municipal Bond Yield:	4.10%
Long-Term Expected Rate of Return:	5.00%
Discount Rate:	4.22%
Salary Increases	
Inflation:	3.00%
Seniority/Merit:	0.1% - 5.6%
Mortality:	Wisconsin 2018 Mortality Table

Actuarial assumptions are based upon an experience study conducted in 2018 that covered a three-year period from January 1, 2015 to December 31, 2017. Based on this experience study, actuarial assumptions used to measure the Total OPEB Liability changed from prior year, including the discount rate, wage inflation rate, mortality and separation rates. The Total OPEB Liability for December 31, 2018 is based upon a roll-forward of the liability calculated from the December 31, 2017 actuarial valuation.

**Long-term expected Return on Plan Assets.** The long-term expected rate of return is determined by adding expected inflation to expected long-term real returns and reflecting expected volatility and correlation. Investments for the LRLIF are held with Securian, the insurance carrier. Interest is calculated and credited to the LRLIF based on the rate of return for a segment of the insurance carriers' general fund, specifically 10-year A-Bonds (as a proxy, and not tied to any specific investments). The overall aggregate interest rate is calculated using a tiered approach based on the year the funds were originally invested and the rate of return for that year. Investment interest is credited based on the aggregate rate of return and assets are not adjusted to fair market value. Furthermore, the insurance carrier guarantees the principal amounts of the reserves, including all interest previously credited thereto.

**Local OPEB Life Insurance**  
**Asset Allocation Targets and Expected Returns**  
**As of December 31, 2018**

<u>Asset Class</u>	<u>Index</u>	<u>Target Allocation</u>	<u>Long-Term Expected Geometric Real Rate of Return</u>
US Government Bonds	Barclays Government	1%	1.44%
US Credit Bonds	Barclays Credit	40%	2.69%
US Long Credit Bonds	Barclays Long Credit	4%	3.01%
US Mortgages	Barclays MBS	54%	2.25%
US Municipal Bonds	Bloomberg Barclays Muni	1%	1.68%
Inflation			2.30%
Long-Term Expected Rate of Return			5.00%



**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**B. Other Post-Employment Benefits (OPEB) – Life Insurance (continued)**

**Actuarial assumptions (continued)**

**Single Discount rate.** A single discount rate of 4.22% was used to measure the total OPEB liability for the current year, as opposed to a discount rate of 3.63% for the prior year. The Plan's fiduciary net position was projected to be insufficient to make all projected future benefit payments of current active and inactive employees. Therefore, the discount rate for calculating the Total OPEB Liability is equal to the single equivalent rate that results in the same actuarial present value as the long-term expected rate of return applied to benefit payments, to the extent that the plan's fiduciary net position is projected to be sufficient to make projected benefit payments, and the municipal bond rate applied to benefit payment to the extent that the plan's fiduciary net position is projected to be insufficient. The plan's fiduciary net position was projected to be available to make projected future benefit payments of current plan members through December 31, 2036.

**Sensitivity of the Village's proportionate share of the net OPEB liability to changes in the discount rate.** The following presents the Village's proportionate share of the net OPEB liability calculated using the discount rate of 4.22 percent, as well as what the Village's proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (3.22 percent) or 1-percentage-point higher (5.22 percent) than the current rate:

	<b>1% Decrease to Discount Rate (3.22%)</b>	<b>Current Discount Rate (4.22%)</b>	<b>1% Increase to Discount Rate (5.22%)</b>
Village's proportionate share of the net OPEB liability	\$ 1,096,699	\$ 770,930	\$ 519,673

**OPEB plan fiduciary net position.** Detailed information about the OPEB plan's fiduciary net position is available in separately issued financial statements available at <http://etf.wi.gov/publications/cafr.htm>.

**C. Other Post-Employment Benefits (OPEB) - Health**

The Village group health insurance plan provides coverage to active employees and retirees (or other qualified terminated employees) at blended premium rates. This results in an other post-employment benefit ("OPEB") commonly referred to as an implicit rate subsidy. Employees participating in the OPEB benefit consisted of the following at December 31, 2018, the date of the latest valuation:

Retirees	12
Active	181
<b>Number of participating employees</b>	<b>193</b>

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**C. Other Post-Employment Benefits (OPEB) - Health**

**Actuarial Assumptions**

The major assumptions and methods used in the latest actuarial valuation follows:

Valuation date	12/31/2018
Measurement date	12/31/2018
Reporting date	12/31/2019
Actuarial cost method	Entry Age Normal (level percent of salary)
Actuarial assumptions:	
Medical care trend	7.50% decreasing by .50% per year down to 6.50%, then by .10% per year down to 5.0% and level thereafter
Discount rate*	4.00% (based upon all years of projected payments discounted at a municipal bond rate of 4.00%)
Municipal rate source	Bond buyer 20-bond GO index
Mortality assumptions	Wisconsin 2018 Mortality Table adjusted for future mortality improvements using the MP-2018 fully generated improvement scale (multiplied by 60%)

Actuarial assumptions are based upon an experience study conducted in 2018 using Wisconsin Retirement System (WRS) experience from 2015-2017. The projection of cash flows used to determine the single discount rate assumed that the plan would continue to be funded on a pay-as-you-go basis. Based on these assumptions, the 20-year AA municipal bond rate was applied to all periods of projected benefit payments to determine the total OPEB liability.

*\*Implicit in this rate is an assumed rate of inflation of 2.50%*

**Single Discount rate.** A discount rate of 4.00% was used in calculating the Village's OPEB liability (based upon all projected payments discounted at a municipal bond rate of 4.00%). The discount rate is based on the 20-year AA municipal bond rate.

**Total OPEB Liability**

No assets are accumulated in a trust that meets all the criteria in GASB Statement No. 75, paragraph 4 because the Village's contributions are not irrevocable. Accordingly, the Village's total OPEB liability is not reduced by any assets accumulated in a trust that meets the criteria and the Village must report its total OPEB liability.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**C. Other Post-Employment Benefits (OPEB) - Health**

**Total OPEB Liability (continued)**

The Village's total OPEB liability is based upon the actuarial assumptions and projections described herein as determined by the census, benefit and premium data provided by the Village. The following table shows the components of the Village's change in the net OPEB liability:

	<b>Total OPEB Liability</b>
<b>Balance 12/31/18</b>	\$ 1,744,355
Benefit payments	(48,184)
Changes of assumptions or other input	(60,223)
Difference between expected and actual experience	174,047
Service cost	110,051
Interest	62,135
Net changes	237,826
<b>Balance 12/31/19</b>	<b>\$ 1,982,181</b>

**Sensitivity of the Village's OPEB liability to changes in the discount rate.** The following presents the Village's OPEB liability calculated using the discount rate of 4.00 percent, as well as what the Village's OPEB liability would be if it were calculated using a discount rate that is 1-percentage-point lower (3.00 percent) or 1-percentage-point higher (5.00 percent) than the current rate:

	<b>1% Decrease to Discount Rate (3.00%)</b>	<b>Current Discount Rate (4.00%)</b>	<b>1% Increase to Discount Rate (5.00%)</b>
Village's OPEB liability	\$ 2,149,848	\$ 1,982,181	\$ 1,827,813

**Sensitivity of the Village's OPEB liability to changes in Healthcare Cost Trend Rates.** The following presents the Village's OPEB liability calculated using the healthcare cost trend rates of 7.50 percent, as well as what the Village's OPEB liability would be if it were calculated using a healthcare cost trend rate that is 1-percentage-point lower (6.50 percent) or 1-percentage-point higher (8.50 percent) than the current rate:

	<b>1% Decrease to Healthcare Cost Trend (6.50% decreasing to 4.00%</b>	<b>Current Healthcare Cost Trend (7.50% decreasing to 5.00%</b>	<b>1% Increase to Healthcare Cost Trend (8.50% decreasing to 6.00%</b>
Village's OPEB liability	\$ 1,778,764	\$ 1,982,181	\$ 2,219,277

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**C. Other Post-Employment Benefits (OPEB) - Health**

**OPEB Expense, Deferred Outflows or Resources, and Deferred Inflows of Resources Related to OPEB**

For the year ended December 31, 2019, the Village recognized OPEB expense of \$233,018. At December 31, 2019, the Village reported deferred inflows and outflows of resources related to OPEB from the following sources:

	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
Differences between expected and actual experience	\$ 154,708	\$ ---
Changes in assumptions	---	53,532
Net difference between projected and actual earnings on pension plan investments	---	---
Changes in proportion and differences between employer contributions and proportionate share of contributions	---	---
Employer contributions subsequent to the measurement date	60,262	---
<b>Total</b>	<b>\$ 214,970</b>	<b>\$ 53,532</b>

The amount of \$60,262 reported as deferred outflows related to OPEB resulting from employer contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in the year ended December 31, 2020. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

<b>Year Ended December 31,</b>	<b>Deferred Outflows of Resources</b>	<b>Deferred Inflows of Resources</b>
2020	\$ 19,339	\$ 6,691
2021	19,339	6,691
2022	19,339	6,691
2023	19,339	6,691
2024	19,339	6,691
2025	19,339	6,691
2026	19,339	6,691
2027	19,335	6,695

**Payable to the OPEB Plan**

At December 31, 2019, there were no payables due to the OPEB Plan.

**D. Risk Management**

The Village is exposed to various risks of loss related to torts; theft of; damage to, or destruction of assets; and errors and omissions, natural disasters and workers' compensation. The Village purchases general, automobile and workers' compensation insurance from the Cities and Villages Mutual Insurance Company. The Village purchases commercial insurance for all other risks. There have been no significant reductions in insurance for any risk of loss in the past year. No claims have significantly exceeded the commercial coverage in the past three years.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**D. Risk Management (continued)**

The CVMIC is made up of a membership of Wisconsin municipalities. The Village's share of assets, liabilities, and fund equity was approximately 2.706% as of December 31, 2019. The CVMIC insures the Village with \$5 million (per occurrence) coverage; a \$125,000 deductible; and \$500,000 stop loss.

The Village's Risk Management Fund was established to account for and finance the Village's uninsured risk of loss. At December 31, 2019, this fund had a net position totaling \$508,904 which is available to pay future claims. Annually, a liability for claims incurred but not yet reported is calculated by an actuary. The claims are listed at full (non-discounted) value. The following is a summary of the changes in this liability account:

<u>Fiscal Year</u>		<u>Balance January 1,</u>	<u>Claims and Changes In Estimates</u>		<u>Claim Payments</u>		<u>Balance December 31,</u>
2019	\$	---	\$ 166,274	\$	(23,763)	\$	142,511
2018	\$	---	\$ 18,130	\$	(18,130)	\$	---

Summary financial information for CVMIC and WMIC for the year ended December 31, 2019 is available from the CVMIC offices. As of December 31, 2019, the CVMIC had assets of \$53,019,389 and a policyholders' surplus of \$28,576,179.

**E. Tax Incremental Districts**

Tax increment financing district ("TID"), as authorized by Section 66.1105 of the Wisconsin Statutes, is a method by which the Village can recover its development and public improvement costs in TID designated areas. These costs are recovered from the increase in property tax revenue which results from the increased valuation in the designated area. The Village finances development and public improvement costs in its TID through the issuance of general obligation long-term debt. Project costs are reported primarily as capital projects fund expenditures. Tax increments are reported as capital projects fund revenues and are used to meet maturing debt obligations incurred to provide financing for development and public improvement costs within the tax incremental district. Certain details related to each of the Village's tax incremental districts are listed below. For complete details of financial activity related to any of the tax incremental districts, compilation reports are available for viewing in the Village's Financial Services Department.

**T.I.D. #4 – Heritage Reserve**

On May 6, 1996, the Village created Tax Incremental District #4 ("TID #4"). TID #4 had a statutory life of 23 years which expired on May 6, 2019. On April 15, 2002, the original project plan was amended to expand the original plan boundaries and to increase certain planned project expenditures. In 2010, the Village and joint review board approved sharing increments from the District (donor district) to TID 8 (donee district). The amendment required the District to maintain a net recovered cost of approximately \$1.8 million, to be paid to the overlying taxing jurisdictions (including the Village) upon termination of the District. Transfers for the year ending December 31, 2019 of \$2,103,971 are reflected as recoverable costs in the donor district, and as project revenues in the donee district. Transfers were approved to begin in 2011. TIF increment sharing was valid for the life of the district and the life of the donor district may not be extended. Transfers between districts are subject to various conditions in the statutes. The last date to incur project costs was May 6, 2014. On April 1, 2019, TID #4 officially dissolved and the excess TIF increment was disbursed to the overlying tax jurisdictions in the amount of \$1,951,145. Of this amount, the amount disbursed to the Village was remitted to TID #6 in the amount of \$532,506.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**E. Tax Incremental Districts (continued)**

**T.I.D. #4 – Heritage Reserve (continued)**

The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2019

<u>Project Plan Estimated Revenues</u>	<u>Cumulative Revenues to 12/31/19</u>	<u>Project Plan Estimated Expenditures</u>	<u>Cumulative Expenditures to 12/31/19</u>	<u>Outstanding Debt as of 12/31/19</u>
\$ 56,085,164	\$ 35,998,480	\$ 56,085,164	\$ 35,998,480	\$ ---

**T.I.D. #5 – Westbrook Corporate Center**

On June 14, 1999, the Village created Tax Incremental District #5 ("TID #5"). TID #5 had a statutory life of 23 years which would have expired on June 14, 2022. On December 18, 2000, the original project plan was amended to increase certain planned project expenditures. On July 16, 2001, the project plan was amended to expand the original plan boundaries and to increase certain planned project expenditures. On July 20, 2009, the original project plan was amended to include developer grants and a multi-use path. The last date to incur project costs was June 14, 2017. On April 1, 2019, TID #5 officially dissolved. An excess TIF increment of \$1,800,000 was disbursed to the overlying tax jurisdictions. Of this amount, the Village's portion was remitted to TID #6 in the amount of \$501,555. A reserve of \$1,540,320 was established to cover the remaining debt service obligations and estimated administrative expenses. Between April 1, 2019 and December 31, 2019, TID #5 made regularly scheduled debt payments of approximately \$1,120,000 and received interest earnings of approximately \$30,000. The net affect of this activity left a remaining reserve balance of approximately \$450,000, which was transferred to the Village's debt service fund as of year-end. The TID #5 expects to make an additional refund to the overlying tax jurisdictions upon completion of repaying the debt service obligations in 2022 in the approximate amount of \$30,000. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2019:

<u>Project Plan Estimated Revenues</u>	<u>Cumulative Revenues to 12/31/19</u>	<u>Project Plan Estimated Expenditures</u>	<u>Cumulative Expenditures to 12/31/19</u>	<u>Outstanding Debt as of 12/31/19</u>
\$ 20,527,977	\$ 21,622,923	\$ 20,527,977	\$ 21,575,300	\$ 400,000

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**E. Tax Incremental Districts (continued)**

**T.I.D. #6 – Main St Corridor**

On April 17, 2006, the Village created Tax Incremental District #6 ("TID #6"). TID #6 has a statutory life of 27 years which will expire April 17, 2033. The last date to incur project costs is April 17, 2028. On July 21, 2008, the original project plan was amended to change the original plan boundaries. On September 17, 2018, the original project plan was amended to increase certain planned project expenditures. On April 1, 2019, TID #6 received the Village's portion of the excess TIF increment disbursed upon closure from TID #4 and TIF #5 in the amounts of \$532,506 and \$501,555, respectively. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2019:

<u>Project Plan Estimated Revenues</u>	<u>Cumulative Revenues to 12/31/19</u>	<u>Project Plan Estimated Expenditures</u>	<u>Cumulative Expenditures to 12/31/19</u>	<u>Outstanding Debt as of 12/31/19</u>
\$ 45,328,981	\$ 3,359,437	\$ 45,328,981	\$ 14,710,368	\$ 11,387,392

**T.I.D. #7 – First Park**

On February 18, 2008, the Village created Tax Incremental District #7 ("TID #7"). TID #7 has a statutory life of 20 years which will expire February 18, 2028. The last date to incur project costs is February 18, 2023. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2019:

<u>Project Plan Estimated Revenues</u>	<u>Cumulative Revenues to 12/31/19</u>	<u>Project Plan Estimated Expenditures</u>	<u>Cumulative Expenditures to 12/31/19</u>	<u>Outstanding Debt as of 12/31/19</u>
\$ 11,096,724	\$ 3,586,737	\$ 11,096,724	\$ 3,756,960	\$ 189,475

**T.I.D. #8 – Falls Parkway**

On July 21, 2008, the Village created Tax Incremental District #8 ("TID #8"). TID #8 has a statutory life of 27 years which will expire July 21, 2035. On January 18, 2010, the project plan was amended by the addition of certain provisions and to provide transfers in from TID #4. The last date to incur project costs is July 21, 2030. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2019:

<u>Project Plan Estimated Revenues</u>	<u>Cumulative Revenues to 12/31/19</u>	<u>Project Plan Estimated Expenditures</u>	<u>Cumulative Expenditures to 12/31/19</u>	<u>Outstanding Debt as of 12/31/19</u>
\$ 58,945,750	\$ 23,478,256	\$ 58,945,750	\$ 42,716,323	\$ 19,850,000



**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**E. Tax Incremental Districts (continued)**

**T.I.D. #9 – Village Centre / Appleton Ave**

On January 18, 2010, the Village created Tax Incremental District #9 ("TID #9"). TID #9 has a statutory life of 20 years which will expire January 18, 2030. The last date to incur project costs is January 18, 2025. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2019:

<u>Project Plan Estimated Revenues</u>	<u>Cumulative Revenues to 12/31/19</u>	<u>Project Plan Estimated Expenditures</u>	<u>Cumulative Expenditures to 12/31/19</u>	<u>Outstanding Debt as of 12/31/19</u>
\$ 23,481,963	\$ 641,125	\$ 23,481,963	\$ 1,477,679	\$ 918,389

**T.I.D. #10 – Woodland Prime**

On August 17, 2011, the Village created Tax Incremental District #10 ("TID #10"). TID #10 has a statutory life of 20 years which will expire August 17, 2031. The last date to incur project costs is August 17, 2026. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2019:

<u>Project Plan Estimated Revenues</u>	<u>Cumulative Revenues to 12/31/19</u>	<u>Project Plan Estimated Expenditures</u>	<u>Cumulative Expenditures to 12/31/19</u>	<u>Outstanding Debt as of 12/31/19</u>
\$ 40,307,876	\$ 3,887,339	\$ 40,307,876	\$ 18,245,571	\$ 14,435,000

**T.I.D. #11 – Wacker Neuson**

On August 17, 2011, the Village created Tax Incremental District #11 ("TID #11"). TID #11 has a statutory life of 20 years which will expire August 17, 2031. The last date to incur project costs is August 17, 2026. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2019:

<u>Project Plan Estimated Revenues</u>	<u>Cumulative Revenues to 12/31/19</u>	<u>Project Plan Estimated Expenditures</u>	<u>Cumulative Expenditures to 12/31/19</u>	<u>Outstanding Debt as of 12/31/19</u>
\$ 4,501,500	\$ 777,179	\$ 4,501,500	\$ 1,116,141	\$ 530,000

**T.I.D. #12 – Lilly Rd Industrial**

On September 15, 2014, the Village created Tax Incremental District #12 ("TID #12"). TID #12 has a statutory life of 20 years which will expire September 15, 2034. The last date to incur project costs is September 15, 2029. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2019:

<u>Project Plan Estimated Revenues</u>	<u>Cumulative Revenues to 12/31/19</u>	<u>Project Plan Estimated Expenditures</u>	<u>Cumulative Expenditures to 12/31/19</u>	<u>Outstanding Debt as of 12/31/19</u>
\$ 4,157,250	\$ 796,015	\$ 4,157,250	\$ 3,609,132	\$ 3,140,000

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**E. Tax Incremental Districts (continued)**

**T.I.D. #13 – Flint Drive/DRS**

On March 5, 2019, the Village created Tax Incremental District #13 ("TID #13"). TID #13 has a statutory life of 20 years which will expire March 5, 2039. The last date to incur project costs is March 5, 2034. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2019:

<u>Project Plan Estimated Revenues</u>	<u>Cumulative Revenues to 12/31/19</u>	<u>Project Plan Estimated Expenditures</u>	<u>Cumulative Expenditures to 12/31/19</u>	<u>Outstanding Debt as of 12/31/19</u>
\$ 12,888,318	\$ 18,668	\$ 12,888,318	\$ 2,109,837	\$ 2,092,525

**T.I.D. #14 – Glenroy**

On March 5, 2019, the Village created Tax Incremental District #14 ("TID #14"). TID #14 has a statutory life of 20 years which will expire March 5, 2039. The last date to incur project costs is March 5, 2034. The following is a summary of accumulated project activity, project plan estimates and outstanding debt as of December 31, 2019:

<u>Project Plan Estimated Revenues</u>	<u>Cumulative Revenues to 12/31/19</u>	<u>Project Plan Estimated Expenditures</u>	<u>Cumulative Expenditures to 12/31/19</u>	<u>Outstanding Debt as of 12/31/19</u>
\$ 4,159,003	\$ 129	\$ 4,159,003	\$ 22,199	\$ 36,089

**F. Contingent Liabilities**

The Village has identified the following items as potential liabilities not recorded in the financial statements:

- The Village participates in a number of federal and state assistance programs. These programs are subject to program compliance audits by the grantors or their representatives. Accordingly, the Village's compliance with applicable grant requirements will be established at some future date. The amount of expenditures which may be disallowed by the granting agencies cannot be determined at this time. The Village expects such amounts, if any, to be immaterial.
- The Village is periodically engaged in the courts defending and prosecuting cases over a wide range of possible situations. The ultimate outcome of these claims has not been determined. In the opinion of management, after considering the Village's insurance coverage, potential payment of claims by other parties, and the statutory limitation on claims against Wisconsin municipalities, the likelihood of material impact on the Village's financial statements upon resolution of these matters is remote.
- The Village has been advised by the Wisconsin Department of Natural Resources that the Village is considered to be a responsible party with respect to property owned by the Village and formerly operated by others as a landfill known as the Bruce Landfill. The Village continues to monitor site contamination in accordance with an agreement with the Wisconsin Department of Natural Resources. Currently, there are no requirements for remediation activities, and the Village is unable to say at this time what, if any, remediation activities might be required in future periods. In the event that the Village is determined to have any liability with respect to the Bruce Landfill, the Village may have rights against third parties.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**F. Contingent Liabilities (continued)**

- The Village has entered into employment contracts with two non-represented Village employees. The terms of these contracts include salary continuation benefits for the employees in the event that the employees are terminated without cause. The length of salary continuation benefits is six months for each employee.

**G. Municipal Revenue Obligations**

The Village has entered into municipal revenue obligations (MRO) with developers in certain tax incremental districts. An MRO is similar to a revenue bond in that it is only payable out of the revenue generated from tax increment (less a provision for administrative and other costs) and is not a general obligation of the Village. Unlike a revenue bond; however, there is no obligation to pay any outstanding balance beyond the maturity date. All MROs accrue interest at 0%, except for the TID #7, which accrues interest at 8.5%. Payments are made in annual installments.

<u>TID</u>	<u>Principal</u>	<u>Paid in 2019</u>	<u>Total Paid</u>	<u>Potential Remaining Obligation</u>	<u>Maturity Year</u>
7	10,921,725	365,985	3,313,691	7,608,034	2026 *
8	4,000,000	---	---	4,000,000	2035
9	1,200,000	---	---	1,200,000	2030
9	3,952,860	60,290	60,290	3,892,570	2030
10	2,500,000	196,033	1,302,612	1,197,388	2024
11	500,000	36,690	444,214	---	2019
13	4,396,086	---	---	4,396,086	2040**
14	3,095,000	---	---	3,095,000	2040**

\* Maturity date may be extended at the sole discretion of the Village

\*\* Signed subsequent to year end

**H. Other Commitments**

During 2008, the Village entered into an agreement with the City of Milwaukee wherein the Village agrees to purchase all of the water supplied to a portion of the Village from Milwaukee Water Works for a period of ten years from the effective date of the agreement. The agreement was renewed in 2018 for a period of an additional ten years. Charges under this agreement are approximately \$145,000 per month.

**I. Letters of Credit**

The Village enters into a number of contracts for land development in conjunction with contractors and developers. The developers finance these construction projects under letters of credit, whereby the Village is reimbursed for any expenditure up to the limit of the letter of credit. Any over-expenditures on the projects would be paid by the Village.

**J. Regulatory Agency - Water Utility**

The Utility operates under service rules established by the Public Service Commission of Wisconsin ("PSCW"). Rates charged are regulated by the PSCW and the accounting records of the Utility are maintained in accordance with the Uniform System of Accounts prescribed by the PSCW. Water rates were increased effective January 1, 2017.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**K. Leases as Lessor**

The Village has entered a lease agreement with a local school district, wherein the Village has agreed to allow the use of Village property for the purpose of the school district's operations. Revenue from this activity totaled \$40,401 for the year ended December 31, 2019. Future minimum lease payments receivable in conjunction with this lease is as follows:

<b>Year:</b>	<b>Amount</b>
2020	\$ 44,211
2021	44,211
2022	44,211
2023	44,211
2024	44,211
2025-2029	<u>191,583</u>
<b>Total</b>	<b>\$ <u>412,638</u></b>

The Village has entered into several lease agreements with telecommunications companies, wherein the Village has agreed to allow the use of Village property for the purpose of telecommunication relays. Revenue received from these leases totaled \$68,992 for the year ended December 31, 2019. Future minimum lease payments receivable in conjunction with these leases are as follows:

<b>Year:</b>	<b>Amount</b>
2020	\$ 34,108
2021	11,900
2022	12,258
2023	<u>12,625</u>
<b>Total</b>	<b>\$ <u>70,891</u></b>

The Village has entered into several lease agreements with telecommunications companies, wherein the Village has agreed to allow the use of Water Utility property for the purpose of telecommunication relays. Revenue received from these leases totaled \$252,248 for the year ended December 31, 2019. Future minimum lease payments receivable in conjunction with these leases are as follows:

<b>Year:</b>	<b>Amount</b>
2020	\$ 267,964
2021	131,958
2022	63,771
2023	12,000
2024	24,000
2025-2029	120,000
2030-2034	120,000
2035-2039	<u>120,000</u>
<b>Total</b>	<b>\$ <u>857,693</u></b>

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Financial Statements**  
December 31, 2019

**4. Other Notes (continued)**

**L. Subsequent Events**

Management has evaluated subsequent events for possible recognition or disclosure through the date the financial statements were available to be distributed (October 29, 2020). See note 3.F for disclosure of subsequent debt issuances. See note 4.G for disclosure of subsequent MRO agreements signed. There were no other disclosures necessary for subsequent events.

**M. Deficit Fund Balances**

As of December 31, 2019, the following non-major individual funds had deficit fund balances:

<u>Fund</u>	<u>Deficit</u>
Capital Projects Funds:	
T.I.D. #6	\$ 1,535,931
T.I.D. #7	170,223
T.I.D. #9	686,554
T.I.D. #10	198,232
T.I.D. #13	21,169
T.I.D. #14	22,070

The deficits are anticipated to be funded with future program revenues, tax increments or long-term borrowing.

**N. Effect of New Accounting Standards on Financial Statements**

The Government Accounting Standards Board (GASB) has approved the following:

- GASB Statement No. 87, *Leases*
- GASB Statement No. 89, *Accounting for interest-cost incurred before the end of a construction period*
- GASB Statement No. 90, *Majority Equity Interest – An amendment of GASB Statements No. 14 and No. 61*
- GASB Statement No. 91, *Conduit debt obligations*
- GASB Statement No. 93, *Replacement of Interbank Offered Rates*
- GASB Statement No. 94, *Public-Private and Public-Public Partnerships and Availability Arrangements*
- GASB Statement No. 96, *Subscription based information technology arrangements*
- GASB Statement No. 97, *Certain component unit criteria and accounting and financial reporting for internal revenue code section 457 deferred compensation plans (an amendment of GASB Statements 14 and 84)*

When they become effective, application of these standards may restate portions of these financial statements.

**O. Excess of Expenditures over Appropriations**

Certain departments in the General Fund incurred expenditures in excess of appropriations in the following amounts for the year ended December 31, 2019:

<u>Department</u>	<u>Budgeted Expenditures</u>	<u>Actual Expenditures</u>	<u>Excess Expenditures Over Budget</u>
<b>General Fund:</b>			
Public safety	\$ 15,111,600	\$ 15,369,975	\$ 258,375
Public works	3,835,900	3,859,009	23,109

**REQUIRED SUPPLEMENTARY  
INFORMATION**

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Required Supplementary Information**  
**Schedule of Proportionate Share of the Net Pension Asset (Liability)**  
Year Ended December 31, 2019

Wisconsin Retirement System  
Last 10 Fiscal Years\*

	<b>Village's Proportion of the Net Pension Asset (Liability)</b>	<b>Village's Proportionate Share of the Net Pension Asset (Liability)</b>	<b>Village's Covered Payroll</b>	<b>Net Pension Asset (Liability) as a Percentage of Covered Payroll</b>	<b>Plan Fiduciary Net Position as a Percentage of Total Pension Asset (Liability)</b>
2019	0.1179%	\$ (4,195,484)	\$ 14,186,136	29.57%	96.45%
2018	0.1147%	3,405,166	13,809,611	24.66%	102.93%
2017	0.1111%	(915,900)	13,622,704	6.72%	99.12%
2016	0.1099%	(1,785,211)	13,201,573	13.52%	98.20%
2015	0.1120%	2,745,315	12,593,512	21.80%	102.74%

\*The amounts presented for each year end are based on measurement dates of the prior year-end.

\*GASB Pronouncement 68 requires the presentation of the last 10 prior years completed under this pronouncement. The years completed prior to the enactment of this pronouncement are not required to be presented in this schedule.

**Schedule of Employer Contributions**  
Year Ended December 31, 2019

Wisconsin Retirement System  
Last 10 Fiscal Years\*

	<b>Contractually Required Contributions</b>	<b>Contributions in Relation to the Contractually Required Contributions</b>	<b>Contribution Deficiency (Excess)</b>	<b>Village's Covered Payroll</b>	<b>Contributions as a Percentage of Covered Payroll</b>
2019	\$ 1,238,425	\$ 1,238,425	\$ ---	\$ 14,186,136	8.73%
2018	1,205,134	1,205,134	---	13,809,611	8.73%
2017	1,087,135	1,087,135	---	13,622,704	7.98%
2016	1,068,023	1,068,023	---	13,201,573	8.09%
2015	1,067,234	1,067,234	---	12,593,512	8.47%

\*The amounts presented for each year end are based on measurement dates of the prior year-end.

\*GASB Pronouncement 68 requires the presentation of the last 10 prior years completed under this pronouncement. The years completed prior to the enactment of this pronouncement are not required to be presented in this schedule.

See independent auditors' report



**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Required Supplementary Information**  
**Schedule of Proportionate Share of the Net OPEB - Life Insurance Asset (Liability)**  
Year Ended December 31, 2019

Local Retiree Life Insurance  
Last 10 Fiscal Years\*

	<b>Village's Proportion of the Net OPEB Asset (Liability)</b>	<b>Village's Proportionate Share of the Net OPEB Asset (Liability)</b>	<b>Village's Covered- Employee Payroll</b>	<b>Net OPEB Asset (Liability) as a Percentage of Covered - Employee Payroll</b>	<b>Plan Fiduciary Net Position as a Percentage of Total OPEB Asset (Liability)</b>
2019	0.2988%	\$ (770,930)	\$ 12,951,000	5.95%	48.69%
2018	0.2993%	(900,360)	\$ 12,584,907	7.15%	44.81%

\*The amounts presented for each year end are based on measurement dates of the prior year-end.

\*GASB Pronouncement 75 requires the presentation of the last 10 prior years completed under this pronouncement. The years completed prior to the enactment of this pronouncement are not required to be presented in this schedule.

**Schedule of Employer Contributions**  
Year Ended December 31, 2019

Local Retiree Life Insurance  
Last 10 Fiscal Years\*

	<b>Contractually Required Contributions</b>	<b>Contributions in Relation to the Contractually Required Contributions</b>	<b>Contribution Deficiency (Excess)</b>	<b>Village's Covered- employee Payroll</b>	<b>Contributions as a Percentage of Covered- Employee Payroll</b>
2019	\$ 5,756	\$ 5,756	\$ ---	\$ 12,951,000	0.04%
2018	5,683	5,683	---	12,584,907	0.05%

\*The amounts presented for each year end are based on measurement dates of the prior year-end.

\*GASB Pronouncement 75 requires the presentation of the last 10 prior years completed under this pronouncement. The years completed prior to the enactment of this pronouncement are not required to be presented in this schedule.

See independent auditors' report

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Required Supplementary Information**  
**Schedule of Changes in Total OPEB - Health Liability and Related Ratios**  
**December 31, 2019**  
**Last 10 Fiscal Years\***

<b><u>Total OPEB Liability</u></b>	<b><u>2019</u></b>	<b><u>2018</u></b>
Service Cost	\$ 110,051	\$ 110,051
Interest	62,135	58,363
Change of benefit terms	---	---
Differences between expected and actual experiences	174,047	---
Changes in assumptions or other input	(60,223)	---
Benefit payments	(48,184)	(73,097)
<b>Net change in total OPEB liability</b>	<b>237,826</b>	<b>95,317</b>
<b>Total OPEB liability - beginning</b>	<b>1,744,355</b>	<b>1,649,038</b>
<b>Total OPEB liability - ending</b>	<b>\$ 1,982,181</b>	<b>\$ 1,744,355</b>
<b>Covered-employee payroll</b>	<b>\$ 13,140,757</b>	<b>\$ 12,175,597</b>
<b>Total OPEB liability as a percentage of covered-employee payroll</b>	<b>15.08%</b>	<b>14.33%</b>

\*GASB Pronouncement 75 requires the presentation of the last ten prior fiscal years completed under this pronouncement. The fiscal years completed prior to the enactment of this pronouncement are not required to be presented in this schedule.

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Notes to Required Supplementary Information**  
December 31, 2019

**1. Wisconsin Retirement System (WRS)**

There were no changes of benefit terms for any participating employee in the WRS.

*Changes of assumptions.* Actuarial assumptions are based upon an experience study conducted in 2018 using experience from 2015 – 2017. Based on the experience study conducted in 2018, actuarial assumptions used to develop Total Pension Liability changed, including the discount rate, long-term expected rate of return, post-retirement adjustment, wage inflation rate, mortality and separation rates.

**2. Other Postemployment Benefits (OPEB) – Life Insurance**

There were no changes of benefit terms for any participating employee in the LRLIF.

*Changes of assumptions.* Actuarial assumptions are based upon an experience study conducted in 2018 using experience from 2015 – 2017. Based on the experience study conducted in 2018, actuarial assumptions used to develop Total OPEB Liability changed, including the discount rate, wage inflation rate, and mortality and separation rates.

**3. Other Postemployment Benefits (OPEB) – Health Plan Information**

No assets are accumulated in a trust that meets all of the following criteria of GASBS No. 75, paragraph 4:

- Contributions from the employer and any non-employer contributing entities, and earning thereon, must be irrevocable.
- Plan assets must be dedicated to providing pensions to plan members in accordance with the benefit terms.
- Plan assets must be legally protected from the creditors to the employer, non-employer contributing entities, the plan administrator, and plan members.

There were no changes to the OPEB plan that significantly affect trends in amounts reported.

Methods and assumptions used include:

Valuation date	12/31/2018
Measurement date	12/31/2018
Reporting date	12/31/2019
Actuarial cost method	Entry Age Normal (level percent of salary)
Actuarial assumptions:	
Medical care trend	7.50% decreasing by .50% per year down to 6.50%, then by .10% per year down to 5.0% and level thereafter
Discount rate*	4.00% (based upon all years of projected payments discounted at a municipal bond rate of 4.00%)
Municipal rate source	Bond buyer 20-bond GO index
Mortality assumptions	Wisconsin 2018 Mortality Table adjusted for future mortality improvements using the MP-2018 fully generated improvement scale (multiplied by 60%)

*\*Implicit in this rate is an assumed rate of inflation of 2.50%*

Actuarial assumptions are based upon an experience study conducted in 2018 using Wisconsin Retirement System (WRS) experience from 2015-2017. The projection of cash flows used to determine the single discount rate assumed that the plan would continue to be funded on a pay-as-you-go basis. Based on these assumptions, the 20-year AA municipal bond rate was applied to all periods of projected benefit payments to determine the total OPEB liability.

**OTHER SUPPLEMENTARY INFORMATION**

**COMBINING AND INDIVIDUAL FUND  
STATEMENTS AND SCHEDULES**

## **GENERAL FUND**

This Fund accounts for the financial resources of the Village which are not accounted for in any other fund. Principal sources of revenue are property taxes, licenses and permits, fines and penalties, intergovernmental revenues, public charges for services, investment earnings and a property tax equivalent charged to the Water Utility. Primary expenditures are for public safety, public works, culture, recreation and education, community development, and general administration.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Comparative Balance Sheets - General Fund**  
**December 31, 2019 and 2018**

	<u>2019</u>	<u>2018</u>
<b>Assets:</b>		
Cash and equivalents	\$ 19,461,938	\$ 13,116,910
Certificate of deposit	1,563,436	3,802,430
Accounts receivable:		
Taxes	9,984,991	11,575,529
Special charges on the tax roll	10,772	8,015
Intergovernmental aid	1,009,632	527,679
Accounts	1,013,504	966,179
Prepaid items	55,365	33,716
Inventory	516,755	594,886
Advance to other governmental funds	<u>1,976,364</u>	<u>2,316,099</u>
<b>Total assets</b>	35,592,757	32,941,443
<b>Liabilities:</b>		
Accounts payable and other accrued liabilities	3,325,242	2,389,573
Compensated absences	997,500	1,007,369
Deposits	227,595	190,077
Prepaid rent	<u>19,576</u>	<u>17,540</u>
<b>Total liabilities</b>	4,569,913	3,604,559
<b>Deferred Inflows of Resources:</b>		
Deferred revenue - subsequent year's taxes	20,549,765	18,964,812
Miscellaneous unavailable revenue	<u>358,843</u>	<u>414,422</u>
<b>Total deferred inflows of resources</b>	20,908,608	19,379,234
<b>Fund Balances:</b>		
Nonspendable	2,567,417	2,955,091
Unassigned	<u>7,546,819</u>	<u>7,002,559</u>
<b>Total fund balances</b>	<u>\$ 10,114,236</u>	<u>\$ 9,957,650</u>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Comparative Statements of Revenues, Expenditures and Changes in Fund Balances - General Fund**  
**Years Ended December 31, 2019 and 2018**

	<u>2019</u>	<u>2018</u>	<u>Change</u>
<b>Revenues:</b>			
Property taxes	\$ 18,446,415	\$ 18,494,098	\$ (47,683)
Other taxes	164,900	182,506	(17,606)
Licenses and permits	1,619,720	1,534,990	84,730
Fines and forfeitures	499,252	482,625	16,627
Intergovernmental	3,681,900	2,824,958	856,942
Donations	---	7,734	(7,734)
Charges for services	1,743,325	1,445,902	297,423
Investment earnings	380,514	308,838	71,676
Interest on advances to governmental funds	60,265	64,791	(4,526)
Interest on advances to utilities	2,948	-	2,948
Other	181,844	198,761	(16,917)
<b>Total revenues</b>	<u>26,781,083</u>	<u>25,545,203</u>	<u>1,235,880</u>
<b>Expenditures:</b>			
<b>General Government:</b>			
Village board	47,452	42,235	5,217
Village manager	67,352	81,203	(13,851)
Clerk services	626,384	663,563	(37,179)
Human resources	107,231	108,185	(954)
Assessment of property	184,929	182,744	2,185
Building maintenance	351,163	384,835	(33,672)
Insurance and benefits	121,244	74,617	46,627
Judicial	246,312	232,420	13,892
Legal services	500,036	471,890	28,146
Financial services	408,074	398,291	9,783
Communications and information services	1,067,267	1,271,154	(203,887)
Capital outlay	8,268	107,016	(98,748)
<b>Total general government</b>	<u>3,735,712</u>	<u>4,018,153</u>	<u>(282,441)</u>
<b>Public Safety:</b>			
Police	8,886,139	8,659,808	226,331
Fire	935,050	701,479	233,571
Fire protection services	1,573,861	1,573,861	---
Weed control	44,895	26,980	17,915
Emergency government	623	11,773	(11,150)
EMS	3,896,181	3,667,630	228,551
Other protection services	21,891	21,124	767
Capital outlay	11,335	189,870	(178,535)
<b>Total public safety</b>	<u>15,369,975</u>	<u>14,852,525</u>	<u>517,450</u>

See independent auditors' report.



**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Comparative Statements of Revenues, Expenditures and Changes in Fund Balances - General Fund**  
**Years Ended December 31, 2019 and 2018**  
**(Continued)**

	<u>2019</u>	<u>2018</u>	<u>Change</u>
<b>Public Works:</b>			
Street and alley repair	\$ 3,174,781	\$ 3,194,417	\$ (19,636)
Equipment maintenance	523,798	481,008	42,790
Municipal garages	160,430	120,997	39,433
Capital outlay	---	11,900	(11,900)
<b>Total public works</b>	<u>3,859,009</u>	<u>3,808,322</u>	<u>50,687</u>
<b>Culture and Recreation:</b>			
Historical society and museum	18,974	20,417	(1,443)
Parks operations	801,494	732,784	68,710
Parks projects	16,651	13,436	3,215
Community quality of life	65,452	67,891	(2,439)
Capital outlay	---	7,995	(7,995)
<b>Total culture and recreation</b>	<u>902,571</u>	<u>842,523</u>	<u>60,048</u>
<b>Conservation and Development:</b>			
Community development	34,583	36,156	(1,573)
Building inspection	693,980	611,004	82,976
Engineering	44,760	135,241	(90,481)
Planning	361,457	355,903	5,554
<b>Total conservation and development</b>	<u>1,134,780</u>	<u>1,138,304</u>	<u>(3,524)</u>
<b>Total general fund expenditures</b>	<u>25,002,047</u>	<u>24,659,827</u>	<u>342,220</u>
<b>Excess of revenues over expenditures</b>	1,779,036	885,376	893,660
<b>Other Financing Sources (Uses):</b>			
Proceeds from sales of capital assets	4,719	371,467	(366,748)
Transfers from water utility - PILOT	1,190,006	1,266,520	(76,514)
Transfers out	(2,817,175)	(2,251,371)	(565,804)
<b>Net other financing uses</b>	<u>(1,622,450)</u>	<u>(613,384)</u>	<u>(1,009,066)</u>
<b>Net change in fund balance</b>	156,586	271,992	(115,406)
<b>Fund Balance:</b>			
Beginning of year	9,957,650	9,685,658	271,992
<b>End of year</b>	<u>\$ 10,114,236</u>	<u>\$ 9,957,650</u>	<u>\$ 156,586</u>

See independent auditors' report.

## **DEBT SERVICE FUND**

The Debt Service Fund accounts for the accumulation of resources for, and the payment of, general long-term obligations principal, interest and related costs (other than debt accounted for in the Proprietary Funds).

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Schedule of Revenues, Expenditures, and Changes in Fund Balances - Budget to Actual - Debt Service Fund**  
**Year Ended December 31, 2019**

	<u>Adopted Budget</u>	<u>Amended Budget</u>	<u>Actual</u>
<b>Revenues:</b>			
Property taxes	\$ 2,375,000	\$ 2,375,000	\$ 2,375,000
Investment earnings	15,000	15,000	52,717
<b>Total revenues</b>	<u>2,390,000</u>	<u>2,390,000</u>	<u>2,427,717</u>
<b>Expenditures:</b>			
Principal	25,827,000	25,827,000	29,006,953
Interest and fiscal charges	2,447,000	2,447,000	2,421,686
Debt issuance costs	285,000	285,000	160,087
<b>Total expenditures</b>	<u>28,559,000</u>	<u>28,559,000</u>	<u>31,588,726</u>
<b>Deficit of revenues under expenditures</b>	(26,169,000)	(26,169,000)	(29,161,009)
<b>Other Financing Sources:</b>			
Transfers in	9,118,000	9,118,000	10,197,811
Bonds and notes issued	16,755,000	16,755,000	19,470,000
Bond premiums	285,000	285,000	142,519
<b>Net other financing sources</b>	<u>26,158,000</u>	<u>26,158,000</u>	<u>29,810,330</u>
<b>Net change in fund balance</b>	(11,000)	(11,000)	649,321
<b>Fund Balance:</b>			
Beginning of year	17,812	17,812	24,819
<b>End of year</b>	<u>\$ 6,812</u>	<u>\$ 6,812</u>	<u>\$ 674,140</u>

See independent auditors' report.

**COMBINING STATEMENTS  
NON-MAJOR GOVERNMENTAL FUNDS**

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Combining Balance Sheet - Non-Major Governmental Funds**  
**December 31, 2019**

	<b>Special Revenue Funds</b>	<b>Capital Projects Funds</b>	<b>Total Non-Major Governmental Funds</b>
<b>Assets:</b>			
Cash and equivalents	\$ 3,923,315	\$ 10,495,280	\$ 14,418,595
Restricted assets:			
Cash and equivalents	1,060,319	---	1,060,319
Accounts receivable:			
Taxes	1,794,000	2,810,416	4,604,416
Special charges on tax roll	1,980,371	24,797	2,005,168
Intergovernmental aid	---	348,600	348,600
Special assessments	---	858,632	858,632
Accounts	65,965	443,904	509,869
Notes	97,841	100,000	197,841
Advance to other governmental funds	---	887,506	887,506
<b>Total assets</b>	<b>8,921,811</b>	<b>15,969,135</b>	<b>24,890,946</b>
<b>Liabilities:</b>			
Accounts payable and other accrued liabilities	46,758	986,573	1,033,331
Accrued compensated absences	67,470	---	67,470
Deposits	---	136,196	136,196
Long-term advances from other governmental funds	---	2,863,870	2,863,870
<b>Total liabilities</b>	<b>114,228</b>	<b>3,986,639</b>	<b>4,100,867</b>
<b>Deferred Inflows of Resources:</b>			
Deferred revenue - subsequent year's taxes	3,775,223	3,059,259	6,834,482
Special assessments	---	557,443	557,443
Miscellaneous unavailable revenue	---	199,757	199,757
<b>Total deferred inflows of resources</b>	<b>3,775,223</b>	<b>3,816,459</b>	<b>7,591,682</b>
<b>Fund Balances:</b>			
Nonspendable	97,841	1,188,695	1,286,536
Restricted:			
Capital projects	1,304,039	1,129,853	2,433,892
Other	3,619,872	---	3,619,872
Committed	10,608	4,023,265	4,033,873
Assigned	---	4,458,403	4,458,403
Unassigned	---	(2,634,179)	(2,634,179)
<b>Total fund balances</b>	<b>\$ 5,032,360</b>	<b>\$ 8,166,037</b>	<b>\$ 13,198,397</b>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Combining Statement of Revenues, Expenditures and Changes in Fund Balances of Non-Major Governmental Funds**  
**Year Ended December 31, 2019**

	<b>Special Revenue Funds</b>	<b>Capital Projects Funds</b>	<b>Total Non-Major Governmental Funds</b>
<b>Revenues:</b>			
Property taxes	\$ 1,732,000	\$ 6,781,415	\$ 8,513,415
Other taxes	258,343	---	258,343
Charges for services:			
Fines and forfeitures	18,154	---	18,154
Program revenues	1,414,803	920	1,415,723
Tipping fees	---	2,163,328	2,163,328
Operating grants and contributions:			
Intergovernmental	166,918	701,141	868,059
Donations	44,653	---	44,653
Capital grants and contributions:			
Special assessments and interest	---	46,974	46,974
Contributions from developers	---	47,921	47,921
Platting fees	201,500	---	201,500
Impact fees	813,795	---	813,795
Investment earnings	112,255	370,584	482,839
Interest earned on advances to governmental funds	---	14,302	14,302
Interest earned on advances to utilities	---	29,565	29,565
Other revenues	15,273	---	15,273
<b>Total governmental revenues</b>	<u>4,777,694</u>	<u>10,156,150</u>	<u>14,933,844</u>
<b>Expenditures:</b>			
Current:			
General government	---	240,129	240,129
Public safety	59,557	9,233	68,790
Public works	2,145,902	2,731,070	4,876,972
Culture and recreation	2,146,573	---	2,146,573
Conservation and development	36,811	3,436,269	3,473,080
Uncollectible accounts	62,178	---	62,178
Capital outlay	23,545	3,029,972	3,053,517
Debt Service:			
Interest on advances to governmental funds	---	74,567	74,567
Bond expenses	---	10,947	10,947
Debt issuance costs	---	62,806	62,806
<b>Total expenditures</b>	<u>4,474,566</u>	<u>9,594,993</u>	<u>14,069,559</u>
<b>Excess of revenues over expenditures</b>	303,128	561,157	864,285
<b>Other Financing Sources (Uses):</b>			
Proceeds from sales of capital assets	---	95,803	95,803
Transfers in	780,222	4,746,903	5,527,125
Transfers out	(633,932)	(12,273,829)	(12,907,761)
T.I.D. close - excess increment disbursed	---	(2,717,084)	(2,717,084)
Bonds and notes issued	---	4,100,000	4,100,000
Bond premiums	---	124,312	124,312
Insurance recoveries	---	180,399	180,399
<b>Total other financing sources (uses)</b>	<u>146,290</u>	<u>(5,743,496)</u>	<u>(5,597,206)</u>
<b>Net change in fund balances</b>	449,418	(5,182,339)	(4,732,921)
Fund balance, beginning of year	4,582,942	13,348,376	17,931,318
<b>Fund balance, end of year</b>	<u>\$ 5,032,360</u>	<u>\$ 8,166,037</u>	<u>\$ 13,198,397</u>

See independent auditors' report.

## NON-MAJOR SPECIAL REVENUE FUNDS

Special Revenue Funds are used to account for the proceeds from specific revenue sources (other than major capital projects) that are restricted or reserved to expenditures for specific purposes.

**Revolving Loan Fund** - To account for the loans issued and receivable under a program initially subsidized by the State of Wisconsin. Loans are approved by the Village Board and administered by the Southeastern Wisconsin Regional Planning Commission.

**Police Department** - To account for the financing and expenditures of programs such as state grant programs, Federal Asset Forfeiture program, D.A.R.E., a fund set up to fight vandalism in the community and contributions from citizens for crime prevention and block watch programs.

**Fire Department** - To account for the financing and expenditures of programs such as state grant programs, tank inspection and hazardous materials programs, and contributions from citizens for fire safety education and other programs.

**Park Department** - To account for expenditures for trees and park equipment financed primarily by donations.

**Community Development** - To account for the financing and expenditures of platting fees and park impact fees.

**Library** - To account for the financing and expenditures related to library memorials and building funds with funding provided by donations and investment earnings.

**Community Grant** - To account for grants to community not-for-profit organizations.

**Teen Court** - To account for the financing and expenditures for teen court operations funded by donations.

**Cable TV** - To account for the financing and expenditures of funds designated for local government cable TV channels.

**Solid Waste Collection** - To account for the revenues and expenditures related to solid waste collection and disposal.

**Library Operations and Maintenance** - To account for the operations and maintenance costs related to the library, and the revenues needed to support them.

**Tourism Commission** - To account for the financing and expenditures for tourism funded by hotel room tax.

**EDMF TID #9** - To account for the loans issued and receivable under a program initially subsidized TID #9. Loans are approved by the Village's Community Development Authority.

VILLAGE OF MENOMOMNEE FALLS  
Waukesha County, Wisconsin

Combining Balance Sheet - Non-Major Special Revenue Funds  
December 31, 2019

	Non-major Special Revenue Funds														Total Non-Major Special Revenue Funds
	Revolving Loan Fund	Police Department	Fire Department	Park Department	Community Development	Library	Community Grant	Teen Court	Cable TV	Solid Waste Collection	Library Operations and Maintenance	Tourism Commission	TID #9 EDMF		
Assets:															
Cash and equivalents	\$ 1,012,912	\$ 185,094	\$ 43,651	\$ 9,506	\$ 611,393	\$ 175,508	\$ 10,608	\$ 7,054	\$ 22,500	\$ ---	\$ 1,571,906	\$ 238,585	\$ 34,598	\$ 3,923,315	
Restricted assets:															
Cash and equivalents	---	---	543,181	---	517,138	---	---	---	---	---	---	---	---	1,060,319	
Receivables:															
Taxes	---	---	---	---	---	---	---	---	---	---	1,794,000	---	---	1,794,000	
Special charges on the tax roll	---	---	---	---	---	---	---	---	---	1,980,371	---	---	---	1,980,371	
Accounts	---	---	---	---	---	---	---	---	---	931	300	64,734	---	65,965	
Notes	11,268	---	---	---	---	---	---	---	---	---	---	---	86,573	97,841	
Total assets	1,024,180	185,094	586,832	9,506	1,128,531	175,508	10,608	7,054	22,500	1,981,302	3,366,206	303,319	121,171	8,921,811	
Liabilities:															
Accounts payable and other accrued liabilities	---	---	---	---	---	---	---	6	22,500	---	23,854	---	398	46,758	
Accrued compensated absences	---	---	---	---	---	---	---	---	---	---	67,470	---	---	67,470	
Total liabilities	---	---	---	---	---	---	---	6	22,500	---	91,324	---	398	114,228	
Deferred Inflows of Resources:															
Deferred revenue - subsequent year's tax roll	---	---	---	---	---	---	---	---	---	1,981,223	1,794,000	---	---	3,775,223	
Fund Balances:															
Nospendable	11,268	---	---	---	---	---	---	---	---	---	---	---	86,573	97,841	
Restricted:															
Capital projects	---	---	---	---	1,128,531	175,508	---	---	---	---	---	---	---	1,304,039	
Other	1,012,912	185,094	586,832	9,506	---	---	---	7,048	---	79	1,480,882	303,319	34,200	3,619,872	
Committed	---	---	---	---	---	---	10,608	---	---	---	---	---	---	10,608	
Total fund balances	\$ 1,024,180	\$ 185,094	\$ 586,832	\$ 9,506	\$ 1,128,531	\$ 175,508	\$ 10,608	\$ 7,048	\$ ---	\$ 79	\$ 1,480,882	\$ 303,319	\$ 120,773	\$ 5,032,360	

See independent auditors' report.



**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Combining Statement of Revenues, Expenditures and Changes in Fund Balances-  
Non-Major Special Revenue Funds  
Year Ended December 31, 2019**

**Non-major Special Revenue Funds**

	Revolving Loan Fund	Police Department	Fire Department	Park Department	Community Development	Library	Community Grant	Teen Court	Cable TV	Solid Waste Collection	Library Operations and Maintenance	Tourism Commission	TID #9 EDMF	Total Non-Major Special Revenue Funds
<b>Revenues:</b>														
Property taxes	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	1,732,000	---	---	1,732,000
Other taxes	---	---	---	---	---	---	---	---	---	---	---	258,343	---	258,343
Public charges for services:														
Fines and forfeitures	---	---	---	---	---	---	---	---	---	---	18,154	---	---	18,154
Program revenue	1,489	1,223	12,076	---	---	---	---	750	103,000	1,284,724	---	---	11,541	1,414,803
Operating grants and contributions:														
Intergovernmental	---	---	8,389	---	---	---	---	---	---	80,022	78,507	---	---	166,918
Donations	---	25,167	14,748	---	---	---	---	---	---	---	4,738	---	---	44,653
Capital grants and contributions:														
Platting fees	---	---	---	---	201,500	---	---	---	---	---	---	---	---	201,500
Impact fees	---	---	482,776	---	331,019	---	---	---	---	---	---	---	---	813,795
Investment earnings	2,030	7,312	7,490	361	28,966	4,155	402	283	---	10,085	46,609	4,562	---	112,255
Other revenues	---	---	---	---	---	980	---	---	---	---	14,293	---	---	15,273
<b>Total revenues</b>	<b>3,519</b>	<b>33,702</b>	<b>525,479</b>	<b>361</b>	<b>561,485</b>	<b>5,135</b>	<b>402</b>	<b>1,033</b>	<b>103,000</b>	<b>1,374,831</b>	<b>1,894,301</b>	<b>262,905</b>	<b>11,541</b>	<b>4,777,694</b>
<b>Expenditures:</b>														
Current:														
Public safety	---	45,375	12,653	---	---	---	---	1,529	---	---	---	---	---	59,557
Public works	---	---	---	---	---	---	---	---	---	2,145,902	---	---	---	2,145,902
Culture, recreation and education	---	---	---	---	---	17	---	---	103,000	---	1,887,426	156,130	---	2,146,573
Conservation and development	---	---	---	---	---	---	---	---	---	---	---	---	36,811	36,811
Uncollectible accounts	62,178	---	---	---	---	---	---	---	---	---	---	---	---	62,178
Capital outlay	---	8,425	15,120	---	---	---	---	---	---	---	---	---	---	23,545
<b>Total expenditures</b>	<b>62,178</b>	<b>53,800</b>	<b>27,773</b>	<b>---</b>	<b>---</b>	<b>17</b>	<b>---</b>	<b>1,529</b>	<b>103,000</b>	<b>2,145,902</b>	<b>1,887,426</b>	<b>156,130</b>	<b>36,811</b>	<b>4,474,566</b>
<b>Excess (deficit) of revenues over (under) expenditures</b>	<b>(58,659)</b>	<b>(20,098)</b>	<b>497,706</b>	<b>361</b>	<b>561,485</b>	<b>5,118</b>	<b>402</b>	<b>(496)</b>	<b>---</b>	<b>(771,071)</b>	<b>6,875</b>	<b>106,775</b>	<b>(25,270)</b>	<b>303,128</b>
<b>Other Financing Sources (Uses):</b>														
Transfers in	---	---	---	---	---	---	---	---	---	780,222	---	---	---	780,222
Transfers out	---	---	---	---	(633,932)	---	---	---	---	---	---	---	---	(633,932)
<b>Total other financing sources (uses)</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>(633,932)</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>780,222</b>	<b>---</b>	<b>---</b>	<b>---</b>	<b>146,290</b>
<b>Net change in fund balances</b>	<b>(58,659)</b>	<b>(20,098)</b>	<b>497,706</b>	<b>361</b>	<b>(72,447)</b>	<b>5,118</b>	<b>402</b>	<b>(496)</b>	<b>---</b>	<b>9,151</b>	<b>6,875</b>	<b>106,775</b>	<b>(25,270)</b>	<b>449,418</b>
Fund Balance - beginning of year	1,082,839	205,192	89,126	9,145	1,200,978	170,390	10,206	7,544	---	(9,072)	1,474,007	196,544	146,043	4,582,942
<b>Fund Balance - end of year</b>	<b>\$ 1,024,180</b>	<b>\$ 185,094</b>	<b>\$ 586,832</b>	<b>\$ 9,506</b>	<b>\$ 1,128,531</b>	<b>\$ 175,508</b>	<b>\$ 10,608</b>	<b>\$ 7,048</b>	<b>\$ ---</b>	<b>\$ 79</b>	<b>\$ 1,480,882</b>	<b>\$ 303,319</b>	<b>\$ 120,773</b>	<b>\$ 5,032,360</b>

See independent auditors' report.

## **NON-MAJOR CAPITAL PROJECTS FUNDS**

Capital projects funds are used to account for the financing and construction of the Village's economic development and capital improvement projects. Also included is the special assessment fund. The main sources of revenue for these funds are tax increments, special assessments and interest thereon, intergovernmental aid, and investment earnings.

**General Projects** - To account for the financing and construction of general street, bridge, and park projects and some equipment.

**Municipal Facilities and Equipment Fund** - A no-interest internal loan fund to finance equipment purchases.

**Tax Incremental Financing District #4** - To account for the financing and construction of Heritage Reserve Park.

**Tax Incremental Financing District #5** - To account for the financing and construction of Westbrook Corporate Center.

**Tax Incremental Financing District #6** - To account for the financing and construction of the Main Street Corridor.

**Tax Incremental Financing District #7** - To account for the financing and construction of the planned Quad/Graphics, Inc. distribution center.

**Tax Incremental Financing District #8** - To account for the financing and construction of the planned Falls Parkway.

**Tax Incremental Financing District #9** - To account for the financing and construction of the planned Appleton Avenue Corridor.

**Tax Incremental Financing District #10** - To account for the financing and construction of the planned projects within the District.

**Tax Incremental Financing District #11** - To account for the financing and construction of the planned projects within the District.

**Tax Incremental Financing District #12** - To account for the financing and construction of the planned projects within the District.

**Tax Incremental Financing District #13** - To account for the financing and construction of the planned projects within the District.

**Tax Incremental Financing District #14** - To account for the financing and construction of the planned projects within the District.

**Special Assessments** - To account for the special assessments levied in conjunction with sewer, water, sidewalk and curb projects, and to record related debt service.

VILLAGE OF MENOMONEE FALLS  
Waukesha County, Wisconsin  
Combining Balance Sheet - Non-Major Capital Projects Funds  
December 31, 2019

	Non-major Capital Projects Funds														Total Non-Major Capital Projects Funds
	Capital Projects	Municipal Facilities and Equipment Fund	T.I.D. #4 Heritage Reserve	T.I.D. #5 Westbrook Corporate Center	T.I.D. #6 Main St Corridor	T.I.D. #7 First Park	T.I.D. #8 Falls Parkway	T.I.D. #9 Village Centre/ Appleton Ave	T.I.D. #10 Woodland Prime	T.I.D. #11 Wacker Neuson	T.I.D. #12 Lilly Rd Industrial	T.I.D. #13 Flint Drive/ DRS	T.I.D. #14 Glenroy	Special Assessments	
<b>Assets:</b>															
Cash and equivalents	\$ 4,254,977	\$ 4,302,234	\$ ---	\$ ---	\$ 36,461	\$ 19,252	\$ 1,011,932	\$ 81,835	\$ 91,467	\$ 191,038	\$ 386,043	\$ 1,356	\$ 14,019	\$ 104,666	\$ 10,495,280
Receivables:															
Taxes	---	---	---	---	242,292	345,834	1,480,273	235,319	252,022	51,094	203,582	---	---	---	2,810,416
Special charges on the tax roll	---	---	---	---	---	---	---	---	---	---	---	---	---	24,797	24,797
Intergovernmental aid	99,757	---	---	---	12,244	2,949	90,372	8,855	88,223	45,522	678	---	---	---	348,600
Special assessments	---	---	---	---	---	---	---	---	---	---	---	---	---	858,632	858,632
Accounts	261,898	182,006	---	---	---	---	---	---	---	---	---	---	---	---	443,904
Notes receivable	---	---	---	---	100,000	---	---	---	---	---	---	---	---	---	100,000
Advances to other capital project funds	---	887,506	---	---	---	---	---	---	---	---	---	---	---	---	887,506
<b>Total assets</b>	4,616,632	5,371,746	---	---	390,997	368,035	2,582,577	326,009	431,712	287,654	590,303	1,356	14,019	988,095	15,969,135
<b>Liabilities:</b>															
Accounts payable and other accrued liabilities	486,877	25,837	---	---	---	---	400,000	---	14,699	---	59,160	---	---	---	986,573
Deposits	113,737	---	---	---	---	---	---	---	---	---	---	---	---	22,459	136,196
Advances from other capital projects funds	---	---	---	---	266,248	---	---	287,644	275,000	---	---	22,525	36,089	---	887,506
Advances from municipality	---	---	---	---	1,306,144	189,475	---	480,745	---	---	---	---	---	---	1,976,364
<b>Total liabilities</b>	600,614	25,837	---	---	1,572,392	189,475	400,000	768,389	289,699	---	59,160	22,525	36,089	22,459	3,986,639
<b>Deferred Inflows of Resources:</b>															
Special assessments	---	---	---	---	---	---	---	---	---	---	---	---	---	557,443	557,443
Unavailable revenue - miscellaneous	99,757	---	---	---	100,000	---	---	---	---	---	---	---	---	---	199,757
Deferred revenue - subsequent year's taxes	---	---	---	---	254,536	348,783	1,570,645	244,174	340,245	96,616	204,260	---	---	---	3,059,259
<b>Total deferred inflows of resources</b>	99,757	---	---	---	354,536	348,783	1,570,645	244,174	340,245	96,616	204,260	---	---	557,443	3,816,459
<b>Fund Balances:</b>															
Nonspendable	---	887,506	---	---	---	---	---	---	---	---	---	---	---	301,189	1,188,695
Restricted	---	---	---	---	---	---	611,932	---	---	191,038	326,883	---	---	---	1,129,853
Committed	3,916,261	---	---	---	---	---	---	---	---	---	---	---	---	107,004	4,023,265
Assigned	---	4,458,403	---	---	---	---	---	---	---	---	---	---	---	---	4,458,403
Unassigned	---	---	---	---	(1,535,931)	(170,223)	---	(686,554)	(198,232)	---	---	(21,169)	(22,070)	---	(2,634,179)
<b>Total fund balances (deficits)</b>	\$ 3,916,261	\$ 5,345,909	\$ ---	\$ ---	\$ (1,535,931)	\$ (170,223)	\$ 611,932	\$ (686,554)	\$ (198,232)	\$ 191,038	\$ 326,883	\$ (21,169)	\$ (22,070)	\$ 408,193	\$ 8,166,037

See independent auditors' report.

VILLAGE OF MENOMONEE FALLS  
Waukesha County, Wisconsin

Combining Statement of Revenues, Expenditures, and Changes  
in Fund Balances - Non-Major Capital Projects Funds  
Year Ended December 31, 2019

	Non-major Capital Projects Funds														Total Non-Major Capital Projects Funds
	Capital Projects	Municipal Facilities and Equipment Fund	T.I.D. #4 Heritage Reserve	T.I.D. #5 Westbrook Corporate Center	T.I.D. #6 Main St Corridor	T.I.D. #7 First Park	T.I.D. #8 Falls Parkway	T.I.D. #9 Village Centre/ Appleton Ave	T.I.D. #10 Woodland Prime	T.I.D. #11 Wacker Neuson	T.I.D. #12 Lilly Rd Industrial	T.I.D. #13 Flint Drive/ DRS	T.I.D. #14 Glenroy	Special Assessments	
<b>Revenues:</b>															
Tax increment	\$ ---	\$ ---	\$ 1,738,578	\$ 2,042,556	\$ 229,382	\$ 372,103	\$ 1,709,857	\$ 134,796	\$ 196,033	\$ 36,092	\$ 322,018	\$ ---	\$ ---	\$ ---	\$ 6,781,415
Public charges for services:															
Program revenues	920	---	---	---	---	---	---	---	---	---	---	---	---	---	920
Tipping fees	---	2,163,328	---	---	---	---	---	---	---	---	---	---	---	---	2,163,328
Operating grants and contributions:															
Intergovernmental	---	---	333,112	177,166	7,598	5,581	28,688	8,856	90,292	46,433	3,415	---	---	---	701,141
Capital grants and contributions:															
Special assessments and interest	---	---	---	---	---	---	---	---	---	---	---	---	---	46,974	46,974
Contributions from developers	47,921	---	---	---	---	---	---	---	---	---	---	---	---	---	47,921
Investment earnings	130,654	47,422	64,565	49,085	2,613	4,577	21,645	3,311	14,270	3,789	7,588	18,668	129	2,268	370,564
Interest on advances to governmental funds	---	14,302	---	---	---	---	---	---	---	---	---	---	---	---	14,302
Interest on advances to utilities	---	29,565	---	---	---	---	---	---	---	---	---	---	---	---	29,565
Other revenue	---	---	---	---	---	---	---	---	---	---	---	---	---	---	---
<b>Total revenues</b>	<u>179,495</u>	<u>2,254,617</u>	<u>2,136,255</u>	<u>2,268,807</u>	<u>239,593</u>	<u>382,261</u>	<u>1,760,190</u>	<u>146,963</u>	<u>300,595</u>	<u>86,314</u>	<u>333,021</u>	<u>18,668</u>	<u>129</u>	<u>49,242</u>	<u>10,156,150</u>
<b>Expenditures:</b>															
Current:															
General government	77,649	---	4,160	9,190	12,662	6,670	26,467	12,226	42,729	6,332	6,703	17,477	17,864	---	240,129
Public safety	---	9,233	---	---	---	---	---	---	---	---	---	---	---	---	9,233
Public works	2,715,519	---	---	---	---	---	11,768	---	3,783	---	---	---	---	---	2,731,070
Conservation and development	77,866	---	---	---	---	365,985	41,507	88,346	821,451	36,690	---	2,003,424	1,000	---	3,436,269
Capital Outlay	1,753,383	1,239,387	---	---	---	---	---	---	37,202	---	---	---	---	---	3,029,972
Debt Service:															
Interest on advances from governmental funds	---	---	---	---	48,118	5,035	---	20,420	---	---	---	505	489	---	74,567
Interest and fiscal charges	---	1,868	---	503	1,041	---	3,246	585	809	572	1,410	---	---	913	10,947
Debt issuance costs	51,254	---	---	---	---	---	---	---	---	---	---	11,552	---	---	62,806
<b>Total expenditures</b>	<u>4,675,671</u>	<u>1,250,488</u>	<u>4,160</u>	<u>9,693</u>	<u>61,821</u>	<u>377,690</u>	<u>82,988</u>	<u>121,577</u>	<u>905,974</u>	<u>43,594</u>	<u>8,113</u>	<u>2,032,958</u>	<u>19,353</u>	<u>913</u>	<u>9,594,993</u>
<b>Excess (deficit) of revenues over (under) expenditures</b>	<u>(4,496,176)</u>	<u>1,004,129</u>	<u>2,132,095</u>	<u>2,259,114</u>	<u>177,772</u>	<u>4,571</u>	<u>1,677,202</u>	<u>25,386</u>	<u>(605,379)</u>	<u>42,720</u>	<u>324,908</u>	<u>(2,014,290)</u>	<u>(19,224)</u>	<u>48,329</u>	<u>561,157</u>
<b>Other Financing Sources (Uses):</b>															
Proceeds from sales of capital assets	59,447	36,356	---	---	---	---	---	---	---	---	---	---	---	---	95,803
Transfers in	633,932	2,009,000	---	---	---	---	2,103,971	---	---	---	---	---	---	---	4,746,903
Transfers out	(108,134)	(3,440,840)	(2,103,971)	(1,587,186)	(974,472)	---	(3,429,443)	(55,125)	(321,762)	(9,979)	(115,768)	(67,044)	---	(60,105)	(12,273,829)
T.I.D. close - excess increment disbursed	---	---	(1,951,145)	(1,800,000)	1,034,061	---	---	---	---	---	---	---	---	---	(2,717,084)
Insurance recoveries	---	180,399	---	---	---	---	---	---	---	---	---	---	---	---	180,399
Bonds and notes issued	2,030,000	---	---	---	---	---	---	---	---	---	---	2,070,000	---	---	4,100,000
Bond premiums	124,312	---	---	---	---	---	---	---	---	---	---	---	---	---	124,312
<b>Total other financing sources (uses)</b>	<u>2,739,557</u>	<u>(1,215,085)</u>	<u>(4,055,116)</u>	<u>(3,387,186)</u>	<u>59,589</u>	<u>---</u>	<u>(1,325,472)</u>	<u>(55,125)</u>	<u>(321,762)</u>	<u>(9,979)</u>	<u>(115,768)</u>	<u>2,002,956</u>	<u>---</u>	<u>(60,105)</u>	<u>(5,743,496)</u>
<b>Net change in fund balances</b>	<u>(1,756,619)</u>	<u>(210,956)</u>	<u>(1,923,021)</u>	<u>(1,128,072)</u>	<u>237,361</u>	<u>4,571</u>	<u>351,730</u>	<u>(29,739)</u>	<u>(927,141)</u>	<u>32,741</u>	<u>209,140</u>	<u>(11,334)</u>	<u>(19,224)</u>	<u>(11,776)</u>	<u>(5,182,339)</u>
Fund balance, beginning of year	5,672,880	5,556,865	1,923,021	1,128,072	(1,773,292)	(174,794)	260,202	(656,815)	728,909	158,297	117,743	(9,835)	(2,846)	419,969	13,348,376
<b>Fund balance (deficit), end of year</b>	<u>\$ 3,916,261</u>	<u>\$ 5,345,909</u>	<u>\$ ---</u>	<u>\$ ---</u>	<u>\$ (1,535,931)</u>	<u>\$ (170,223)</u>	<u>\$ 611,932</u>	<u>\$ (686,654)</u>	<u>\$ (198,232)</u>	<u>\$ 191,038</u>	<u>\$ 326,883</u>	<u>\$ (21,169)</u>	<u>\$ (22,070)</u>	<u>\$ 408,193</u>	<u>\$ 8,166,037</u>

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## PROPRIETARY FUNDS

### Enterprise Funds:

Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or (b) where the governing body has decided that periodic determination of revenue earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

**Water Utility Fund** - The Water Utility accounts for all activities necessary to provide cost effective water services to residents of the Village in accordance with current "safe drinking water" standards established by state and federal governments. Fund activities include administration, billing and collection, operations and maintenance, financing and related debt service.

**Sewer Utility Fund** - The Sewer Utility accounts for all activities necessary to provide cost effective sanitary sewer services to residents of the Village in accordance with current "treated effluent discharge" standards established by state and federal governments. Fund activities include administration, billing and collection, operations and maintenance, system expansion and financing and related debt service.

**Storm Water Utility Fund** - The Storm Water Utility accounts for all activities necessary for a system of storm and surface water management. Fund activities include administration, operations and maintenance, system expansion, financing, and related debt services. The Storm Water Utility is funded primarily by real estate taxes.

### Internal Service Funds - Risk Management Fund:

Internal Service Funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the Village or to other governments, on a cost reimbursement basis. The Internal Service Fund consists of the Risk Managements Fund which accounts for and finances the Village's uninsured risk of loss.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Comparative Statements of Net Position - Water Utility**  
December 31, 2019 and 2018

	<u>2019</u>	<u>2018</u>
<b>Assets:</b>		
<b>Current Assets:</b>		
Cash and equivalents	\$ 7,322,696	\$ 9,594,933
Receivables:		
Special charges on the tax roll	156,053	159,402
Utility customers	991,357	976,136
Other	32,742	25,956
Prepaid items	2,182	2,119
Inventory	82,947	86,746
<b>Total current assets</b>	<u>8,587,977</u>	<u>10,845,292</u>
<b>Noncurrent assets:</b>		
Restricted assets:		
Cash and equivalents - restricted (noncurrent)	3,896,481	3,845,625
Net pension asset	---	153,232
Advances to other funds	2,230,326	---
Land and construction in progress	1,306,091	1,068,077
Other capital assets, net of depreciation	62,172,846	60,482,012
<b>Total noncurrent assets</b>	<u>69,605,744</u>	<u>65,548,946</u>
<b>Total assets</b>	<u>78,193,721</u>	<u>76,394,238</u>
<b>Deferred outflows of resources:</b>		
Deferred outflows related to pensions	524,521	460,704
Deferred outflows related to OPEB - life insurance	13,221	13,327
Deferred outflows related to OPEB - health	13,758	2,795
<b>Total deferred outflows of resources</b>	<u>551,500</u>	<u>476,826</u>
<b>Liabilities:</b>		
<b>Current Liabilities:</b>		
Accounts payable and accrued liabilities	78,765	382,761
Compensated absences - vacation due within one year	91,085	104,511
Compensated absences - sick due within one year	64,401	76,922
Unearned revenue	149,420	142,871
Current portion of general obligation notes	930,000	825,000
Accrued interest	38,884	40,084
<b>Total current liabilities</b>	<u>1,352,555</u>	<u>1,572,149</u>
<b>Long-Term Liabilities:</b>		
Compensated absences - sick pay	223,514	240,458
Net OPEB - life insurance liability	93,283	102,641
Net OPEB - health liability	126,860	101,173
Net pension liability	188,797	---
General obligation notes	7,814,438	7,472,846
<b>Total long-term liabilities</b>	<u>8,446,892</u>	<u>7,917,118</u>
<b>Total liabilities</b>	<u>9,799,447</u>	<u>9,489,267</u>
<b>Deferred inflows of resources:</b>		
Deferred inflows related to pensions	261,610	466,886
Deferred inflows related to OPEB - health	3,426	---
Deferred inflows related to OPEB - life insurance	25,092	1,446
<b>Total deferred inflows of resources</b>	<u>290,128</u>	<u>468,332</u>
<b>Net Position:</b>		
Net investment in capital assets	55,720,928	54,712,681
Restricted	3,896,481	3,845,625
Unrestricted	9,038,237	8,355,159
<b>Total net position</b>	<u>\$ 68,655,646</u>	<u>\$ 66,913,465</u>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Comparative Statements of Revenues, Expenses and Changes in Net Position - Water Utility**  
**Years Ended December 31, 2019 and 2018**

	<u>2019</u>	<u>2018</u>
<b>Operating Revenues:</b>		
Charges for services	\$ 6,937,672	\$ 6,818,479
<b>Operating Expenses:</b>		
Operation and maintenance	2,578,358	2,523,053
Administrative expense	1,393,800	1,209,825
Depreciation expense	1,792,958	1,709,682
Regulatory commission remainder assessments	6,563	6,941
<b>Total operating expenses</b>	<u>5,771,679</u>	<u>5,449,501</u>
<b>Operating income</b>	1,165,993	1,368,978
<b>Nonoperating Revenues (Expenses):</b>		
Investment earnings	282,348	226,019
Interest on advances	26,588	---
Sale of materials	9,548	19,269
Gain on retirement of property and plant	3,703	3,500
Impact fees	551,586	579,806
Fiscal charges on debt	(3,618)	(2,938)
Amortization of debt issuance premiums, discounts and losses on refundings	25,297	22,521
Debt issuance costs	(25,781)	(24,746)
Interest on long-term debt	(229,188)	(210,038)
<b>Net nonoperating revenues</b>	<u>640,483</u>	<u>613,393</u>
<b>Net income before capital contributions</b>	1,806,476	1,982,371
Transfers to governmental funds - PILOT	(1,190,006)	(1,266,520)
Capital contributions	<u>1,125,711</u>	<u>2,493,906</u>
<b>Net increase in net position</b>	1,742,181	3,209,757
<b>Net position:</b>		
<b>Balance, beginning of year</b>	66,913,465	63,607,019
Adjustment due to change in accounting principle	---	96,689
<b>Balance, beginning of year as adjusted</b>	<u>66,913,465</u>	<u>63,703,708</u>
<b>Balance, end of year</b>	<u>\$ 68,655,646</u>	<u>\$ 66,913,465</u>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Comparative Statements of Cash Flows - Water Utility**  
**Years Ended December 31, 2019 and 2018**

	<b>2019</b>	<b>2018</b>
<b>Cash Flows From Operating Activities:</b>		
Receipts from customers	\$ 5,269,725	\$ 5,284,735
Payments to suppliers	(2,769,055)	(1,948,864)
Payments to and on behalf of employees	(1,447,605)	(1,355,962)
Internal activity - receipts from other funds	1,743,206	1,745,367
Other receipts	10,848	18,789
Other payments	(1,617)	(1,824)
<b>Net cash provided by operating activities</b>	<u>2,805,502</u>	<u>3,742,241</u>
<b>Cash Flows From Noncapital Financing Activities</b>		
Transfers to governmental funds - PILOT	(1,190,006)	(1,266,520)
<b>Net cash used by noncapital financing activities</b>	<u>(1,190,006)</u>	<u>(1,266,520)</u>
<b>Cash Flows From Capital and Related Financing Activities:</b>		
Proceeds from sale of property and plant	3,703	3,500
Payments to dispose of property and plant	---	(24,950)
Additions to property and plant	(2,682,878)	(704,073)
Fair value of debt issued	1,245,000	1,340,000
Debt issuance premiums	51,889	28,668
Debt issuance costs	(25,781)	(24,746)
Principal payments on debt	(825,000)	(755,000)
Interest on debt	(230,388)	(204,857)
Fiscal charges on debt	(3,618)	(2,938)
Interest on advances	26,588	---
Impact fees	551,586	579,806
<b>Net cash provided (used) by capital and related financing activities</b>	<u>(1,888,899)</u>	<u>235,410</u>
<b>Cash Flows From Investing Activities:</b>		
Investment earnings	282,348	226,019
Advances to other funds	(2,230,326)	---
<b>Net cash provided (used) by investing activities</b>	<u>(1,947,978)</u>	<u>226,019</u>
<b>Net increase (decrease) in cash and equivalents</b>	<u>(2,221,381)</u>	<u>2,937,150</u>
Cash and equivalents, beginning of year	<u>13,440,558</u>	<u>10,503,408</u>
<b>Cash and equivalents, end of year</b>	<u><u>\$ 11,219,177</u></u>	<u><u>\$ 13,440,558</u></u>
<b>Reconciliation to cash and cash equivalents on the statement of net assets:</b>		
Cash and cash equivalents - unrestricted	\$ 7,322,696	\$ 9,594,933
Cash and cash equivalents - restricted	3,896,481	3,845,625
<b>Total cash and equivalents</b>	<u><u>\$ 11,219,177</u></u>	<u><u>\$ 13,440,558</u></u>

See independent auditors' report.



**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Comparative Statements of Cash Flows - Water Utility**  
**Years Ended December 31, 2019 and 2018**  
**(Continued)**

	<u>2019</u>	<u>2018</u>
<b>Reconciliation of Operating Income to Net Cash Provided by Operating Activities:</b>		
Operating income	\$ 1,165,993	\$ 1,368,978
Adjustments to reconcile operating income to net cash provided by operating activities:		
Depreciation	1,792,958	1,709,682
Depreciation charged to other accounts	127,879	124,446
Proceeds from sales of materials	9,548	19,269
Changes in assets and liabilities related to operations:		
Receivables	(18,658)	111,031
Prepaid items	(63)	(63)
Inventory	3,799	2,369
Accounts payable and accrued liabilities	(345,092)	357,150
WRS pension accrual	72,936	14,747
Compensated absences	(42,891)	12,773
OPEB obligation	32,544	12,475
Unearned revenue	6,549	9,384
<b>Net cash provided by operating activities</b>	<u><u>\$ 2,805,502</u></u>	<u><u>\$ 3,742,241</u></u>
<b>Noncash Capital Activities:</b>		
Utility plant contributions	\$ 1,125,711	\$ 2,493,906
Amortization of debt issuance premiums, discounts and losses on refundings	(25,297)	(22,521)
Gain on sale of utility plant	3,703	3,500

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Comparative Statements of Net Position - Sewer Utility**  
**December 31, 2019 and 2018**

	<u>2019</u>	<u>2018</u>
<b>Assets:</b>		
<b>Current Assets:</b>		
Cash and equivalents	\$ 1,946,035	\$ 1,145,464
Cash and equivalents - restricted (current)	82,349	80,858
Receivables:		
Special charges on the tax roll	360,980	351,369
Utility customers	1,823,398	1,756,605
Other	105,096	493,598
Inventory	15,104	14,066
<b>Total current assets</b>	<u>4,332,962</u>	<u>3,841,960</u>
<b>Noncurrent Assets:</b>		
Restricted assets:		
Cash and equivalents (noncurrent)	6,863,552	6,346,791
Net pension asset	---	78,319
Prepaid capacity charge	2,612,829	2,864,981
Land and construction in progress	149,557	117,223
Other capital assets net of depreciation	49,299,963	49,291,018
<b>Total noncurrent assets</b>	<u>58,925,901</u>	<u>58,698,332</u>
<b>Total assets</b>	<u>63,258,863</u>	<u>62,540,292</u>
<b>Deferred Outflows of Resources:</b>		
Deferred outflows related to pensions	256,432	235,471
Deferred outflows related to OPEB - life insurance	6,119	8,066
Deferred outflows related to OPEB - health	5,159	578
<b>Total deferred outflows of resources</b>	<u>267,710</u>	<u>244,115</u>
<b>Liabilities:</b>		
<b>Current Liabilities:</b>		
Accounts payable and accrued liabilities	479,239	129,126
Compensated absences - vacation due within one year	46,578	53,801
Compensated absences - sick due within one year	44,137	75,087
Current portion of general obligation notes	20,000	25,000
Current portion of revenue bonds	39,225	38,231
Accrued interest	94	155
Liabilities payable from restricted assets:		
Current portion of revenue bonds	78,452	76,464
Accrued interest	3,897	4,394
<b>Total current liabilities</b>	<u>711,622</u>	<u>402,258</u>
<b>Long-Term Liabilities:</b>		
Compensated absences - sick pay	90,589	69,471
Net OPEB - life insurance liability	43,172	62,125
Net OPEB - health liability	47,572	20,932
Net pension liability	92,301	---
General obligation notes	15,000	35,000
Revenue bonds	797,927	915,604
<b>Total long-term liabilities</b>	<u>1,086,561</u>	<u>1,103,132</u>
<b>Total liabilities</b>	<u>1,798,183</u>	<u>1,505,390</u>
<b>Deferred inflows of resources:</b>		
Deferred inflows related to pensions	127,898	238,631
Deferred inflows related to OPEB - health	1,285	---
Deferred inflows related to OPEB - life insurance	11,613	875
<b>Total deferred inflows of resources</b>	<u>140,796</u>	<u>239,506</u>
<b>Net Position:</b>		
Net investment in capital assets	49,414,519	49,348,241
Restricted	6,863,552	6,346,791
Unrestricted	5,309,523	5,344,479
<b>Total net position</b>	<u>\$ 61,587,594</u>	<u>\$ 61,039,511</u>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Comparative Statements of Revenues, Expenses and Changes in Net Position - Sewer Utility**  
**Years Ended December 31, 2019 and 2018**

	<u>2019</u>	<u>2018</u>
<b>Operating Revenues:</b>		
Charges for services	\$ 9,612,636	\$ 8,951,157
<b>Operating Expenses:</b>		
Operation and maintenance	8,490,032	8,600,819
Administrative expense	947,015	884,273
Depreciation expense	1,477,809	1,454,588
<b>Total operating expenses</b>	<u>10,914,856</u>	<u>10,939,680</u>
<b>Operating loss</b>	(1,302,220)	(1,988,523)
<b>Nonoperating Revenues (Expenses):</b>		
Investment earnings	171,217	131,557
Sale of materials	---	364
Miscellaneous revenues	---	25,507
Private lateral repair	---	(465,441)
Intergovernmental	---	472,739
Loss on retirement of property and plant	---	(35,839)
Donated rent	---	(18,000)
Fiscal charges on debt	(514)	(292)
Impact fees	509,704	569,448
Interest on long-term debt	(25,803)	(30,237)
Interest on advances	(2,948)	(1,825)
<b>Net nonoperating revenues</b>	<u>651,656</u>	<u>647,981</u>
<b>Net loss before capital contributions</b>	(650,564)	(1,340,542)
Capital contributions	1,198,647	1,579,094
<b>Increase in net position</b>	<u>548,083</u>	<u>238,552</u>
<b>Net Position:</b>		
<b>Balance, beginning of year</b>	61,039,511	60,834,381
Adjustment due to change in accounting principle	---	(33,422)
<b>Balance, beginning of year as adjusted</b>	<u>61,039,511</u>	<u>60,800,959</u>
<b>Balance, end of year</b>	<u>\$ 61,587,594</u>	<u>\$ 61,039,511</u>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Comparative Statements of Cash Flows - Sewer Utility**  
**Years Ended December 31, 2019 and 2018**

	<u>2019</u>	<u>2018</u>
<b>Cash Flows From Operating Activities:</b>		
Receipts from customers	\$ 9,922,456	\$ 8,788,410
Payments to suppliers	(7,864,624)	(8,545,441)
Payments to and on behalf of employees	(784,600)	(810,356)
Internal activity - payments to other funds	(149,662)	(155,184)
Other receipts	---	7,871
<b>Net cash provided (used) by operating activities</b>	<u>1,123,570</u>	<u>(714,700)</u>
<b>Cash Flows From Noncapital Financing Activities</b>		
Lateral repair program	---	7,298
<b>Net cash provided by noncapital financing activities</b>	<u>---</u>	<u>7,298</u>
<b>Cash Flows From Capital and Related Financing Activities:</b>		
Additions to property and plant	(316,150)	(110,761)
Principal payments on debt	(139,695)	(182,880)
Interest on debt	(26,361)	(30,930)
Fiscal charges on debt	(514)	(292)
Payments on advances from municipality	---	(91,233)
Interest on advances	(2,948)	(1,825)
Impact fees	509,704	569,448
<b>Net cash provided by capital and related financing activities</b>	<u>24,036</u>	<u>151,527</u>
<b>Cash Flows From Investing Activities:</b>		
Investment earnings	171,217	131,557
<b>Net cash provided by investing activities</b>	<u>171,217</u>	<u>131,557</u>
<b>Net increase (decrease) in cash and equivalents</b>	1,318,823	(424,318)
Cash and equivalents, beginning of year	<u>7,573,113</u>	<u>7,997,431</u>
<b>Cash and equivalents, end of year</b>	<u><u>\$ 8,891,936</u></u>	<u><u>\$ 7,573,113</u></u>
<b>Reconciliation to cash and cash equivalents on the statement of net assets:</b>		
Cash and cash equivalents - unrestricted	\$ 1,946,035	\$ 1,145,464
Cash and cash equivalents - restricted	6,945,901	6,427,649
<b>Total cash and equivalents</b>	<u><u>\$ 8,891,936</u></u>	<u><u>\$ 7,573,113</u></u>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Comparative Statements of Cash Flows - Sewer Utility**  
**Years Ended December 31, 2019 and 2018**  
**(Continued)**

	<u>2019</u>	<u>2018</u>
<b>Reconciliation of Operating Loss to Net Cash Used by Operating Activities:</b>		
Operating loss	\$ (1,302,220)	\$ (1,988,523)
Adjustments to reconcile operating loss to net cash provided (used) by operating activities:		
Depreciation	1,387,737	1,364,700
Amortization of prepaid capacity	252,152	252,152
Miscellaneous revenues	---	7,507
Proceeds from sales of materials	---	364
Changes in assets and liabilities related to operations:		
Receivables	312,098	(163,128)
Inventory	(1,038)	238
Accounts payable and accrued liabilities	435,894	(186,147)
WRS pension accrual	38,926	9,416
Compensated absences	(17,055)	(17,741)
OPEB obligation	17,076	6,462
<b>Net cash provided (used) by operating activities</b>	<b>\$ <u>1,123,570</u></b>	<b>\$ <u>(714,700)</u></b>
<b>Noncash Capital Activities:</b>		
Utility plant contributions	\$ 1,198,647	\$ 1,579,094
Loss on sale of utility plant	---	(35,839)

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Comparative Statements of Net Position - Storm Water Utility**  
**December 31, 2019 and 2018**

	<u>2019</u>	<u>2018</u>
<b>Assets:</b>		
<b>Current Assets:</b>		
Cash and equivalents	\$ 24,588	\$ 569,267
Receivables:		
Taxes	931,000	931,000
Other	1,490	662
Inventory	29,440	29,421
<b>Total current assets</b>	<u>986,518</u>	<u>1,530,350</u>
<b>Noncurrent Assets:</b>		
Net pension asset	---	20,431
Land and construction in progress	822,401	253,158
Other capital assets, net of depreciation	31,264,002	30,626,178
<b>Total noncurrent assets</b>	<u>32,086,403</u>	<u>30,899,767</u>
<b>Total assets</b>	<u>33,072,921</u>	<u>32,430,117</u>
<b>Deferred Outflows of Resources:</b>		
Deferred outflows related to pensions	69,936	61,427
Deferred outflows related to OPEB - life insurance	1,639	1,637
Deferred outflows related to OPEB - health	2,150	193
<b>Total deferred outflows of resources</b>	<u>73,725</u>	<u>63,257</u>
<b>Liabilities:</b>		
<b>Current Liabilities:</b>		
Accounts payable and accrued liabilities	40,051	9,967
Deposits	50,000	50,000
Compensated absences - vacation due within one year	11,868	16,440
Compensated absences - sick due within one year	13,471	16,810
Current portion of general obligation notes	340,000	561,000
Accrued interest	3,934	6,019
<b>Total current liabilities</b>	<u>459,324</u>	<u>660,236</u>
<b>Long-Term Liabilities:</b>		
Compensated absences - sick pay	26,067	30,179
Net OPEB - life insurance liability	11,564	12,605
Net OPEB - health liability	19,822	6,977
Net pension liability	25,173	---
Advances from other funds	2,230,326	2,014,173
General obligation notes	1,161,823	1,507,580
<b>Total long-term liabilities</b>	<u>3,474,775</u>	<u>3,571,514</u>
<b>Total liabilities</b>	<u>3,934,099</u>	<u>4,231,750</u>
<b>Deferred inflows of resources:</b>		
Deferred revenue - subsequent year's taxes	931,000	931,000
Deferred inflows related to pensions	34,881	62,251
Deferred inflows related to OPEB - health	535	---
Deferred inflows related to OPEB - life insurance	3,111	178
<b>Total deferred inflows of resources</b>	<u>969,527</u>	<u>993,429</u>
<b>Net Position:</b>		
Net investment in capital assets	30,584,580	29,305,756
Unrestricted	<u>(2,341,560)</u>	<u>(2,037,561)</u>
<b>Total net position</b>	<u>\$ 28,243,020</u>	<u>\$ 27,268,195</u>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Comparative Statements of Revenues, Expenses and Changes in Net Position - Storm Water Utility**  
**Years Ended December 31, 2019 and 2018**

	<u>2019</u>	<u>2018</u>
<b>Operating Revenues:</b>		
General property taxes	\$ 931,000	\$ 931,000
Charges for services	53,837	45,842
<b>Total operating revenues</b>	<u>984,837</u>	<u>976,842</u>
<b>Operating Expenses:</b>		
Operation and maintenance	360,542	336,266
Administrative expense	322,551	274,401
Depreciation expense	721,645	700,085
<b>Total operating expenses</b>	<u>1,404,738</u>	<u>1,310,752</u>
<b>Operating loss</b>	(419,901)	(333,910)
<b>Nonoperating Revenues (Expenses):</b>		
Investment earnings	13,279	14,598
Miscellaneous revenues	400	---
Intergovernmental revenue	126,293	---
Loss on retirement of property and plant	(630)	(2,266)
Fiscal charges on debt	(1,172)	(987)
Amortization of debt issuance premiums, discounts and losses on refundings	5,757	5,756
Interest on long-term debt	(53,221)	(69,402)
Interest on advances	(56,153)	(49,372)
<b>Net nonoperating revenues (expenses)</b>	<u>34,553</u>	<u>(101,673)</u>
<b>Net loss before capital contributions</b>	(385,348)	(435,583)
Capital contributions	1,360,173	2,560,784
<b>Increase in net position</b>	<u>974,825</u>	<u>2,125,201</u>
<b>Net Position:</b>		
<b>Balance, beginning of year</b>	27,268,195	25,141,783
Adjustment due to change in accounting principle	---	1,211
<b>Balance, beginning of year as adjusted</b>	<u>27,268,195</u>	<u>25,142,994</u>
<b>Balance, end of year</b>	<u>\$ 28,243,020</u>	<u>\$ 27,268,195</u>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Comparative Statements of Cash Flows - Storm Water Utility**  
**Years Ended December 31, 2019 and 2018**

	<u>2019</u>	<u>2018</u>
<b>Cash Flows From Operating Activities:</b>		
Receipts from customers	\$ 53,009	\$ 45,747
Payments to suppliers	(80,023)	(102,423)
Payments to and on behalf of employees	(590,410)	(497,526)
Other receipts	931,400	931,000
<b>Net cash provided by operating activities</b>	<u>313,976</u>	<u>376,798</u>
<b>Cash Flows From Noncapital Financing Activities</b>		
Advances from Municipality	216,153	299,372
Interest on advances	(56,153)	(49,372)
Intergovernmental grant funds received	126,293	---
<b>Net cash provided by noncapital financing activities</b>	<u>286,293</u>	<u>250,000</u>
<b>Cash Flows From Capital and Related Financing Activities:</b>		
Proceeds from sale of property and plant	74	---
Additions to property and plant	(540,823)	(91,823)
Principal payments on debt	(561,000)	(506,000)
Interest on debt	(55,306)	(71,110)
Fiscal charges on debt	(1,172)	(987)
<b>Net cash used by capital and related financing activities</b>	<u>(1,158,227)</u>	<u>(669,920)</u>
<b>Cash Flows From Investing Activities:</b>		
Investment earnings	13,279	14,598
<b>Net cash provided by investing activities</b>	<u>13,279</u>	<u>14,598</u>
<b>Net decrease in cash and equivalents</b>	(544,679)	(28,524)
Cash and equivalents, beginning of year	<u>569,267</u>	<u>597,791</u>
<b>Cash and equivalents, end of year</b>	<u><u>\$ 24,588</u></u>	<u><u>\$ 569,267</u></u>

See independent auditors' report.



**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Comparative Statements of Cash Flows - Storm Water Utility**  
**Years Ended December 31, 2019 and 2018**  
**(Continued)**

	<u>2019</u>	<u>2018</u>
<b>Reconciliation of Operating Loss to Net Cash Provided by Operating Activities:</b>		
Operating loss	\$ (419,901)	\$ (333,910)
Adjustments to reconcile operating loss to net cash provided by operating activities:		
Depreciation	721,645	700,085
Miscellaneous revenues	400	---
Changes in assets and liabilities related to operations:		
Receivables	(828)	(95)
Inventory	(19)	1,676
Accounts payable and accrued liabilities	1,664	841
WRS pension accrual	9,725	2,456
Compensated absences	(12,023)	4,361
OPEB obligation	13,313	1,384
<b>Net cash provided by operating activities</b>	<u><u>\$ 313,976</u></u>	<u><u>\$ 376,798</u></u>
<b>Noncash Capital Activities:</b>		
Utility plant contributions	\$ 1,360,174	\$ 2,560,784
Amortization of debt issuance premiums, discounts and losses on refundings	(5,757)	(5,756)
Loss on retirement of property and plant	(631)	(2,266)

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Comparative Statements of Net Position - Risk Management Fund**  
**December 31, 2019 and 2018**

	<u>2019</u>	<u>2018</u>
<b>Assets:</b>		
Cash and equivalents	\$ 616,148	\$ 679,101
Receivables	<u>35,267</u>	<u>33,182</u>
<b>Total assets</b>	651,415	712,283
<b>Liabilities:</b>		
Incurred but not reported claims	<u>142,511</u>	<u>---</u>
<b>Net Position:</b>		
Unrestricted	<u>508,904</u>	<u>712,283</u>
<b>Total net position</b>	<u>\$ 508,904</u>	<u>\$ 712,283</u>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Comparative Statements of Revenues, Expenses and Changes in Net Position - Risk Management Fund**  
**Years Ended December 31, 2019 and 2018**

	<u>2019</u>	<u>2018</u>
<b>Operating Revenues:</b>		
Charges for services	\$ ---	\$ ---
<b>Operating Expenses:</b>		
Operation and maintenance	<u>94,536</u>	<u>65,006</u>
<b>Operating loss</b>	<u>(94,536)</u>	<u>(65,006)</u>
<b>Nonoperating Revenues:</b>		
Investment earnings	13,848	12,291
Dividend on investment in CVMIC	19,820	18,648
Miscellaneous	<u>(142,511)</u>	<u>---</u>
<b>Net nonoperating revenues (expenses)</b>	<u>(108,843)</u>	<u>30,939</u>
<b>Decrease in net assets</b>	<u>(203,379)</u>	<u>(34,067)</u>
<b>Net Position:</b>		
Balance, beginning of year	<u>712,283</u>	<u>746,350</u>
<b>Balance, end of year</b>	<u><u>\$ 508,904</u></u>	<u><u>\$ 712,283</u></u>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Comparative Statements of Cash Flows - Risk Management Fund**  
**Years Ended December 31, 2019 and 2018**

	<u>2019</u>	<u>2018</u>
<b>Cash Flows From Operating Activities:</b>		
Payments to suppliers	\$ (70,773)	\$ (46,876)
Other payments	(25,848)	(18,130)
Other receipts	---	12,783
<b>Net cash used by operating activities</b>	<u>(96,621)</u>	<u>(52,223)</u>
<b>Cash Flows From Investing Activities:</b>		
Investment earnings	<u>33,668</u>	<u>30,939</u>
<b>Net cash provided by investing activities</b>	<u>33,668</u>	<u>30,939</u>
<b>Net decrease in cash and equivalents</b>	(62,953)	(21,284)
Cash and equivalents, beginning of year	<u>679,101</u>	<u>700,385</u>
<b>Cash and equivalents, end of year</b>	<u><u>\$ 616,148</u></u>	<u><u>\$ 679,101</u></u>
<b>Reconciliation of Operating Income (Loss) to Net Cash Used by Operating Activities:</b>		
Operating loss	\$ (94,536)	\$ (65,006)
Adjustments to reconcile operating loss to net cash used by operating activities:		
Changes in assets and liabilities related to operations:		
Receivables	(2,085)	12,783
<b>Net cash used by operating activities</b>	<u><u>\$ (96,621)</u></u>	<u><u>\$ (52,223)</u></u>

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## **FIDUCIARY FUNDS**

The taxing jurisdiction fund accounts for assets held by the Village for recording assets collected for other taxing jurisdictions. Since custodial funds are custodial in nature (i.e. assets equal liabilities), they do not involve the measurement of results of operations.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Combining Statements of Net Position - Fiduciary Funds**  
**December 31, 2019**

	<u><b>Taxing Jurisdictions</b></u>
<b>Assets:</b>	
Cash and equivalents	\$ 18,883,733
Taxes receivable	<u>40,188,486</u>
<b>Total assets</b>	<u><u>\$ 59,072,219</u></u>
 <b>Liabilities:</b>	
Due to other taxing units	\$ <u>59,072,219</u>
<b>Total liabilities</b>	<u><u>\$ 59,072,219</u></u>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Statement of Changes in Assets and Liabilities - Fiduciary Funds**  
**Year Ended December 31, 2019**

	<u>Balance January 1, 2019</u>	<u>Additions</u>	<u>Reductions</u>	<u>Balance December 31, 2019</u>
<b>Assets:</b>				
Cash and equivalents	\$ 12,603,945	\$ 65,121,233	\$ (58,841,445)	\$ 18,883,733
Taxes receivable	<u>46,237,500</u>	<u>59,072,219</u>	<u>(65,121,233)</u>	<u>40,188,486</u>
<b>Total assets</b>	<u>\$ 58,841,445</u>	<u>\$ 124,193,452</u>	<u>\$ (123,962,678)</u>	<u>\$ 59,072,219</u>
<b>Liabilities:</b>				
Due to other taxing units	<u>\$ 58,841,445</u>	<u>\$ 59,072,219</u>	<u>\$ (58,841,445)</u>	<u>\$ 59,072,219</u>

See independent auditors' report.

**OTHER SUPPLEMENTARY  
INFORMATION**



VILLAGE OF MENOMONEE FALLS  
Waukesha County, Wisconsin

Schedule of Long-Term Obligations  
Year Ended December 31, 2019  
(Continued)

Fund/Issue	Date of Issue	Average Coupon Rate	Principal Due	Interest Due	Original Amount	Balance Outstanding January 1, 2019	New Issues	Payments	Balance Outstanding December 31, 2019	Interest Paid 2019	Principal Due 2020	Interest Due 2020
<b>General Fund :</b>												
2009 G.O. Notes	06/01/09	3.38%	05/01	05/01 & 11/01	2,128,000	\$ 251,300	\$ ---	\$ (251,300)	\$ ---	\$ 4,523	\$ ---	\$ ---
2010 G.O. Notes	06/01/10	3.12%	06/01	06/01 & 12/01	2,385,000	927,000	---	(456,000)	471,000	23,424	471,000	8,007
2011 G.O. Notes	06/20/11	2.80%	06/01	06/01 & 12/01	4,445,000	2,240,000	---	(695,000)	1,545,000	59,688	760,000	37,388
2012 G.O. Notes	07/02/12	2.90%	06/01	06/01 & 12/01	1,335,000	930,000	---	(115,000)	815,000	26,181	115,000	23,163
2014 G.O. Notes	06/05/14	2.91%	06/01	06/01 & 12/01	2,000,000	2,000,000	---	---	2,000,000	60,000	---	60,000
2014 G.O. Notes	11/17/14	0.00%	02/15	N/A	223,622	111,810	---	(27,953)	83,857	---	27,953	---
2015 G.O. Notes	04/20/15	2.87%	05/01	05/01 & 11/01	2,000,000	2,000,000	---	---	2,000,000	57,000	---	57,000
2016 G.O. Notes	05/02/16	2.00%	05/01	05/01 & 11/01	2,000,000	1,940,000	---	---	1,940,000	38,800	---	38,800
2019 G.O. Notes	07/10/19	3.50%	02/01	02/01 & 08/01	2,030,000	---	2,030,000	---	2,030,000	---	280,000	69,700
<b>Total General Fund</b>						<b>\$ 10,400,110</b>	<b>\$ 2,030,000</b>	<b>\$ (1,545,253)</b>	<b>\$ 10,884,857</b>	<b>\$ 269,616</b>	<b>\$ 1,653,953</b>	<b>\$ 294,058</b>
<b>Municipal Facilities and Equipment Fund:</b>												
2012 GO Refunding #76	07/02/12	3.42%	03/01	03/01 & 09/01	\$ 6,400,000	\$ 2,350,000	\$ ---	\$ (750,000)	\$ 1,600,000	\$ 79,000	\$ 775,000	\$ 48,500
2012 GO Refunding #82	07/02/12	3.34%	03/01	03/01 & 09/01	7,950,000	3,700,000	---	(875,000)	2,825,000	130,500	875,000	95,500
2014 G.O. Notes	06/05/14	2.91%	06/01	06/01 & 12/01	2,000,000	1,200,000	---	(200,000)	1,000,000	31,000	200,000	26,000
2017 G.O. Notes	06/20/17	2.65%	06/01	06/01 & 12/01	11,650,000	10,680,000	---	(1,105,000)	9,575,000	270,340	1,135,000	242,265
<b>Total Municipal Facilities Fund</b>						<b>\$ 17,930,000</b>	<b>\$ ---</b>	<b>\$ (2,930,000)</b>	<b>\$ 15,000,000</b>	<b>\$ 510,840</b>	<b>\$ 2,985,000</b>	<b>\$ 412,265</b>
<b>Capital Projects Fund:</b>												
2017 G.O. Notes	06/20/17	2.65%	06/01	06/01 & 12/01	\$ 2,000,000	\$ 1,825,000	\$ ---	\$ (280,000)	\$ 1,545,000	\$ 45,190	\$ 250,000	\$ 38,640
2018 G.O. Notes	06/18/18	3.00%	06/01	06/01 & 12/01	2,000,000	2,000,000	---	(205,000)	1,795,000	84,092	205,000	50,775
<b>Total Capital Projects Fund</b>						<b>\$ 3,825,000</b>	<b>\$ ---</b>	<b>\$ (485,000)</b>	<b>\$ 3,340,000</b>	<b>\$ 129,282</b>	<b>\$ 455,000</b>	<b>\$ 89,415</b>
<b>Special Assessment Fund:</b>												
2009 G.O. Notes	06/01/09	3.38%	05/01	05/01 & 11/01	177,000	\$ 17,700	\$ ---	\$ (17,700)	\$ ---	\$ 319	\$ ---	\$ ---
2010 G.O. Notes	06/01/10	3.12%	06/01	06/01 & 12/01	190,000	38,000	---	(19,000)	19,000	955	19,000	323
2011 G.O. Notes	06/20/11	2.75%	06/01	06/01 & 12/01	110,000	40,000	---	(10,000)	30,000	1,106	15,000	722
2012 G.O. Notes	07/02/12	2.76%	06/01	06/01 & 12/01	70,000	40,000	---	(10,000)	30,000	1,025	10,000	762
<b>Total Special Assessment Fund</b>						<b>\$ 135,700</b>	<b>\$ ---</b>	<b>\$ (56,700)</b>	<b>\$ 79,000</b>	<b>\$ 3,405</b>	<b>\$ 44,000</b>	<b>\$ 1,807</b>
<b>TID District #5:</b>												
2012 GO Notes	07/02/12	2.79%	06/01	06/01 & 12/01	\$ 900,000	\$ 500,000	\$ ---	\$ (100,000)	\$ 400,000	\$ 13,313	\$ 100,000	\$ 10,688
2012 Refi #104 to Long Term	09/28/12	2.43%	09/01	03/01 & 09/01	1,850,000	1,000,000	---	(1,000,000)	---	26,250	---	---
<b>Total TID District #5</b>						<b>\$ 1,500,000</b>	<b>\$ ---</b>	<b>\$ (1,100,000)</b>	<b>\$ 400,000</b>	<b>\$ 39,563</b>	<b>\$ 100,000</b>	<b>\$ 10,688</b>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Schedule of Long-Term Obligations**  
**Year Ended December 31, 2019**  
(Continued)

Fund/Issue	Date of Issue	Average Coupon Rate	Principal Due	Interest Due	Original Amount	Balance Outstanding January 1, 2019	New Issues	Payments	Balance Outstanding December 31, 2019	Interest Paid 2019	Principal Due 2020	Interest Due 2020
<b>TID District #6:</b>												
2014 GO Hotel Debt Refinance	10/20/14	3.42%	05/01	05/01 & 11/01	\$ 8,450,000	\$ 8,300,000	\$ ---	\$ (125,000)	\$ 8,175,000	\$ 327,375	\$ 275,000	\$ 320,375
2016 G.O. Notes - Refinance	09/01/16	2.00%	09/01	03/01 & 09/01	1,280,000	1,280,000	---	(1,280,000)	---	22,898	---	---
2016 G.O. Notes - Refinance	09/01/16	2.13%	09/01	03/01 & 09/01	875,000	875,000	---	(875,000)	---	16,631	---	---
2019 G.O. Notes	07/10/19	3.08%	02/01	02/01 & 08/01	1,255,000	---	1,255,000	---	1,255,000	---	---	38,021
2019 G.O. Notes	07/10/19	2.74%	03/01	03/01 & 09/01	385,000	---	385,000	---	385,000	---	---	11,799
<b>Total TID District #6</b>						<u>\$ 10,455,000</u>	<u>\$ 1,640,000</u>	<u>\$ (2,280,000)</u>	<u>\$ 9,815,000</u>	<u>\$ 366,904</u>	<u>\$ 275,000</u>	<u>\$ 370,195</u>
<b>TID District #8:</b>												
2010 G.O. Notes	10/05/10	3.07%	10/01	04/01 & 10/01	\$ 11,800,000	\$ 1,750,000	\$ ---	\$ (1,750,000)	\$ ---	\$ 66,500	\$ ---	\$ ---
2011 G.O. Notes	10/18/11	2.03%	10/01	04/01 & 10/01	1,800,000	50,000	---	(50,000)	---	1,250	---	---
2012 G.O. Notes	07/02/12	2.81%	06/01	06/01 & 12/01	160,000	130,000	---	(30,000)	100,000	3,381	30,000	2,594
2015 G.O. Notes	03/16/15	3.11%	03/01	03/01 & 09/01	4,300,000	3,825,000	---	(175,000)	3,650,000	115,938	175,000	111,781
2015 G.O. Notes	03/16/15	2.95%	03/01	03/01 & 09/01	7,850,000	7,050,000	---	(375,000)	6,675,000	200,187	375,000	192,688
2016 G.O. Notes	11/21/16	2.00%	06/01	06/01 & 12/01	2,500,000	2,450,000	---	(200,000)	2,250,000	47,000	300,000	42,000
2016 G.O. Notes	11/21/16	2.99%	06/01	06/01 & 12/01	7,425,000	7,375,000	---	(200,000)	7,175,000	215,188	275,000	209,750
<b>Total TID District #8</b>						<u>\$ 22,630,000</u>	<u>\$ ---</u>	<u>\$ (2,780,000)</u>	<u>\$ 19,850,000</u>	<u>\$ 649,444</u>	<u>\$ 1,155,000</u>	<u>\$ 558,813</u>
<b>TID District #9:</b>												
2012 G.O. Notes	07/02/12	2.79%	06/01	06/01 & 12/01	\$ 250,000	\$ 200,000	\$ ---	\$ (50,000)	\$ 150,000	\$ 5,125	\$ 50,000	\$ 3,812
<b>TID District #10:</b>												
2015 G.O. Refunding Bonds	08/03/15	2.50%	08/01	02/01 & 08/01	\$ 9,975,000	\$ 9,975,000	\$ ---	\$ (9,975,000)	\$ ---	\$ 243,833	\$ ---	\$ ---
2016 G.O. Refunding Bonds	09/01/16	2.13%	09/01	03/01 & 09/01	4,100,000	4,100,000	---	(4,100,000)	---	77,928	---	---
2019 G.O. Notes	07/10/19	2.74%	03/01	03/01 & 09/01	14,160,000	---	14,160,000	---	14,160,000	---	---	443,617
<b>Total TID District #10</b>						<u>\$ 14,075,000</u>	<u>\$ 14,160,000</u>	<u>\$ (14,075,000)</u>	<u>\$ 14,160,000</u>	<u>\$ 321,761</u>	<u>\$ ---</u>	<u>\$ 443,617</u>
<b>TID District #11:</b>												
2016 G.O. Refunding Bonds	09/01/16	2.13%	09/01	03/01 & 09/01	\$ 525,000	\$ 525,000	\$ ---	\$ (525,000)	\$ ---	\$ 9,978	\$ ---	\$ ---
2019 G.O. Notes	07/10/19	2.74%	03/01	03/01 & 09/01	530,000	---	530,000	---	530,000	---	25,000	14,947
						<u>\$ 525,000</u>	<u>\$ 530,000</u>	<u>\$ (525,000)</u>	<u>\$ 530,000</u>	<u>\$ 9,978</u>	<u>\$ 25,000</u>	<u>\$ 14,947</u>
<b>TID District #12:</b>												
2017 G.O. Notes	02/22/17	3.38%	03/01	03/01 & 09/01	\$ 1,280,000	\$ 1,280,000	\$ ---	\$ (1,280,000)	\$ ---	\$ 38,640	\$ ---	\$ ---
2018 G.O. Notes	06/18/18	3.38%	03/01	03/01 & 09/01	1,900,000	1,900,000	---	(1,900,000)	---	77,128	---	---
2019 G.O. Notes	07/10/19	3.08%	02/01	02/01 & 08/01	1,850,000	---	1,850,000	---	1,850,000	---	90,000	58,141
2019 G.O. Notes	07/10/19	2.74%	03/01	03/01 & 09/01	1,290,000	---	1,290,000	---	1,290,000	---	115,000	35,095
<b>Total TID District #12</b>						<u>\$ 3,180,000</u>	<u>\$ 3,140,000</u>	<u>\$ (3,180,000)</u>	<u>\$ 3,140,000</u>	<u>\$ 115,768</u>	<u>\$ 205,000</u>	<u>\$ 93,236</u>
<b>TID District #13:</b>												
2019 G.O. Notes	07/10/19	2.74%	03/01	03/01 & 09/01	2,070,000	\$ ---	\$ 2,070,000	\$ ---	\$ 2,070,000	\$ ---	\$ ---	\$ 67,044

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Schedule of Long-Term Obligations**  
**Year Ended December 31, 2019**  
(Continued)

Fund/Issue	Date of Issue	Average Coupon Rate	Principal Due	Interest Due	Original Amount	Balance Outstanding January 1, 2019	New Issues	Payments	Balance Outstanding December 31, 2019	Interest Paid 2019	Principal Due 2020	Interest Due 2020
<b>Water Utility :</b>												
2010 G.O. Notes	06/01/10	3.12%	06/01	06/01 & 12/01	\$ 790,000	\$ 175,000	\$ ---	\$ (85,000)	\$ 90,000	\$ 4,441	\$ 90,000	\$ 1,530
2011 G.O. Notes	06/20/11	2.71%	06/01	06/01 & 12/01	830,000	280,000	---	(90,000)	190,000	7,406	95,000	4,572
2012 G.O. Notes	07/02/12	2.70%	06/01	06/01 & 12/01	1,155,000	490,000	---	(120,000)	370,000	12,606	120,000	9,456
2013 G.O. Notes	06/17/13	2.99%	06/01	06/01 & 12/01	1,120,000	870,000	---	(50,000)	820,000	26,200	55,000	24,875
2013 G.O. Refunding Bonds	06/17/13	2.28%	06/01	06/01 & 12/01	1,930,000	1,000,000	---	(200,000)	800,000	23,800	200,000	19,500
2014 G.O. Notes	06/05/14	2.91%	06/01	06/01 & 12/01	920,000	720,000	---	(45,000)	675,000	20,475	45,000	19,350
2015 G.O. Notes	05/04/15	2.83%	05/01	05/01 & 11/01	1,110,000	945,000	---	(55,000)	890,000	25,738	55,000	24,638
2016 G.O. Refunding Bonds	09/01/16	2.13%	09/01	03/01 & 09/01	525,000	1,105,000	---	(50,000)	1,055,000	21,600	50,000	20,600
2017 G.O. Notes	06/20/17	2.65%	06/01	06/01 & 12/01	1,285,000	1,220,000	---	(65,000)	1,155,000	30,695	65,000	29,070
2018 G.O. Notes	06/18/18	3.00%	06/01	06/01 & 12/01	1,340,000	1,340,000	---	(65,000)	1,275,000	57,427	65,000	37,275
2019 G.O. Notes	07/10/19	3.08%	02/01	02/01 & 08/01	1,245,000	---	1,245,000	---	1,245,000	---	90,000	38,853
<b>Total Water Utility</b>						<u>\$ 8,145,000</u>	<u>\$ 1,245,000</u>	<u>\$ (825,000)</u>	<u>\$ 8,565,000</u>	<u>\$ 230,388</u>	<u>\$ 930,000</u>	<u>\$ 229,719</u>
<b>Sewer Utility:</b>												
2001 Clean Water Fund Loans	02/19/01	2.97%	05/01	05/01 & 11/01	\$ 217,231	\$ 29,032	\$ ---	\$ (14,304)	\$ 14,728	\$ 650	\$ 14,728	\$ 219
2007 Clean Water Fund Loans	08/22/07	2.55%	05/01	05/01 & 11/01	1,887,778	1,001,267	---	(100,391)	900,876	24,224	102,949	21,634
2011 G.O. Notes	06/20/11	2.61%	06/01	06/01 & 12/01	235,000	60,000	---	(25,000)	35,000	1,487	20,000	800
<b>Total Sewer Utility</b>						<u>\$ 1,090,299</u>	<u>\$ ---</u>	<u>\$ (139,695)</u>	<u>\$ 950,604</u>	<u>\$ 26,361</u>	<u>\$ 137,677</u>	<u>\$ 22,653</u>
<b>Storm Water Utility:</b>												
2009 G.O. Notes	06/01/09	3.38%	05/01	05/01 & 11/01	\$ 1,015,000	\$ 231,000	\$ ---	\$ (231,000)	\$ ---	\$ 4,157	\$ ---	\$ ---
2010 G.O. Notes	06/01/10	3.12%	06/01	06/01 & 12/01	590,000	135,000	---	(65,000)	70,000	3,436	70,000	1,190
2011 G.O. Notes	06/20/11	2.71%	06/01	06/01 & 12/01	1,210,000	405,000	---	(130,000)	275,000	10,719	135,000	6,659
2012 G.O. Notes	07/02/12	2.70%	06/01	06/01 & 12/01	740,000	310,000	---	(75,000)	235,000	7,994	75,000	6,025
2013 G.O. Notes	06/17/13	2.99%	06/01	06/01 & 12/01	1,250,000	965,000	---	(60,000)	905,000	29,000	60,000	27,500
<b>Total Storm Water Utility</b>						<u>\$ 2,046,000</u>	<u>\$ ---</u>	<u>\$ (561,000)</u>	<u>\$ 1,485,000</u>	<u>\$ 55,306</u>	<u>\$ 340,000</u>	<u>\$ 41,374</u>
<b>Total long-term obligations</b>						<u>\$ 96,137,109</u>	<u>\$ 24,815,000</u>	<u>\$ (30,532,648)</u>	<u>\$ 90,419,461</u>	<u>\$ 2,733,741</u>	<u>\$ 8,355,630</u>	<u>\$ 2,653,643</u>

See independent auditors' report.

# **STATISTICAL SECTION**

## Statistical Section

This section of the Village of Menomonee Falls' Comprehensive Annual Financial Report presents detailed information as a context for understanding what the information in the financial statements, notes to the financial statements, and required supplementary information says about the Village's financial condition.

<b>Contents:</b>	<b><u>Page(s)</u></b>
<b>Financial Trends</b> These schedules contain trend information to help the reader understand how the Village's financial performance and condition have changed over time.	120 - 132
<b>Revenue Capacity</b> These schedules contain information to help the reader assess the Village's most significant revenue source, the property tax.	133 - 137
<b>Debt Capacity</b> These schedules present information to help the reader assess the affordability of the Village's current levels of outstanding debt and the Village's ability to issue additional debt in the future.	138 - 143
<b>Demographic and Economic Information</b> These schedules present demographic and economic indicators to help the reader understand the environment within which the Village's financial activities take place.	144 - 145
<b>Operating Information</b> These schedules contain service and infrastructure data to help the reader understand how the information in the Village's financial report relates to the services the Village provides and the activities it performs.	146 - 148

## Sources:

Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Net Position By Component**  
**Last Ten Years**  
**(Accrual basis of accounting)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
<b>Governmental activities:</b>										
Net investment in capital assets	\$ 135,057,621	\$ 111,199,441	\$ 104,160,129	\$ 102,173,468	\$ 96,772,895	\$ 103,412,007	\$ 95,031,864	\$ 84,770,045	\$ 94,148,447	\$ 94,117,291
Restricted	5,581,007	7,973,934	7,609,860	14,118,882	14,201,491	4,263,413	8,154,210	15,340,255	5,425,086	5,989,717
Unrestricted	(16,280,125)	3,855,209	8,179,100	1,691,916	(1,058,717)	(2,568,467)	3,202,645	3,353,935	6,247,496	8,956,797
<b>Total governmental activities net position</b>	<u>\$ 124,358,503</u>	<u>\$ 123,028,584</u>	<u>\$ 119,949,089</u>	<u>\$ 117,984,266</u>	<u>\$ 109,915,669</u>	<u>\$ 105,106,953</u>	<u>\$ 106,388,719</u>	<u>\$ 103,464,235</u>	<u>\$ 105,821,029</u>	<u>\$ 109,063,805</u>
<b>Business-type activities:</b>										
Net investment in capital assets	\$ 135,720,027	\$ 133,366,678	\$ 128,757,520	\$ 129,672,477	\$ 123,987,544	\$ 124,026,180	\$ 120,631,586	\$ 126,588,277	\$ 126,268,647	\$ 121,787,050
Restricted	10,760,033	10,192,416	8,930,411	8,225,993	7,522,670	5,676,161	4,797,439	4,837,262	6,585,206	10,019,745
Unrestricted	12,006,200	11,662,077	11,895,252	11,477,555	12,246,507	12,454,702	13,322,201	12,262,744	11,038,425	12,191,413
<b>Total business-type activities net position</b>	<u>\$ 158,486,260</u>	<u>\$ 155,221,171</u>	<u>\$ 149,583,183</u>	<u>\$ 149,376,025</u>	<u>\$ 143,756,721</u>	<u>\$ 142,157,043</u>	<u>\$ 138,751,226</u>	<u>\$ 143,688,283</u>	<u>\$ 143,892,278</u>	<u>\$ 143,998,208</u>
<b>Primary government:</b>										
Net investment in capital assets	\$ 270,777,648	\$ 244,566,119	\$ 232,917,649	\$ 231,845,945	\$ 220,760,439	\$ 227,438,187	\$ 215,663,450	\$ 211,358,322	\$ 220,417,094	\$ 215,904,341
Restricted	16,341,040	18,166,350	16,540,271	22,344,875	21,724,161	9,939,574	12,951,649	20,177,517	12,010,292	16,009,462
Unrestricted	(4,273,925)	15,517,286	20,074,352	13,169,471	11,187,790	9,886,235	16,524,846	15,616,679	17,285,921	21,148,210
<b>Total primary government net position</b>	<u>\$ 282,844,763</u>	<u>\$ 278,249,755</u>	<u>\$ 269,532,272</u>	<u>\$ 267,360,291</u>	<u>\$ 253,672,390</u>	<u>\$ 247,263,996</u>	<u>\$ 245,139,945</u>	<u>\$ 247,152,518</u>	<u>\$ 249,713,307</u>	<u>\$ 253,062,013</u>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Changes in Net Position**  
**Summary**  
**Last Ten Years**  
**(Accrual basis of accounting)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
<b>Governmental activities:</b>										
Total expenses	\$ 48,528,906	\$ 42,488,662	\$ 40,943,590	\$ 38,813,296	\$ 44,719,283	\$ 47,812,954	\$ 35,651,741	\$ 38,941,171	\$ 40,976,353	\$ 34,969,616
Total program revenues	<u>18,963,573</u>	<u>14,081,192</u>	<u>11,833,289</u>	<u>16,754,738</u>	<u>14,661,773</u>	<u>17,259,857</u>	<u>10,064,114</u>	<u>13,102,142</u>	<u>10,498,182</u>	<u>10,237,660</u>
<b>Net program expense</b>	<u>(29,565,333)</u>	<u>(28,407,470)</u>	<u>(29,110,301)</u>	<u>(22,058,558)</u>	<u>(30,057,510)</u>	<u>(30,553,097)</u>	<u>(25,587,627)</u>	<u>(25,839,029)</u>	<u>(30,478,171)</u>	<u>(24,731,956)</u>
Total general revenues and other changes in net position	30,895,252	32,128,946	31,075,124	30,127,155	29,366,482	29,150,007	29,435,874	23,482,235	27,235,395	27,064,017
Prior period adjustment	---	(641,981)	---	---	5,499,742	121,324	(923,763)	---	---	---
<b>Change in net position</b>	<u>1,329,919</u>	<u>3,079,495</u>	<u>1,964,823</u>	<u>8,068,597</u>	<u>4,808,714</u>	<u>(1,281,766)</u>	<u>2,924,484</u>	<u>(2,356,794)</u>	<u>(3,242,776)</u>	<u>2,332,061</u>
<b>Business-type activities:</b>										
Total expenses	18,428,956	18,579,539	18,120,673	16,889,816	18,411,294	18,174,445	18,183,566	18,257,674	17,556,144	17,001,260
Total program revenues	<u>21,349,966</u>	<u>23,598,516</u>	<u>18,507,469</u>	<u>22,496,093</u>	<u>18,253,238</u>	<u>20,301,675</u>	<u>16,654,785</u>	<u>16,736,310</u>	<u>16,110,592</u>	<u>16,642,735</u>
<b>Net program revenue</b>	<u>2,921,010</u>	<u>5,018,977</u>	<u>386,796</u>	<u>5,606,277</u>	<u>(158,056)</u>	<u>2,127,230</u>	<u>(1,528,781)</u>	<u>(1,521,364)</u>	<u>(1,445,552)</u>	<u>(358,525)</u>
Total general revenues and other changes in net position	344,079	554,533	(179,638)	13,027	1,286,635	1,278,587	1,284,442	1,317,369	1,339,622	1,300,158
Prior period adjustment	---	64,478	---	---	471,099	---	(4,692,718)	---	---	---
<b>Change in net position</b>	<u>3,265,089</u>	<u>5,637,988</u>	<u>207,158</u>	<u>5,619,304</u>	<u>1,599,678</u>	<u>3,405,817</u>	<u>(4,937,057)</u>	<u>(203,995)</u>	<u>(105,930)</u>	<u>941,633</u>
<b>Total primary government</b>										
<b>Change in net position</b>	<u>\$ 4,595,008</u>	<u>\$ 8,717,483</u>	<u>\$ 2,171,981</u>	<u>\$ 13,687,901</u>	<u>6,408,392</u>	<u>\$ 2,124,051</u>	<u>\$ (2,012,573)</u>	<u>\$ (2,560,789)</u>	<u>\$ (3,348,706)</u>	<u>\$ 3,273,694</u>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Changes in Net Position**  
**Expenses by Function**  
**Last Ten Years**  
**(Accrual basis of accounting)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
<b>Governmental activities:</b>										
General government	\$ 4,620,851	\$ 4,684,122	\$ 4,153,483	\$ 4,222,904	\$ 4,228,723	\$ 4,720,166	\$ 4,625,565	\$ 4,929,014	\$ 4,434,844	\$ 4,257,070
Public safety	17,483,697	16,365,784	15,905,633	16,128,775	14,350,057	14,436,356	14,060,147	14,059,166	14,270,726	14,200,950
Public works	11,446,523	13,568,975	12,515,134	9,181,890	11,973,544	9,346,862	9,161,630	8,508,057	8,643,954	8,700,112
Culture and recreation	3,600,726	3,352,517	3,356,222	3,618,566	3,394,861	3,405,817	3,202,857	3,082,115	3,319,499	3,328,134
Conservation and development	9,066,560	2,310,685	2,603,249	3,322,732	8,573,095	13,245,448	2,075,907	5,322,277	7,316,955	1,639,911
Interest and fiscal charges	2,310,549	2,206,579	2,409,869	2,338,429	2,199,003	2,658,305	2,525,635	3,040,542	2,990,375	2,843,439
<b>Total governmental activities expenses</b>	<u>48,528,906</u>	<u>42,488,662</u>	<u>40,943,590</u>	<u>38,813,296</u>	<u>44,719,283</u>	<u>47,812,954</u>	<u>35,651,741</u>	<u>38,941,171</u>	<u>40,976,353</u>	<u>34,969,616</u>
<b>Business-type activities:</b>										
Water Utility	5,974,678	5,661,202	5,627,767	5,620,359	6,720,087	6,641,515	6,784,586	6,728,861	6,677,008	6,473,258
Sewer Utility	10,944,121	11,491,314	10,805,636	9,855,946	10,303,191	10,166,494	10,109,008	10,153,534	9,492,870	9,213,515
Storm Water Utility	1,510,157	1,427,023	1,687,270	1,413,511	1,388,016	1,366,436	1,289,972	1,375,279	1,386,266	1,314,487
<b>Total business-type activities expenses</b>	<u>18,428,956</u>	<u>18,579,539</u>	<u>18,120,673</u>	<u>16,889,816</u>	<u>18,411,294</u>	<u>18,174,445</u>	<u>18,183,566</u>	<u>18,257,674</u>	<u>17,556,144</u>	<u>17,001,260</u>
<b>Total primary government expenses</b>	<u>\$ 66,957,862</u>	<u>\$ 61,068,201</u>	<u>\$ 59,064,263</u>	<u>\$ 55,703,112</u>	<u>\$ 63,130,577</u>	<u>\$ 65,987,399</u>	<u>\$ 53,835,307</u>	<u>\$ 57,198,845</u>	<u>\$ 58,532,497</u>	<u>\$ 51,970,876</u>

Source: Comprehensive Annual Financial Reports

See independent auditors' report.



**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Changes in Net Position**  
**Summary of Program Revenues by Type**  
**Last Ten Years**  
**(Accrual basis of accounting)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
<b>Governmental activities:</b>										
Charges for services	\$ 7,557,811	\$ 9,272,576	\$ 8,161,483	\$ 7,953,646	\$ 7,998,176	\$ 7,126,005	\$ 6,696,510	\$ 8,774,008	\$ 7,283,901	\$ 6,635,835
Operating grants and contributions	4,033,061	3,183,182	3,261,846	3,211,421	3,760,572	2,935,157	2,318,766	2,613,573	2,441,155	2,361,517
Capital grants and contributions	7,372,701	1,625,434	409,960	5,589,671	2,903,025	7,198,695	1,048,838	1,714,561	773,126	1,240,308
<b>Total governmental activities program revenues</b>	<u>18,963,573</u>	<u>14,081,192</u>	<u>11,833,289</u>	<u>16,754,738</u>	<u>14,661,773</u>	<u>17,259,857</u>	<u>10,064,114</u>	<u>13,102,142</u>	<u>10,498,182</u>	<u>10,237,660</u>
<b>Business-type activities:</b>										
Charges for services	16,604,145	15,815,478	15,503,049	15,286,679	15,187,279	14,678,327	14,899,451	15,652,665	14,897,273	14,830,582
Capital grants and contributions	4,745,821	7,783,038	3,004,420	7,209,414	3,065,959	5,623,348	1,755,334	1,083,645	1,213,319	1,812,153
<b>Total business-type activities program revenues</b>	<u>\$ 21,349,966</u>	<u>\$ 23,598,516</u>	<u>\$ 18,507,469</u>	<u>\$ 22,496,093</u>	<u>\$ 18,253,238</u>	<u>\$ 20,301,675</u>	<u>\$ 16,654,785</u>	<u>\$ 16,736,310</u>	<u>\$ 16,110,592</u>	<u>\$ 16,642,735</u>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Changes in Net Position**  
**Charges for Services by Function**  
**Last Ten Years**  
**(Accrual basis of accounting)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
<b>Governmental activities:</b>										
General government	\$ 555,202	\$ 559,056	\$ 548,446	\$ 633,606	\$ 555,285	\$ 539,299	\$ 580,904	\$ 566,574	\$ 523,965	\$ 478,962
Public safety	2,127,676	2,187,991	2,023,814	1,795,184	1,875,189	1,585,437	1,641,121	1,639,585	1,513,795	1,548,880
Public works	3,472,446	4,707,137	4,249,073	4,247,237	4,204,374	3,978,709	3,644,103	5,779,785	4,479,108	3,773,328
Culture and recreation	403,487	432,937	366,769	62,504	123,286	122,347	122,973	120,513	124,526	127,391
Conservation and development	999,000	1,385,455	973,381	1,215,115	1,240,042	900,213	707,409	667,551	642,507	707,274
<b>Total governmental activities charges for services</b>	<u>7,557,811</u>	<u>9,272,576</u>	<u>8,161,483</u>	<u>7,953,646</u>	<u>7,998,176</u>	<u>7,126,005</u>	<u>6,696,510</u>	<u>8,774,008</u>	<u>7,283,901</u>	<u>6,635,835</u>
<b>Business-type activities:</b>										
Sewer Utility	9,612,636	8,951,157	8,543,988	8,418,856	8,309,028	8,114,553	8,229,711	8,526,609	8,287,181	8,652,539
Water Utility	6,937,672	6,818,479	6,913,513	6,821,982	6,838,038	6,535,141	6,641,814	7,097,796	6,577,855	6,144,447
Storm Water Utility	53,837	45,842	45,548	45,841	40,213	28,633	27,926	28,260	32,237	33,596
<b>Total business-type activities charges for services</b>	<u>16,604,145</u>	<u>15,815,478</u>	<u>15,503,049</u>	<u>15,286,679</u>	<u>15,187,279</u>	<u>14,678,327</u>	<u>14,899,451</u>	<u>15,652,665</u>	<u>14,897,273</u>	<u>14,830,582</u>
<b>Total primary government charges for services</b>	<u>\$ 24,161,956</u>	<u>\$ 25,088,054</u>	<u>\$ 23,664,532</u>	<u>\$ 23,240,325</u>	<u>\$ 23,185,455</u>	<u>\$ 21,804,332</u>	<u>\$ 21,595,961</u>	<u>\$ 24,426,673</u>	<u>\$ 22,181,174</u>	<u>\$ 21,466,417</u>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Changes in Net Position**  
**Operating Grants and Contributions by Function**  
**Last Ten Years**  
**(accrual basis of accounting)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
<b>Governmental activities:</b>										
General government	\$ ---	\$ ---	\$ ---	\$ 2,000	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---	\$ ---
Public safety	747,956	482,631	629,364	637,730	900,570	586,717	440,209	487,864	311,550	242,256
Public works	2,635,133	2,235,560	2,069,462	2,031,294	2,133,358	1,826,242	1,774,408	1,977,282	2,033,841	2,027,059
Culture and recreation	109,750	69,033	65,729	63,225	61,116	42,057	28,177	41,352	34,814	44,121
Conservation and development	540,222	395,958	497,291	477,172	665,528	480,141	75,972	107,075	60,950	48,081
<b>Total governmental activities operating grants and contributions</b>	<u>\$ 4,033,061</u>	<u>\$ 3,183,182</u>	<u>\$ 3,261,846</u>	<u>\$ 3,211,421</u>	<u>\$ 3,760,572</u>	<u>\$ 2,935,157</u>	<u>\$ 2,318,766</u>	<u>\$ 2,613,573</u>	<u>\$ 2,441,155</u>	<u>\$ 2,361,517</u>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Changes in Net Position**  
**Capital Grants and Contributions by Function**  
**Last Ten Years**  
**(accrual basis of accounting)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
<b>Governmental activities:</b>										
General government	\$ ---	\$ ---	\$ ---	\$ 178,616	\$ 103,000	\$ 4,269,900	\$ ---	\$ ---	\$ 5,000	\$ 14,569
Public safety	---	---	---	---	---	---	---	107,000	---	---
Public works	7,372,701	1,625,434	409,960	5,236,347	2,800,025	2,928,795	1,048,838	1,604,161	768,126	1,225,739
Conservation and development	---	---	---	174,708	---	---	---	3,400	---	---
<b>Total governmental activities capital grants and contributions</b>	<u>7,372,701</u>	<u>1,625,434</u>	<u>409,960</u>	<u>5,589,671</u>	<u>2,903,025</u>	<u>7,198,695</u>	<u>1,048,838</u>	<u>1,714,561</u>	<u>773,126</u>	<u>1,240,308</u>
<b>Business-type activities:</b>										
Water Utility	1,677,297	3,073,712	1,194,004	1,579,499	1,333,453	2,583,029	367,561	709,702	543,002	830,793
Sewer Utility	1,708,351	2,148,542	1,228,512	3,394,397	1,160,330	1,606,521	308,582	373,943	454,450	981,360
Storm Water Utility	1,360,173	2,560,784	581,904	2,235,518	572,176	1,433,798	1,079,191	---	215,867	---
<b>Total business-type activities capital grants and contributions</b>	<u>4,745,821</u>	<u>7,783,038</u>	<u>3,004,420</u>	<u>7,209,414</u>	<u>3,065,959</u>	<u>5,623,348</u>	<u>1,755,334</u>	<u>1,083,645</u>	<u>1,213,319</u>	<u>1,812,153</u>
<b>Total primary government capital grants and contributions</b>	<u>\$ 12,118,522</u>	<u>\$ 9,408,472</u>	<u>\$ 3,414,380</u>	<u>\$ 12,799,085</u>	<u>\$ 5,968,984</u>	<u>\$ 12,822,043</u>	<u>\$ 2,804,172</u>	<u>\$ 2,798,206</u>	<u>\$ 1,986,445</u>	<u>\$ 3,052,461</u>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Changes in Net Position**  
**General Revenues and Other Changes in Net Position**  
**Last Ten Years**  
**(accrual basis of accounting)**

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
<b>Governmental activities:</b>										
Taxes	\$ 27,972,652	\$ 30,462,169	\$ 28,896,754	\$ 27,932,557	\$ 27,213,075	\$ 27,345,166	\$ 26,374,477	\$ 26,135,082	\$ 25,751,546	\$ 25,675,386
Grants and contributions not restricted to specific programs	1,676,603	1,241,904	1,251,900	1,360,274	1,762,237	1,542,891	1,050,489	1,047,409	1,230,437	1,100,295
Impact fees	---	---	---	305,993	---	---	---	---	---	---
Investments earnings	902,713	746,136	436,866	223,544	100,583	71,074	65,991	118,049	120,702	151,238
Interest on advances to utilities	32,513	51,197	29,176	19,606	7,087	12,849	19,171	25,232	22,082	38,824
Gain (loss) on retirement of capital assets	93,286	(573,256)	175,999	---	149,057	---	(192,379)	(4,138,753)	13,182	32,391
Debt payments received	---	---	---	---	---	---	---	213,716	---	---
Developer incentives returned	---	---	---	---	---	---	2,000,000	---	---	---
Insurance recoveries	180,399	---	---	---	---	---	---	---	---	---
Other revenues	37,086	200,796	284,429	285,181	134,443	178,027	118,125	81,500	97,446	65,883
<b>Total governmental activities general revenues and other changes in net position</b>	<b>30,895,252</b>	<b>32,128,946</b>	<b>31,075,124</b>	<b>30,127,155</b>	<b>29,366,482</b>	<b>29,150,007</b>	<b>29,435,874</b>	<b>23,482,235</b>	<b>27,235,395</b>	<b>27,064,017</b>
<b>Business-type activities:</b>										
Taxes	931,000	931,000	931,250	931,250	1,231,250	1,231,250	1,231,250	1,231,250	1,231,250	1,212,990
Transfers - PILOT	(1,190,006)	(1,266,520)	(1,294,564)	(1,316,613)	---	---	---	---	---	---
Investments earnings	466,844	372,174	149,839	69,424	18,838	13,602	14,561	24,509	27,662	41,540
Gain (loss) on retirement of capital assets	---	---	---	---	---	---	5,178	(1,575)	24,135	4,678
Other revenues	136,241	517,879	33,837	328,966	36,547	33,735	33,453	63,185	56,575	40,950
<b>Total business-type activities general revenues and other changes in net position</b>	<b>344,079</b>	<b>554,533</b>	<b>(179,638)</b>	<b>13,027</b>	<b>1,286,635</b>	<b>1,278,587</b>	<b>1,284,442</b>	<b>1,317,369</b>	<b>1,339,622</b>	<b>1,300,158</b>
<b>Total primary government general revenues and other changes in net position</b>	<b>\$ 31,239,331</b>	<b>\$ 32,683,479</b>	<b>\$ 30,895,486</b>	<b>\$ 30,140,182</b>	<b>\$ 30,653,117</b>	<b>\$ 30,428,594</b>	<b>\$ 30,720,316</b>	<b>\$ 24,799,604</b>	<b>\$ 28,575,017</b>	<b>\$ 28,364,175</b>

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Fund Balances - Governmental Funds**  
**Last Ten Years**  
**(Modified accrual basis of accounting)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
<b>General Fund:</b>										
Nonspendable	\$ 2,567,417	\$ 2,955,091	\$ 2,683,102	\$ 2,264,263	\$ 2,252,876	\$ 2,375,001	\$ 2,189,844	\$ 2,498,367	\$ 2,391,707	\$ ---
Restricted	---	---	---	---	---	---	---	91,526	11,094	---
Unassigned	7,546,819	7,002,559	7,002,556	7,421,395	7,387,708	7,265,583	7,340,740	6,675,691	6,843,969	---
Reserved	---	---	---	---	---	---	---	---	---	2,018,827
Unreserved	---	---	---	---	---	---	---	---	---	6,076,505
<b>Total general fund</b>	<u>10,114,236</u>	<u>9,957,650</u>	<u>9,685,658</u>	<u>9,685,658</u>	<u>9,640,584</u>	<u>9,640,584</u>	<u>9,530,584</u>	<u>9,265,584</u>	<u>9,246,770</u>	<u>8,095,332</u>
<b>All Other Governmental Funds:</b>										
Nonspendable	1,286,536	3,249,418	2,872,078	2,090,552	1,881,590	1,232,169	15,369,451	15,985,377	17,818,086	---
Restricted	6,727,904	8,731,970	9,631,125	11,169,562	10,819,886	8,961,001	10,579,623	17,177,241	11,860,659	---
Committed	4,033,873	5,783,510	6,970,364	9,592,988	8,918,811	2,995,623	4,114,678	1,043,079	6,311,798	---
Assigned	4,458,403	2,817,893	7,157,630	5,263,510	4,174,551	4,487,089	3,215,701	7,399,395	534,957	---
Unassigned	(2,634,179)	(2,626,654)	(2,261,744)	(1,798,726)	(1,381,051)	(1,174,729)	(386,481)	(3,289,054)	(887,452)	---
Reserved	---	---	---	---	---	---	---	---	---	30,420,048
Unreserved, reported in:										
Special Revenue funds	---	---	---	---	---	---	---	---	---	6,485,333
Capital Projects funds	---	---	---	---	---	---	---	---	---	(230,554)
<b>Total all other governmental funds</b>	<u>13,872,537</u>	<u>17,956,137</u>	<u>24,369,453</u>	<u>26,317,886</u>	<u>24,413,787</u>	<u>16,501,153</u>	<u>32,892,972</u>	<u>38,316,038</u>	<u>35,638,048</u>	<u>36,674,827</u>
<b>Total all governmental funds</b>	<u>\$ 23,986,773</u>	<u>\$ 27,913,787</u>	<u>\$ 34,055,111</u>	<u>\$ 36,003,544</u>	<u>\$ 34,054,371</u>	<u>\$ 26,141,737</u>	<u>\$ 42,423,556</u>	<u>\$ 47,581,622</u>	<u>\$ 44,884,818</u>	<u>\$ 44,770,159</u>

The Village implemented GASB Statement No. 54 on December 31, 2011; accordingly, prior year data is based on classifications before GASB Statement No. 54.

Source: Comprehensive Annual Financial Reports

Fluctuations in all other governmental fund balance, reserved and unreserved amounts, primarily reflect financing, construction in progress and completion of capital projects.

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Changes in Fund Balances - Governmental Funds - Summary**  
**Last Ten Years**  
**(Modified accrual basis of accounting)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Revenues	\$ 44,142,644	\$ 43,800,718	\$ 41,183,675	\$ 40,383,973	\$ 40,435,293	\$ 38,641,760	\$ 38,062,033	\$ 37,617,444	\$ 36,384,093	\$ 35,084,872
Expenditures	<u>70,660,332</u>	<u>55,600,623</u>	<u>59,259,005</u>	<u>45,543,439</u>	<u>56,789,395</u>	<u>60,851,335</u>	<u>43,561,974</u>	<u>58,281,312</u>	<u>49,578,107</u>	<u>54,945,695</u>
<b>Deficiency of revenues under expenditures</b>	(26,517,688)	(11,799,905)	(18,075,330)	(5,159,466)	(16,354,102)	(22,209,575)	(5,499,941)	(20,663,868)	(13,194,014)	(19,860,823)
Other financing sources (uses) and other Changes in fund balances	22,590,674	5,658,581	15,671,372	7,108,639	24,266,735	5,806,432	341,875	23,360,672	13,308,673	38,188,044
Prior period adjustment	<u>---</u>	<u>---</u>	<u>455,525</u>	<u>---</u>	<u>---</u>	<u>121,324</u>	<u>---</u>	<u>---</u>	<u>---</u>	<u>---</u>
<b>Total change in fund balance</b>	<u>\$ (3,927,014)</u>	<u>\$ (6,141,324)</u>	<u>\$ (1,948,433)</u>	<u>\$ 1,949,173</u>	<u>\$ 7,912,633</u>	<u>\$ (16,281,819)</u>	<u>\$ (5,158,066)</u>	<u>\$ 2,696,804</u>	<u>\$ 114,659</u>	<u>\$ 18,327,221</u>

Source: Comprehensive Annual Financial Reports

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Changes in Fund Balances - Governmental Funds - Revenues**  
**Last Ten Years**  
**(Modified accrual basis of accounting)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Taxes	\$ 29,758,073	\$ 29,469,322	\$ 27,841,438	\$ 26,597,863	\$ 25,904,061	\$ 26,266,221	\$ 24,980,536	\$ 24,843,046	\$ 24,547,573	\$ 24,474,550
Special assessment & interest	46,974	41,338	43,250	39,096	208,782	192,256	95,737	178,285	195,095	156,193
Licenses and permits	1,619,720	1,534,990	1,436,318	1,791,721	1,728,039	1,347,111	1,187,601	1,141,357	1,094,714	1,102,585
Fines and penalties	517,406	501,072	572,666	607,211	609,413	563,671	744,985	649,989	648,116	755,247
Intergovernmental aid	4,549,959	3,573,712	3,599,603	3,675,400	4,681,534	3,607,341	3,219,203	3,186,673	3,800,609	3,355,012
Program revenues	1,415,723	1,602,308	1,408,988	1,371,170	1,384,278	1,440,025	1,474,779	1,447,884	1,511,174	1,410,802
Fire dues	---	181,694	---	---	---	---	---	---	---	---
Other charges for service	3,906,653	4,634,751	4,425,975	4,367,503	4,212,352	3,726,595	3,322,434	5,395,570	4,064,142	3,346,548
Interest income	916,070	761,562	424,017	197,861	72,211	42,985	48,315	70,775	89,279	120,726
Interest on advances	107,080	121,247	76,131	47,201	27,703	32,280	237,966	241,269	104,066	112,724
Developer incentives returned	---	---	---	---	---	---	2,000,000	---	---	---
Insurance recoveries	---	---	---	---	---	---	---	---	---	---
Other revenue	1,304,986	1,378,722	1,355,289	1,688,947	1,606,920	1,423,275	750,477	462,596	329,325	250,485
<b>Total revenues</b>	<u>\$ 44,142,644</u>	<u>\$ 43,800,718</u>	<u>\$ 41,183,675</u>	<u>\$ 40,383,973</u>	<u>\$ 40,435,293</u>	<u>\$ 38,641,760</u>	<u>\$ 38,062,033</u>	<u>\$ 37,617,444</u>	<u>\$ 36,384,093</u>	<u>\$ 35,084,872</u>

Source: Comprehensive Annual Financial Reports

See independent auditors' report.



**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Changes in Fund Balances - Governmental Funds - Expenditures**  
**Last Ten Years**  
**(Modified accrual basis of accounting)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Current:										
General government	\$ 3,967,573	\$ 4,069,770	\$ 3,551,177	\$ 3,630,500	\$ 3,656,043	\$ 3,909,661	\$ 3,954,733	\$ 4,178,487	\$ 3,939,717	\$ 3,642,621
Public safety	15,427,430	15,186,791	14,199,667	14,378,386	13,860,652	13,823,637	13,403,094	13,349,480	13,532,420	13,440,800
Public works	8,735,981	10,977,378	9,646,965	6,809,817	9,951,007	7,101,179	7,331,797	6,806,723	6,915,529	6,905,932
Culture and recreation	3,049,144	2,843,942	2,840,922	3,079,854	2,891,428	2,921,152	2,666,107	2,587,993	2,758,347	2,792,380
Conservation and development	4,607,860	2,257,555	2,520,884	3,028,937	7,006,218	1,486,607	2,039,586	5,111,837	7,410,485	1,645,679
Uncollectible accounts	62,178	---	---	---	---	5,261,620	---	---	---	---
Capital outlay	3,073,120	8,530,210	16,533,564	4,769,966	10,381,143	7,579,866	4,120,998	16,066,598	5,119,767	10,597,430
Debt service:										
Principal	29,006,953	8,895,863	7,220,863	6,984,369	6,434,369	15,756,416	6,670,417	6,548,416	6,258,415	12,688,416
Interest and fiscal charges	2,421,686	2,686,306	2,411,470	2,485,688	2,178,219	2,667,067	2,956,176	3,022,128	3,355,521	2,465,653
Interest on advances	74,567	70,050	46,955	27,594	20,616	19,431	218,795	216,037	81,984	73,900
Debt issuance costs	233,840	82,758	286,538	348,328	409,700	324,699	200,271	393,613	205,922	692,884
<b>Total expenditures</b>	<u>\$ 70,660,332</u>	<u>\$ 55,600,623</u>	<u>\$ 59,259,005</u>	<u>\$ 45,543,439</u>	<u>\$ 56,789,395</u>	<u>\$ 60,851,335</u>	<u>\$ 43,561,974</u>	<u>\$ 58,281,312</u>	<u>\$ 49,578,107</u>	<u>\$ 54,945,695</u>
<b>Debt service as a percentage of</b>										
<b>Noncapital expenditures</b>	<u>46.50%</u>	<u>24.61%</u>	<u>22.54%</u>	<u>23.23%</u>	<u>18.56%</u>	<u>34.58%</u>	<u>24.41%</u>	<u>22.67%</u>	<u>21.62%</u>	<u>34.17%</u>

Source: Comprehensive Annual Financial Reports

Note: Noncapital expenditures percentage is calculated as follows: debt service / (total expenditures - capital outlay)

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Changes in Fund Balances - Governmental Funds - Revenues -  
Other Financing Sources (Uses) and Other Changes in Fund Balance  
Last Ten Years  
(Modified accrual basis of accounting)**

	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>	<u>2010</u>
Operating transfers in	\$ 15,724,936	\$ 14,133,448	\$ 12,564,073	\$ 12,630,432	\$ 18,816,352	\$ 21,284,579	\$ 15,347,795	\$ 12,031,235	\$ 10,017,673	\$ 15,010,073
Operating transfers out	(15,724,936)	(14,133,448)	(12,564,073)	(12,630,432)	(18,816,352)	(21,284,578)	(15,347,795)	(12,031,235)	(10,017,673)	(15,010,073)
Transfers - PILOT	1,190,006	1,266,520	1,294,564	1,316,613	1,290,385	1,259,422	1,393,941	1,292,036	1,203,973	1,200,836
Proceeds from sale of capital assets	100,522	415,699	175,999	646,594	6,997,349	(55,294)	41,906	---	13,182	32,391
Fair market of bond/notes issued	23,570,000	3,900,000	13,650,000	4,750,000	15,430,000	4,223,622	7,175,000	28,940,000	11,855,000	32,025,000
Fair market of refunding bonds issued	---	---	1,280,000	13,955,000	9,975,000	12,275,000	6,780,000	---	---	4,080,000
Payment to refunding escrow agent	---	---	(1,280,000)	(13,955,000)	(10,025,000)	(12,325,000)	(15,154,270)	(8,600,000)	---	---
Debt issuance premiums	266,831	76,362	550,809	395,432	599,001	609,158	105,298	1,514,920	236,518	849,817
Debt payments received	---	---	---	---	---	---	---	213,716	---	---
Insurance recoveries	180,399	---	---	---	---	---	---	---	---	---
Distribution upon closure of TID	(2,717,084)	---	---	---	---	(180,477)	---	---	---	---
<b>Total other financing sources (uses) and other changes in fund balance</b>	<u>\$ 22,590,674</u>	<u>\$ 5,658,581</u>	<u>\$ 15,671,372</u>	<u>\$ 7,108,639</u>	<u>\$ 24,266,735</u>	<u>\$ 5,806,432</u>	<u>\$ 341,875</u>	<u>\$ 23,360,672</u>	<u>\$ 13,308,673</u>	<u>\$ 38,188,044</u>

Source: Comprehensive Annual Financial Reports

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Assessed and Estimated Actual Value of Taxable Property**  
**Last Ten Years**

As of January 1	Real Property		Personal Property		Total Assessed Value	Total Direct Tax Rate	Total Taxable Equalized Value	Assessment Ratio
	Assessed Value	Estimated Actual Value	Assessed Value	Estimated Actual Value				
2019	\$ 4,783,320,160	\$ 5,169,742,400	\$ 109,109,980	\$ 120,187,200	\$ 4,892,430,140	\$ 5.20	\$ 5,289,929,600	0.9249
2018	4,741,865,260	4,986,326,700	104,982,500	111,131,300	4,846,847,760	5.23	5,097,458,000	0.9508
2017	4,646,965,460	4,782,064,200	179,374,930	180,583,200	4,826,340,390	5.23	4,962,647,400	0.9725
2016	4,548,546,260	4,550,377,900	174,516,280	177,999,900	4,723,062,540	5.17	4,728,377,800	0.9989
2015	4,427,051,360	4,424,078,642	159,081,780	158,974,958	4,586,133,140	5.20	4,583,053,600	1.0007
2014	4,378,109,960	4,331,625,189	163,982,250	162,249,611	4,542,092,210	5.20	4,493,874,800	1.0107
2013	4,356,357,660	4,092,149,876	162,733,300	152,863,724	4,519,090,960	5.20	4,245,013,600	1.0646
2012	4,277,627,360	4,176,224,340	142,649,120	139,267,560	4,420,276,480	5.20	4,315,491,900	1.0243
2011	4,248,742,200	4,299,841,843	140,072,010	141,756,657	4,388,814,210	5.19	4,441,598,500	0.9881
2010	4,224,701,290	4,291,691,236	143,615,590	145,892,864	4,368,316,880	5.17	4,437,584,100	0.9844

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Menomonee Falls School District	\$ 3,766,885,040
Hamilton Sussex School District	<u>1,125,545,100</u>
<b>Total assessed value</b>	<b><u>\$ 4,892,430,140</u></b>

Note: Assessed values are determined by the Village and the Wisconsin Department of Revenue. Estimated actual values were obtained from the Wisconsin Department of Revenue and include Wisconsin Section 70.57 adjustments.

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Property Value and Construction Data**  
**Last Ten Years**

Year	(1) Assessed Property Value				(2) Residential Construction		(2) Nonresidential Construction	
	Residential	Commercial & Manufacturing	Agricultural, Swamp & Other	Total	Number of Permits	Value	Number of Permits	Value
2019	\$ 3,238,668,260	\$ 1,526,585,900	\$ 18,066,000	\$ 4,783,320,160	738	\$ 56,810,000	117	\$ 64,110,000
2018	3,197,798,160	1,526,263,700	17,803,400	4,741,865,260	802	49,950,000	149	83,110,000
2017	3,137,555,560	1,492,015,900	17,394,000	4,646,965,460	761	53,590,000	143	48,020,000
2016	3,084,284,360	1,447,556,700	16,705,200	4,548,546,260	740	47,560,000	146	70,020,000
2015	3,045,248,960	1,365,294,700	16,507,700	4,427,051,360	696	37,791,221	169	115,540,528
2014	3,011,914,460	1,349,447,800	16,747,700	4,378,109,960	695	24,504,020	166	89,112,115
2013	2,986,655,260	1,352,997,000	16,705,400	4,356,357,660	688	27,219,724	177	32,992,395
2012	2,963,751,660	1,296,913,100	16,962,600	4,277,627,360	608	22,753,135	126	34,157,895
2011	2,954,622,400	1,277,237,400	16,882,400	4,248,742,200	573	18,709,627	147	47,333,453
2010	2,945,222,500	1,262,085,590	17,393,200	4,224,701,290	617	23,057,560	128	36,981,941

(1) Values from Statement of Assessment

(2) From Village Zoning and Inspection Department records

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Direct and Overlapping Property Tax Rates**  
**Last Ten Years**  
(Per \$1,000 of Assessed Valuation)

Fiscal Year	Village Direct Rates						Overlapping Rates					School Tax Credit	Net Tax Rate	
	Basic Rate	General Obligation Debt Service Rate	Library Operations & Maint	Sewer Capital Costs	Storm Water Costs	Total Direct	State of Wisconsin	Waukesha County	Menomonee Falls School District	Sussex Hamilton School District	Waukesha County Technical College		Menomonee Falls School District	Sussex Hamilton School District
2019 for 2020	\$ 4.16	\$ 0.48	\$ 0.37	\$ ---	\$ 0.19	\$ 5.20	\$ ---	\$ 1.97	\$ 10.17	\$ 9.87	\$ 0.39	\$ (1.89)	\$ 15.84	\$ 15.54
2018 for 2019	4.19	0.49	0.36	---	0.19	5.23	---	1.99	11.18	9.38	0.38	(1.93)	16.85	15.05
2017 for 2018	4.19	0.49	0.36	---	0.19	5.23	---	2.01	11.56	8.79	0.38	(1.94)	17.24	14.47
2016 for 2017	4.12	0.49	0.36	---	0.20	5.17	0.17	2.00	11.69	8.92	0.37	(1.80)	17.60	14.83
2015 for 2016	4.12	0.51	0.37	---	0.20	5.20	0.17	2.04	11.60	9.60	0.38	(1.87)	17.52	15.52
2014 for 2015	4.02	0.52	0.38	0.07	0.21	5.20	0.17	2.06	11.41	9.66	0.38	(1.66)	17.56	15.81
2013 for 2014	4.02	0.52	0.38	0.07	0.21	5.20	0.16	2.01	11.61	9.58	1.24	(1.68)	18.54	16.51
2012 for 2013	4.00	0.53	0.39	0.07	0.21	5.20	0.17	2.05	11.50	10.15	1.27	(1.72)	18.47	17.12
2011 for 2012	3.97	0.54	0.40	0.07	0.21	5.19	0.17	2.04	11.61	10.25	1.27	(1.72)	18.56	17.20
2010 for 2011	3.94	0.54	0.41	0.07	0.21	5.17	0.17	2.00	11.88	10.41	1.25	(1.69)	18.78	17.31

Source: Village Financial Services Department taxation records

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Ten Largest Assessed Valuations**  
**Years 2019 and 2010**

Name	Nature of Business	2019			2010		
		Assessed Valuation	Percentage of Total Assessed Valuation	Rank	Assessed Valuation	Percentage of Total Assessed Valuation	Rank
Kohl's Department Stores	Retail, corporate headquarters	\$ 104,850,920	2.14%	1	\$ 92,037,800	2.11%	1
Fredert & Medical College of Wisconsin	Health care provider	32,881,840	0.67%	2	---	0.00%	
Harley-Davidson Motor Company	Motorcycle manufactor	31,234,000	0.64%	3	32,234,900	0.74%	3
NHMC Land LLC	Real estate	22,722,700	0.46%	4	21,163,800	0.48%	4
Wells Fargo Financial	Investment advisory/management	17,304,510	0.35%	5	19,165,730	0.44%	6
Burke Business Park LLC	Property development	16,846,700	0.34%	6	16,945,000	0.39%	9
Falls Medical Buidling	Real estate ownership	15,632,400	0.32%	7	15,632,400	0.36%	10
Woodmans Food Market	Supermarket	15,130,010	0.31%	8	---	0.00%	
Cat Log (WI) LLC	Real estate ownership	14,744,400	0.30%	9	---	0.00%	
Woodland Prime LLC	Property development	14,645,500	0.30%	10	40,690,300	0.93%	2
Centerpoint Properties Trust	Property development	---	---		19,213,200	0.44%	5
Waste Management	Solid waste management	---	---		18,415,520	0.42%	7
Arandell Corp	Publishing	---	---		17,676,100	0.40%	8
<b>Total, ten largest taxpayers</b>		<u>285,992,980</u>	<u>5.83%</u>		<u>293,174,750</u>	<u>6.71%</u>	
<b>Total, other taxpayers</b>		<u>4,606,437,160</u>	<u>94.17%</u>		<u>4,075,142,130</u>	<u>93.29%</u>	
<b>Total assessed valuations</b>		<u>\$ 4,892,430,140</u>	<u>100.00%</u>		<u>\$ 4,368,316,880</u>	<u>100.00%</u>	

Source: Village Department of Assessing

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Property Tax Levies and Collections**  
**Last Ten Years**

<b>Levy Year</b>	<b>Taxes Levied</b>	<b>Collected Within the Year Levied for</b>		<b>Subsequent Collections</b>	<b>Totals Collected to Date</b>	
		<b>Amount</b>	<b>Percentage of Levy</b>		<b>Amount</b>	<b>Percentage of Levy</b>
2019	\$ 27,445,415	\$ 8,664,796	31.57%	\$ ---	\$ 8,664,796	31.57%
2018	30,256,414	6,418,732	21.21%	23,834,788	30,253,520	99.99%
2017	29,925,929	8,264,831	27.62%	21,659,656	29,924,487	100.00%
2016	28,355,892	11,315,400	39.90%	17,039,880	28,355,280	100.00%
2015	27,266,228	10,119,445	37.11%	17,145,102	27,264,547	99.99%
2014	26,885,382	7,153,462	26.61%	19,730,229	26,883,691	99.99%
2013	27,276,674	7,077,544	25.95%	20,196,468	27,274,012	99.99%
2012	26,031,321	5,629,313	21.63%	20,400,276	26,029,589	99.99%
2011	25,923,450	6,245,829	24.09%	19,674,480	25,920,309	99.99%
2010	25,677,430	3,577,353	13.93%	22,086,579	25,663,932	99.95%

The Village contracts with Waukesha County to handle tax collections. The County makes the Village whole for all real estate taxes and handles collection on delinquencies. The Village is responsible for collecting delinquent personal property taxes.

Source: Statements of taxes, Village Clerk Services Department

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Ratio of Outstanding Debt By Type to Personal Income and Property Value**  
**Last Ten Years**

Year	Governmental Activities			Business Type Activities				Total Primary Government	Percentage of		Per Capita
	General Obligation Bonds & Notes	Bond/Note Anticipation Notes	Clean Water Fund Loans	Utility Mortgage Revenue Bonds	Clean Water Fund Loans	General Obligation Notes	Utility Mortgage Revenue BANS		Personal Income	Property Value	
2019	\$ 79,418,857	\$ ---	\$ ---	\$ ---	\$ 915,604	\$ 10,085,000	\$ ---	\$ 90,419,461	3.19%	1.71%	\$ 2,319
2018	84,855,810	---	---	---	1,030,299	10,251,000	---	96,137,109	3.70%	1.89%	2,559
2017	89,851,673	---	---	---	1,142,089	10,243,090	---	101,236,852	4.13%	2.04%	2,706
2016	83,422,536	---	---	---	1,251,046	10,175,180	---	94,848,762	4.02%	2.01%	2,570
2015	85,656,905	---	---	---	1,422,408	10,143,764	---	97,223,077	6.12%	2.12%	2,706
2014	76,711,274	---	---	---	1,589,055	10,192,348	---	88,492,677	4.16%	1.97%	2,472
2013	88,294,068	---	---	---	1,751,118	10,345,932	---	100,391,118	4.84%	2.36%	2,811
2012	94,709,484	1,280,000	---	2,735,000	2,000,613	6,850,516	---	107,575,613	5.58%	2.49%	3,015
2011	80,917,900	1,280,000	---	4,085,000	2,242,935	5,537,100	---	94,062,935	4.97%	2.12%	2,637
2010	75,321,315	1,280,000	---	6,270,000	2,478,293	3,633,685	---	88,983,293	4.92%	2.01%	2,572

Source: General Purpose Financial Statements

See independent auditors' report.



**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Ratio of General Bonded Debt to Equalized Valuation and Debt Per Capita**  
**Last Ten Years**

Year	Gross Bonded Debt	Bonded Debt Supported by Revenues	Tax Obligation Bonded Debt			Ratio of Net Bonded Debt to Equalized Value	Net Bonded Debt Per Capita
			Gross	Designated Funds for Debt Service	Net		
2019	\$ 89,503,857	\$ 75,279,000	\$ 14,224,857	\$ 674,140	\$ 13,550,717	0.26%	\$ 347
2018	95,106,810	80,881,700	14,225,110	24,819	14,200,291	0.28%	378
2017	100,094,763	85,834,400	14,260,363	282,810	13,977,553	0.28%	374
2016	93,597,716	76,315,100	17,282,616	66,336	17,216,280	0.36%	466
2015	95,800,669	82,985,708	12,814,961	116,906	12,698,055	0.28%	353
2014	86,903,622	64,301,555	22,602,067	65,095	22,536,972	0.50%	630
2013	98,640,000	84,745,700	13,894,300	---	13,894,300	0.33%	389
2012	101,560,000	77,622,400	23,937,600	8,718,485	15,219,115	0.35%	427
2011	86,455,000	70,247,600	16,207,400	35,973	16,171,427	0.36%	453
2010	78,955,000	65,398,300	13,556,700	187,212	13,369,488	0.30%	386

Source: Comprehensive Annual Financial Reports

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Sewer Utility Revenue Bond Coverage**  
**Last Ten Years**

Year	Operating Revenue		Operating Expenses (A)		Operating Income		Debt Service Requirements			Coverage (C)			
							Principal (B)	Interest	Total				
2019	\$	10,293,557	\$	9,437,047	\$	856,510	\$	114,695	\$	24,874	\$	139,569	6.1368
2018		9,649,492		9,485,092		164,400		111,790		27,817		139,607	1.1776
2017		9,188,751		9,307,387		(118,636)		108,957		30,687		139,644	(0.8496)
2016		9,083,014		8,053,443		1,029,571		171,362		37,871		209,233	4.9207
2015		9,673,484		8,900,342		773,142		166,647		43,153		209,800	3.6851
2014		9,285,340		8,754,564		530,776		162,063		43,958		206,021	2.5763
2013		8,720,703		8,745,565		(24,862)		249,495		49,943		299,438	(0.0830)
2012		8,994,807		8,745,692		249,115		242,322		57,223		299,545	0.8316
2011		8,709,658		8,001,934		707,724		1,160,358		119,046		1,279,404	0.5532
2010		9,134,505		7,716,467		1,418,038		328,596		126,091		454,687	3.1187

(A) Operating expenses before depreciation

(B) Debt service requirements are for the bond principal and interest due and paid during the year in question, including clean water fund loans, except as noted below.  
Principal and interest do not include GO requirements

(C) Ratio of total funds available for debt service to total requirements

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Water Utility Revenue Bond Coverage**  
**Last Ten Years**

<u>Year</u>	<u>Operating</u>		<u>Operating</u>		<u>Debt Service Requirements</u>			<u>Coverage</u>
	<u>Revenue (A)</u>		<u>Expenses (B)</u>	<u>Income</u>	<u>Principal (D)</u>	<u>Interest (D)</u>	<u>Total</u>	
2019	\$ 7,811,445	\$	3,978,721	\$ 3,832,724	\$ ---	\$ ---	---	---
2018	7,647,073		3,739,819	3,907,254	---	---	---	---
2017	7,653,931		3,753,901	3,900,030	---	---	---	---
2016	7,530,118		3,696,551	3,833,567	---	---	---	---
2015	7,630,437		3,584,133	4,046,304	---	---	---	---
2014	6,936,849		3,594,305	3,342,544	---	---	---	---
2013	6,829,451		3,594,987	3,234,464	2,735,000	67,660	2,802,660	1.1541
2012	7,256,273		3,594,200	3,662,073	1,350,000	187,100	1,537,100	2.3825
2011	6,783,135		3,628,490	3,154,645	1,260,000	243,350	1,503,350	2.0984
2010	6,342,076		3,386,391	2,955,685	1,225,000	297,375	1,522,375	1.9415

Source: Comprehensive Annual Financial Reports

(A) Operating revenues include interest income and interest reimbursed from TID #3

(B) Operating expenses before depreciation and tax equivalent paid to the Village

(C) Ratio of total funds available for debt service to total requirements

(D) Principal and interest do not include GO requirements

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Computation of Legal Debt Margin**  
**December 31, 2019**

<b>Equalized value of real and personal property</b>	<b>\$ 5,289,929,600</b>
Debt limit, five percent of equalized valuation	\$ 264,496,480
Total obligation bonds and notes applicable to debt limit at December 31, 2019	<u>(89,503,857) *</u>
<b>Remaining legal debt margin</b>	<b>\$ <u>174,992,623</u></b>
<b>* Includes:</b>	
Water Utility portion of G.O. notes	\$ 7,320,000
Sewer Utility portion of G.O. notes	35,000
Storm Water Utility portion of G.O. notes	1,485,000

<b>Historical Data</b>					
<b>Year</b>		<b>Limit</b>	<b>Debt to Limit</b>	<b>Legal Margin</b>	<b>Percentage of Legal Limit</b>
2019	\$	264,496,480	\$ 89,503,857	\$ 174,992,623	33.84%
2018		254,872,900	95,106,810	159,766,090	37.32%
2017		248,132,370	100,094,763	148,037,607	40.34%
2016		236,418,890	93,597,716	142,821,174	39.59%
2015		229,152,680	95,800,669	133,352,011	41.81%
2014		224,693,740	86,903,622	137,790,118	38.68%
2013		212,250,680	98,640,000	113,610,680	46.47%
2012		215,774,595	101,560,000	114,214,595	47.07%
2011		222,079,925	86,455,000	135,624,925	38.93%
2010		221,879,205	78,955,000	142,924,205	35.58%

Source: Comprehensive Annual Financial Reports

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Computation of Direct and Overlapping Debt**  
**December 31, 2019**

	<u>Total Direct Debt</u>		<u>Applicable to Village Residents</u>
		<u>Percent</u>	<u>Amount</u>
<b>Direct debt</b>	\$ <u>79,418,857</u>	100.00%	\$ <u>79,418,857</u>
Overlapping Debt:			
Menomonee Falls School District	\$ 44,915,000	98.10%	\$ 44,061,615
Hamilton School District	56,805,000	33.10%	18,802,455
Waukesha County	79,330,000	8.80%	6,981,040
Waukesha County Technical College	<u>15,680,000</u>	8.40%	<u>1,317,120</u>
<b>Total overlapping debt</b>	<u>196,730,000</u>		<u>71,162,230</u>

Note: Overlapping governments are those that coincide, at least in part, with the geographic boundaries of the Village. This schedule estimates the portion of the outstanding debt of these overlapping governments that is borne by the Village residents through the taxes levied by these government agencies.

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Demographic and Economic Statistics**  
**Last Ten Years**

<u>Year</u>	<u>Population (1)</u>	<u>Unemployment Rates (2)</u>			<u>Per-Capita Income (3)</u>		<u>Total Income Village of Menomonee Falls (4)</u>
		<u>Village of Menomonee Falls</u>	<u>Waukesha County</u>	<u>State of Wisconsin</u>	<u>Waukesha County</u>	<u>State of Wisconsin</u>	
2019	38,999	2.9 %	2.9 %	3.3 %	\$ 72,650	\$ 53,583	\$ 2,833,277,350
2018	37,574	2.5	2.7	3.0	69,111	50,756	2,596,776,714
2017	37,413	2.9	2.9	3.3	65,522	47,850	2,451,374,586
2016	36,907	3.6	3.6	4.1	63,995	47,275	2,361,863,465
2015	35,928	3.7	3.8	4.6	44,186	45,617	1,587,514,608
2014	35,798	4.5	4.5	5.5	59,379	44,585	2,125,649,442
2013	35,710	5.5	5.9	6.7	58,055	43,149	2,073,144,050
2012	35,680	5.8	6.0	6.9	54,050	38,703	1,928,504,000
2011	35,675	6.2	6.5	7.5	53,034	37,670	1,891,987,950
2010	34,600	6.6	7.0	7.4	52,276	36,815	1,808,749,600

(1) Source: Department of Administration, State of Wisconsin

(2) Source: Department of Workforce Development, State of Wisconsin

(3) Source: U.S. Department of Commerce, Bureau of Economic Analysis (2010-2018 Waukesha County are estimates)

(4) Estimated based on population and Waukesha County per-capita income

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Principal Employers**  
**Years 2019 and 2010**

<u><b>Employer</b></u>	<u><b>Number of Employees</b></u>	
	<u><b>2019</b></u>	<u><b>2010</b></u>
Kohls Corporation	5,500	4,300
Froedtert Health (formerly Community Memorial Hospital)	2,500	1,528
Briggs & Stratton	900	---
Harley Davidson	730	800
FIS Management Services LLC (formerly Metavante)	700	---
Menomonee Falls School District	559	945
Wacker Neuson Corporation	550	286
Alto-Schaam	505	330
Arandell Schmidt	500	750
Bradley Corporation	442	347
Wells Fargo Financial	---	648
Medical Associates	---	590
Maysteel	---	291

**Sources:**

Employer list and related employee data from debt issuance Official Statement

Employment in 2009 obtained from HSE report as of February 2009 inquiries of employers

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Full-Time Equivalent Employees By Function**  
**Last Ten Years**

Function	Year									
	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
General government and administration	26	26	24	25	25	35	33	34	33	33
Public Safety	128	127	132	137	133	95	96	96	100	100
Public Works	21	22	20	20	20	20	21	22	26	26
Culture and recreation	24	22	23	24	23	25	25	25	26	27
Conservation and Development	14	14	16	16	16	14	13	13	14	14
Sanitary Sewer	3	3	3	3	3	4	4	5	4	4
Water Utility	14	14	14	15	14	14	14	15	17	17
Storm Water Utility	---	---	---	---	---	1	1	1	1	1
<b>Totals</b>	<u>230</u>	<u>228</u>	<u>232</u>	<u>240</u>	<u>234</u>	<u>208</u>	<u>207</u>	<u>211</u>	<u>221</u>	<u>222</u>

Source: Financial Services Budget Documents

See independent auditors' report.



**VILLAGE OF MENOMONEE FALLS**  
Waukesha County, Wisconsin

**Operating Indicators and Information about Capital Assets by Function/Department**  
**Last Ten Years**

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
<b>General Government:</b>										
Number of employees	26	26	24	25	25	35	33	34	33	33
Registered voters	24,470	25,327	24,038	26,373	23,888	24,735	24,083	24,206	24,539	25,180
<b>Public Safety:</b>										
Police:										
Number of stations	1	1	1	1	1	1	1	1	1	1
Number of employees	78	74	75	71	71	64	64	66	67	69
Crimes	829	885	986	1,022	1,027	991	905	846	1,038	1,053
Number of violations/enforcement	15,492	12,312	14,028	16,249	17,208	15,059	17,630	18,475	19,221	21,797
Accidents	807	788	764	789	763	765	717	700	780	510
Fire:										
Number of stations	5	5	5	5	5	4	4	4	4	4
Number of employees	50	54	56	55	50	18	20	18	22	21
Number of fires	55	57	64	55	69	54	64	80	73	60
Rescue and EMS	3,155	3,068	3,061	2,708	2,479	2,306	2,128	2,063	2,033	1,852
Hazardous conditions	107	108	149	99	100	106	83	74	91	96
Service call	701	579	408	390	371	296	239	251	320	341
Good intent call	348	317	298	122	102	71	80	106	125	119
False alarm and false call	338	328	304	269	245	206	198	191	185	201
*Dispatch:										
Number of employees	---	---	1	10	11	13	12	12	12	13
Number of event calls	38,861	36,211	30,349	42,425	44,058	40,881	40,059	43,268	41,928	43,027
<b>Public Works:</b>										
Number of employees	21	22	20	20	20	20	21	22	26	26
Miles of streets and roads-Village owned	219	215	215	215	211	209	208	207	207	207
Miles - All roads, State, County, Village	246	241	241	241	236	234	233	233	233	249

Source: Village departments

\*- Dispatch was operated at the Village through January 2017. Therefore, the total employee count only represents full-time equivalent employees for one month's time. Waukesha County now provides the Village v dispatch services. The number of event calls is not comparable to prior years due to the County's way of of tracking calls differs from prior years tracking at the Village.

See independent auditors' report.

**VILLAGE OF MENOMONEE FALLS**  
**Waukesha County, Wisconsin**

**Operating Indicators and Information about Capital Assets by Function/Department**  
**Last Ten Years**  
**(Continued)**

	2019	2018	2017	2016	2015	2014	2013	2012	2011	2010
<b>Culture and recreation:</b>										
Library:										
Number of employees	19	19	19	19	19	19	19	19	21	21
Volumes	134,220	135,950	134,457	136,261	134,864	137,946	139,932	136,259	141,577	124,337
E-Volumes *	215,761	207,446	250,476	189,525	174,660	152,975	103,097	39,063	N/A	N/A
Circulation	365,556	352,900	343,176	337,449	337,449	348,902	362,733	328,433	351,023	371,600
E-Circulation	46,953	38,510	30,077	21,702	21,702	16,996	12,184	5,872	---	---
Parks:										
Number of employees	5	3	4	5	6	6	6	5	5	6
Number of parks	22	22	22	22	16	16	16	16	11	11
Acres of parkland - Village owned	814	814	814	814	1,165	1,165	1,165	1,165	1,525	1,525
Acres of parkland - County owned	458	458	458	458	321	321	321	321	321	321
<b>Conservation and Development:</b>										
Number of employees	14	14	16	16	16	14	13	13	14	14
Number of permits issued	855	951	904	886	865	861	865	734	720	745
Permit value	120,920,000	133,060,000	101,610,000	117,580,000	153,331,749	113,616,135	60,212,119	56,911,030	66,043,080	60,039,501
<b>Water Utility:</b>										
Number of employees	14	14	14	15	14	14	14	15	17	17
Number of customers	12,587	12,429	12,348	12,194	12,118	12,029	11,979	11,911	11,853	11,802
Gallons pumped annually (in thousands)	1,289,082	1,197,849	1,219,158	1,266,342	1,274,354	1,251,716	1,220,082	1,355,139	1,206,533	1,175,398
Number of water towers/reservoirs	9	9	9	9	9	9	9	9	9	9
Number of wells	7	7	7	7	7	7	7	7	7	7
Number of hydrants	3,009	2,984	2,923	2,896	2,868	2,818	2,804	2,790	2,777	2,780
Miles of mains	236	234	233	230	226	225	221	221	218	218
<b>Sewer Utility:</b>										
Number of employees	3	3	3	3	3	4	4	5	4	4
Number of customers	12,849	12,704	12,592	11,668	11,568	11,536	11,508	11,462	11,407	11,571
Gallons pumped annually (in thousands)	847,954	843,470	856,184	847,902	836,712	825,492	839,355	890,894	843,689	808,422
Number of lift stations	9	9	10	10	11	11	11	10	10	10
Miles of main	220	225	223	222	219	218	216	213	213	212
<b>Storm Water Utility:</b>										
Number of employees	---	---	---	---	---	1	1	1	1	1
Number of retention basins	22	21	14	13	13	13	10	10	10	10
Miles of storm main	133	154	154	153	148	147	145	143	142	141

Source: Village departments

N/A - Information is not available

\* - E-volumes consist of electronic material such as Kindle books. E-materials are leased by the Library. Information available from 2012 to current.

See independent auditors' report.